

Dialogue about the Workforce for Population Health Improvement: A Workshop

Updated 3/22/19

Readings and Resources

* NOTE: These select readings and resources are intended to provide a sampling of the material available on topics covered during the workshop.

Panel 1 Resources: Perspectives from Professionals and Accrediting Organizations

Council on Education for Public Health. Accreditation Criteria: Schools of Public Health & Public Health Programs. Criteria D1-D3. https://media.ceph.org/wp_assets/2016.Criteria.pdf

De Beaumont Foundation. 2017 National Findings. Public Health Workforce Interests and Needs Survey (PH WINS). <https://www.debeaumont.org/phwins/>

Essential Hospitals Institute. 2016. Population Health at Essential Hospitals: Findings from Moving to Action for Hospitals and Population Health. America's Essential Hospitals. https://essentialhospitals.org/wp-content/uploads/2016/11/RWJF-Report_HighRes.pdf

Journal issue, Journal of Public Health Management & Practice. March/April 2019 - Volume 25 - Supplement 2, Public Health Workforce Interests and Needs Survey 2017 <https://journals.lww.com/jphmp/toc/2019/03001>

Public Health Accreditation Board. Standards and Measures v 1.5. Domain 8 - Maintain a Competent Public Health Workforce, pgs 189-202. https://www.phaboard.org/wp-content/uploads/2019/01/PHABSM_WEB_LR1.pdf

Panel 2 Resources: The Community Health Workforce

Brownstein, J. N., G. R. Hirsch, E. L. Rosenthal, and C. H. Rush. "Community health workers "101" for primary care providers and other stakeholders in health care systems." *The Journal of ambulatory care management* 34, no. 3 (2011): 210-220.

Brown, L. D., D. Vasquez, J. J. Salinas, X. Tang, and H. Balcázar. "Peer Reviewed: Evaluation of Healthy Fit: A Community Health Worker Model to Address Hispanic Health Disparities." *Preventing chronic disease* 15 (2018).

Centers for Disease Control and Prevention. Division for Heart Disease and Stroke Prevention. Background on Statewide Community Health Worker (CHW) Certification. <https://www.cdc.gov/dhdsp/pubs/toolkits/chw-ta-background.htm>

Community Health Worker Core Consensus (C3) Project. http://chrllc.net/sitebuildercontent/sitebuilderfiles/c3_report_20160810.pdf

Kangovi, S. The Community Health Worker Boom. NEJM Catalyst. <https://catalyst.nejm.org/community-health-workers-boom/>

Kangovi, S., Mitra, N., Norton, L., Harte, R., Zhao, X., Carter, T., Grande, D. and Long, J.A., 2018. Effect of community health worker support on clinical outcomes of low-income patients across primary care facilities: a randomized clinical trial. *JAMA internal medicine*, 178(12), pp.1635-1643.

Kangovi, S., Grande, D. and Trinh-Shevrin, C., 2015. From rhetoric to reality—community health workers in post-reform US health care. *The New England journal of medicine*, 372(24), p.2277.

Pittman, M., A. Sunderland, A. Broderick, and K. Barnett. 2014. Bringing Community Health Workers into the Mainstream of U.S. Health Care. Discussion Paper. Washington, DC: National Academy of Medicine. <https://nam.edu/wp-content/uploads/2015/06/chwpaper3.pdf> (accessed 3/8/19)

Wesson, D., H. Kitzman, K. H. Halloran, and K. Tecson. "Innovative Population Health Model Associated With Reduced Emergency Department Use And Inpatient Hospitalizations." *Health Affairs* 37, no. 4 (2018): 543-550.

Wiggins, N., S. Kaan, T. Rios-Campos, R. Gaonkar, E. Rees Morgan, and J. Robinson. "Preparing community health workers for their role as agents of social change: Experience of the Community Capacitation Center." *Journal of Community Practice* 21, no. 3 (2013): 186-202.

Panel 3 Resources: Cross-sector Workforce

Advancing Equity Through Workforce intermediary partnerships: Best Practices in Manufacturing, Services and Transportation Industries. https://aflcio.org/sites/default/files/2017-11/WFAI_Equity-report_final.pdf

Association of Schools and Programs of Public Health. 2015. Framing the Future: Population Health across All Professions. Expert Panel Report. <https://s3.amazonaws.com/asp-ph-wp-production/app/uploads/2015/02/PHaAP.pdf>

Bialek, R., 2018. From talk to action: the impact of public health department accreditation on workforce development. *Journal of Public Health Management and Practice*, 24, pp.S80-S82.

Botchwey, N., S. Hobson, A. Dannenberg, K. Mumford, C. Contant, T. McMillan, R. Jackson, R. Lopez, & C. Winkle. 2009. A Model Curriculum for a Course on the Built Environment and Public Health: Training for an Interdisciplinary Workforce. *American Journal of Preventive Medicine* 36(2, Supplement), S63-S71. <https://doi.org/10.1016/j.amepre.2008.10.003>

Botchwey, N. (2013). Public Health and Community Design Cross-Sectoral Workforce Development. Expert Panel Report supported by the National Prevention Strategy through CDC, NNPHI and in partnership with Georgia Institute of Technology.

Build Healthy Places Network. 2019. Web Page. <https://www.buildhealthyplaces.org/> (accessed 3/8/19). (Website with tools and other resources for cross-sector collaboration)

- ChangeLab Solutions. 2019. A Roadmap for Health in All Policies: Collaborating to Win the Policy Marathon. https://changelabsolutions.org/publications/HiAP_Roadmap (accessed 3/7/19).
- Damio G., M. Ferraro, K. London, R. Pérez-Escamilla, and N. Wiggins. Addressing Social Determinants of Health through Community Health Workers: A Call to Action, Hispanic Health Council Policy Brief, Hartford CT, December 2017. <http://hispanichealthcouncil.org/images/Brief2018.pdf>
- Dyjack, D.T., N. Botchwey, & E. Marziale. (2013). Cross-sectoral Workforce Development: Examining the Intersection of Public Health and Community Design. *Journal of Public Health Management and Practice* 19(1): 9
- Koivosalu, M. and Sparks, M., 2012. Health in All Policies Framework for Country Action. <https://www.who.int/healthpromotion/frameworkforcountryaction/en/>
- Population Health Competencies. Public Health Foundation. http://www.phf.org/resourcestools/Pages/Population_Health_Competencies.aspx
- Plough, A. and P. Kuehnert. 2018. Making The Most Out Of Cross-Sector Collaboration. <https://www.healthaffairs.org/doi/10.1377/hblog20180202.265650/full/>
- Rosenthal, E. L., P. Menking, and J. St. John.v2018. The Community Health Worker Core Consensus (C3) Project: A Report of the C3 Project Phase 1 and 2, Together Leaning Toward the Sky. A National Project to Inform CHW Policy and Practice. El Paso, TX: Texas Tech University Health Sciences Center, . <https://sph.uth.edu/dotAsset/55d79410-46d3-4988-a0c2-94876da1e08d.pdf> (accessed 2/28/19).
- Rudolph, L., J. Caplan, K Ben-Moshe, K., & Dillon, L. 2014. Health in All Policies: A Guide for State and Local Governments. Washington, DC and Oakland, CA: American Public Health Association and Public Health Institute. <http://www.phi.org/resources/?resource=hiapgguide>
- Woolf. S., Chapan, D., Hill, L., Schoomaker, H., Wheeler, D., Smellings, L., Lee, J.H. Uneven opportunities How conditions for wellness vary across the metropolitan Washington region.