Scaling up Evidence-Based Interventions in US Public Systems to Prevent Behavioral Health Problems

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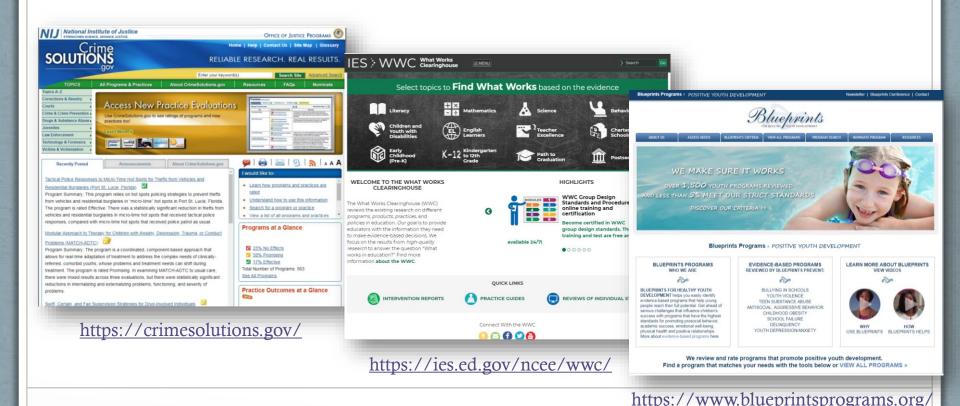
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Setting the Stage

We know what works (mostly)!



Setting the Stage

- We now have an array of EBIs that are ready for "scale up" dissemination and implementation at the level necessary to produce sustained, population-wide improvements in public health and well-being
- But specific strategies and a solid infrastructure that will enable scale-up are lacking



- **SPR** is dedicated to advancing scientific investigation on the:
 - Etiology and prevention of social, physical and mental health, and academic problems
 - Translation of that information to promote health and well being
- In 2016, SPR convened a workgroup (MAPS IV) focused on strategies to scale-up evidence-based interventions (EBIs)

MAPS IV Task Force Members



Abigail Fagan+ University of Florida



Brian Bumbarger+ Colorado State University



Richard Barth University of Maryland



Catherine Bradshaw University of Virginia



Brittany Cooper Washington State University



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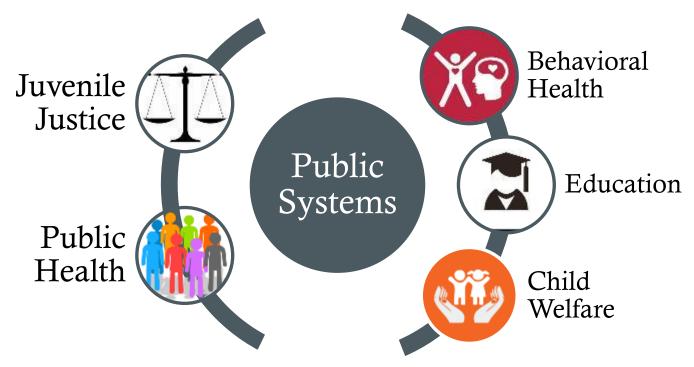
Deborah Klein Walker Boston University

Acknowledgements

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- Thank you to Belinda Sims, Deborah Gorman-Smith, Hendricks Brown, and all members of the SPR MAPS IV systemspecific workgroups for their valuable contributions to this project

What's the Solution? Scale-up in Public Systems

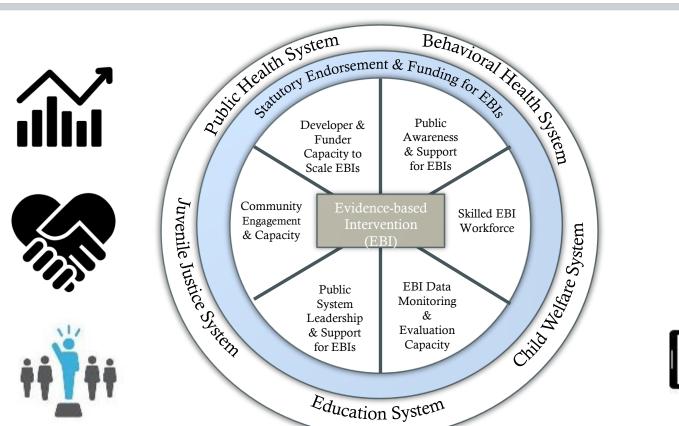
Public systems are well situated, but not consistently utilized or fully resourced, to provide the infrastructure needed for EBI scale-up.



