



California  
Children's  
Trust

# REIMAGINING CALIFORNIA'S MENTAL HEALTH SYSTEM TO ACHIEVE EQUITY AND HEALING FOR CHILDREN AND YOUTH

NASEM Children's Forum Workshop on Youth  
Mental Health Crisis

MAY 9, 2022





# THERE IS A CRISIS IN YOUNG PEOPLE'S MENTAL HEALTH

Consider the facts before COVID-19:



**Increase in inpatient visits for suicide, suicidal ideation, and self injury**  
for children ages 1-17 years old, and 151% increase for children ages 10-14



**Increase in mental health hospital days**  
for children between 2006 and 2014



**Increase in the rate of self-reported mental health needs**  
since 2005

2

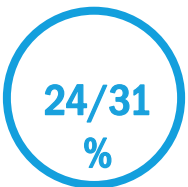


**California ranks low in the country for providing behavioral, social, and development screenings that are key to identifying early signs of challenges**

## IMPACT OF COVID: What we feared is coming to pass...



Beginning in April 2020, the proportion of children's mental health-related ED visits among all pediatric ED visits increased and remained elevated through October



Compared with 2019, the proportion of mental health related visits for children aged 5 to 11 and 12 to 17 years increased approximately 24% and 31% respectively



One in four young adults between the ages of 18 and 24 say they've considered suicide because of the pandemic, according to new CDC data that paints a big picture of the nation's mental health during the crisis



## RADY CHILDREN'S HOSPITAL IN SAN DIEGO:

Between FY2011 and FY2019, annual behavioral health volume has increased

**1746%**

From 163 visits to 3,009 visits in 8 years

Comparatively, total Emergency Department visits has grown 23% during this same time period

# THE MEDICAL MODEL ISN'T THE ANSWER

- Approximately 75% of mental illness manifests between the ages of 10 and 24. Since adolescents have the lowest rate of primary care utilization of any demographic group, it makes early warning signs difficult to detect.
- Provider shortages at the PCP and mental health practitioner level compound the challenge.
- Diagnosis-driven models are only appropriate for some children. Mental health must be reimagined and infused with contextual understanding of the SDOH and ACES.

## How did we get here?

We have no common framework for defining and understanding behavioral health among and between public systems and clinical care providers.

Our public systems are deeply fragmented and under-resourced. Commercial payers have not effectively partnered with child-serving systems.

A lack of clarity over whether youth mental health care is an essential benefit or a public utility prevents commercial payers from fully engaging.

Our definition of medical necessity is outdated and inconsistent with emerging trends and evidence regarding the impact of trauma and adversity on social and emotional health.

The field is young. Many clinical modalities with widespread application are less than 20 years old.





# DRAMATIC UNDER-INVESTMENT IN CHILDREN

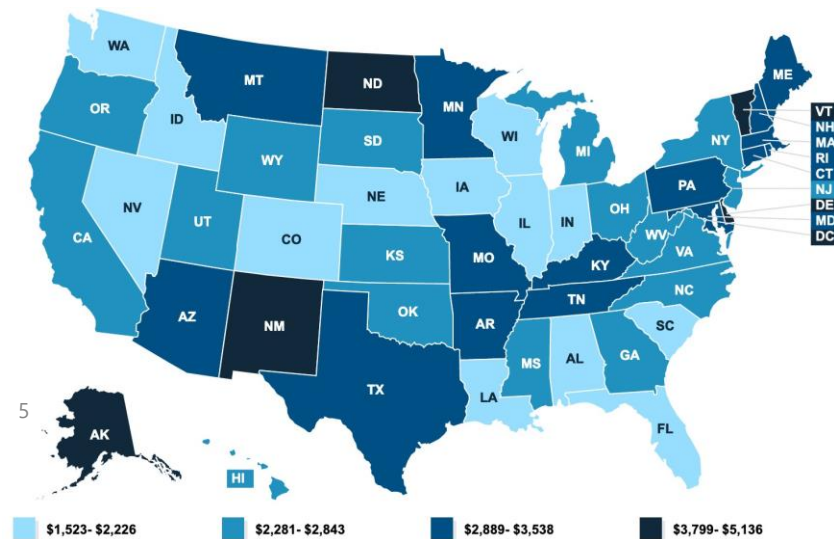
California is in the bottom 1/3 nationally for health spending at \$2,500 per child enrollee.

