## Materials Science & Engineering in a Post-Pandemic World Summary

1&2: How is the COVID-19 pandemic impacting, and expected to impact the DOD materials and manufacturing capabilities and its workforce?

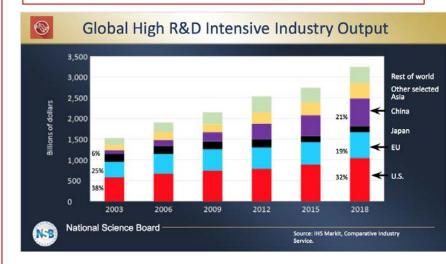
What are negative effects of COVID-19 on Materials, Manufacturing and its Pipeline? ⇒ The Slow Down

- Challenges in facility restarts and training
- Longer time to degrees∴ gap in availability
- Lab-based study impacted∴ remedial help?
- Highlights social inequalities
- Gaps in research and manufacturing may translate to gaps in national security

What are positive effects of COVID-19 on Materials, Manufacturing and its Pipeline?

- Long distance collaborations continue on-line with success
- New recruiting and onboarding strategies
- Online recruiting broadens pool (universities and students at large)

#### Even before COVID-19:



## Materials Science & Engineering in a Post-Pandemic World Summary

3. What are the efforts being considered to address the future DOD materials and

manufacturing needs

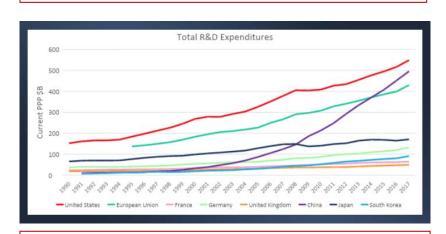
From Lab to Field Multiple pathways:

- University-Government partnerships/center grants
- Individual PIs
- Low to high TRLs
- DoD Laboratories

**Curricular Changes** 

- Digital literacy
- Al and Data Science/ "centaur materials scientist"
- CMSE woven in with fundamentals
- More cross-disciplinary and team-based approaches
- Convergent manufacturing
- Don't forget fundamentals!

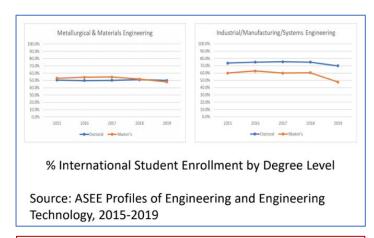
Advice/Info from Abroad: Support equipment and the infrastructure for equipment: the best labs attract the best people



Be cognizant of the narrowing gap between US and China, and Asia in general

## Materials Science & Engineering in a Post-Pandemic World Summary

#### 4) What might the future of the DOD workforce pipeline look like?

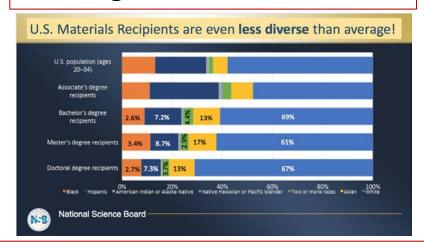


Compounded by adverse effects on international students due to COVID

# Workforce Recruiting and Retention

- Share vision
- Deliver on career development
- Critical peer-to-peer and mentoring relationships
- Create talent pipeline, if nonexistent
- Apprenticeships
- Internships

#### **Building a Diverse Workforce**



New admissions, hiring, promotions hiring processes
Definition of values - publicize
Empowerment activities
Transparency

"The Time Is Now: Systemic Changes to Increase African Americans with Bachelor's Degrees in Physics and Astronomy". <a href="https://www.aip.org/diversity-initiatives/team-up-task-force">https://www.aip.org/diversity-initiatives/team-up-task-force</a> .

West Point Treatise on Racism:

https://s3.amazonaws.com/static.militarytimes.com/assets/pdfs/1594132558.pdf