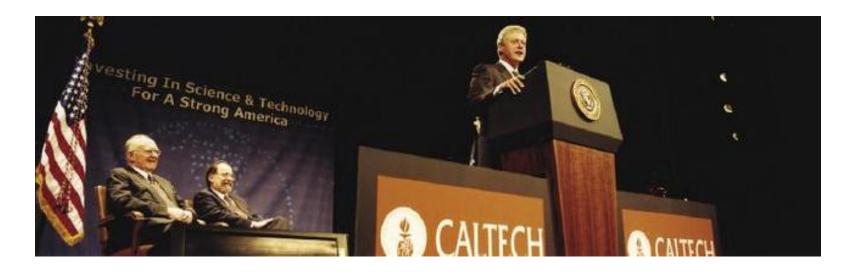
Jan. 21, 2000 - President Clinton announced his FY 2001 budget will include a National Nanotechnology Initiative (NNI):

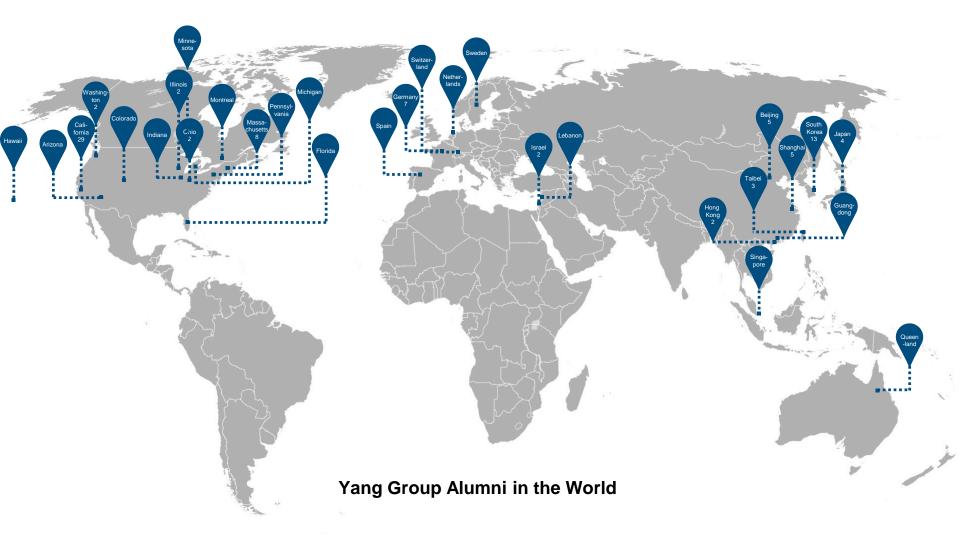


"My budget supports a major new National Nanotechnology Initiative, worth \$500 million.Imagine the possibilities: materials with ten times the strength of steel---.shrinking all the information housed at the Library of Congress into a device the size of a sugar cube--- detecting cancerous tumors when they are only a few cells in size.

"The vision of the National Nanotechnology Initiative (NNI) is a future in which the ability to understand and control matter at the nanoscale leads to a revolution in technology and industry that benefits society."

https://www.nano.gov/





Supported by









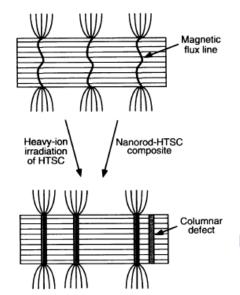
Also Industries & Foundations

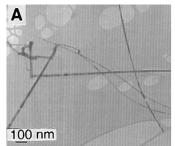
My first Experiment with Nanowires: 1993-96

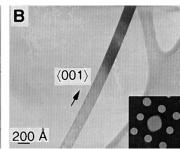
Nanorod-Superconductor Composites: A Pathway to Materials with High Critical Current Densities

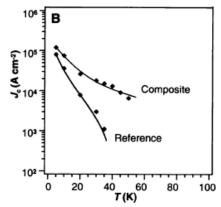
Peidong Yang and Charles M. Lieber*

SCIENCE • VOL. 273 • 27 SEPTEMBER 1996









Nanowires as columnar defects in HTSC, pin magnetic flux lines, and enhance critical current density





My first Experiment with Nanowires: 1993-96



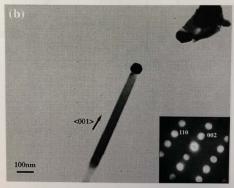


Fig. 2.15 SEM and TEM images of ZnO nanorods. A CBED pattern along [1-10] zone axis is shown in (b) inset.

Metal oxide nanorods and composite materials containing such nanorods. The metal oxide nanorods have diameters between 1 and 200 nm and aspect ratios between 5 and 2000.

Nanorod Nanowhisker

Nanowire

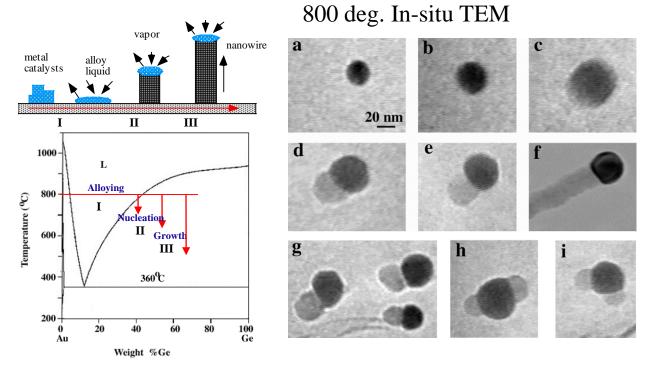
Metal oxide nanorods; US 5,897,945, April 27, 1999.

Priority date <u>1996-02-26</u>





Growth Mechanism: Vapor-Liquid-Solid

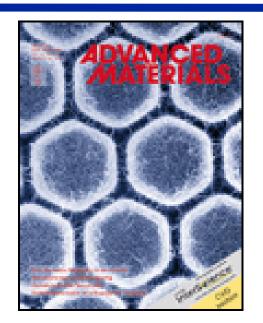


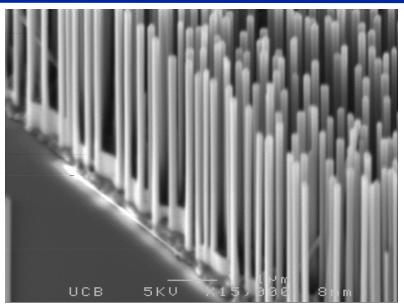
Unidirectional growth is the consequence of an anisotropy in solid-liquid interfacial energy.





ZnO Nanowire & Nanolaser





"Catalytic growth of zinc oxide nanowires through vapor transport", M. Huang, Y. Wu, H. Feick, N. Tran, E. Weber, P. Yang, *Adv. Mater.* **13**(2), **113**,2001.

"Room-temperature ultraviolet nanowire nanolasers", M. Huang, S. Mao, H. Feick, H. Yan, Y. Wu, H. Kind, E. Weber, R. Russo, P. Yang, *Science*, **292**, **1897**, **2001**.

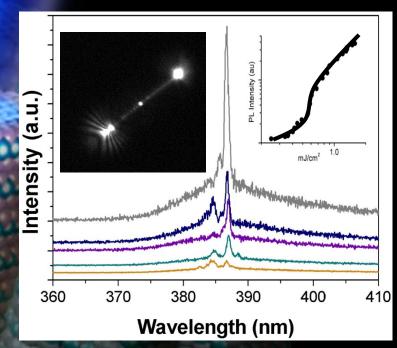




Nanowire Lasers

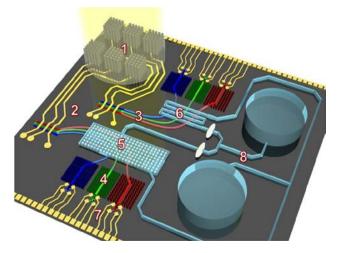
A nanoscopic room temperature UV laser with Fabry-Perot cavity along the third dimension

M. Huang et al. Science, 292, 1897, 2001



J. Johnson et al. Nature Materials, 1,101, 2002. T. Kuykendall et al. Nature Mater, 3, 528, 2004
P. Pauzauskie et al. Phys. Rev. Lett. 96, 143903, 2006.

Nanowire Photonics



Integrated Nanophotonics

Integrated flexible nanowire sensory system, including light sources, waveguide, detectors, sensors, micro-nanofluidics and embedded energy sources.

Nanowire Single Cell Endoscopy

- Interrogating individual cells
 - Delivering light, Imaging
 - •Delivering DNA, drug
 •Extraction
- Stimulation, optical/electrical

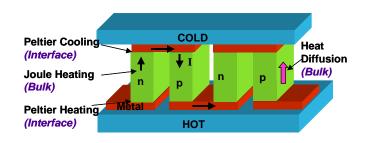




Nature Photonics (invited review), R. Yan, D. Gargas, P. Yang, 3, 569, 2009. Nature Mater. Rev. 1, 16028, 2016



Better Semiconductor Thermoelectrics



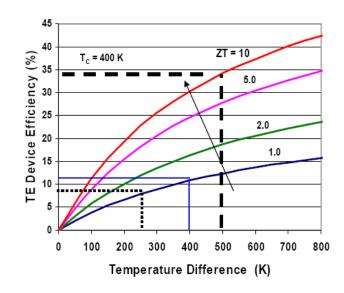
Thermoelectric Figure of Merit

$$ZT = \frac{S^2 \sigma T}{k}$$

S: Seebeck Coeff.