Children represent **42% of enrollees** but only **14% of all expenditures**.

California ranks **44<sup>th</sup> in the nation** in access to care for children.

California operates the largest MediCal Program in the nation—**April 2019 Audit exposed** significant underperformance under the EPSDT Mandate and Bright Futures Guidelines.

Medicaid Spending per Child  
FY 2014



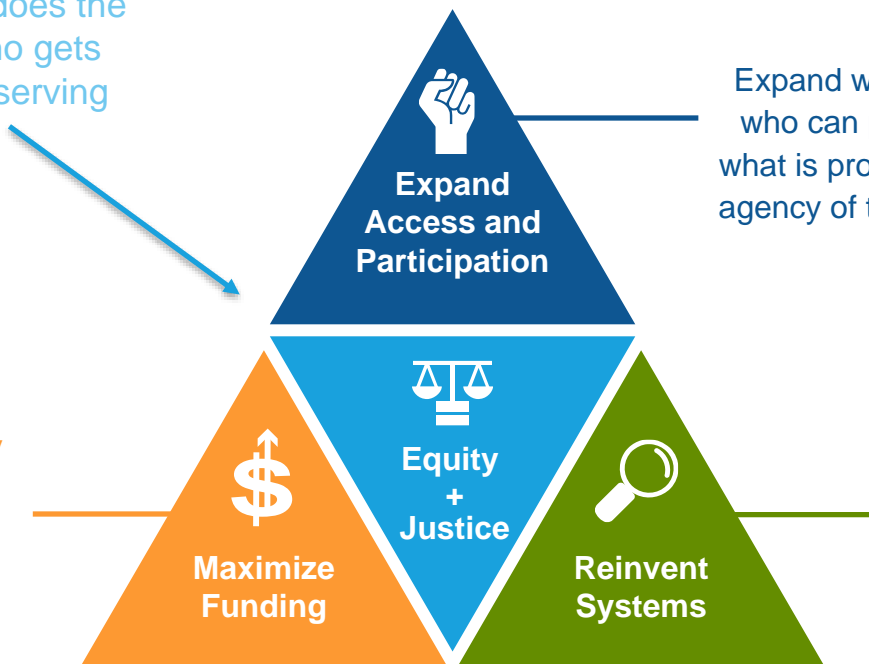
# THIS IS THE TRUST'S FRAMEWORK FOR SOLUTIONS

Shifting agency (who does the work) and power (who gets paid to do it) in child serving systems

Expand who is eligible, who can provide care, what is provided, and the agency of the beneficiary

Increase state and county spending, and fully claim the federal match

Increase transparency and accountability





## OUR CALL TO ACTION

1. **Remove diagnosis** as a requirement for treatment (expand Medical Necessity Criteria in context of EPSDT and ACES)
2. **Capture Medicaid dollars** by claiming against existing expenditures in child serving systems.
3. **Center schools** as healing and anti-racist centers of support
4. **Expand Eligible Provider Classes** to address workforce shortages, build culturally concordant workforce, and honor the wisdom and intelligence of lived experience,
5. **Focus on Benefit Design in Managed Care Organizations to develop scaleable reimbursement for Dyadic Models** in Pediatric Primary Care.
6. **Focus on Care Coordination models** to bring culturally concordant non clinician CBO's into health system networks.
7. **Develop social model, cascading mentorship, and mutual aid** strategies as essential social capital building strategies in Medicaid.



**Read and share  
our policy briefs**



[cachildrenstrust.org](https://cachildrenstrust.org)



**Join our Coalition**



[@CACChildrenTrust](https://twitter.com/CACChildrenTrust)



[Sign up for the  
CCT Newsletter](#)

