

Disclosure

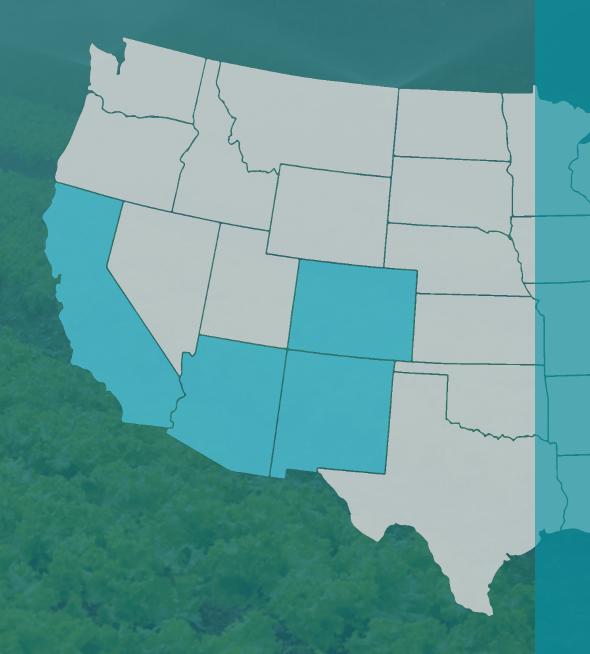
I have no conflicts to disclose.



Western Growers (WG) is a non-profit agricultural trade association that represents local and regional family farmers growing fresh produce in the Western US.

Our members and their workers provide roughly half the nation's fresh fruits, vegetables and tree nuts, including nearly half of America's fresh organic produce.

We have 2,200 members but to be a full voting member your home farm has to be in California, Arizona, New Mexico and Colorado



Rationale for Change

- Grower field food safety programs for fresh produce are largely hazard -focused.
 Meaning, successful management is avoiding the hazard (not managing the risk).
- Public health emphasis is placed on outbreaks as a measure of food safety performance. Investigations of outbreaks inform growers as to what may have gone wrong while providing little direction on "how" to improve.
- To strengthen food safety, we should not be focused on avoiding the next outbreak but on avoiding the next illness. This requires a focus by growers and public health authorities on prevention through continuous improvement.
- To get there, the grower needs a better quantitative understanding of successful food safety RISK management at growing, at harvesting and at packing. This requires changes in our national food safety agenda.

You can't improve what you don't measure. - Peter Druker



Today's Grower Challenges Are Extreme

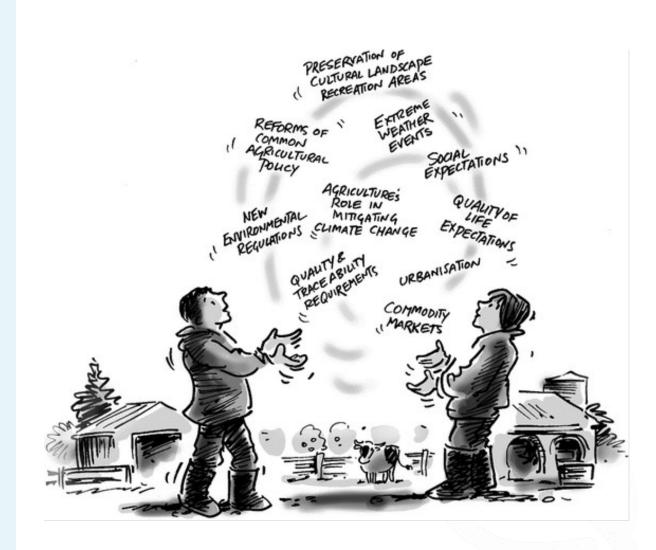
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A Farm's Realities

- Water
- Labor
- Climate change
- Pests
- Higher production costs vs import
- Invasive species
- Urbanization/loss of agricultural land

A Farm's Regulatory Environment

- Water
- Labor
- FSMA (food safety)
- Crop inputs/nitrogen management
- Pesticides
- Endangered species
- Resource conservation
- Transportation





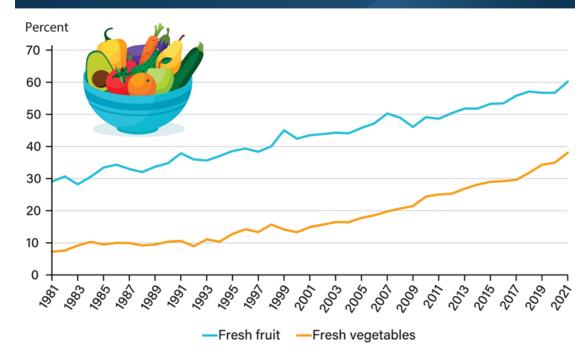
Domestic Production Versus Imports





Imports as a share of U.S. fresh fruit and vegetable availability, 2007-21





Note: Availability is calculated as production minus exports plus imports and is measured in terms of volume. The calculation for fresh vegetables excludes potatoes, sweet potatoes, and mushrooms.

