

Census Bureau Modernization: A New Vision for an Enterprise Approach to Statistical Data

CNSTAT-National Academy of Sciences

May 16, 2022

Robert Santos
Director

Team Acknowledgements:

From the Deputy Director's Office:

Ashley Austin, Advisor – Transformation & Modernization

Christa Jones, Chief of Staff

Michael Thieme, Senior Advisor

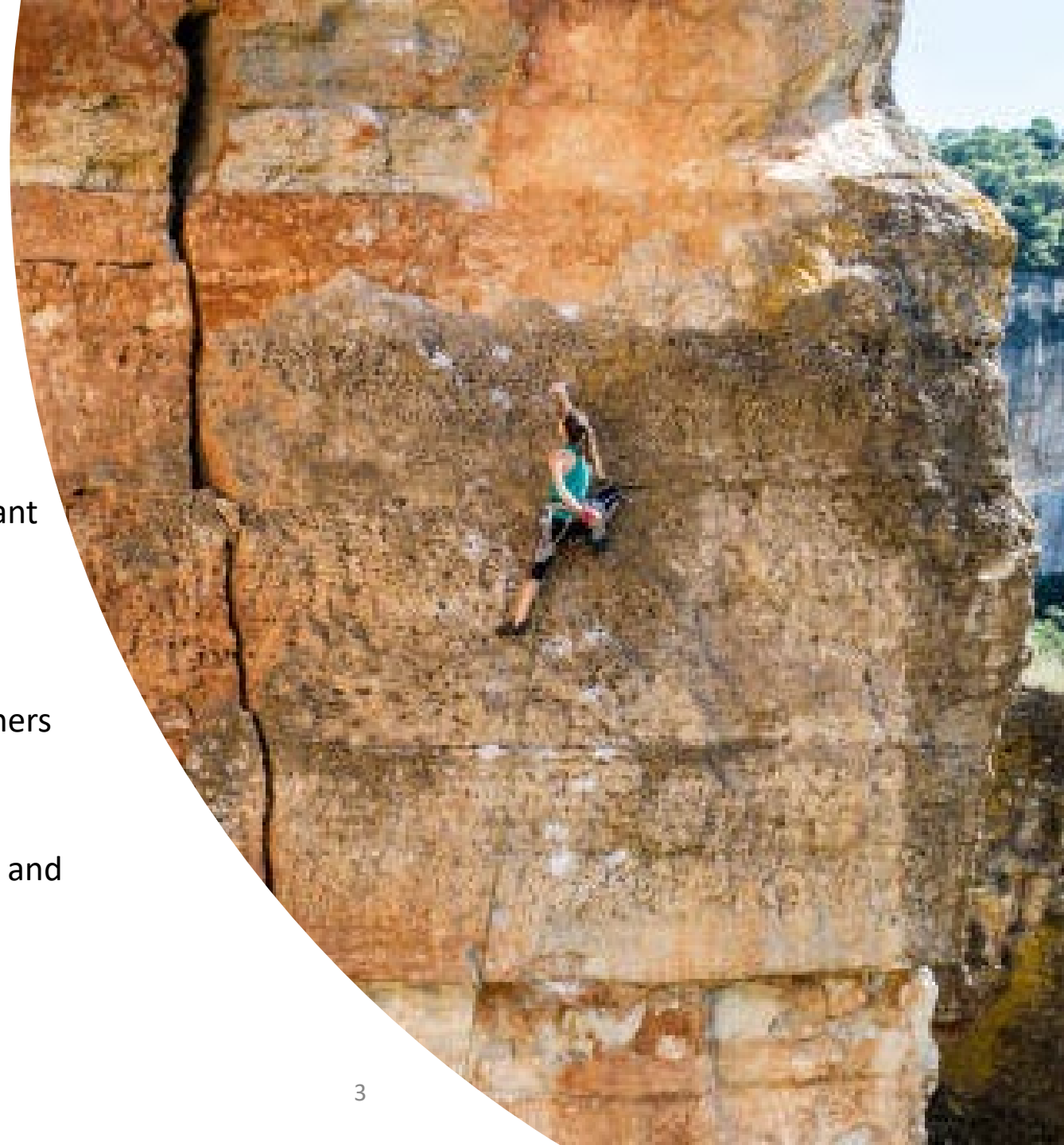
And

Deputy Director for Communications:

Tasha Boone

A New Statistical Frontier: Opportunities for Resiliency

- Declining response rates
- Increasing costs and demands for more timely and relevant data
- Data collection challenges
- A need for ...
 - improved collaboration with stakeholders and partners
 - improved data quality
 - stronger computing power
 - proliferation of alternative unofficial data products, and new technologies



Transformation and Modernization:

Involves the Whole System to Change the Whole System



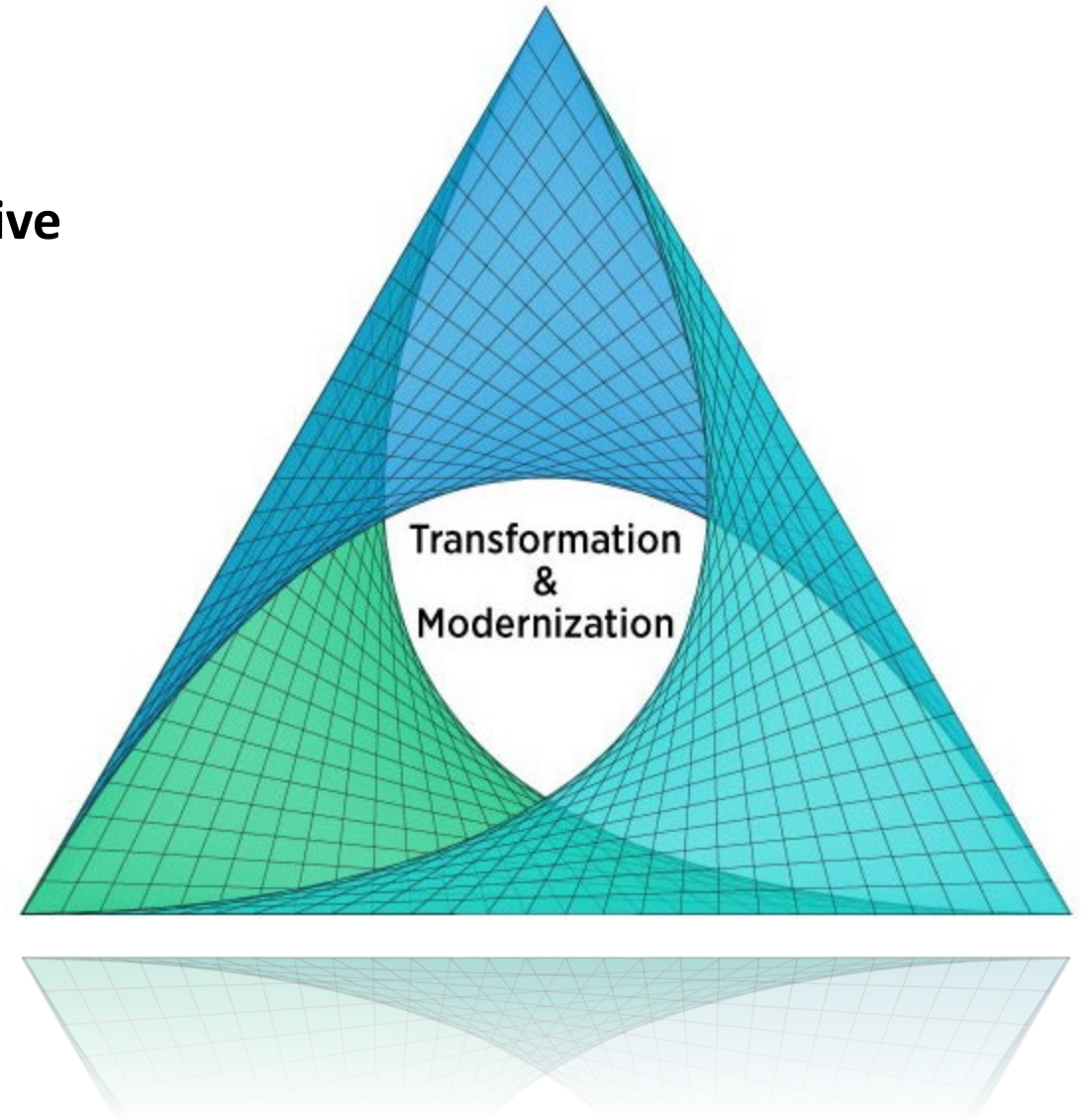
Employee-Driven Initiative



Continuous Innovation



Business Ecosystem





GUIDING PRINCIPLES

Transforming & Modernizing the Census

Increasing Efficiencies

- Enterprise operations
- Workforce & Public Burden

Improving Data & Methods

- New Data Sources
- New Methods
- Data Quality

Cultivating Diversity, Equity, Inclusion, & Accessibility

- Innovation & Critical Thinking
- Include Alternative Perspectives/Diverse Voices
- Use Equity Lens to Improve Policies/Practices

To Evolve into a 21st Century Data-Driven Organization

Keeping pace with new statistical methods & the growing availability of data

Remaining on the leading edge of the global statistical community

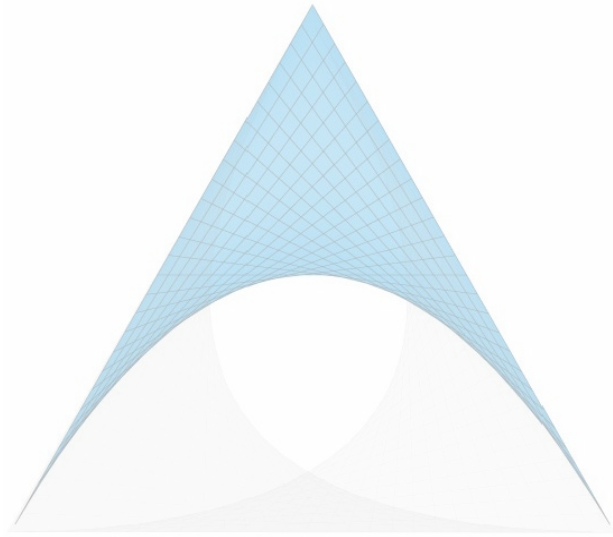
Advancing excellence through a culture of inclusion, innovation, & opportunity

The continuous evolution of methods, data acquisitions & dissemination

Helping planners & decision-makers solve difficult problems based on data

Delivering prompt, accurate, & actionable data products

Building greater awareness with the American public about the value & promise of our work



EMPLOYEE-DRIVEN INITIATIVE

Transformation and Modernization utilizes an employee-driven, high-engagement approach to evaluate and improve current processes, infrastructures, and mindsets

Human Capital

- Build a diverse and equitable culture to become a more innovative, agile, and collaborative organization.
- Build employee skills and provide them with the professional development and training needed.

Organizational Structure

- Identify and create roles, opportunities, and structures to support innovation and engagement
- Distribute across the agency.

Engagement

Elicit and understand customers' needs to

- Identify new products and services
- Improve customer experience
- Retain and expand partnerships
- Broaden awareness of the Census Bureau's impact to increase trust and confidence.

Data Management & Tech.

- Increase organizational knowledge sharing
- Identify opportunities to standardize and reduce duplication
- Understand software/tool needs
- Identify opportunities for innovation and partnership to support data collection, research, and innovation.