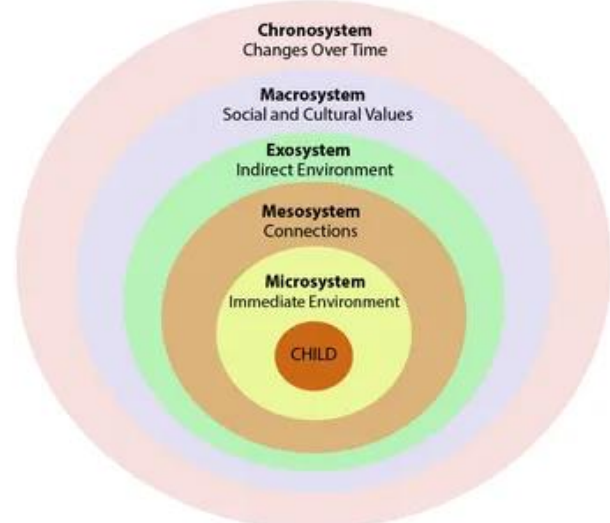


# Preventing the Next Youth Mental Health Crisis

The Opportunity of Early Childhood



## Bronfenbrenner's Ecological Systems Theory



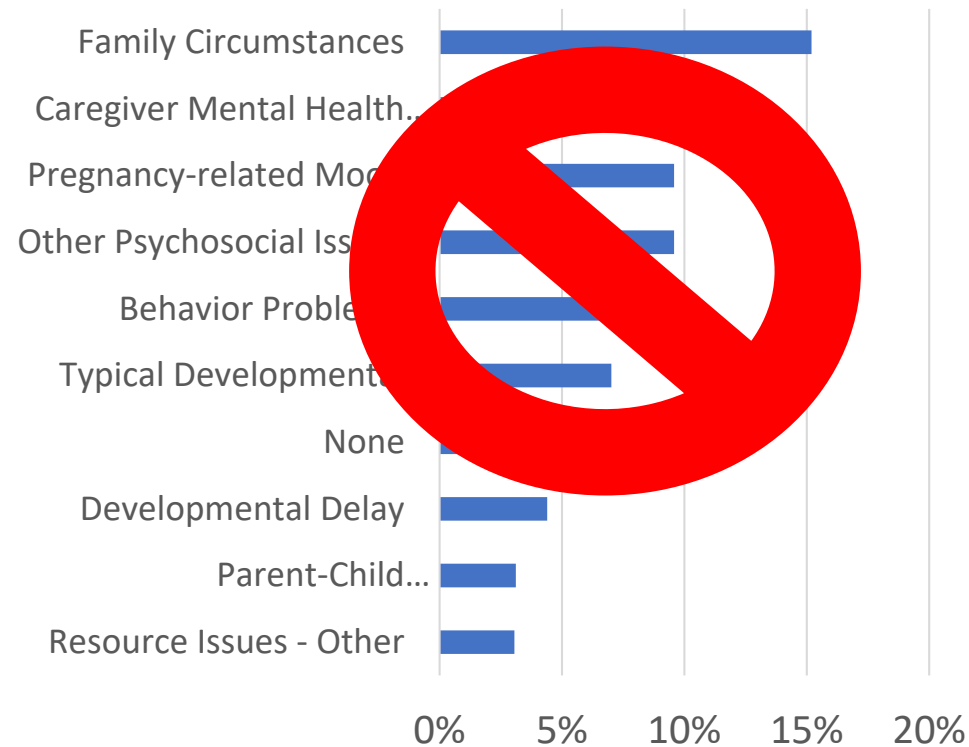
(C) The Psychology Notes Headquarters <https://www.PsychologyNotesHQ.com>



