National Academy of Sciences Innovations in Pharmaceutical Manufacturing, October 28th

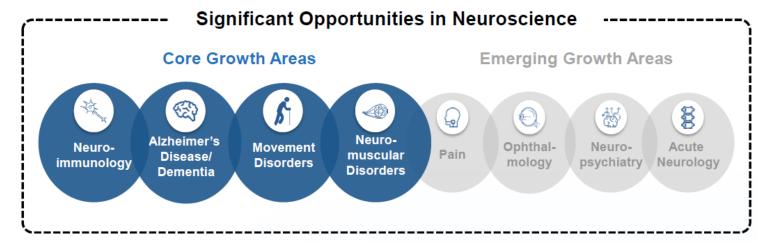
Existing Mechanisms to Enable Innovation

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Building an Industry Leading Neuroscience Company





It is our belief that no other area of medicine holds as much promise with as much need as neuroscience.





Building a Culture of Innovation

- Innovation is at the core of everything we do
- Every member of the staff is empowered to evaluate and drive new processes, initiatives and new ways of working
- Taking calculated risks and accepting the consequences
- Staying ahead of the business needs

Enhanced Process Control for Next Gen Manufacturing of Drug Substance Biologics

Biogen

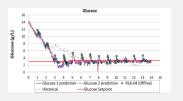
Raw Material Screening, Rapid ID and Genealogy

- · Critical material attributes identified and testing moved to supplier CofA
- · Real-time release of raw materials upon receipt using Raman Handheld and XRF technologies for >95% of raw materials
- Genealogy tools connect RM to MFG



Bioreactor Feed Control

- · Nutrient feed controlled by inline capacitance probes.
- · Glucose feed controlled by inline RAMAN



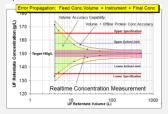
Aggregation Feed Forward

- · Feed-forward control of aggregate and process monitoring with Waters Patrol UPLC
- 10 min run time
- · Result controls column loading decisions



Inline RI Control of UF

- Historically ultrafiltration (UF) final concentration has a very low process Cpk
- · The new process utilizes SPTFF technology with inline RI control for realtime protein concentration control



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Release







Cell Culture



Harvest











Filling

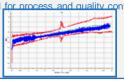
Purification and UF/DF

Buffer and Media Control

· Real-time testing of media/buffer con

Multivariate modeling: **Process Condition Monitorind**

- · Process Condition monitoring to provide real time data to manufacturing operations.
- Evolve models to fault detection that are useful for process and quality control.



Protein Concentration

· On the floor real-time testing for protein concentration with SoloVPE



Multivariate Modeling: Softsensors

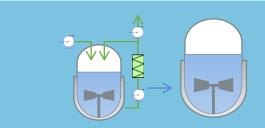
- · Models for determining if processes are in control and what variables are impacting performance.
- Predictive models aim to compliment and possibly replace laboratory testing for **CQAs**





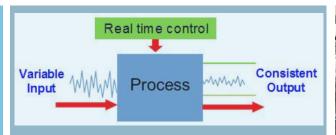
The New Way of Working





"3X" MANUFACTURING TECHNOLOGIES

- Cell lines and media optimized for productivity
- Perfusion steps increase efficiency
- High capacity Protein A chromatography



ENHANCED PROCESS CONTROL

- State-of-the-art analytical technology
- Real-time control builds in quality
- Multivariate predictive modeling

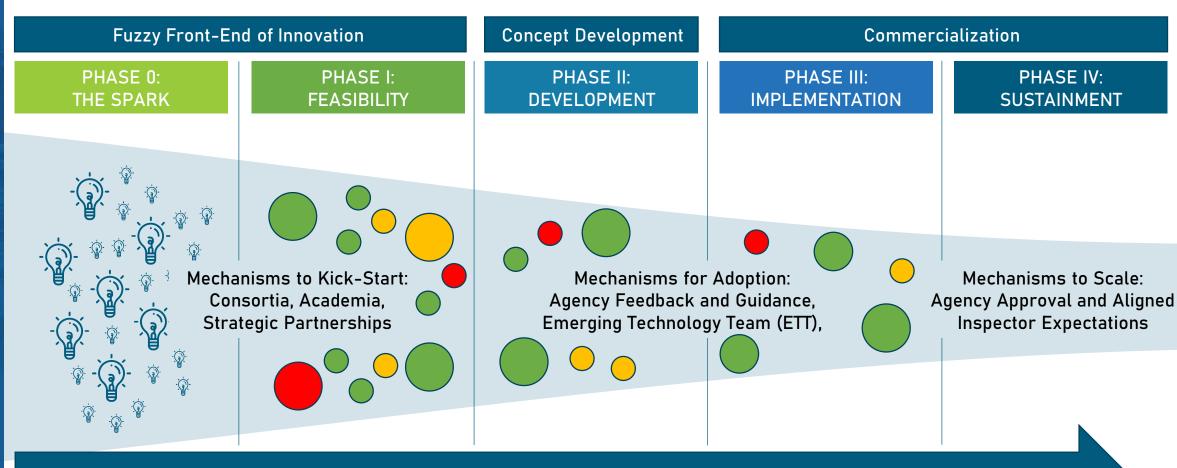


HIGH PERFORMANCE OPERATIONS

- Localized testing, samples never rest
- Technology puts information at our fingertips
- Empowered to make timely decisions