The Vintage 2021 Estimates “Blended Base”

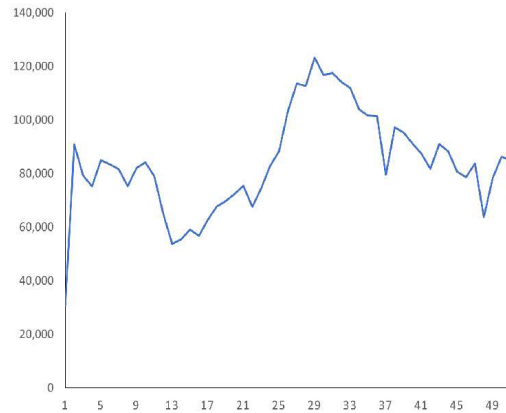
- The decennial census typically forms the base for the population estimates
- Vintage 2021 estimates production faced unique challenges
 - Some 2020 Census detail needed for the estimates base was not available
- A “blended base” was created by controlling April 1, 2020 estimates from Vintage 2020 (based on the 2010 Census) to other Census data
 - 2020 Census: County resident population totals from PL 94-171 redistricting data
 - 2020 Demographic Analysis: National age (0-84, 85+) by sex distribution
- Benefits: consistent with 2020 Census totals for counties and higher levels of geography, somewhat adjusts for known Census coverage issues
- Limitation: heavily reliant on demographic detail from Vintage 2020 (potential inaccuracies may be carried into the blended base)



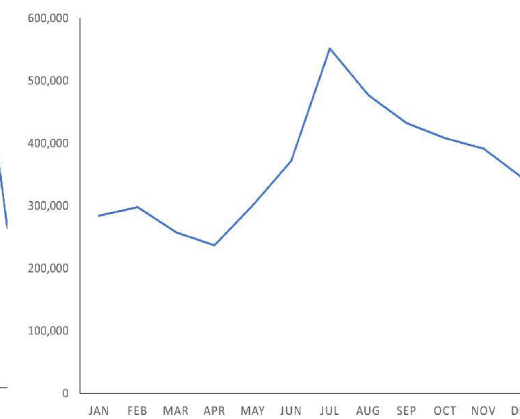
CONTINUOUS INNOVATION

Business Formation Statistics

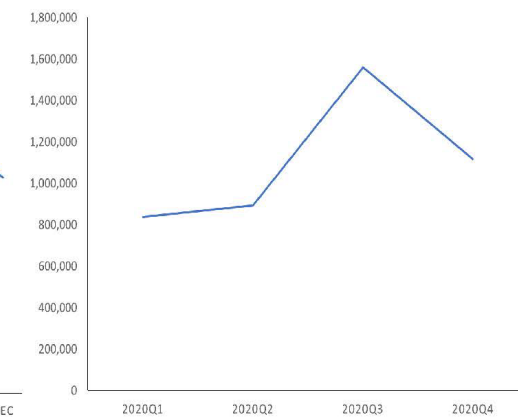
- Provides high frequency data on early-stage new business activity in the U.S.
- Includes weekly data on business applications and monthly data on business formations
- Fills a void for businesses, policy makers, regional planners, and researchers looking to assess the current state of early entrepreneurship
- Relies exclusively on administrative data as an alternative to direct survey collection
- Started as a quarterly release, but quickly moved to weekly during the pandemic



Weekly
timely detail to see near real-time pandemic affects



Monthly
Some affects – but not as pronounced



Quarterly
No visible affects

Source: [Quarterly, Monthly, and Weekly Business Formation Statistics](#)