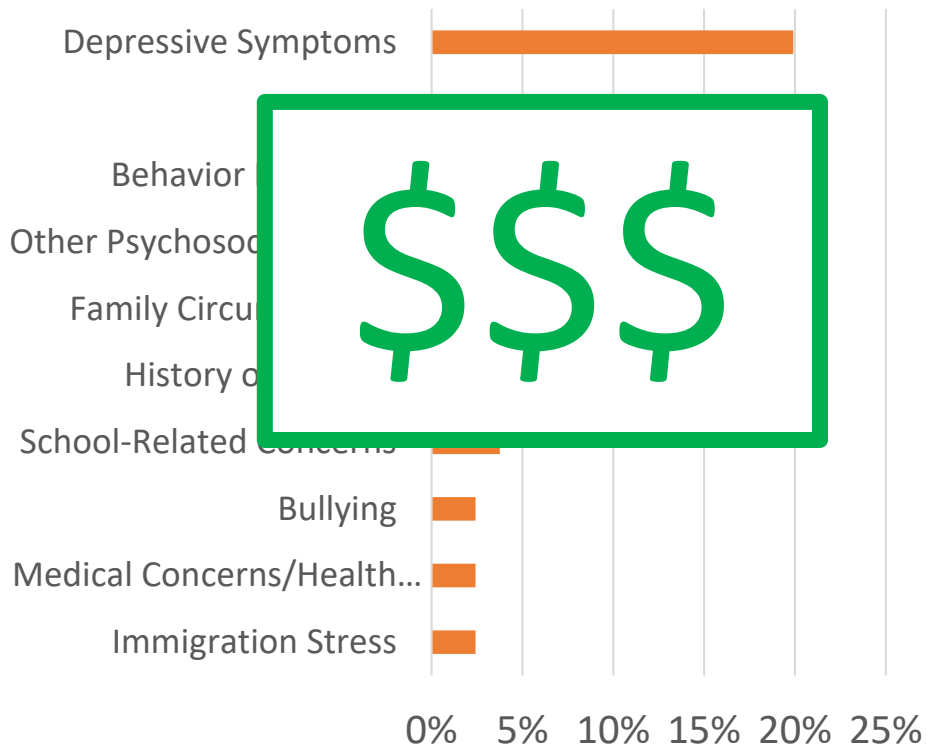


# Integrated BH in Pediatrics Presenting Problems

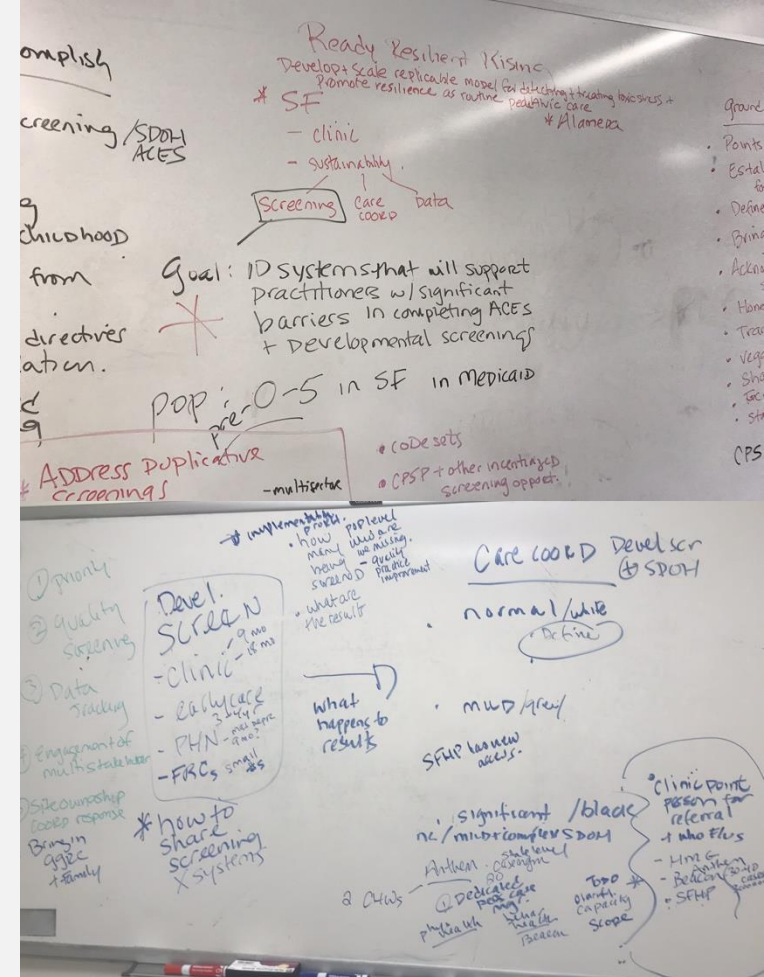
≤5 years (n = 1,639; 51%)



≥6 years (n = 1,572; 49%)