THE EXTERNAL PATHWAYS TO INNOVATION EXIST AND CONTINUE TO IMPROVE

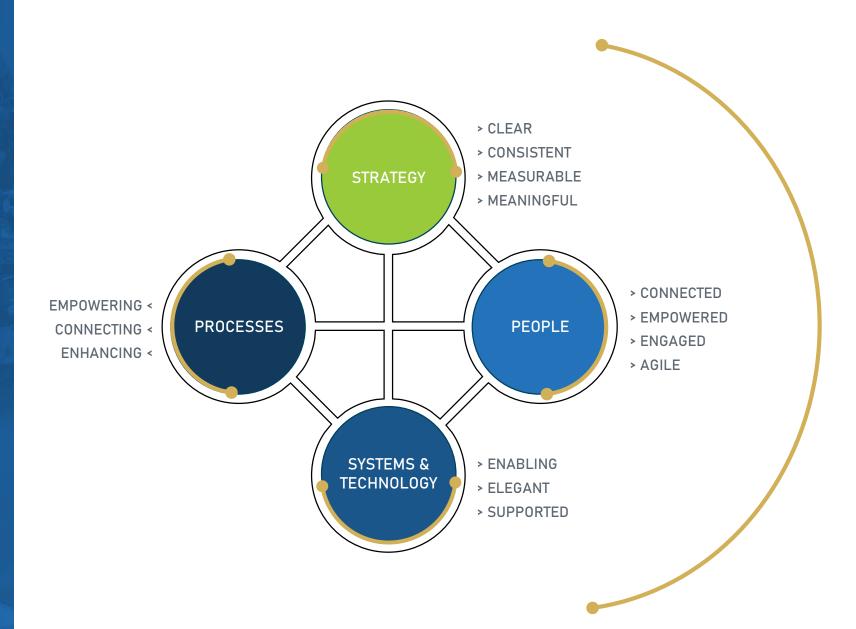




...BUT BUSINESS AND PROCESS NEEDS TO PROVIDE THE DRIVING FORCE

A MAJOR ENABLER: INTERNAL INNOVATION SYSTEMS

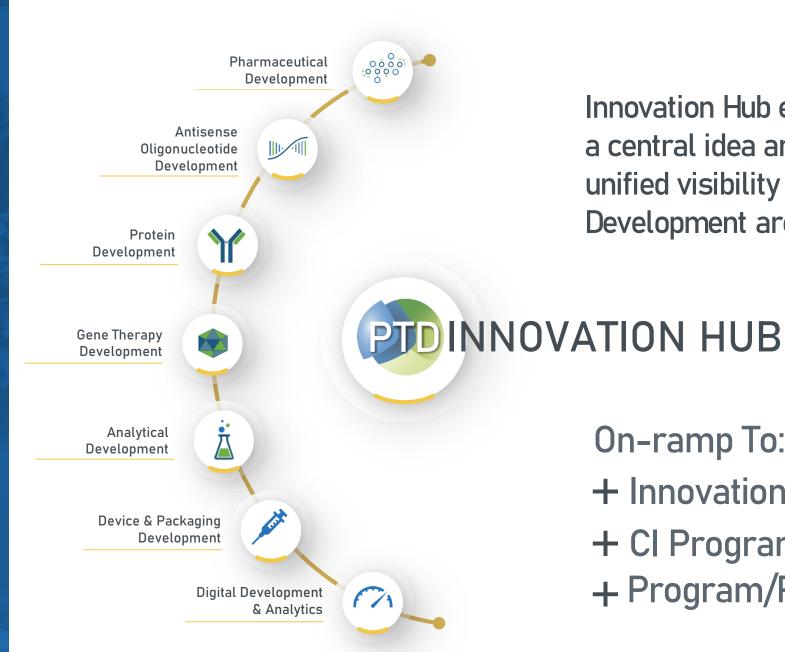




Internal approaches are critical to creating the mechanisms and space for strategic innovations to take seed and grow...

TECHNOLOGY THAT SUPPORTS THE INNOVATION PROCESS





Innovation Hub enables strategic prioritization, a central idea and knowledge repository, and unified visibility for innovation spanning all Development areas

On-ramp To:

- + Innovation Accelerator
- + Cl Program
- + Program/Platform Improvements





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