Source: USDA, Economic Research Service (ERS) Fruit and Tree Nuts Yearbook Data and Vegetables and Pulses Yearbook Data.



California Agriculture Industry



- More than 400 commodities.
- Over **one third** of the country's vegetables and nearly **three-fourths** of the country's fruits and tree nuts
- 68,400 farms and ranches* covering 24 million acres
- 21,000 farms** covered under the FSMA Produce Safety Rule
- Market value of \$59 billion***

A couple of highlights



\$3.2 billion in lettuce =

23.9 billion servings / yr*



\$2.7 billion in strawberries =

11.2 billion servings / yr*



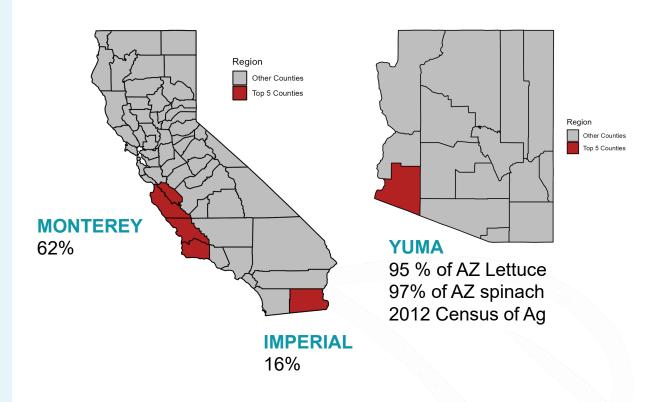
Leafy Green Production

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Leafy Green Production

- In 2022, 9.97 billion lbs. of leafy greens were produced in the US.¹
- California and Arizona account for 85% of the area harvested for leafy greens.²
- Top producing counties in California include:
 - Monterey (62%)
 - Imperial (16%)
 - Santa Barbara (7%)
 - San Benito (5%)
 - San Luis Obispo (2%)
 - Other counties (9%)
- For Arizona, **Yuma** County produces >95% of leafy greens (spinach and lettuce).

California top 5 counties by area harvested





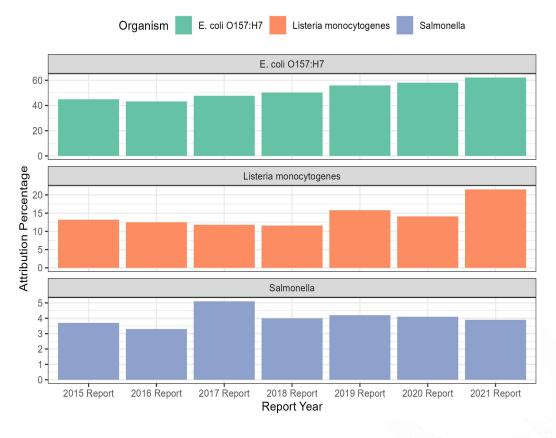
Fresh Produce Illness Attribution Trends



Leafy green food safety continues to be a priority for public health.

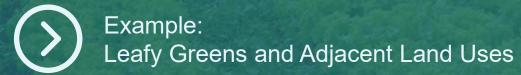
 More infections are increasing being diagnosed by culture-independent diagnostic testing (CIDT). It is not fully understood how CIDT use impacts attribution.

