NAS Panel: Firm- and Industrial-Level Responses to Decarbonization Goals

Nicole Darnall

Foundation Professor of Sustainability
Director, Sustainable Purchasing Research Initiative







Responses to Decarbonization Goals:

Policy nudges behavior







Increased Expectations to Decarbonize

U.S. Policy Accelerators

Global Policy Accelerators

- EO 14008 Tackling the Climate Crisis at Home and Abroad 1. EU Procurement for a Circular Economy EO 14030 – Climate-related Financial Risk
 - 3. EO 14037 Strengthening American Leadership in Clean Cars **Project** and Trucks
 - 4. U.S. Inflation Reduction Act
 - U.S. SEC Proposed Rule for Climate Related Disclosures
 - 6. California Climate Disclosure Laws (SB 253, 261)
 - U.S. Federal Acquisition Regulation Rule on Sustainable Procurement
 - U.S. GSA Federal Advisory Committee on Embedding Sustainability into Federal Acquisitions

- 2. EU Sustainable Public Procurement and Ecolabelling
 - **EU Corporate Sustainability Reporting Directive**
- 4. UN's Sustainable Development Goals
 - 5. OECD's Green Public Procurement Initiative
- 6. Canada Standard on the Disclosure of Greenhouse Gas Emissions and the Setting of Reduction Targets
- 7. Japan Act on Promoting Green Purchasing
- 8. S. Korea -- Act on the Promotion of Purchase of Green Products

Supply Chain Impacts

...the Federal Government shall use its scale and procurement power to achieve... net-zero emissions from Federal procurement

Increased focus on sustainability standards and reporting

Sustainability Reporting

- Emphasis is on <u>disclosure</u>
- Limited focus on:
 - Actual performance
 - Monitoring and conformance expectations
 - Discouraging greenwashing

- Small and medium sized firms are exempt
- Scope 3 (procurement)
 emissions not part of firms'
 net zero pledges





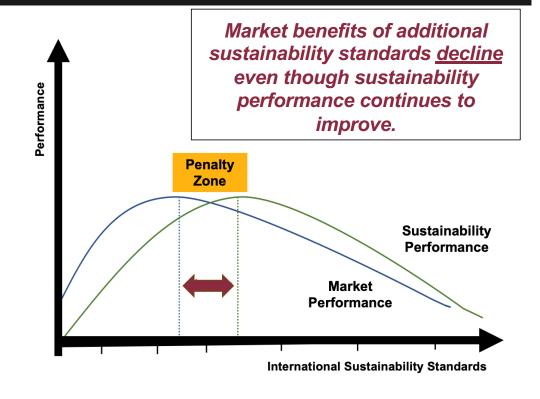


Why Focus on Sustainability Standards + Reporting?

Rationale: Leverage the Market!

Firms' actual sustainability performance improvements that come with increased use of sustainability standards will be rewarded equivalently in the market.

Darnall N, latridis K, Kesidou E, Snelson-Powell A. 2023. Penalty zones in international sustainability standards: where sustainability doesn't pay. *Journal of Management Studies*. DOI: 10.1111/joms.12975.



Firm- and Industrial-Level Responses to Decarbonization Goals...

Topics, Questions, Data Needs







Learning how firms...

Engage supply chains to...

- Reduce barriers to address Scope 3 emissions?
- Encourage the sourcing of reliable data?
- Develop stronger partnerships that facilitate data integration across the supply chain?

Accelerate internal organizational change to...

- Shift internal cultures towards a sustainability mindset?
- Shift internal incentive structures to encourage bolder risk taking and innovation?
- Encourage systems thinking beyond typical reporting expectations?
- Amplify their use of more robust analytic tools for better decisions (e.g., LCA)?

Learn from the leaders







92% of organizations' carbon emissions are due to their procurement decisions (CDP, 2022)

How do we encourage...

Social Science Solutions that...

- Reduce the penalty zone?
- Focus on <u>performance outcomes</u> rather than process conformance?
- Have practical relevance and can be scaled?
 (e.g., socially embedded research)
 - Integrate engineering models and social science models
 - Climate technologies only reduce climate emissions if they are put into use

Visit: sustainability-innovation.asu.edu/SPRI

Questions?

Nicole Darnall

ndarnall@asu.edu

Thank You





