







## into existing materials













## our business model is CO2 conversion as a service





**Modular:** Twelve systems produce a portion of CO demand. Share can grow over time with more modules.

**Drop-in:** CO from Twelve is blended with conventional CO, producing identical products.

**Traceable:** End customers secure offtakes for CO<sub>2</sub>-based products. Twelve earns recurring revenue share.

Capital light: Units are funded with project finance.

## products that we have shipped



world's first CO2Made sunglass lenses

PANGAIA × twelve



world's first CO2Made ingredients for Tide





world's first jet fuel made from CO2





world's first CO2Made auto parts