Attribution of Foodborne Illness for Vegetables Row Crops



Foodborne illness source attribution estimates for Salmonella, Escherichia coli O157, and Listeria monocytogenes — United States, 2021 The Interagency Food Safety Analytics Collaboration (IFSAC) Nov. '23

Fresh Produce Food Safety – Today's View





View of Production Areas and Varied Adjacent Land Uses







Leafy Green Outbreaks



Outbreaks associated with leafy greens

- Since 2006, the CDC or FDA has investigated and reported 18 multistate outbreaks of leafy greens.
- Most common etiology is *E.coli* O157:H7 (13/18).
- In most cases the contamination source is unknown.
 - Water sources
 - Nearby cattle operations

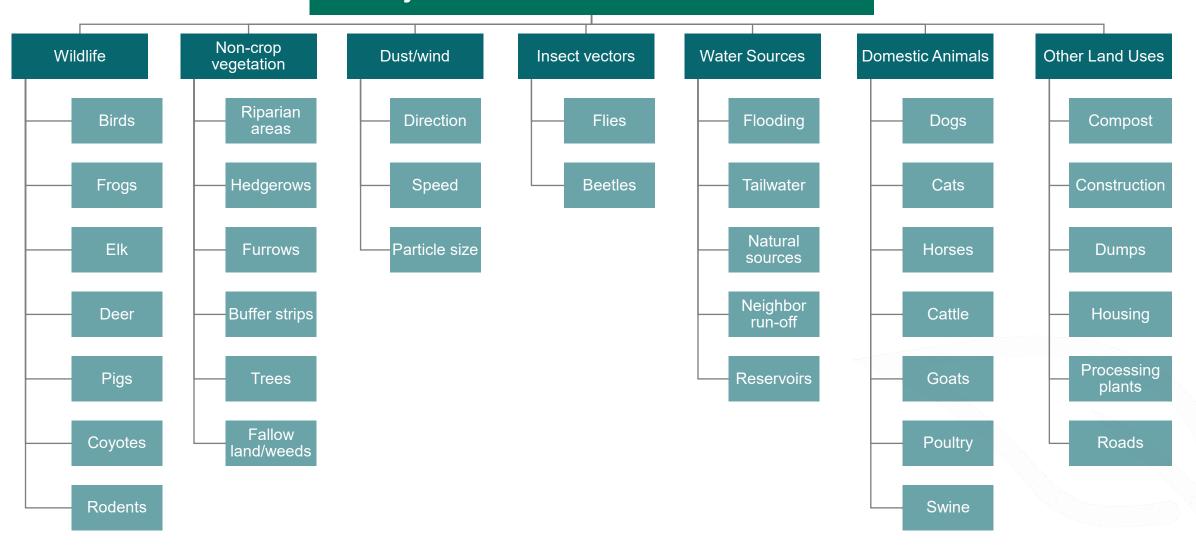
	YEAR	FOOD	ETIOLOGY	ORIGIN	CONTAMINATION SOURCE
	2023	Leafy Greens	L. monocytogenes	Not confirmed	No confirmed
?	2021	Packed Salad	E. coli O157:H7	Organic spinach, mizuna, kale, and chard CA- Salinas AZ - Yuma	No confirmed - Farm
?	2021	Baby Spinach	E. coli O157:H7	CA, OR	Not identified
	2021	Prepackaged Salads	Salmonella Typhimurium	IL- Greenhouse	Not identified- Strain identified in storm water drainage basin
	2021	Packaged Salads	L. monocytogenes	IL - Facility	Facility
	2021	Packaged Salads	L. monocytogenes	AZ – Yuma equipment	Harvesting Equipment
Associated with nearby cattle ?	2020	Leafy Greens	E. coli O157:H7	Not confirmed	Strain related to 2019
	2019	Salad Kits	E. coli O157:H7	CA- Salinas	Nearby Cattle
	2019	Romaine Lettuce	E. coli O157:H7	CA- Salinas	Nearby Cattle
	2018	Romaine Lettuce	E. coli O157:H7	red leaf lettuce, green leaf lettuce, and cauliflower CA - Central Coast	Identified in water sediment
	2018	Romaine Lettuce	E. coli O157:H7	AZ- Yuma	Identified in canal water
	2017	Leafy Greens	E. coli O157:H7	Not confirmed	Not identified
	2016	Packaged Salads	L. monocytogenes	OH- Processing Facility	Processing facility
	2013	Ready-to-eat salad	E. coli O157:H7	Not confirmed	Not confirmed
	2012	Organic Spinach and Spring Mix	E. coli O157:H7	MA	Not confirmed
	2011	Romaine Lettuce	E. coli O157:H7	Not confirmed	Not confirmed
	2010	Shredded Romaine	E. coli O145	Suspect AZ- Yuma	Not confirmed
	2006	Fresh Spinach	E. coli O157:H7	CA- Salinas	River water, cattle and swine feces