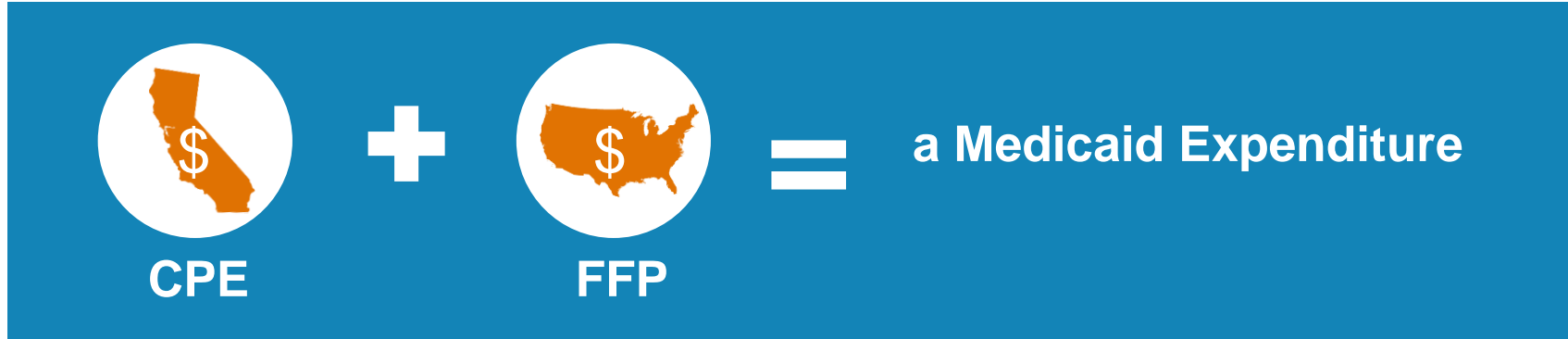


# Multi-sector Effort Towards Reform



## Dyadic Billing Demonstration Pilot in San Francisco

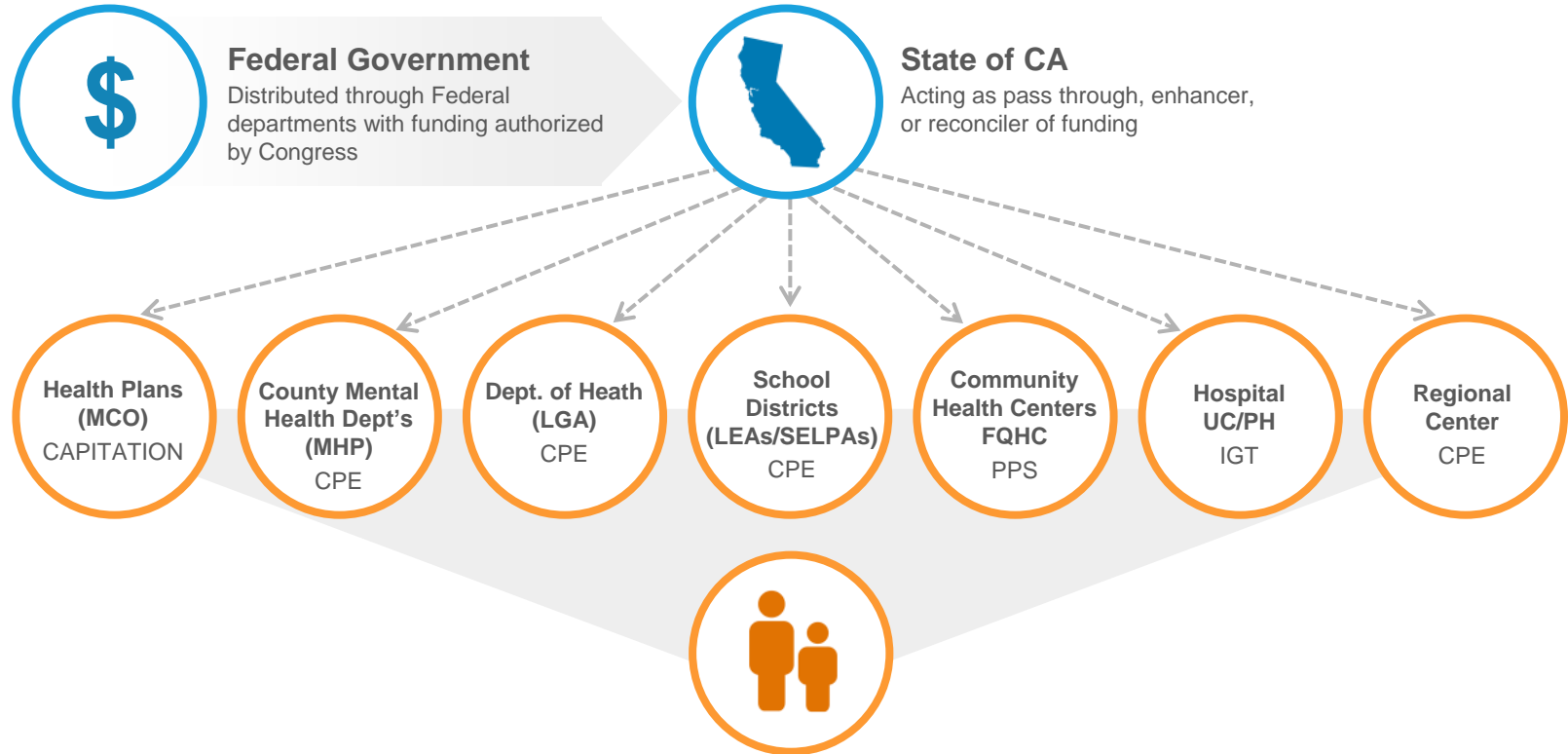
## THE FEDERAL MATCH IS GUARANTEED:



