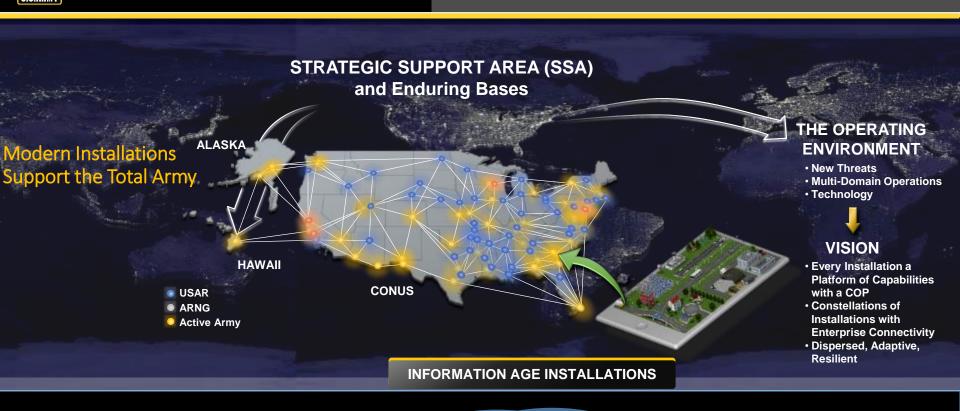


# **Army's Universe**



Land Acreage	# of Parcels	Total Acres	Army Installations		Installation Supported Population		
AMC/IMCOM (GF)	24,236	11,972,702	AMC/IMCOM (GF)		67	Military	526,508
AMC/IMCOM (AWCF)	1,451	203,185	AMC/IMCOM (AWCF)		10	Civilian	645,508
ARNG	2,165	891,974	ARNG		48	Family Members	620,120
USAR	1,640	400,420	USAR		3	Retired Military	408,917
OTHER	1,128	84,322	OTHER		8	Retiree Family Members	1,398,791
	30,620	13,552,603			136		3,599,844
Buildings	# of Facilities	Total SqFt	Utility and Mobility			Family Housing (Dwelling Units)	
AMC/IMCOM (GF)	110,284	813,900,715					
AMC/IMCOM (GF) - Leased	3,364	16,576,311	Road Bridges		2,210	Owned	10,272
AMC/IMCOM (AWCF)	11,290	57,741,664	Railroad Bridges		106	Leased	3,597
AMC/IMCOM (AWCF) - Leased	75	3,508,957	Paved Roads (Lane Miles)		25,479	Privatized	85,164
ARNG	10,519	52,196,414	Dams		262		99,033
ARNG - Leased	83	190,475	Railroad Track (Miles	s)	1,100		
USAR	4,321	43,511,209	Utility Systems - Army Owned (US)		183	Lodging (Guest Rooms)	
USAR - Leased	37	822,770	Utility Systems - Privatized (US)		159		
OTHER	815	9,040,064	Waterfront facilities		22	Official	1,862
OTHER - Leased	3,190	12,296,022	Multi-Use Airfields		59	Privatized (PAL)	13,219
Building Total	143,978	1,009,784,601	Heliports		21	Rec Lodging	1,765
Linear Structures Total	83,457					Armed Forces Recreation Ctrs	2,002
Structures Total	95,641						18,848
Facility Total Count	323,076						
		ISR Infrastructure (ISR-I) Rating			Barracks (Spaces)		
Total Plant Replacement Value	5587,114,498,308						1000 C 1000 C 1000 C 1000 C
				STEEDOLGE STEED STEED STEEDS	% Q3/Q4	Permanent Party (PP)	190,578
			AMC/IMCOM	Q2 22,959		Privatized (PP Bedrooms)	2,411
			ARNG	Q2 21,121		Training	103,595
			USAR	Q2 2,386		Leased	681
			OTHER	Q1 11		ORTC	186,447
				46,477	22.72%		483,712

## Army Installations Strategy (AIS)



Installations
Strategy LOEs
drive
POM 23-27 funding
requirements to
support and enable
the MDO Ready
Force of 2035





#### **ENDSTATE**

Modern, resilient,
sustainable installations,
enhancing strategic readiness
in a contested MDO
battlespace, while providing
quality facilities, services &
support to our Soldiers,
Families & Civilians

**PEOPLE** 

**READINESS** 

**MODERNIZATION** 

# Army Installation Energy and Water Strategic Plan

## **VISION**

Army installation energy and water infrastructure supporting critical missions in the Strategic Support Area will be:

### RESILIENT

Ensure energy and water for critical missions under all conditions

## **EFFICIENT**

Manage energy and water use to meet requirements effectively and sustainably

## **AFFORDABLE**

Manage energy and water costs to enable the Army to refocus investment



Anniston Army Depot Solar Array



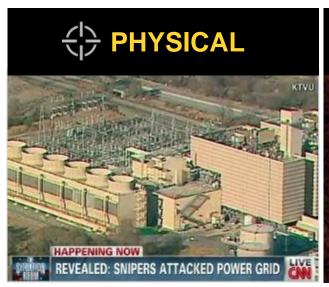
Ft. Irwin, CA Water Treatment Plant



Ft. Carson, CO Battery Energy Storage System

Our installations must make energy and water choices that allow installations to maintain critical operations during an unexpected grid outage.

