



ROUNDTABLE ON
**POPULATION HEALTH
IMPROVEMENT**

**Models for Population Health Improvement by
Health Care Systems and Partners: Tensions and Promise on the Path Upstream
A Workshop**

AGENDA
September 19, 2019

Location: Keck Center of the National Academies, Room 100, Washington, DC

WORKSHOP OBJECTIVES

- (1) Showcase main strategies (and the tensions and promise associated with them) for health care systems, blending leadership and partnership, to address health related social needs, social determinants of health, and equity
- (2) Explore and discuss the axes (and the tensions and promise associated with each) that frame the conversation: up, mid, and downstream; control and capability; social determinants of health vs. health related social needs; and advancing health equity across these axes
- (3) Develop a framework that health systems, public health, community and other sectors can use to situate and better understand the nature of their efforts—including both tensions and promise—to improve population health and promote health equity.

8:30 am **Welcome and Introductory Remarks**
Sanne Magnan, senior fellow, HealthPartners Institute, roundtable co-chair

8:45 am **Keynote presentations: Overview of the Landscape; Tensions and Promise**
Moderator: Marc Gourevitch, chair, Department of Population Health, NYU Langone Health
Laura Gottlieb, associate professor of family and community medicine, and director, Social Interventions Research and Evaluation Network, University of California, San Francisco UCSF (via videoconferencing)
Benjamin Money, Deputy Secretary for Health Services, North Carolina

9:30 am **Discussion**

10:00 am **Break**

10:15 am **Panel I and discussion: How leadership and organizational structure can support addressing health-related social needs and advance health equity**

Philip Alberti, senior director, Health Equity Research and Policy, Association of American Medical Colleges

Consuelo H. Wilkins, executive director, Meharry-Vanderbilt Alliance; associate professor of Medicine, Vanderbilt University Medical Center and Meharry Medical College

Benjamin Carter, executive vice president and chief financial officer, Trinity Health

10:55 am Panel II and discussion: Addressing patients' health-related social needs ("downstream")

Moderator: Sally Kraft, vice president of population health, Dartmouth-Hitchcock

Darlene Oliver Hightower, vice president, Community Health Equity, Rush University Medical Center

Ayesha Jaco, senior program director, West Side United

11:35 Panel III and discussion: Accountable Health Communities (and partnerships with human services organizations) as a model ("midstream")

Moderator: Rahul Rajkumar, chief medical officer, Blue Cross Blue Shield of North Carolina

AJ Diamontopoulos, Accountable Health Communities project manager Denver Regional Council of Governments Area Agency on Aging

Marisa Scala-Foley, director, Aging and Disability Business Institute, National Association of Area Agencies on Aging

12:15 pm LUNCH (lunch provided for speakers; audience members can use the cafeteria on 3rd floor or see list of area options at registration desk)

1:15 pm Panel IV and discussion: Changing environments, changing policy ("upstream")

Moderator: Lourdes Rodriguez, director, Community-Driven Initiatives at Dell Medical School, University of Texas at Austin

Jennifer Little, public health director, Klamath County, Oregon

Jennifer Cofer, director, End Tobacco Program, The University of Texas MD Anderson Cancer Center, and Ernest Hawk, Boone Pickens Distinguished Chair for Early Prevention of Cancer, professor of Clinical Cancer Prevention; vice president & head, Division of Cancer Prevention & Population Sciences, UT MD Anderson Cancer Center

2:00 pm Practical small group exercise and report back

Moderator: Lourdes Rodriguez, director, Community-Driven Initiatives at Dell Medical School, University of Texas at Austin

3:30 pm Final Reflections

Josh Sharfstein, vice dean, Johns Hopkins University Bloomberg School of Public Health, roundtable co-chair

4:00 pm Adjourn

Workshop Planning Committee This workshop was organized by the following experts: Marc Gourevitch, NYU Langone Health; Sally Kraft, Dartmouth-Hitchcock; Rahul Rajkumar, Blue Cross Blue Shield of North Carolina; Sanne Magnan, HealthPartners Institute; Lourdes Rodriguez, University of Texas at Austin; Jeff Levi, George Washington University; and Philip Alberti, Association of American Medical Colleges.

Note: The planning committee's role is limited to planning the workshop. A proceedings based on workshop will be prepared by an independent rapporteur.

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