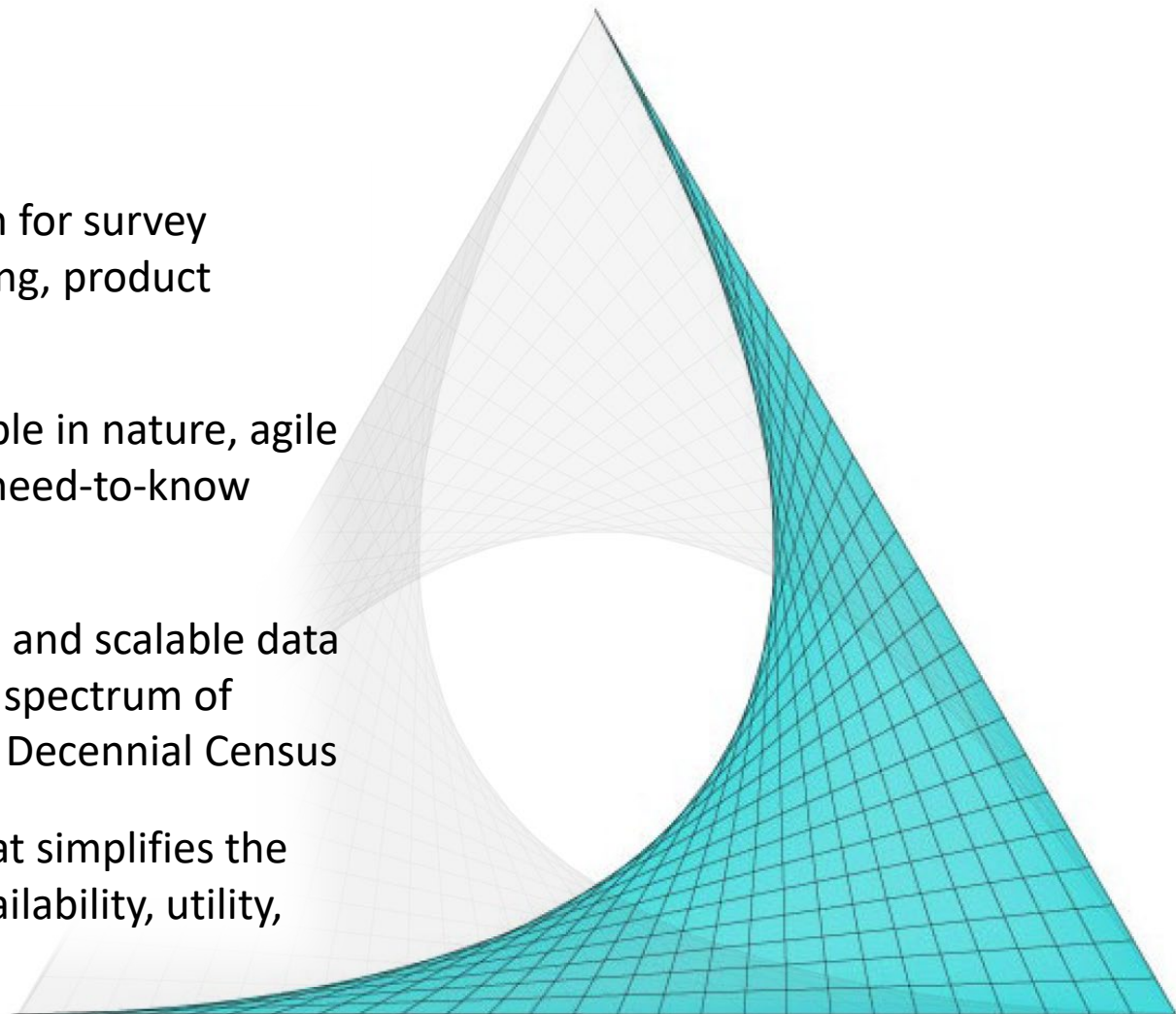


BUSINESS ECOSYSTEM

Defined

An enterprise-wide suite of foundational systems designed to -

- Provide a cloud-centric data storage and computing platform for survey operations, concurrent and research analytics, data processing, product creation, product innovation, and archiving
- Provide foundational datasets (survey frames) that are linkable in nature, agile in structure, and accessible for production or research on a need-to-know basis
- Provide a suite of standard, efficient, modern, cost-effective, and scalable data collection and data ingest solutions that can support the full spectrum of Census Bureau operations – from the smallest survey, to the Decennial Census
- Disseminate our publicly available data products in a way that simplifies the means of data and metadata discovery and broadens the availability, utility, and ease of consumption for our data users