**Certified Public Expenditure (CPE)** = A state's use of public funds spent by other government entities (state or county) to claim federal reimbursement for Medicaid services.

**Federal Financial Participation (FFP)** = The Federal share of Medicaid dollars – GUARANTEED match without limit or cap.

# FOLLOW MEDICAID DOLLARS TO FIND MONEY LEFT ON THE TABLE



# LEVERAGING EPSDT IN MANAGED CARE NEGOTIATIONS

## Early Periodic Screening and Diagnostic Treatment (EPSDT)

Applies to those age <21 years on Medi-Cal

Require Medicaid Programs to cover comprehensive screening, diagnosis, treatment and preventive health care services, including behavioral health services, when those services are necessary to “correct or ameliorate any physical or behavioral conditions” or “to prevent disease, disability, and other health conditions or their progression, to prolong life, and to promote physical and mental health and efficiency.”

**Source:** DHCS All Plan Letter. 18-007, March 2, 2018, p. 1-2.

What is the meaning  
of EPSDT in  
Distributed Risk  
Models  
(Managed Care)?



## Babies Don't Go to the Doctor By Themselves:

Innovating a Dyadic Behavioral Health Payment Model to Serve the Youngest Primary Care Patients and Their Families

### AUTHORS

**Kate Margolis, PhD** Assistant Professor, UCSF  
[kathryn.margolis@ucsf.edu](mailto:kathryn.margolis@ucsf.edu)

**Alex Briscoe** Principal, California Children's Trust  
[alex@cachildrenstrust.org](mailto:alex@cachildrenstrust.org)

**Jennifer Tracey** Senior Director of Growth and Sustainability for HealthySteps, Zero to Three  
[jtracey@zerotothree.org](mailto:jtracey@zerotothree.org)