σ: Electrical Conductivity

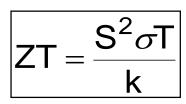
k: thermoconductivity

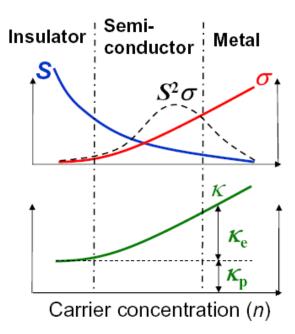


$$\eta(T_{\rm h},T_{\rm c}) = \underbrace{\frac{T_{\rm h}-T_{\rm c}}{T_{\rm h}} \frac{\sqrt{1+Z\bar{T}}-1}{\sqrt{1+Z\bar{T}}+T_{\rm c}/T_{\rm h}}}_{\text{T}_{\rm h}}$$
 Carnot Efficiency
$$\underbrace{\frac{T_{\rm h}=\text{Hot side temperature}}{T_{\rm c}=\text{Cold Side Temperature}}}_{\text{ZT}=\text{Figure of merit at T}=(T_{\rm h}+T_{\rm c})/2$$

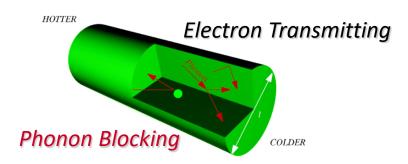
Thermoelectric Figure of Merit: the difficult part

- Difficulties in increasing ZT in bulk materials.
- So far the best bulk materials Bio.5Sb1.5Te3 has ZT ~ 1 at 300K



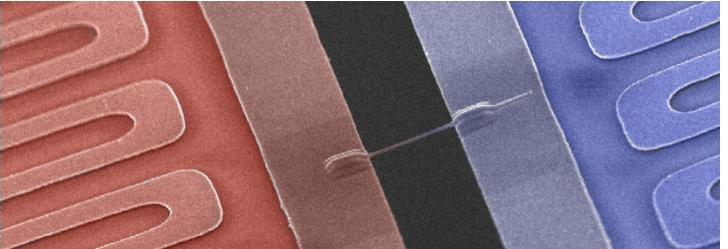


Silicon Nanowires as High Performance Thermoelectrics



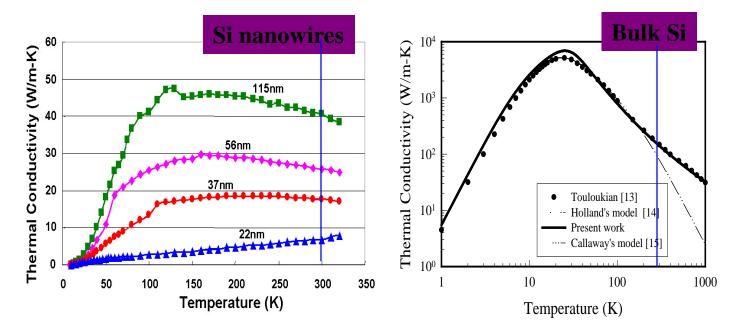
$$ZT = \frac{S^2 \sigma T}{k}$$

Phonon mean free path ~ > wire diameter > e mfp

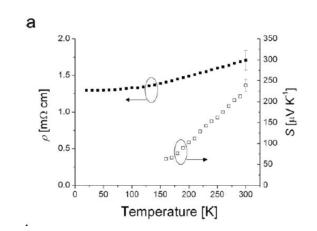


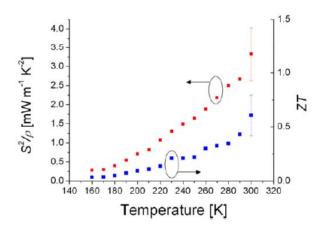
Size-dependent Thermal Conductivity

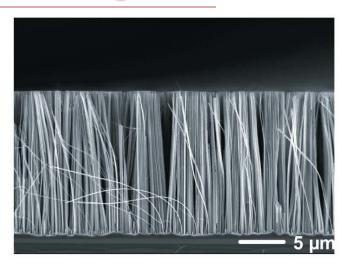
Boundary Phonon Scattering



ZT of solution-processed rough Si nanowires







Nanowire *ZT* is 100-fold greater than optimal doped bulk Si!

A. Hochbaum et al. Nature, 2008

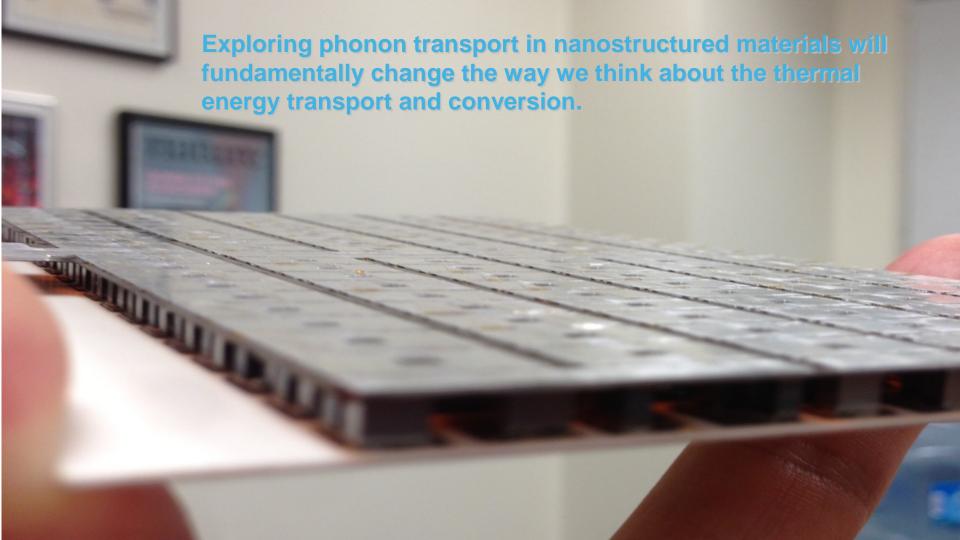


- Providing the key piece of technology for electricity generation from waste-heat;
- Team currently at 30 people, new 15,000 square foot office/lab in Hayward, CA
- With breakthrough silicon-based thermoelectrics, over 10x cheaper than existing technology,



Technology Pioneers FORUM Technology Pioneers







SCIAM 50 TRENDS IN BUSINESS, POLICY AND RESEARC

porated into the design of more efficient photovoltaic cells. cool the building's interior, depending on the direction of the Other sciences are devising better ways to use smalight to flow of the current. The research group is now investigating the heat and cool buildings, Streen Van Dessei of the Rensselaer Poly possibility of creating a transportent ABF system using thin-film technic Institute and his colleagues have developed a prattrype - photoroliaic cells and the modernic materials instead of bulky system called the Acrive Building Envelope (ABE), which couples compromis. The transparent films could be applied like a glase solar panels to thermoelectric hear pumps. Electricity produced 10 the windows of buildings and to the windshields and source (5 by the solar ediagnes to the heat pumps, which con either heat or of cars.

cious eggs. They found that when the

Stem Cell Control

The essential character of the mother of all cells reveals itself in a set of breakthrough findings

e all-mover full recognish of some cooling the differentiation of ESCs, other recogling unbrailing full lized embryos erry of inherent "stemmess."

Shinya Yamanaka of Kyoto University. There is no shortage of adult stem chromosomes were removed and now who transformed a regular mouse skin cells for investigators who was no probe genetic material introduced, the result-tell into a cell with most of the characteristic relation to health and disease, but ingentity of crefepod successfully about terristics of embryonic stem cells (ESCs) - that is not true for ESC scientists who - as often as embryos made from eggs and by turning up the activity of just four — typically must first create embryos from — yielded stem cells that were apparently games, demonstrated recently a more — hard to procure eggs. A technique for —— Gérittère Source —— Cérittère Source grammed" to an ESC-like state—and several other laboratories have replicat-Convine cultured PSCs to so in the

or some other type of tissue—is a tricky process involving the cells' own gene activity and signals from their surrounding environment. Peidong Yang of the University of California, Berkeley, and Bruce R. Canidia of the Gladscone Justinote of Cardiovascular Disease in San Francisco showed a new way to deliver those external signals by growing ESCs embedded with removable silican wive Yang and Conklin cavision the techpique being used to guide the differentiation of stem cells into specific tissue icals transmitted via nanowires As some researchers worked on con-

cells to become any kind of cell is - ers were focused on finding out what - which have no other viable use, has what makes them so promising for keeps adult stem cells in an undifferenti-promise as a source of ESCs for research. restoring diseased or damaged tissues aged state, Frank D. McKeon of Harvard Lovin Eggan of the Harvard Storn Cell throughout the body—and also what Medical School showed last year that the Institute and his team used abstract makes them so difficult for scientists to - activity of a single goze, known as p61, - embryos with extra chromosome setscontrol. But several breakthroughs consistly key to a cell maying a trem, at least swhich can occur naturally during in resent major strides roward understand- in epithelial cell types, which include a vitto curinyo creation when two sperm ing and harnesting the cells' elusive prop variety of tissues such as skim, prosture, fortilize an egg—as stand-its for the prebreast and thomas.