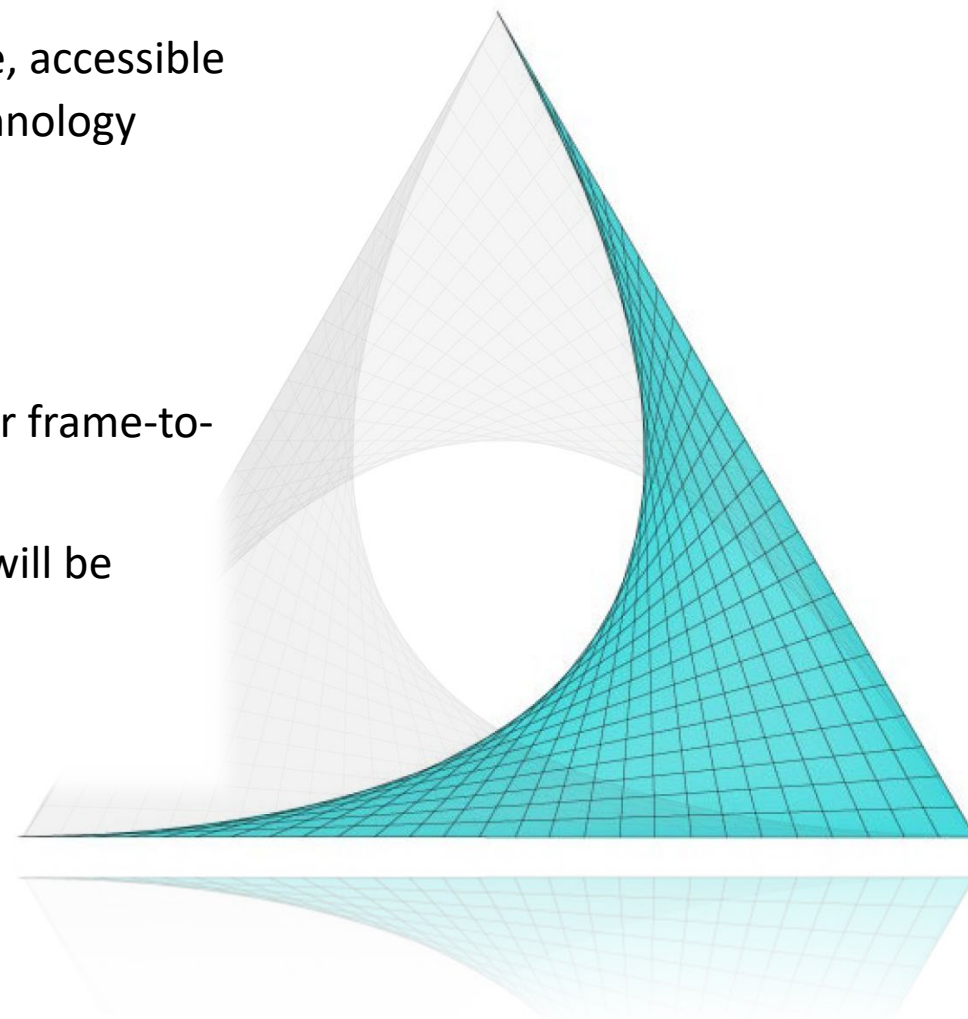
BUSINESS ECOSYSTEM

Frames

Vision: To create enterprise-wide frames linkable in nature, agile in structure, accessible for production or research on a need-to-know basis, and that adhere to technology usage, data management, and methodology best practices.

“Linkable in Nature,” meaning -

- Each frame will include the necessary unique identifiers and keys for frame-to-frame linking. For example:
 - Location information (i.e., address and/or longitude/latitude) will be available on each person, job, and business record.
 - A person record may have linkage information to a job.
 - A job record may have linkage information to a business.