### Proposal Summary

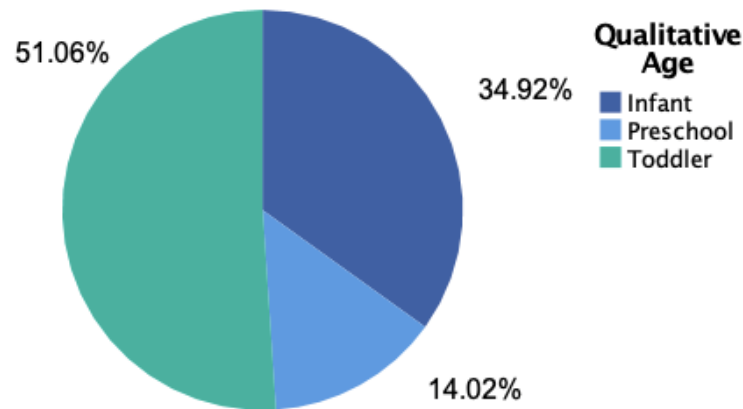
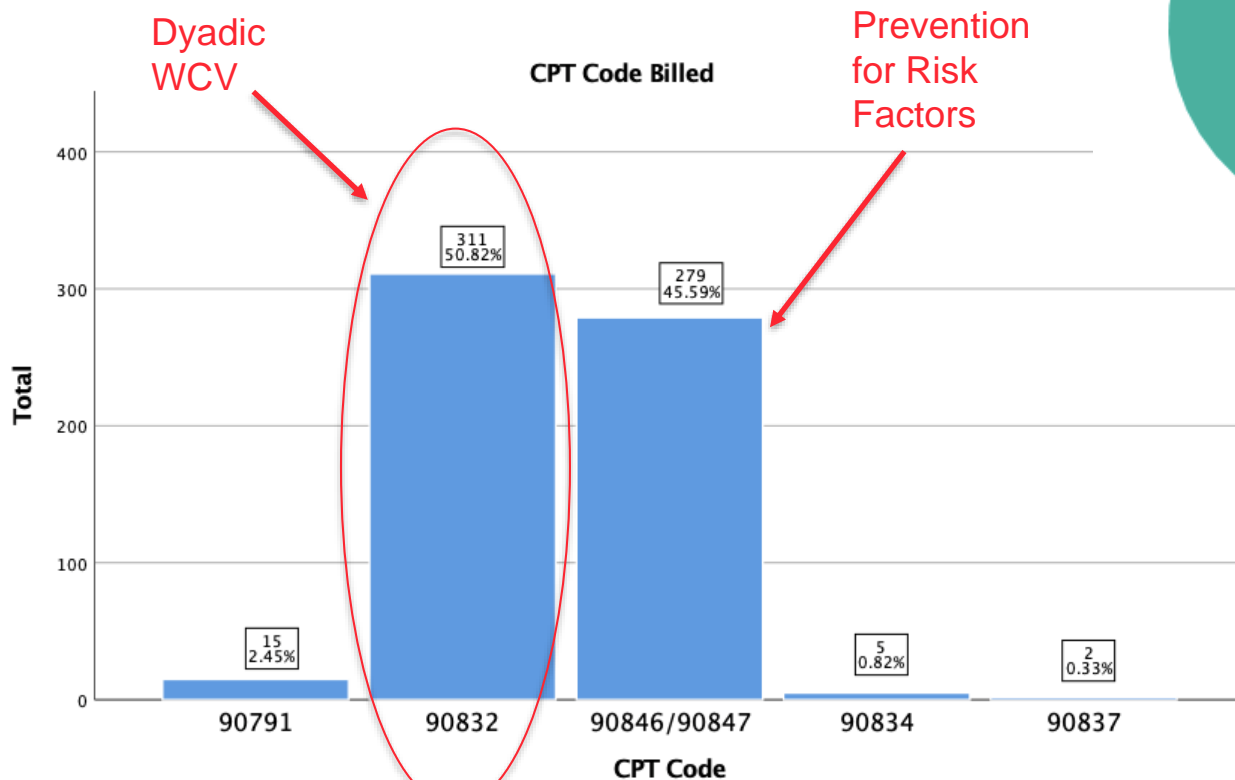
The organizing and family context is the most

- A statewide demonstration project to align reimbursement with clinical best practices in early childhood mental health
- Essential support for proven dyadic models
- Improving health outcomes for young children and their caregivers
- Pioneering clinical best practices to inform state-level guidance
- Demonstrating partnership with safety-net clinical leadership



# Dyadic Billing Demonstration Pilot

## First 12 Months of Claims (Birth to 5 yrs)



- > 1,300 Encounters
- > 724 Claims
- Over half of claims for Infants
- Over half of claims for Dyadic BH WCV

SNAPSHOT:

# California Early Childhood Policy Landscape



COVID-19  
UPDATE



## Practice to Policy





UNPRECEDENTED INVESTMENT  
IS COMING TO SCHOOLS AND SYSTEMS:

# FUNDING OPPORTUNITIES FOR SOCIAL, EMOTIONAL AND MENTAL HEALTH IN SCHOOLS AND SYSTEMS:



YBHI  
4.4 Billion

- **Managed Care Plans (\$400 million)**
- Competitive Grants Program (\$550 Million)
- MHSA SSA funding (\$250 million)
- Workforce including BH Coaches (\$800 Million)
- BH Virtual Platform: (\$750 Million)
- Expanding Evidence Based Programs (429 Million)
- DYADIC Benefit