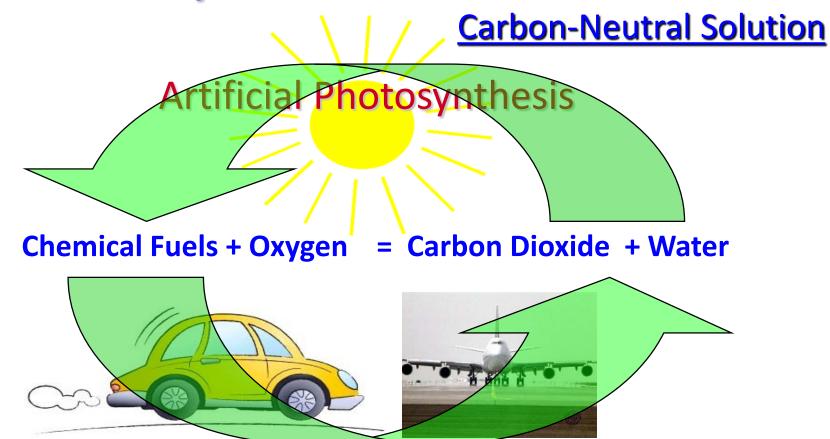


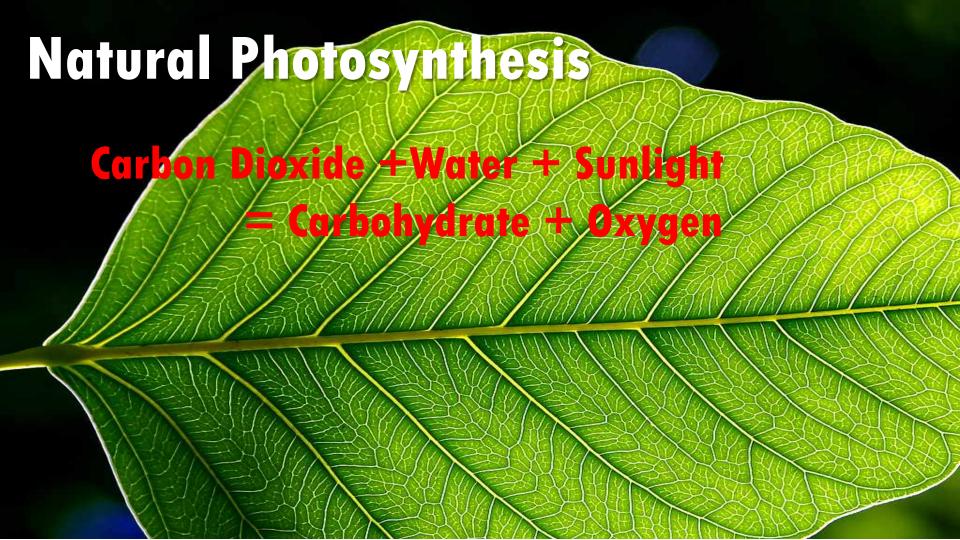
Cardiac specific GFP in embryoid bodies On NW array

> e cell beating Nanoneedles for stimulating Cells

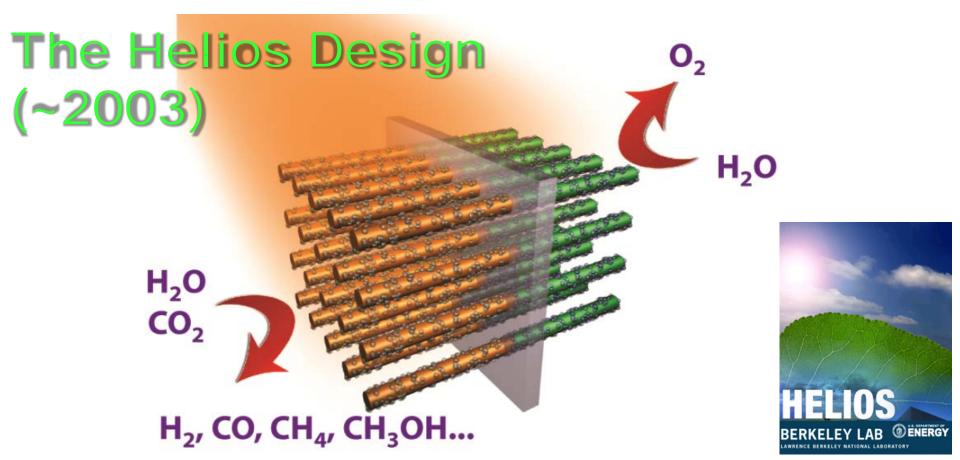


Solar to fuel/chemical



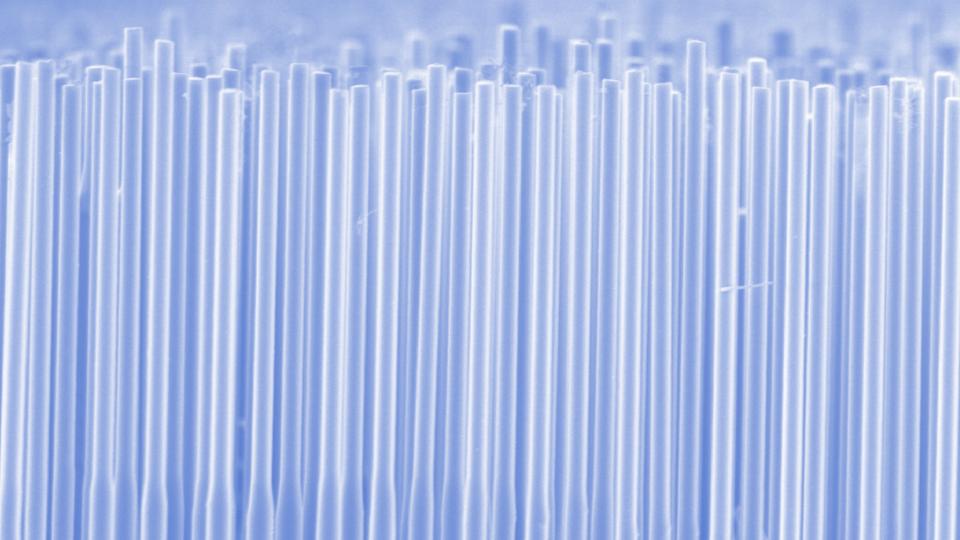


Artificial Photosynthesis



Si wire array as photocathode

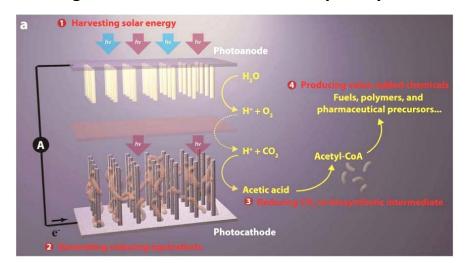
High surface area photocathode, can be decorated with Pt or MoS2, CoSx nanoclusters.





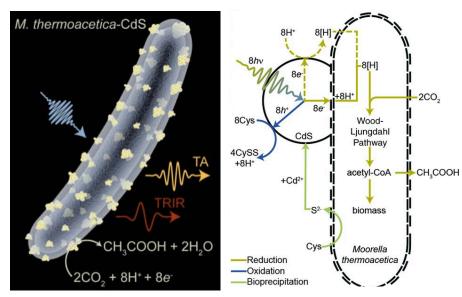
Semiconductor-Microorganism Interface for CO2 fixation

