

Menu of Financing Structures (by relative dependability)

Structures	Selected Examples
1 Grants, contracts, donations, prizes	• Convergence Partnership • BUILD Health Challenge
2 In-kind or barter agreements	• Cross-Jurisdiction Sharing Agreements
3 Hospital community benefit	• Community Health Improvement • Community Building
4 Healthcare payment reform	• Value-based Contracts (and MACRA) • Global Payment
5 Loans and investments	• Community Reinvestment Act • Community Development • Pay-for-Success, Impact Invest (and Divest)
6 Dues, earnings, legal settlements	• Tobacco Settlements • Deepwater Horizon
7 Gain sharing agreements	• Clean Energy Funds • Justice Reinvestment • ACOs & Accountable Communities for Health
8 Taxes, credits, trusts, payments, mandates	• Tobacco, alcohol, gambling, sugar, carbon, etc. • Low income housing • Wellness trusts
9 Community-wealth building	• Kaiser Total Health Impact (Anchor Mission) • Employee ownership
10 Commercial market	• CVS No Tobacco