GOV  
BUDGET  
15+ Billion

- Expanded Learning Opportunity Grant Program (4.6 Billion)
- ELOP ongoing 1.75 (proposed at 4.4)
- Learning Loss Mitigation (5.3 Billion)
- Community School Partnership Grant Program (\$3B)
- Educator Effectiveness Grant (1.5B)
- HCSB/Special Ed/Other....(1.5 Billion))



CalAIM/Waiver  
Renewals/ Federal  
Stimulus

- ESSER I (CARES Act) - \$1.6 billion
  - ESSER II (CRRSA Act) - \$6.7 billion
  - ESSER III (ARP Act) - \$15.1 billion
- CalAIM:
- Enhanced Case Management
  - Community Supports
  - Population Health Management
  - Universal Eligibility for System Involved Children

# REDEFINING MEDICAL NECESSITY: NEW MEDICAL BENEFITS PAY FOR PREVENTION

**\$800M**  
Over 5 Years



## A FAMILY WELLNESS CHECK: CALIFORNIA INVESTS IN TREATING PARENTS AND CHILDREN TOGETHER

ANALYSIS | BY [KAISER HEALTH NEWS](#) | JULY 08, 2021



California is poised to become the first state to pay for "dyadic care," treating parents and children simultaneously.

ccess

ience

### KEY TAKEAWAYS

C3 AI transforms  
Healthcare.

[Learn how](#)

THE REMOVAL OF DIAGNOSIS AS A PRE-REQUISITE FOR CARE IN COUNTY  
MENTAL HEALTH PLANS AND MEDICAL MANAGED CARE

# Challenges

- Provider Class Limitations
- FQHC Same Day Exclusion
- State and Local Implementation
- Health Plan Accountability
- Workforce Recruitment and Retention

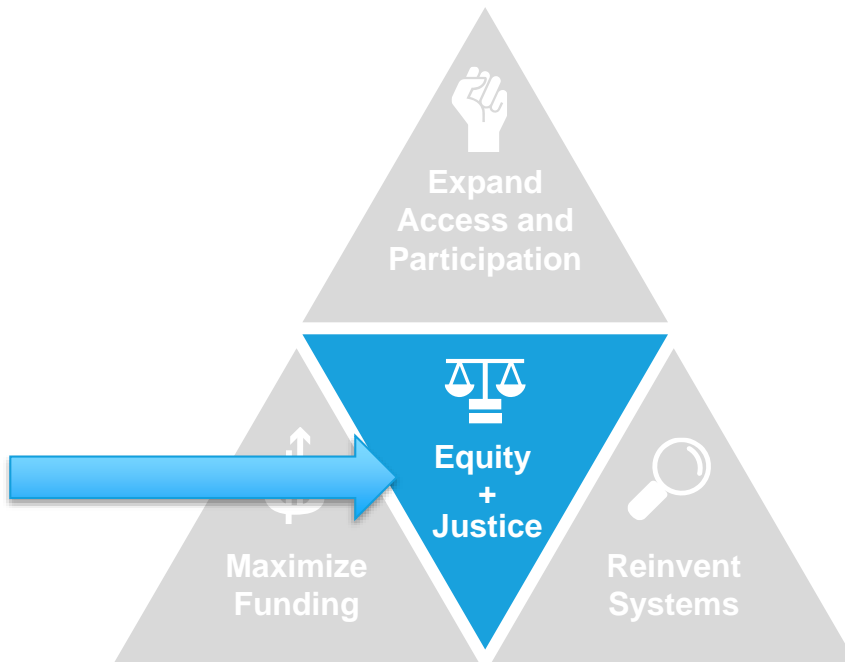


# THE STRATEGIES ARE CENTERED ON EQUITY + JUSTICE

Transformed behavioral health systems are not simply financed or administered differently, they are:

- Anchored in new principles that acknowledge structural racism and poverty,
- Informed by relationships to and with beneficiaries and
- Designed as methods for accountability.

**Equity and Justice must include Shifting Agency (who does the work) Power (who gets paid to do it).**



# CONTACT

**Alex Briscoe**

California Children's Trust

[alex@cachildrenstrust.org](mailto:alex@cachildrenstrust.org)

**Kathryn Margolis, PhD**

University of California San Francisco School of Medicine  
Zuckerberg San Francisco General Hospital & Trauma  
Center

[kathryn.margolis@ucsf.edu](mailto:kathryn.margolis@ucsf.edu)