## Threats to Energy and Water Resilience







Sniper Attack on California Power Grid, 2013 Physical or kinetic attack on Army or utility grid infrastructure remains a persistent reality.

California Wildfires, August 2020, Susanville, CA The frequency and duration of severe weather events and a changing climate are national security issues with potential impacts to Army missions, operational plans, and installations.

Ransomware Attack closed Colonial Pipeline, May 2021

We face cyber-enabled attacks on our facility-related control systems and surrounding utility grids.

Failure to modernize and enhance installation capabilities to project power, defend capabilities, create efficiencies, and preserve and protect resources risks the Army's ability to deploy forces in support of MDO to meet the requirements of the National Military Strategy.

Army Installations Strategy

# Resourcing & Executing Energy and Water Efficiency and Resilience

#### Private Equity

Real Estate Outgrants (e.g. lease, easement)
 10 U.S.C. § 2667, 10 U.S.C. § 2668

### Private Equity capable with Army payments

- Power Purchase Agreements 10 U.S.C. § 2922a
- Utilities Privatization (UP) 10 U.S.C. § 2688

#### Third Party Financing

- Energy Savings Performance Contracts (ESPCs)
   42 U.S.C. § 8287 et seq. and 10 U.S.C. § 2913
- ESPC ENABLE
- Utility Energy Service Contracts (UESCs),
   42 U.S.C. § 8256(c) and 10 U.S.C. § 2866 and 2913

### Upfront DoD or Army Appropriated Funds

- Operations and Maintenance (O&M)
- Military Construction (MILCON)
- Energy Resilience and Conservation Investment Program (ERCIP) 10 U.S.C. § 2914, 10 U.S.C. § 2802
- Availability and Use of Energy Cost Savings (REFORM) 10 U.S.C. § 2912

#### No Cost/ Low Cost Efforts

 Personnel Behavior Modifications and Establishing Energy-conscious culture

#### Department of Energy Grants

- Assisting Federal Facilities with Energy Conservation Technologies (AFFECT) 42 USC § 8256 (b)
- DoD Office of Local Defense Community Cooperation (OLDCC) Grants 10 USC §2391
  - Military Installation Sustainability
  - Defense Community Infrastructure Program (DCIP)

#### DoD Technology Grants

- Strategic Environmental Research & Development Program (SERDP) 10 U.S.C. §2901 - 2904
- Environmental Security Technology Certification Program (ESTCP) 10 U.S.C. §2901 - 2904
- State, Local, and Utility Company Rebates, Tax Deductions, and Grants
  - Ability to use are often location and contract-vehicle and/or asset ownership dependent
- Alternative Contract Execution Authorities (using "normal" Appropriated Funds)
  - Utility Service Contracts (FAR Part 41)
  - Other Transaction Authority (OTA), 10 U.S.C. 2371b
  - Intergovernmental Support Agreements (IGSAs) 10 U.S.C. 2679

## **Energy Project Authorities**

### **Existing statutory authorities**

10 USC 2922a\* - Power Purchase Agreement (PPA) Contracts up to 30 years for provision of production facilities and purchase of energy

- · Army consumption from energy generation facility located on- or off-site
- · Competition required for all new PPA solicitations
- Approval authority: Office of the Secretary of Defense

#### FAR 41 - General Services Administration (GSA) Area wide

- Utility services for up to 10 years
- Army provides servicing utility site access to host rate-based energy generation on-site
- OEI utilizing Authorizations for existing GSA Areawide contracts
- Approval authority: Mission and Installation Contracting Command

#### 10 USC 2668\* - Easement

- Granting rights-of-way access to military lands to promote public interest
- · Army issues an easement to utility for on-site energy generation/storage
- Approval authority Land Holding Command

#### 10 USC 2667\* - Lease

- Lease non-excess property to promote national defense or public interest
- On-site generation provides secure location to reestablish power for installation and community after outage
- · Requires fair market value obtained in cash or in-kind
- Approval authority: U.S. Army Corps of Engineers HQ