BUSINESS ECOSYSTEM

Frames

Data Input Categories



ADMIN RECORDS



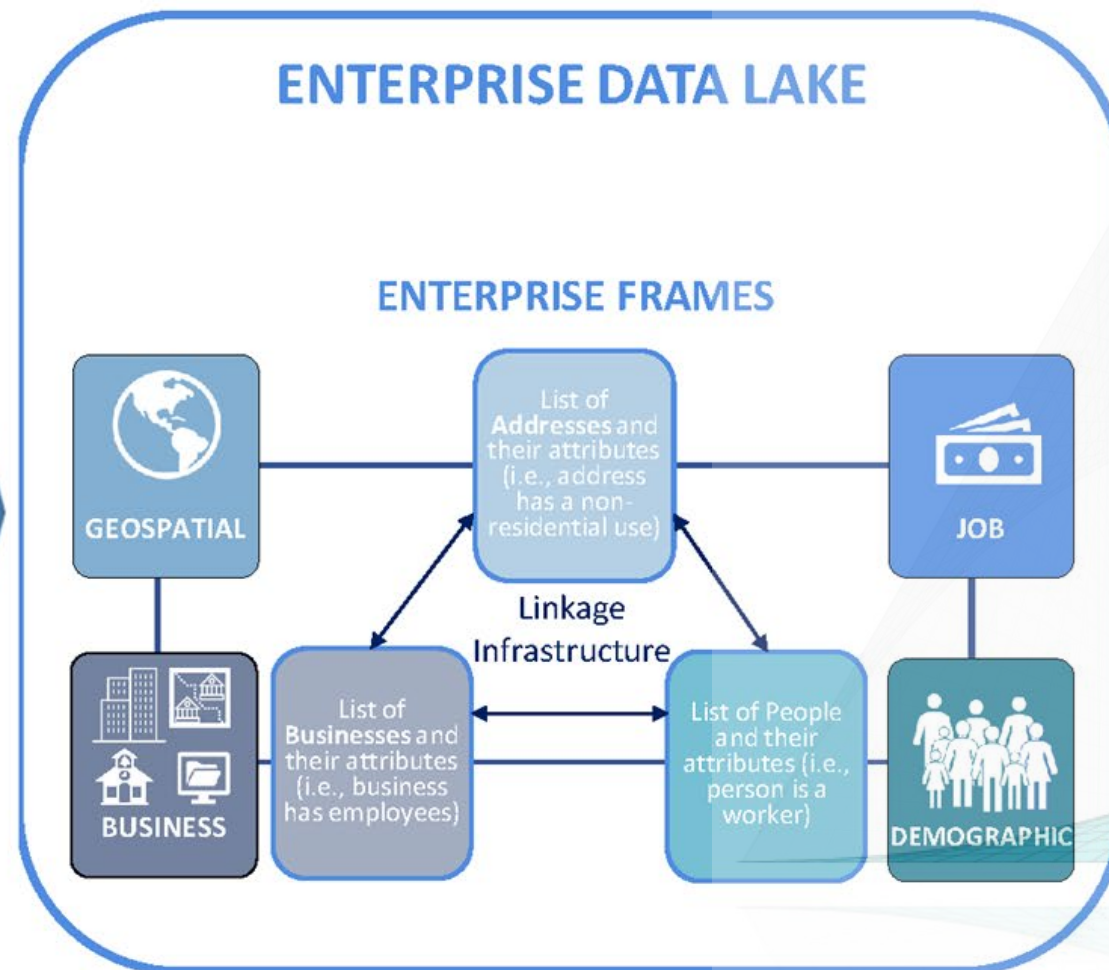
CENSUS/
SURVEY



PUBLIC
RECORDS



THIRD
PARTY



PRODUCTS/
SERVICES

Programmatic and Research Activities



ENTERPRISE
INITIATIVE
SUPPORT



SAMPLING
FRAMES



QUALITY
IMPROVEMENT
RESEARCH



DATA
PRODUCTS



DATA
EXTRACTS



Where We're Going

Transformation and Modernization is underway as we develop and deploy advances to

- Foster a culture that embraces diversity, equity, inclusion, and accessibility to help spur opportunity, innovation and excellence,
- Reach new end users,
- Provide more timely and relevant data products,
- Use new techniques to produce new products without increasing burden, and
- Align our tools, processes, and products towards our vision for the future