Integrated semiconductor-bacteria hybrid system

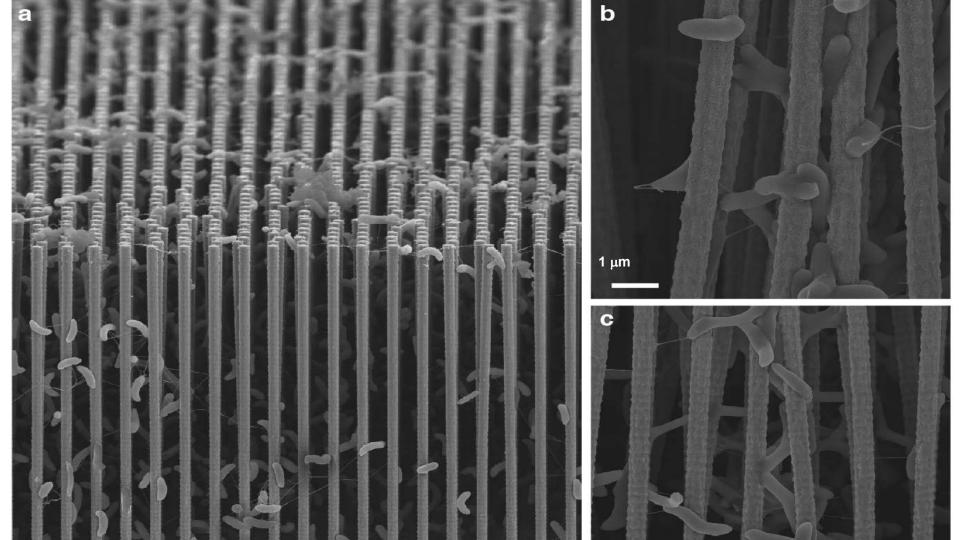


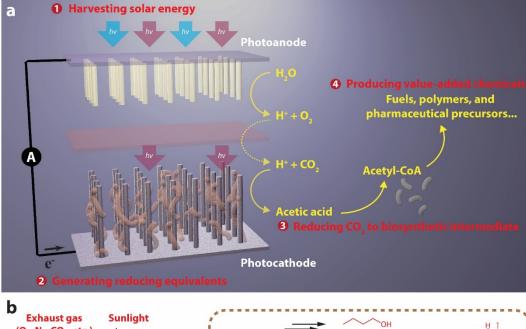
The high-surface-area silicon nanowire array harvests light energy to provide reducing equivalents to the anaerobic bacterium, Sporomusa ovata, for the photoelectrochemical production of acetic acid with low overpotential, high Faradaic efficiency and long-term stability.

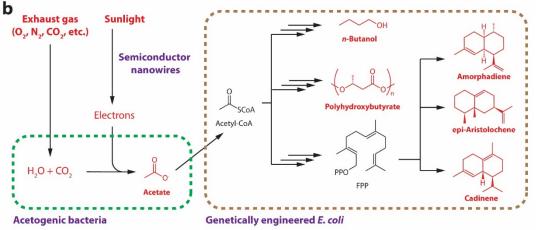
Self-Photosensitization



The hybrid approach combined the light harvesting CdS particle with the self-replication biocatalysts a nonphotosynthetic bacterium, Moorella thermoacetica, enabling the photosynthesis of acetic acid from carbon dioxide.





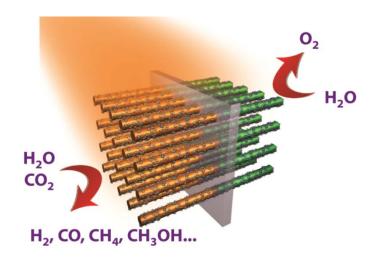


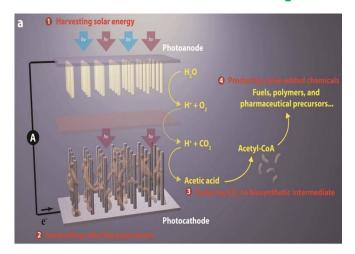
Liquid Sunlight

Carbon Dioxide +Water + Sunlight

= 0xygen +

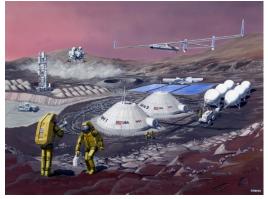
Fuels Pharmaceuticals Commodity Chemicals





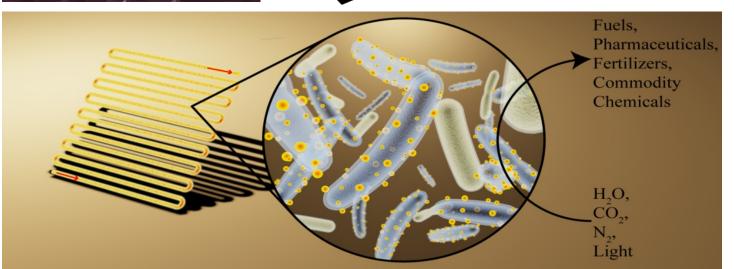
Mimicking the Nature & Better than the Nature

NASA Selects Proposals for First-Ever Space Technology



Research Institutes

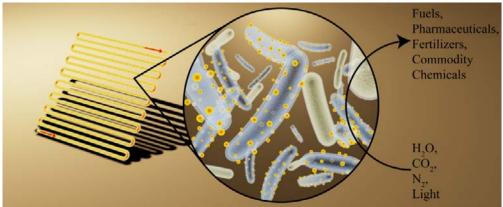




Solar Foundry on Mars









Mars Resources: Opportunities and Challenges



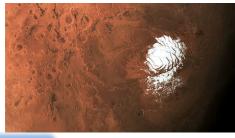


78% (78 kPa) N₂ 21% (21 kPa) O₂ 0.04% (0.04 kPa) CO₂ 100% Light H₂O

Mars



Mars's south pole

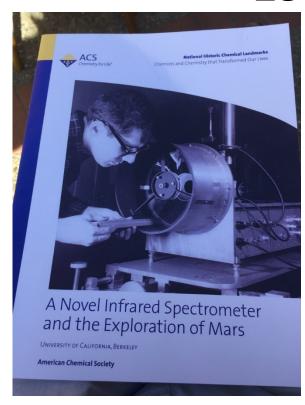


2.7% (0.016 kPa) N₂ 0.13% (0.8 Pa) O₂ 95.3% (0.57 kPa) CO₂ ~60% Light H₂O

0.6 kPa pressure

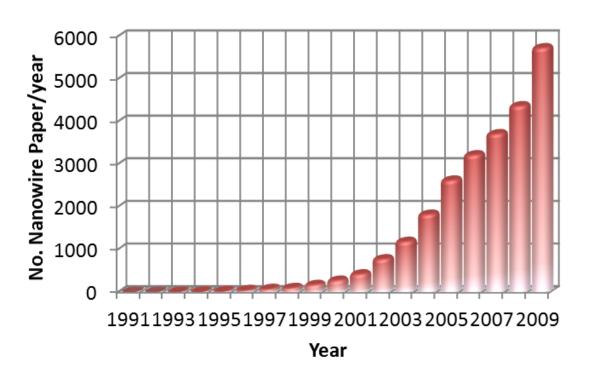
6.7 x 10¹⁴ kg N

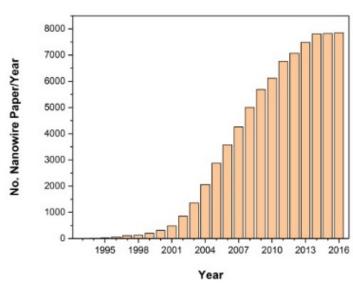
George Pimentel, Mariner 6 1969

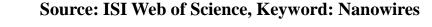




Semiconductor Nanowires: 1990-2010











Semiconductor Nanowires

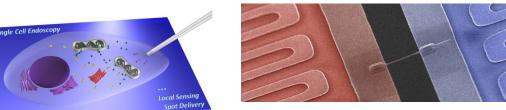
- Nanowire Photonics
- Nanowire Electronics
- Thermoelectrics
- **Energy Storage, Battery**
- Photovoltaics
- Catalysis
- Bio-nano interface
- **Artificial Photosynthesis**







