Identifying Key Principles for Success in the Governance of Global Health Partnerships

Cate O’Kane
How we’ll spend our time together:

- Introduction to the session and Group Set up
- Discussion 1: Creating the Collective
  - Organizational Roles and Responsibilities
- Discussion 2: Governance for the Collective – Structure
- Discussion 3: Governance for the Collective
  – Transparency and Accountability
- Report Back and Reflections from the Exercise
Discussion Topics:

- Creating the Collective
  *Organizational Roles and Responsibilities*

- Governance for the Collective
  *Structure*

- Governance for the Collective
  *Transparency and Accountability*
Discussion 1: Creating the Collective
Organizational Roles and Responsibilities

• What is your organization bringing to the table?
• What benefits does your organization expect by joining the Collective?
• What are the key governance issues for your organization?
• What are the risks for your organization?
• Who at your organization should be included in decision-making about governance?
Discussion 2: Governance for the Collective - Structure

• How will we structure the Collective?
  • An independent organization, a program nested in one of our organizations, or hosted by a third party organization?

• How will we hold each other accountable?

• Does someone need to be in charge?

• What happens if we don’t agree?

• What do we need to think about today that maybe won’t matter for years to come?

• How do we end the collective?
## Discussion 3: Governance for the Collective

### Transparency and Accountability Matrix

<table>
<thead>
<tr>
<th>Relationship: Party B</th>
<th>Contents</th>
<th>Mechanisms</th>
<th>Level (High/Low)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Information to?</td>
<td>Information on?</td>
<td>How informed?</td>
<td></td>
</tr>
<tr>
<td><strong>Transparency:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Party A (PPP)</td>
<td>General public</td>
<td>Limited number of outputs</td>
<td>Annual Report available on PPP Webpage</td>
</tr>
<tr>
<td></td>
<td>Beneficiaries</td>
<td>Information on a few outputs</td>
<td>Written report and public meeting</td>
</tr>
<tr>
<td></td>
<td>Board of Directors</td>
<td>Detailed reports on key inputs, processes, outputs</td>
<td>Board meetings, financial &amp; operating reports</td>
</tr>
<tr>
<td><strong>Accountability:</strong></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Party A (PPP)</td>
<td>General public</td>
<td>Limited number of metrics</td>
<td>PPP Webpage, public hearings</td>
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<tr>
<td></td>
<td>Beneficiaries</td>
<td>A few metrics on outputs</td>
<td>Ombudsman and complaints, using public pressure and reputation</td>
</tr>
<tr>
<td></td>
<td>Core partners</td>
<td>Detailed metrics on inputs, processes, outputs</td>
<td>Annual reviews of key staff, with firing or bonus, and of key partners</td>
</tr>
</tbody>
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*From Reich 2017 - Governance Matrix for PPPs: Assessing Transparency & Accountability for a Hypothetical PPP Example*
What have we determined?

• What were the easy decisions to make as a group? Which were the hard ones?
• What additional issues came up in the exercise that were not included in the questions given?
• Were there competing or conflicting priorities among the partners?
• What unanswered questions did you have at the end of the session?
• Was anyone missing from the discussions?
## Discussion 3: Governance for the Collective

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<tr>
<td><strong>Accountable to?</strong></td>
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