Typical Business Models

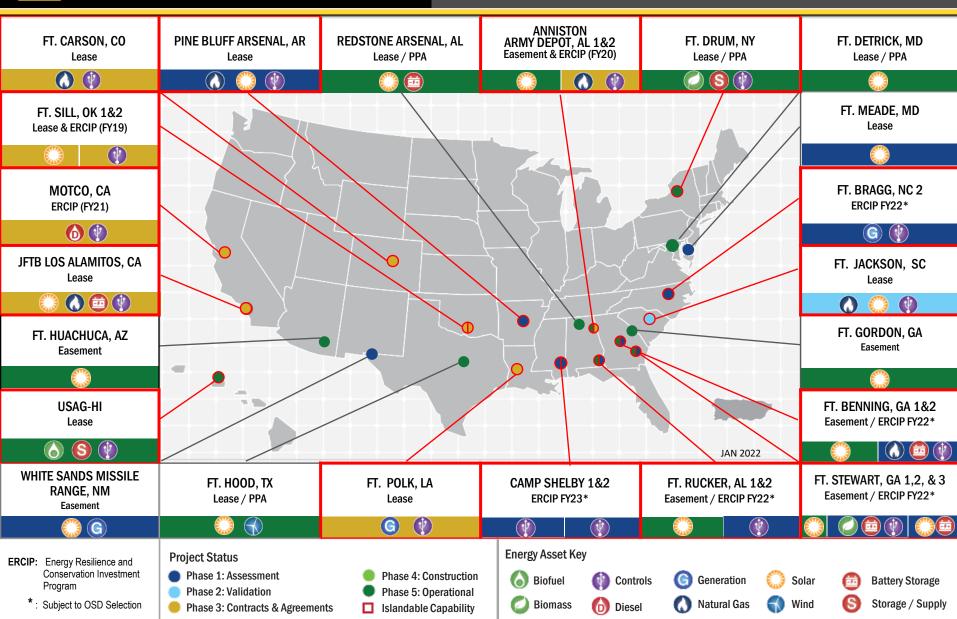
PPA /Lease

GSA/ Easement

Stand-alone Lease/ Easement



## **Current Energy Projects Portfolio**



## **U.S. Army Garrison - Hawaii**



Real Estate Outgrant (Lease) / In-Kind Consideration
Funded, owned, operated and maintained by Hawaiian Electric Company
50 MW multi-fuel generation plant on 8 acres



Lease / In-Kind Consideration combined with Power Purchase Agreement Funded, owned, operated and maintained by Apex Clean Energy

50 MW offsite wind power & 15 MW onsite solar generation on 130 acres

### Redstone Arsenal, AL

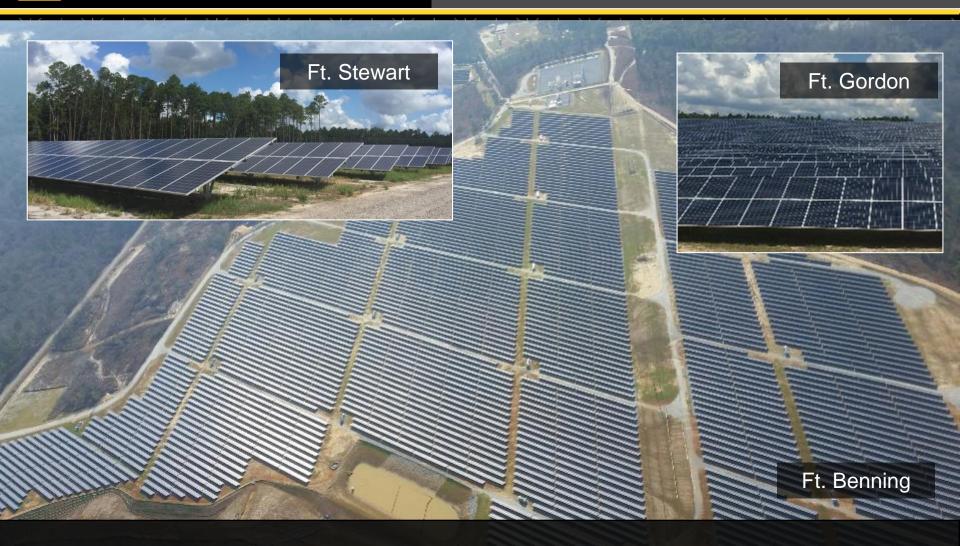


Real Estate Outgrant (Lease) / In-Kind Consideration combined with Power Purchase Agreement Funded, owned, operated and maintained by Sun Power

10 MW Onsite Solar Generation on 67 acres & 1 MW / 2 MW-hour Battery Energy Storage System



Real Estate Outgrant (Lease) / In-Kind Consideration combined with Power Purchase Agreement Funded, owned, operated and maintained by ReEnergy Holdings
60 MW Biomass Facility provides 100 percent of Ft. Drum's electricity



Real Estate Outgrant (Easement) / In-Kind Consideration
Funded, owned, operated and maintained by Georgia Power Company
Three 30 MW solar generation projects