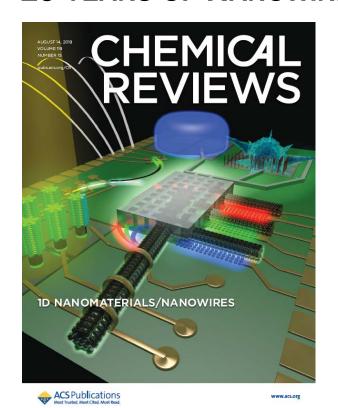


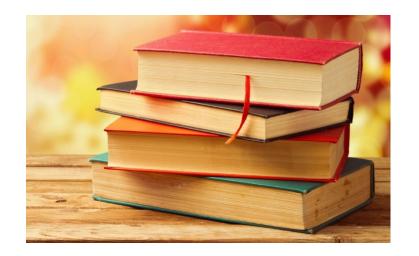






25 YEARS OF NANOWIRE RESEARCH





TO BE PUBLISHED IN OCT 2019



Top Chemists of the Past Decade, 2000-2010

| | | | | | | | | | | | | | | | | | | | | , |
|--------------|--|--------------------|-----------|------|--|---------------|-----------|--------|---------|--|---|------------------------|----------------|----------------|---------------|---|--------------------|---------------|-------------------|----------|
| | | | | | | | | | | | | | | | | TOP CHEMIS | ISTS OF T | THE P | PAST DF | CADE |
| | | | | | | | | | | | | Data | provided l | by Thomson | Reuters | s from its Essential Science Indicators, 1 J | January 20 | J00-31 | 1 Octobe | r 2010 |
| ank in | chemistry | | Impact | Rank | k in chemistry | | | Impact | Ra | ink ir | n chemistry | | | Impact | Rank in | n chemistry | | | | Impact |
| Rar | ink in materials science | Citations | 4S | 4 7 | Rank in materials science | | Citations | | | R | ank in materials science | | Citations | | R | Rank in materials science | | Cir | Citations | |
| | Scientist | Papers | | | Scientist | Papers | | | | | Scientist | Papers | | | | Scientist | Pape | oers | | |
| | Charles M. Lieber Harvard University | 74 17.776 | 240.22 | 22 | | Тырын | | | C | 0 | Jens K. Nørskov Technical University of D | | 7 726 | 62.41 | 82 | Richard A. Friesner Columbia University | | | 5 607 | 50 12 |
| 2 | Omar M. Yaghi Univ of California, Los Angel | | | 32 1 | 10 Catherine J. Murphy University of Illinois at Urbana-Champaign | 65 | 9 5.717 | 92.86 | 6 | 50 51 5 | Jens K. Nørskov lechnical University of L 5 Yugang Sun Argonne National Laborator | | 7,736 5,896 | 63.41 63.40 | 82 | Jairton Dupont Federal University | 477 | 98 | 5,697 | 58.13 |
| 3 | Michael O'Keeffe Arizona State University | | | 33 | | | , | | | 52 | Evgenv Katz Clarkson University | | 6.147 | 63.40 | 00 | of Rio Grande do Sul | 4 | 120 | 6.964 | 58.03 |
| 4 | K. Barry Sharpless Scripps Research Institu | | | 34 | | | | | | | 5 Craig J. Hawker Univ of California, Santa | | | 63.07 | 84 | John F. Hartwig University of Illinois | | 20 | 0,304 | 56.00 |
| 5 | A. Paul Alivisatos University of California, B | | | 35 | | | | | | 34 | Christian Serre Versailles Saint-Quentin | | 0,000 | 00.01 | 0.7 | at Urbana-Champaign | 4 | 167 | 9.638 | 57.71 |
| 6 | Richard E. Smalley + formerly Rice University | | | 36 | | | | | | | en-Yvelines University | | 4.517 | 62.74 | 85 | Robert Langer MIT | | | | 57.47 |
| 7 | Hongije Dai Stanford University | 88 12,768 | | | 19 Taeghwan Hyeon Seoul National University | | 2 6.587 | | 6 | 5 7 | 1 Richard H. Friend University of Cambrid | | 4,642 | | 86 | Mark E. Davis California Institute of Techn | nnology | | | 57.44 |
| 8 | Xiaogang Peng University of Arkansas | 59 8,548 | | 38 | | | | | =6 | | Jean M. J. Fréchet Univ of California, Be | | 12,985 | 62.13 | =87 | Manos Mavrikakis Univ of Wisconsin-Ma | | | | 57.23 |
| 9 | Valery V. Fokin Scripps Research Institute | | | 39 | | 47 | | | =6 | 66 | James M. Tour Rice University | | 8,325 | 62.13 | =87 | Adi Eisenberg McGill University | | | | 57.23 |
| 10 1 | Peidong Yang University of California, Berke | | | | of Science and Technology | 77 | 7 6,057 | 78.66 | 6 | 88 | Robert C. Haddon Univ of California, Riv | | 5,191 | 61.80 | 89 | Maurice Brookhart University of North Co | | 4 | | |
| 11 | Benjamin List Max Planck Inst of Coal Rese | | 8 108.74 | 40 | Michael F. Rubner MIT | 51 | 1 4,004 | 78.51 | 60 | 69 | Peter J. Stang University of Utah | 103 | 6,356 | 61.71 | | at Chapel Hill | | 87 | 4,978 | 57.22 |
| 12 50 | Mark E. Thompson Univ of Southern Califor | fornia 53 5,394 | 4 101.77 | 41 7 | 20 Xiangfeng Duan Univ of California, Los Angele | es 64 | 4 5,022 | 78.47 | 7/ | 0 24 | 4 Nicholas A. Kotov University of Michigan | | 4,809 | 61.65 | 90 | Amir H. Hoveyda Boston College | 1 | 122 6 | 6,967 | 57.11 |
| 13 | Robert H. Hauge Rice University | 55 5,566 | 66 101.20 | | 48 Michael Grätzel Swiss Federal Institute | | | | 7: | 1 | F. Dean Toste University of California, Be | rkeley 84 | 5,163 | 61.46 | 91 | Charles R. Martin University of Florida | | | | 57.10 |
| 14 | Eric N. Jacobsen Harvard University | 81 7,985 | 98.58 | | of Technology, Lausanne | 187 | 7 14,602 | 78.09 | 7/ | 12 | Michal Kruk City University of New York | 54 | 3,315 | 61.39 | 92 | Alexander Zapf University of Rostock | | | | 56.78 |
| 15 | Banglin Chen University of Texas at San Ant | Antonio 61 5,929 | 97.20 | 43 | Gregory C. Fu MIT | 111 | 1 8,384 | 75.53 | 77 | 73 | Didier Astruc University of Bordeaux I | 114 | 6,883 | 60.38 | 93 | Jeffrey R. Long University of California, Bo | Jerkeley | 98 | 5,563 | 56.77 |
| 16 | David W. C. Macmillan Princeton University | | | | 89 Horst Weller University of Hamburg | | 3 5,428 | | 7/ | 4 83 | 3 Michael Giersig Free University of Berlin | | 3,310 | 60.18 | 94 | Neil R. Champness University of Notting | | | | 56.71 |
| 17 | Mostafa El-Sayed Georgia Institute of Techn | inology 111 10,135 | 35 91.31 | 45 | Tour is a comment of the control of | | | | 75 | | George C. Schatz Northwestern Universi | | 12,116 | 59.98 | 95 | Naomi J. Halas Rice University | | | | 56.59 |
| 18 | Ezio Rizzardo Commonwealth Scientific | | | 46 | | | | | 70 | | Harold G. Craighead Cornell University | | 3,042 | 59.65 | 96 | Abraham Nitzan Tel Aviv University | | | | 56.45 |
| | and Research Organisation (CSIRO), Austral | | 7 91.29 | | | ara 66 | 6 4,758 | 72.09 | 7 | | Keith Fagnou † University of Ottawa | | 3,747 | 59.48 | 97 | Charles L. Brooks University of Michigan | A / | 67 | 3,778 | 56.39 |
| 19 | Michael S. Strano Massachusetts Institute | | | 48 | | | | | 78 | | Milan Mrksich University of Chicago | | 3,168 | 58.67 | 98 | Helmut Cölfen Max Planck Institute | | | | 4 |
| | of Technology | 54 4,843 | | | and Technology Europe | | 0 5,030 | | 79 | | Alois Fürstner Max Planck Inst of Coal F | | 8,858 | 58.66 | | of Colloids and Interfaces | | | | 56.04 |
| 20 | Michael J. Zaworotko University of South Fl | | | 49 | | ore 53 | 3,673 | 69.30 | 80 | | Karl Anker Jørgensen Aarhus University | | 8,893 | 58.51 | 99 | Jérôme Cornil University of Mons | | | | 56.00 |
| 21 | Dmitri V. Talapin University of Chicago | 56 4,981 | | 50 | | | | | 81 | 1 | Rustem F. Ismagilov University of Chicag | go 59 | 3,437 | 58.25 | 100 | Geoffrey W. Coates Cornell University | | 90 | 5,029 | 55.88 |
| 22 | Ryoji Noyori Nagoya University | 62 5,486 | | | and Industrial Research (CSIR), South Africa | | | | The U | Inited | Nations Educational, Scientific and Cultural Organisation (| Hosson) and the Int | emational Ur | sion of | Nanotec | chnology in all its aspects is strongly in evidence when one s | surveys the re | search in | interests of th | |
| 23 | Chad A. Mirkin Northwestern University | 233 20,505 | | 51 | | | | | Pure a | and Ap | polied Chemistry (IUPAC) have proclaimed this to be the In | nternational Year of C | Chemistry, Du | ring 2011. | chemists lis | isted. While the rubric covers much and some sceptics call "r | "nano" the lates | test fad in d | in chemistry, the | there is |
| 24 | Liberato Manna Italian Institute of Technolo | | | 52 | | | 2 6,198 | 67.37 | | | is and special events will be held around the globe "to incre orld needs, to encourage interest in chemistry among yours | | | | | g the message of the citation indicators. The field has attracted chemists listed, 60 identify nanotechnology as their main fi | | | | |
| 25 | Richard P. Van Duyne Northwestern Univers | ersity 88 7,690 | 90 87.39 | 53 2 | 29 Shaik M. Zakeeruddin Swiss Federal Institute | | 4 | / | creath | tive futu | ture of chemistry". | .,, | | | The natio | ional affiliations of the authors are: 70 for the US, seven for | or Germany, four | ir for the UK | UK, two each f | n for |
| 26 | Robert H. Grubbs California Institute | A | 4 | 407 | of Technology, Lausanne | | | | | | e presented here is intended to celebrate the achievement pact scores for chemistry papers (articles and reviews) pub | | | | | rance, Denmark, Switzerland and South Korea, and one apie th Africa, Brazil, Japan and Singapore. The institutions appea | | | | |
| | of Technology | 170 14,617 | | 54 | The state of the s | | 4 6,930 | | (citati | tions pe | per paper) is a weighted measure of influence that seeks to | reveal consistently | superior perfe | ormance. To | setts Institu | tute of Technology (6), the Scripps Research Institute (5), the | he University of I | f California, | nia, Berkeley (5 | (5), |
| 27 | Carlos F. Barbas Scripps Research Institute | | | 55 | | | 7 3,787 | | | ire that e analy | t a high score could not be achieved by a few highly cited position | papers, a threshold o | of 50 papers | was used | | niversity (4), Rice University (4), Northwestern University (4), sity of California, Riverside (3) and the University of Chicago | | Institute | a of Technolog | dy (3), |
| 28 | James R. Heath California Institute of Techr | | | 56 | | | | | The | The average citation impact in chemistry for the period was 11.07, so all the researchers listed above achieved To provide a more comprehensive view of high-impact researchers in chemistry, lists of the top 100 rese | | | | | | | | searchers | | |
| 29 | Moungi G. Bawendi MIT | 52 4,364 | 83.92 | 57 | Samuel I. Stupp Northwestern University | 62 | 2 4,073 | 65.69 | | more than five times that mark. Given that about 1 million chemists were recorded in the journals indexed by Thomas Deutse, during the part dansed, these 1,00 segment to the on 0.01 of 5 are cont. Sistence of these listed. For more information or Thomas Deutse, Forestill Science and biochemistry will appear during the year in these pages. | | | | | | | | | | |

