

*The National Academies of*  
**SCIENCES • ENGINEERING • MEDICINE**  
**STRENGTHENING U.S. AIR FORCE HUMAN CAPITAL MANAGEMENT**  
*BOARD ON HUMAN-SYSTEMS INTEGRATION*

---

---

**Committee Meeting #3 Agenda**  
**November 21, 2019**

---

---

**Keck Center of the National Academies**  
**Room 1100**  
**500 5<sup>th</sup> St, NW, Washington, DC 20001**

---

---

**Thursday, November 21, 2019**

---

---

**8:00 - 11:45 CLOSED SESSION: Committee Members & Staff Only**

**11:45           WORKING LUNCH**

**12:30           SUMMARY OF COMMITTEE SUB-GROUP SITE VISITS**

- September 26-27, 2019: The Pentagon & RAND, Corp. (Washington, DC)
- November 5-8, 2019: Air Education & Training Command; Air Force Recruiting Service; Air Force Personnel Center; & Basic Military Training (San Antonio, TX)
- November 12-13, 2019: 711 Human Performance Wing; Air Force Research Laboratory; U.S. Air Force School of Aerospace Medicine (Dayton, OH)

**1:00           PERSPECTIVES FROM THE CHIEF MASTER SERGEANT OF THE AIR FORCE**

- CMSgt Kaleth O. Wright, USAF, Chief Master Sergeant of the Air Force

**3:00           BREAK**

**3:20 - 8:30 CLOSED SESSION: Committee Members & Staff Only**

**NOTICE FOR PUBLIC MEETINGS**

This meeting is being held to gather information to help the committee conduct its study. This committee will examine the information and material obtained during this, and other public meetings, in an effort to inform its work. Although opinions may be stated and lively discussion may ensue, no conclusions are being drawn at this time; no recommendations will be made. In fact, the committee will deliberate thoroughly before writing its draft report. Moreover, once the draft report is written, it must go through a rigorous review by experts who are anonymous to the committee, and the committee then must respond to this review with appropriate revisions that adequately satisfy the Academies' Report Review Committee and the NAS president before it is considered an official Academies report. Therefore, observers who draw conclusions about the committee's work based on today's discussions will be doing so prematurely.

Furthermore, individual committee members often engage in discussion and questioning for the specific purpose of probing an issue and sharpening an argument. The comments of any given committee member may not necessarily reflect the position he or she may actually hold on the subject under discussion, to say nothing of that person's future position as it may evolve in the course of the project. Any inference about an individual's position regarding findings or recommendations in the final report is therefore also premature.