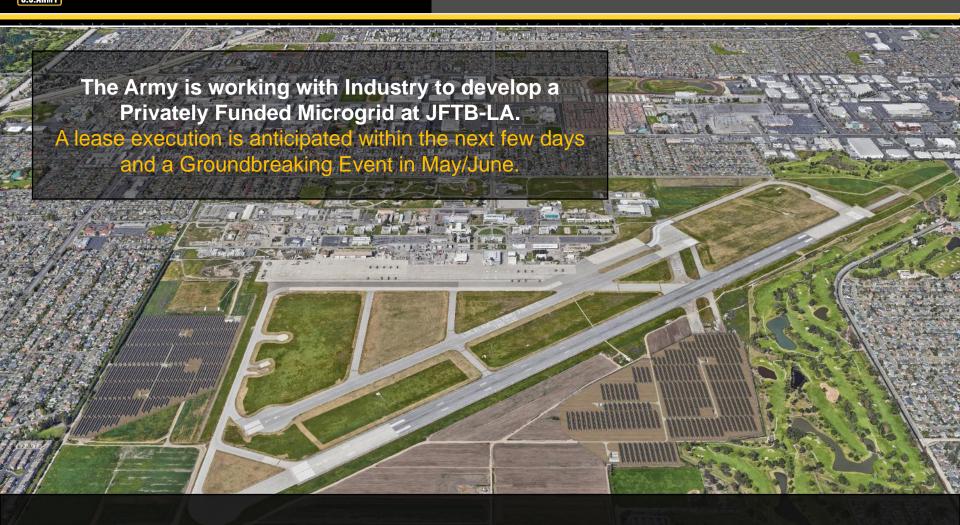
## Anniston Army Depot, AL ERCIP Project



### **ERCIP & Existing Renewable Energy Project:**

- At Anniston Army Depot (ANAD), FY20 ERCIP funding will be used to execute a 7.5 megawatt (MW) microgrid and contingency generation project
- The microgrid system will combine 2.6 MW of the existing grid-facing solar array with three 2.5 MW reciprocating internal combustion engine generators
- The existing, privately funded, 7 MW solar array is fully operational, provides onsite generation, supply diversity and is microgrid compatible.
- This is an example of how the Army is combining authorities to achieve energy resilience across our installations.

# Joint Forces Training Base – Los Alamitos, CA



Real Estate Outgrant (Lease) / In-Kind Consideration
Bright Canyon Energy would fund, own, operate and maintain the project

28 MW Solar Array; 20 MW/40 MWh BESS; & 3 MW Backup Diesel Generator

## **NDAA Section 327**

- Report to Congress
- Pilot nuclear reactor program at DoD or DOE facility by 2027
  - Potential DoD and DOE locations
  - Assessment of technologies and stakeholders
  - Identified micro-reactor requirements
- Not to exceed 50 MW

## **SCO vSMR (Project PELE)**

- March 2020 3 contracts issued for vSMR designs
- Expeditionary deployment
  - Reduce logistical burden
  - Reduce Soldier exposure to enemy action
  - Provide increased self sustainment in contested domains
- Produce 1 to 5 MW
- Transportable (truck, rail, ship, C-17)

## For Latest Updates

www.asaie.army.mil/Public/ES www.facebook.com/ASAIEE www.facebook.com/ArmyOEI

Twitter: @ASArmyIEE

Twitter: @ArmyOEI



# **BACK UP**

# 2922a Contracts for Energy or Fuel for Military Installations

- (a) Subject to subsection (b), the Secretary of a military department may enter into contracts for periods of up to 30 years-
- (1) under section 2917 of this title; and
- (2) for the provision and operation of energy production facilities on real property under the Secretary's jurisdiction or on private property and the purchase of energy produced from such facilities.
- (b) A contract may be made under subsection (a) only after the approval of the proposed contract by the Secretary of Defense.
- (c) The costs of contracts under this section for any year may be paid from annual appropriations for that year.
- (d) The Secretary concerned shall ensure energy security and energy resilience are included as critical factors in the provision and operation of energy production facilities under this section.

10 USC 2922a is the contracting authority for the long-term (thirty years) purchase of energy. 10 USC 2922b states a preference for procuring energy systems that use solar energy or other renewable forms of energy whenever such procurement is possible, suited to supplying the energy needs of the military department, consistent with the energy performance goals and energy performance plan for the Department of Defense.

With respect to the production and purchase of energy under 10 USC 2922a, DOD has stated in its most current policy entitled Guidance on the Development of Energy Projects dated 3 NOV 2016, that 10 USC 2922a applies to "any type of energy production facility, not just geothermal or renewable energy." Thus, on its face, the DOD policy suggests that 10 USC 2922a would apply to procurement of energy produced by any form of generation source.