in that field during the past decade. Their materials science ranks are noted beside their ranks in chemistry.

Thomson Reuters during the past decade, these 100 represent the top 0.01 of 1 per cent, Sixteen of those listed

also ranked in the top 100 by citation impact in materials science, among those who published 25 or more papers

For more information on Thomson Reuters Essential Science Indicators, see

Next week: Chinese universities of the C9 League

99 6.426 64.91

63 4.016 63.75

Prashant V. Kamat University of Notre Dame

John D. Holbrey Queen's University Belfast

David A. Case Rutgers University

Shouheng Sun Brown University

Top Materials Scientists of the Past Decade, 2000-2010

| | | | | | | | | | | | | | | | | | | | TOP MATE | RIALS SCIENTISTS | OF THE | PAST D | CADE |
|-------------------------------------|--------------------------|------------------------------|---|----------------------|--------------------|------------------------|------------------------------|--------------|--|-------------------|---|--|------------------------------------|--------------------------|--------------------|-------------------|--|---------------------------|---|----------------------------------|---------------|-----------------|--------|
| | | | | | | | | | | | | | | | Data | provided b | v Thomson | Reuters | from its Essential Scien | | | | |
| Rar | nk in materials science | | | Impact | Rank i | n materials science | | | | Impact | Ran | k in ı | materials science | | | | , | | materials science | , | ., | | Impact |
| | | | | | | | | | | | | | 0'4-4' | | | | | Citation | | | | | |
| Rank in chemistry Citations | | Rank in chemistry | | | Citations | | | | | Rank in chemistry | | Citations | | | Ra | Rank in chemistry | | | | | | | |
| | Scientist Papers | | | Scientist | | Papers | | | | | Scientist | | Papers | S | | | Scientist | | Papers | | | | |
| 1 | 10 Peidong Yang Univ of | California, Berkeley | 36 13,90 | 0 386.11 | 31 | Paul W. M. Blom Unit | versity of Groningen | 37 | 2,176 | 58.81 | 60 | | Marie-Paule Pileni Piem | re and Marie Curie | e University 3: | 2 1,612 | 50.38 | 83 74 | Michael Giersig Free U | Iniversity of Berlin | 36 | 1,570 | 43.61 |
| 2 | 55 Yadong Yin Univ of Ca | alifornia, Riverside | 32 6,38 | 7 199.59 | 32 | Jenny Nelson Imperia | al College London | 31 | 1,821 | 58.74 | 61 | | Jonathan N. Coleman T | frinity College Dub | olin 3 | 0 1,507 | 50.23 | 84 | Jean-Luc Brédas Georg | gia Institute of Technolo | gy 50 | 2,177 | 43.54 |
| 3 | Michael H. Huang Na | ational Tsing Hua University | 34 5,43 | 9 159.97 | 33 | David J. Mooney Har | vard University | 43 | 2,512 | 58.42 | 62 | | Zhenan Bao Stanford U | Iniversity | 3 | 8 1,907 | 50.18 | 85 | Thomas E. Mallouk Pe | nnsylvania State Unive | sity 35 | 1,523 | 43.51 |
| 4 | 35 Younan Xia Washingt | on University in St Louis | 83 11,93 | 6 143.81 | 34 | Tsu-Wei Chou Univer | sity of Delaware | 33 | 1,915 | 58.03 | 63 | | Dieter Neher University | of Potsdam | 3 | 0 1,499 | 49.97 | 86 | Caroline A. Ross MIT | | 27 | 1,174 | 43.48 |
| | 61 Yugang Sun Argonne | National Laboratory | 37 5,23 | | 35 | Iain McCulloch Impe | erial College London | 30 | 1,725 | 57.50 | 64 | | Dieter Wolf Idaho Natio | onal Laboratory | 2 | 6 1,285 | 49.42 | 87 | John W. Hutchinson Ha | arvard University | 42 | 1,824 | 43.43 |
| € | Yiying Wu Ohio State | University | 74 9,59 | | 36 | Andreas Greiner Uni | iversity of Marburg | 30 | | 57.20 | 65 | | Kornelius Nielsch Unive | ersity of Hamburg | | 7 1,322 | 48.96 | 88 | David Beljonne Univers | sity of Mons | 25 | | 43.40 |
| 7 | Jan C. Hummelen Un | | 38 4,64 | | 37 | | anck Inst for Coal Researc | | | 56.58 | 66 | | Yet-Ming Chiang MIT | | | 6 1,254 | 48.23 | 89 44 | Horst Weller University | | | 1,082 | 43.28 |
| 8 | 47 Alan J. Heeger Univ o | | | 8 118.12 | 38 | | University of Cambridge | | 2,173 | | 67 | | Joachim H. Wendorff U | | | | 47.67 | 90 | Frederik C. Krebs Risg | DTU National Laborato | | | |
| 9 | Oomman K. Varghese | Pennsylvania State Universit | ty 28 3,02 | 1 107.89 | 39 | Samson A. Jenekhe | University of Washington | 27 | 1,490 | 55.19 | 68 | | Antonios G. Mikos Rice | University | 9 | 5 4,507 | 47.44 | | for Sustainable Energy | | 48 | 2,077 | 43.27 |
| 10 | 32 Catherine J. Murphy | University of Illinois | | | 40 | C. Suryanarayana Ur | niversity of Central Florida | | 1,801 | 54.58 | 69 | | John R. Reynolds Unive | ersity of Florida | | 5 2,131 | 47.36 | 91 | Linda S. Schadler | | | | |
| | at Urbana-Champaigr | | 31 3,31 | | 41 | | perial College London | | 1,669 | 53.84 | 70 | | David Grosso Pierre and | | | 5 2,548 | 46.33 | | Rensselaer Polytechnic | | | 1,817 | |
| 11 | Michael D. McGehee | Stanford University | 26 2,65 | | 42 | Guillermo C. Bazan | UC, Santa Barbara | 55 | 2,960 | 53.82 | 71 | | | | | 0 2,775 | 46.25 | 92 | René A. J. Janssen Eine | | | | 43.16 |
| 12 | | Jniv of Erlangen-Nuremberg | | | 43 | | se Academy of Sciences, | | | | 72 | | Paula T. Hammond MIT | | | 2 1,927 | 45.88 | 93 | Young-Woo Heo Kyung | | | 1,294 | |
| 13 | | | 25 2,41 | 7 96.68 | | Institute of Chemistry | | | 1,557 | 53.69 | 73 | | Richard W. Siegel Rens | | | | 45.77 | 94 | Alan H. Windle Univers | | | 1,552 | |
| 14 | N. Serdar Sariciftci | ohannes Kepler University | | | 44 | | uy University of Paris-Sud | 11 28 | 1,503 | 53.68 | 74 | | Fred Wudl Univ of Califo | | | 5 1,141 | 45.64 | 95 | Andrew I. Cooper Univ | | 30 | 1,284 | 42.80 |
| | of Linz | | 74 6,44 | | 45 | Dietmar W. Hutmach | ner Queensland University | | | | 75 | 63 | Craig J. Hawker Univ of | f California, Santa | | 4 1,548 | 45.53 | 96 | Markus Niederberger | Swiss Federal Institute | | | |
| 15 | Herbert Gleiter Karls | ruhe Institute of Technology | | | | of Technology | | | 2,092 | | 76 | | Peter X. Ma University of | | | | 45.07 | | of Technology, Zurich | | 36 | 1,537 | 42.69 |
| 16 | | ersity of Texas at Austin | 25 2,06 | | 46 | Anders Hagfeldt Upp | | 26 | 1,385 | 53.27 | 77 | | Karine Alselme Upper A | | | 5 1,122 | 44.88 | 97 | Antonio Facchetti Nor | | | | |
| 17 | | | 74 5,58 | 9 75.53 | 47 | Dago M. De Leeuw L | Jniversity of Groningen | | | | 78 | | David L. Kaplan Tufts U | niversity | 7 | 7 3,408 | 44.26 | | and Polyera Corporatio | n | 37 | 1,579 | 42.68 |
| 18 | Philippe Dubois Univ | ersity of Mons | 36 2,62 | | | and Philips Research | | 32 | 1,704 | 53.25 | 79 | | Donal D. C. Bradley Imp | perial College Lon | | 7 2,522 | 44.25 | 98 | Nicola Pinna University | y of Aveiro | | | |
| 19 | 37 Taeghwan Hyeon Sec | | 37 2,68 | | 48 4 | 2 Michael Grätzel Swi | ss Federal Institute | | | | 80 | | Kam W. Leong Duke Un | | 4 | 5 1,991 | 44.24 | | and Seoul National Un | | | 1,057 | 42.28 |
| | | of California, Los Angeles | 39 2,82 | | | of Technology, Lausar | | | 2,763 | 53.13 | 81 | | Yeshayahu Lifshitz Tech | | | | | 99 | Xiang Min Meng Chine | | | | |
| 21 | | | 27 1,94 | | 49 | Zhifeng Ren Boston | | | 1,963 | 53.05 | | | Israeli Institute of Techno | | | 5 1,097 | | | Technical Institute of Pl | | | | |
| 22 | Galen D. Stucky Univ | of California, Santa Barbara | a 72 5,09 | 5 70.76 | 50 1 | 2 Mark E. Thompson U | Iniv of Southern California | | 1,482 | 52.93 | 82 | | John A. Rogers Univ of I | Illinois, Urbana-C | hampaign 6 | 1 2,671 | 43.79 | 100 | William D. Nix Stanford | d University | 49 | 2,065 | 42.14 |
| 23 | Igor V. Alexandrov Ufa | a State Aviation | | | 51 | | ty University of Hong Kong | 34 | 1,781 | 52.38 | In mon | onition | of 2011 being named the interna | ational Year of Chemish | nı Timor Hidhor E | ducation produc | elv | Thomson Do | euters during the past decade, tho | no linted above memoral the to | n 0 02 of 1 | nor cont in the | field |
| Technical University 38 2,555 67.24 | | | 52 | Rinat K. Islamgaliev | Ufa State Aviation | | | | feature | d a list | t of the top 100 chemists over the | e past decade accordin | g to citation impai | ct (citations per | paper). | | hose listed also ranked in the top : | | | | | | |
| 24 | 70 Nicholas A. Kotov Un | | 36 2,38 | | | Technical University | | | | | In that | In that analysis, a set of discipline-specific journals defined the field of chemistry; as a supplement, selected 50 or more papers in that field during the past decade.1 | | | | | | | | | | | |
| 25 | | sylvania State University | 55 3,62 | | 53 | | Chalmers Univ of Technolo | | 1,449 | 51.75 | papers in multidisciplinary journals such as Science and Nature were also counted. But it must be admitted that do with the chemistry table, this list includes many research chemistry is difficult to define precisely to supplement the previous treatment, the current table research sa cancel changing you count, 78 per cent. | | | | | | is many researchers who state i nt, 78 per cent of the scientists | nat a main o featured. | r significant fi | cus or | | | |
| 26 | | | ty of Wuppertal 64 4,099 64.05 54 Mietek Jaroniec Kent State University 54 2,771 51.31 on high-impact | | | | | | gh-impact researchers in materials science, a reaim that overlaps with chemistry as well as physics, The authors' national affiliations are: 48 for the US; 11 for Germany, eight for the UK; bur each for France and the | | | | | | | | | | | | | | |
| 27 | | | 47 2,98 | 5 63.51 | 55 | Fujio Izumi National | Institute for Materials Scie | | | | engineering and other areas. Once again, the field was defined by a set of discipline-specific journals plus papers Netherlands; three for Australia, China (including lionig Kong), South Kon dealing with materials science from multidactioplinary titles, influential biochemists will be the focus of a future and Sweder, and one apiece for Austria, Canada, Dermark IV. the Republic | | | | | | | | | | | | |
| 28 | | chusetts Institute | | | | Japan | | | 1,277 | | analysis to round out our celebration of chemistry. Talwan (which comes to 101 owing to Nicola Pinna's appointments in Portugal and South K | | | | | | | and South Ko | orea). The Insti | utions | | | |
| | of Technology | | 64 4,02 | 4 62.88 | 56 | Simon R. Phillpot Ur | | | 1,481 | | The table above lists the 100 researchers in material science who achieved the highest citation—inpact sores for papers (articles and relevels) published since always 2000, impact is a weighted measure of influence that chusests institute of Technology (4)-Pennshonia State University (3); Starford University (3). | | | | | | | | | | | | |
| 29 | 53 Shaik M. Zakeerudd | n Swiss Federal Institute | | | 57 | Neil Coombs Univers | | | 1,269 | | seeks to | to revea | al consistently superior performan | nce. To ensure that high | scores could not t | be achieved by a | a few | Cambridge (| (3); the University of Groningen (3); | the University of Marburg (3); a | nd the Univer | sity of Michiga | n (3). |
| | of Tachnology Laucan | ne | 27 1 67 | 0 61 85 | 58 | Terry C. Lowe Manha | attan Scientifice | 28 | 1 416 | 50 57 | highly cited papers, a threshold of 25 papers was used in the analysis. The average citation impact in materials For more information, see http://science.thomsonreuters.com/products/esi/ | | | | | | | | | | | | |