Our Approach

- The Task Force:
 - 1. Identified the **systems-level** facilitators of and **barriers** to scale-up
 - 2. Provided **recommendations** for overcoming barriers
- Focused on factors and recommendations that are common across these systems

Multiple Factors Affect EBI Scale-up in Public Systems









Leadership Support

- Facilitator: Active, supportive leaders at all levels of the system
- Barriers: Many leaders lack awareness of and support for EBIs and turnover can be high
- Recommendation: Develop and implement leadership academies

Systems for EBI Data Monitoring and Evaluation

- Facilitator: Tracking data on EBI implementation and outcomes helps ensure high quality implementation and accountability
- Barrier: Lack of systems/experience/resources for collecting and analyzing such data
- Recommendation: Provide more financial and human resources for developing integrated, longitudinal data monitoring systems within and across systems

Workforce Development

- Facilitator: Adequate numbers of well trained and supportive staff
- Barriers: Staff often lack training in EBIs and EBI implementation (including cultural competency) and turnover can be high
- Recommendation: Provide more pre-service and in-service training in EBIs

EBI Knowledge

- Facilitator: What Works registries provide information on EBIs
 - e.g., Blueprints, Crime Solutions, WWC
- Barrier: Registries are not well known and often lack information needed to understand, compare, and select EBIs
- Recommendation: Support (state-level) *intermediary organizations* to help systems leaders and staff navigate registries

Developer Capacity to Scale-up EBIs

- Facilitator: Some developers have the capacity (via *purveyor organizations*) to provide materials, training, TA, and other supports
- Barriers: Few can provide such supports at-scale and many lack the training/incentives to do so
- Recommendations:
 - Increase developers' and/or purveyor organizations' capacity to scale-up EBIs
 - Design EBIs for scale-up

Community Involvement and Capacity

- Facilitator: Broad-based community involvement in EBI implementation
 - e.g., SAMHSA's SPF, ONDCP's DFC
- Barrier: Community coalitions require fiscal and human resources to be effective
- Recommendation: Provide local coalitions with more resources

Statutory Support and Funding

- Facilitator: Including language in statutes defining EBIs/evidence and requiring or recommending the use of EBIs
 - e.g., MIECHV, Head Start Act
- Barrier: definitions are too rigorous/not rigorous enough or too inflexible
- Recommendation: Continue this strategy and define EBIs to prioritize evaluation rigor and allow some flexibility

Statutory Support and Funding

- Facilitator: **Block and categorical grants** that require/recommend EBI implementation
- Barrier: Grants do not always require EBIs
- Recommendations:
 - Increase the use of block and categorical grants to support EBIs
 - Provide discretionary grants to promote innovation in EBI development and evaluation

Summary: Recommendations

Public Policy & Funding

- Codify use of EBIs in statutory language
- Larger, more sustainable EBI funding
- Discretionary grants to promote innovation
- Integrated data monitoring systems for EBI implementation and outcomes at county, state, and federal levels

Research & Evaluation

- Develop & test EBI scale-up frameworks
- EBI case studies to evaluate scale-up factors
- Investigate capacity of scaled-up EBIs to reduce disparities
- Examine how EBI adaptations during scale-up affect outcomes
- Assess efficacy of purveyor and intermediaries to increase EBI scale-up

Community Support & Partnerships

- Promote more active partnerships between scientists, policy makers, practitioners, and community members, within and across systems
- Promote use of community coalitions to increase public support for EBIs
- Create more knowledgeable, supportive, and effective systems leaders and staff through workforce development

Thank you!

For more information...

- Fagan, A.A. *et al.* 2019. Scaling up Evidence-Based Interventions in US Public Systems to Prevent Behavioral Health Problems: Challenges and Opportunities. *Prevention Science* **20**, 1147–1168 https://doi.org/10.1007/s11121-019-01048-8
- Policy briefs describing actions to increase EBI scale-up in behavioral health, education, and public health
 - https://www.preventionresearch.org/advocacy/policy-briefs/