

BASF at a glance: Key figures 2019

~118,000

Employees worldwide

~\$69.7 bn

Sales

\$5.3 bn

EBIT before special items

\$2.6 bn

R&D budget

~11,000

Employees worldwide in R&D

\$9.1 bn

Agricultural Solutions
Sales

\$1.2 bn

Ag. Sol. EBIT before special items

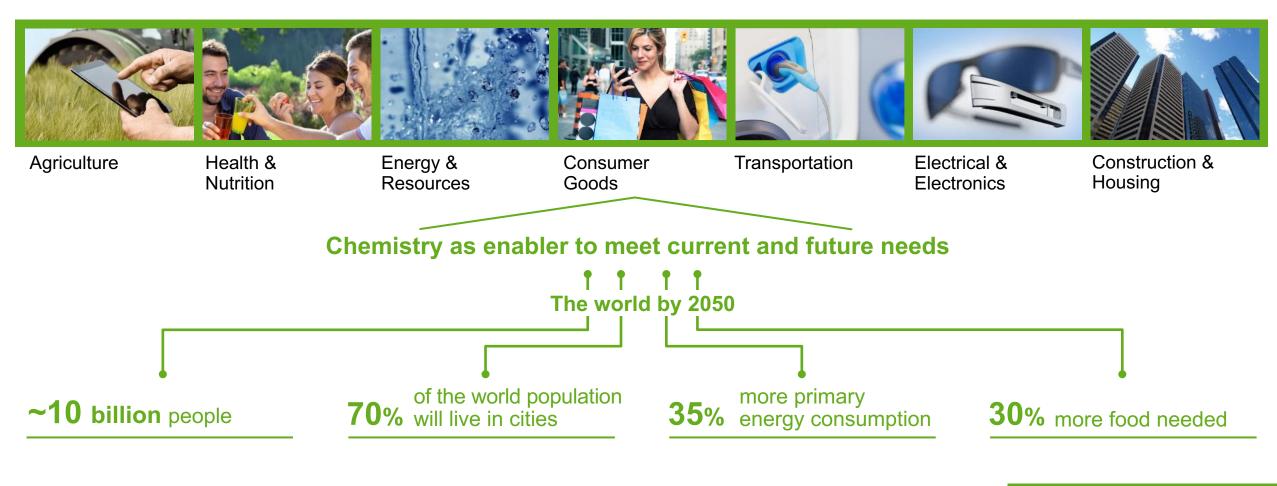
>\$1.0 bn

Ag. Sol. R&D budget

We are the world's largest chemical company



Chemistry as enabler for sustainable development





Our purpose:

We create chemistry for a sustainable future





































































We strive for a sustainable product portfolio

Percentage of sales 2018



- We target to further increase our sales from Accelerator products by 2025
- We will stop selling all Challenged products within maximum five years after classification
- To achieve this goal, we integrate Sustainable Solution Steering in the R&D pipeline



Sustainable steering of R&D disrupted linear research programs

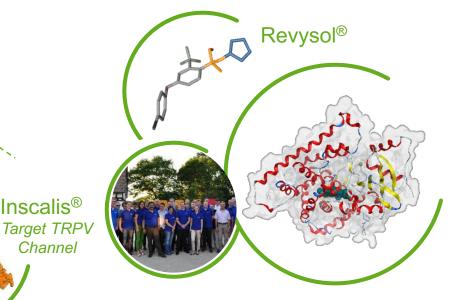
Optimize regulatory requirements and performance in parallel

Develop in-vitro tox predictors, identify potential off targets, rule out unwanted modes of action early





Dual target design, coupling molecular modeling & alternative toxicological testing makes Revysol® an extraordinarily safe triazole fungicide



New Biological Mode of Action with favorable environmental profiles

Inscalis® controls resistant pests for more efficient farming, low acute toxicity for mammals, fish, birds and beneficial insects

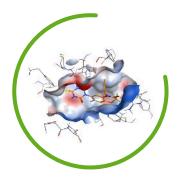


Integrated solutions for sustainable farming



Interplay of Chemistry & Traits

- Mode of action research facilitates development of traits
- Allows the use of the modern PPO-herbicides



Sophisticated design

- Controls broadly herbicide resistant superweeds
- Designed for optimal binding and potency on the plant PPO enzyme, lower use rates

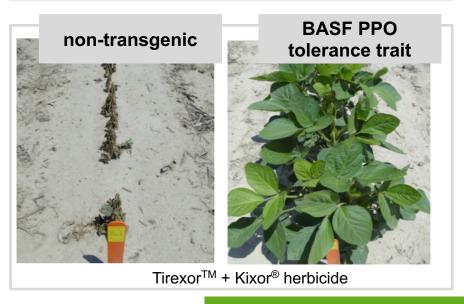


Sustainability

- Increasing productivity (land use)
- Environmental benefits (no-till fields)









Smart stewardship to make sustainability work on the farm



We create chemistry for a sustainable future



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We create chemistry for a sustainable future







We create chemistry