Wolfgang J. Parak University of Marburg

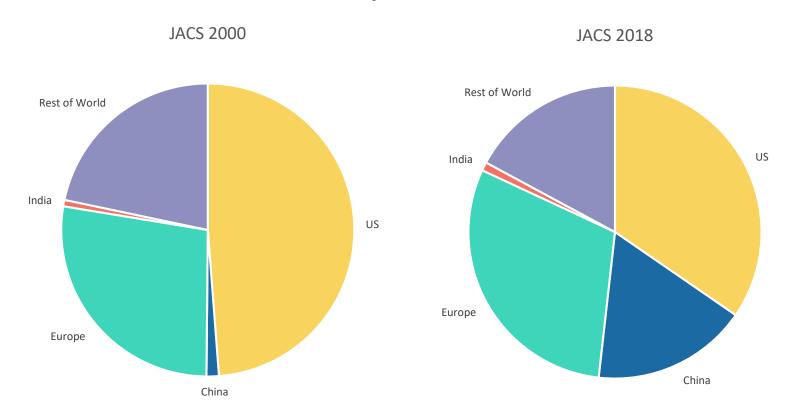
Ray H. Baughman University of Texas at Dallas

science for the period was 6.93, so all the researchers listed above achieved more than six times that mark.

Since approximately 500,000 materials scientists were recorded in the journal publications indexed by

Next week: top 25 nations in agricultural sciences, 2000-10

JACS Associate Editor, 2002-





Individual

Curiosity

Creativity

Innovation



Large teams develop and small teams disrupt science and technology

Lingfei Wu^{1,2}, Dashun Wang^{1,4,5} & James A. Evans^{1,2,6*}

One of the most universal trends in science and technology today difference between two well-known articles: one about self-organized recent and popular developments, and attention to their work comes had previously been posed. immediately. By contrast, contributions by smaller teams search

To systematically evaluate the role that small and large teams have more deeply into the past, are viewed as disruptive to science and in unfolding scientific and technological advances, we collected largetechnology and succeed further into the future—if at all. Observed scale datasets from three related but distinct domains (see Methods): differences between small and large teams are magnified for higher- (1) the Web of Science (WOS) database that contains more than 42 impact work, with small teams known for disruptive work and large million articles published between 1954 and 2014, and 611 million citateams for developing work. Differences in topic and research design tions among them: (2) 5 million patents granted by the US Patent and account for a small part of the relationship between team size and Trademark Office from 1976 to 2014, and 65 million citations added by disruption; most of the effect occurs at the level of the individual, patent applicants; (3) 16 million software projects and 9 million forks to as people move between smaller and larger teams. These results them on GitHub (2011-2014), a popular web platform that allows users demonstrate that both small and large teams are essential to a to collaborate on the same code repository and cite other repositories flourishing ecology of science and technology, and suggest that, to by copying and building on their code. achieve this, science policies should aim to support a diversity of For each dataset, we assess the degree to which each work disrupts

in science and technology fulfils the essential function of solving has built. We use a measure that was previously designed 22 to identify problems in modern society that are complex and which require destabilization and consolidation in patented inventions; this measure interdisciplinary solutions6-8. Although much has been demonstrated varies between - 1 and 1, which corresponds to science and technology about the professional and career benefits of team size for team members9, there is little evidence that supports the notion that larger teams ruption measure in several ways. First, we investigate the distribution are optimized for knowledge discovery and technological invention9, of disruption across scientific papers (Fig. 1b), the disruptive BTW-Experimental and observational research on groups reveals that indi- model article is located in the top 1%, whereas the developmental viduals in large groups think and act differently—they generate fewer Bose-Einstein condensation paper is in the bottom 3% of the disrupideas 10,11, recall less learned information 12, reject external perspectives tion distribution. We also find that, on average, Nobel-prize-winning more often 13 and tend to neutralize each other's viewpoints 14. Small papers register among the 2% most disruptive articles. Review articles and large teams may also differ in their response to the risks associated are developmental with a negative mean of disruption (bottom 46%). with innovation. Large teams, such as large business organizations, whereas the original research works that they review have a positive may focus on sure bets with large potential markets, whereas small mean (top 23%). Articles that headline prominent prior work—such teams that have more to gain and less to lose may undertake new, as the Bose-Einstein condensation article-lie in the bottom 25% untested opportunities with the potential for high growth and failure 15. (Supplementary Table 1). We further confirmed these results with a leading to markedly different outcomes. These possibilities led us to survey in which we asked scholars from diverse fields to propose disexplore the consequences of smaller and larger teams for scientific ruptive and developmental articles; this symmetrically confirmed the and technological advance, and how such teams search and assemble disruption measure (Supplementary Table 2). Finally, we find that in the

receive slightly more citations2.16. However, citation counts alone 'demonstrate', 'theory' and 'model') papers (Fig. 1c, Supplementary cannot capture distinct types of contribution. This can be seen in the Table 3).

is the growth of large teams in all areas, as solitary researchers criticality 17 (the BTW model, after the authors' initials) and another and small teams diminish in prevalence 1-3. Increases in team size about Bose-Einstein condensation 18 (for which Wolfgang Ketterle have been attributed to the specialization of scientific activities3, was awarded the 2001 Nobel Prize in Physics) (Fig. 1, Extended Data improvements in communication technology 4.5, or the complexity Fig. 1b). The two articles have received a similar number of citations. of modern problems that require interdisciplinary solutions. but most research subsequent to the BTW-model article has citted only This shift in team size raises the question of whether and how the model itself without mentioning references from the article. By conthe character of the science and technology produced by large trast, the Bose-Einstein condensation article is almost always co-cited teams differs from that of small teams. Here we analyse more with Bose 19, Einstein 20 and other antecedents. The difference between than 65 million papers, patents and software products that span the two papers is reflected not in citation counts but in whether they the period 1954-2014, and demonstrate that across this period suggested or solved scientific problems—whether they disrupted or smaller teams have tended to disrupt science and technology with developed existing scientific ideas, respectively21. The BTW model new ideas and opportunities, whereas larger teams have tended to launched new streams of research, whereas the experimental realizadevelop existing ones. Work from larger teams builds on more-

the field of science or technology to which it belongs by introducing Advocates of team science have claimed that a shift to larger teams something new that eclipses attention to previous work upon which it titles of articles different words associate with disruptive ('introduce'. Previous research demonstrates that large article and patent teams 'measure', 'change' and 'advance') versus developing ('endorse,' confirm',

Department of Sociology, University of Chicago, IL, USA. *Nowledge Lab, University of Chicago, IL, USA. *Northwestern University, Evension, IL, USA. *Northwestern Institute on Complex Systems, Northwestern University, Evension, IL, USA. *Northwestern Institute on Complex Systems, Northwestern University, Evension, IL, USA. *Northwestern Institute on Complex Systems, Northwestern University, Evension, IL, USA. *Northwestern Institute, Northwestern University, Evension, IL, USA. *Northwestern Institute, Northwestern University, Evension, IL, USA. *Northwestern University, Evension, IL, USA. *Northwest Santa Re, NM, USA, *e-mail: jevans@uchicago.edu

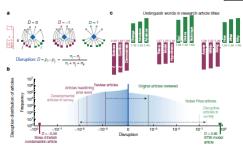


Fig. 1 | Quantifying disruption. a, Stmplifted Illustration of disruption. Three citation networks comprising focal papers (blue diamonds), references (grey circles) and subsequent work (rectangles). Subsequent work may cite the focal work (f, green), both the focal work and its references (i. red) or tust its references (k. black). Disruption, D. of the focal paper is defined by the difference between the proportion of type t and j papers $p_t - p_p$, which equals the difference between the observed number of these papers $n_l - n_l$ divided by the number of all subsequent works $n_l + n_l + n_k$. A paper may be disrupting (D-1), neutral (D-0) or developing (D - 1). b, The distribution of disruption across 25,988,101 WOS journal articles published between 1900 and 2014. On this distribution, we mark the BTW-model (D = 0.86, top 1%) and Bose-Einstein condensation articles (D = -0.58, bottom 3%) along with several samples used to validate D (Methods, Supplementary Tables 1-3). This includes (1) 104 'disruptive' articles (disruption mean E(D) = 0.215,

top 2%) and 86 'developing' articles (E(D) = -0.011, bottom 13%) nominated by a surveyed panel of 20 scholars across fields; (2) 877 Nobelprize-winning papers published between 1902 and 2009 (E(D) = 0.10, op 2%)- (3) 22.672 review articles (E(D) = -0.0009, bottom 46%) and 1.338.808 ortotral research articles that they review (E(D) = 0.0008. top 23%); and (4) 148,303 articles that headline prominent prior work mentioning one or more cited authors in the title (E(D) = -0.0049, bottom 24%). c, We select titles from 24,174,022 articles published between 1954 and 2014 and assign them to one of two groups, disrupting (D > 0) or developing (D < 0) articles. For the 1,033,879 words observed in both groups, we calculate the ratio of frequency in disrupting versus developing articles, r. We visualize differences in the content and writing style between these two groups in terms of verbs, nouns, and adverbs and prepositions (from left to right). To facilitate comparison, we visualize r in green if r > 1, and 1/r in red otherwise.

rent science and technology, and that small teams disrupt science and indexes only tournal articles). technology with new problems and opportunities.

and impactful work (Fig. 2d-f). We measure the impact of each article, in disruptive potential for the different types of articles that they patent and software using the number of citations each work received. produce: for example, small teams may generate more theoreti-As shown in Fig. 2d, solo authors are just as likely to produce high-im- cal innovations and large teams more empirical analyses. Drawing pact papers (in the top 5% of citations) as teams with five members. on a previous approach 23, we matched papers from www.arXiv. but solo-authored papers are 72% more likely to be highly disruptive org with the WOS database and repeated our analyses controlling (in the top 5% of disruptive papers), By contrast, ten-person teams are for the number of figures in each article (Extended Data Fig. 5a), as 50% more likely to score a high-impact paper, yet these contributions empirical papers tend to have more figures than theoretical ones. are much more likely to develop existing ideas already prominent in Our results suggest that most of the difference in disruption between the system, which is reflected in the very low likelihood they are among work from smaller and larger teams is not driven by differences in the most disruptive. By repeating the same analyses for patents (Fig. 2e) whether they contributed theoretical versus empirical papers (that is, and software development (Fig. 2f), we find that disruption and impact had more or less figures). The association remains the same when we consistently diverge as teams grow in size.

large teams are magnified as the impact of the work increases (Fig. 3a); those with more, just as with original research articles (Extended Data high-impact papers produced by small teams are the most disruptive, Fig. 5b).

We predict that work by small teams will be substantially more disruptive than work by large teams. Our databases of papers, patents and opmental. As article impact increases, the negative slope of disruption software strongly confirm this prediction. Our sources differ in scope as a function of team size steepens sharply. Even within the pool of and domain, but we consistently observe that over the past 60 years, high-impact articles and patents (Fig. 3a, top 5% of citations), which larger teams produce articles, patents and software with a disruption are statistically more likely produced by large teams (Fig. 2d), small score that markedly and monotonically declines with each additional teams have disrupted the current system with substantially more new team member (Fig. 2a-c, Extended Data Fig. 3), Specifically, as teams ideas. We further split papers by time period (Extended Data Fig. 3c) grow from 1 to 50 team members, their papers, patents and products and scientific field (Fig. 3b, Extended Data Fig. 4), and found that these drop in percentiles of measured disruption by 70, 30 and 50, respec- patterns linking disruption and team size are stable for all eras and for tively (Extended Data Fig. 3a). In every case, this highlights a transition 90% of disciplines. The only consistent exceptions were observed for from disruption to development. These results support the hypothesis engineering and computer science, in which conference proceedings that large teams may be better designed or incentivized to develop cur-

We considered whether observed differences between the work This phenomenon is amplified when we focus on the most disruptive of small and large teams could simply be attributed to differences consider other distinctions, including review versus original research Differences in disruption between works produced by small and articles. Review articles with fewer authors are more disruptive than