Grower Checklist for Adjacent Land Use



Adjacent Land Hazard Assessment





Leafy Green Adjacent Land Set-Back Distances or Buffers



Adjacent	STANDARD					
Land Use	FSMA PSR	CALIFORNIA LEAFY GREEN MARKETING AGREEMENT	FOOD RETAILER 1	FOOD RETAILER 2		
Concentrated Animal Feeding Operation (1-80k head)		1 mile	1-2 miles	1200 ft to 1-2 miles		
Riparian / Vegetative area	"Must take all measures reasonably necessary to identify, and not harvest, covered produce that is reasonably likely to be contaminated with a known or reasonably	30 ft.	50-150 ft.	30-150 ft.		
Irrigation reservoir / pond / catch basin		-	50 ft.	30 ft. with fencing		
Large animal dropping	foreseeable hazard."	Minimum 5 ft. diameter 50 ft to prohibit entire		5-10 ft.		
Visible amphibian activity	(U.S. FDA 2015a)	-	Prohibit	Buffer or prohibit		
Composting operation		400 ft.	-	400 ft.		



Hazard versus Risk-Based Management



Hazard Based Management

Controlling for something that is capable of causing harm







Where do I start?
Which should I prioritize?



Hazard versus Risk-Based Management

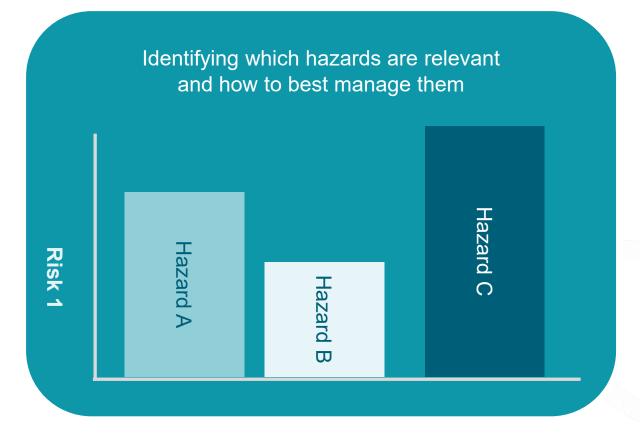


Hazard Based Management

Controlling for something that is capable of causing harm



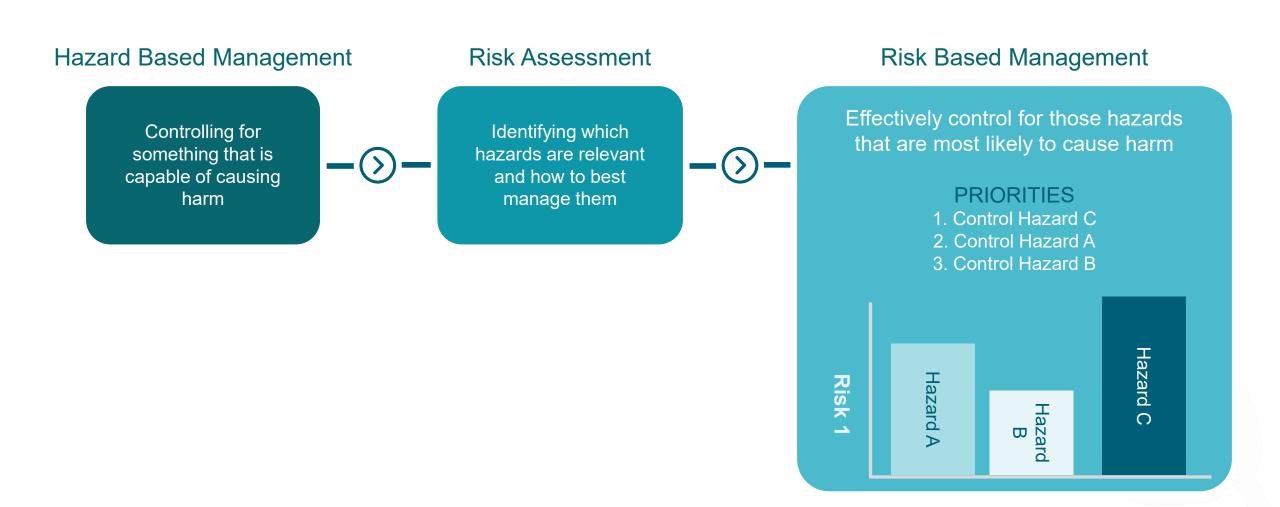
Risk Assessment





Hazard versus Risk-Based Management

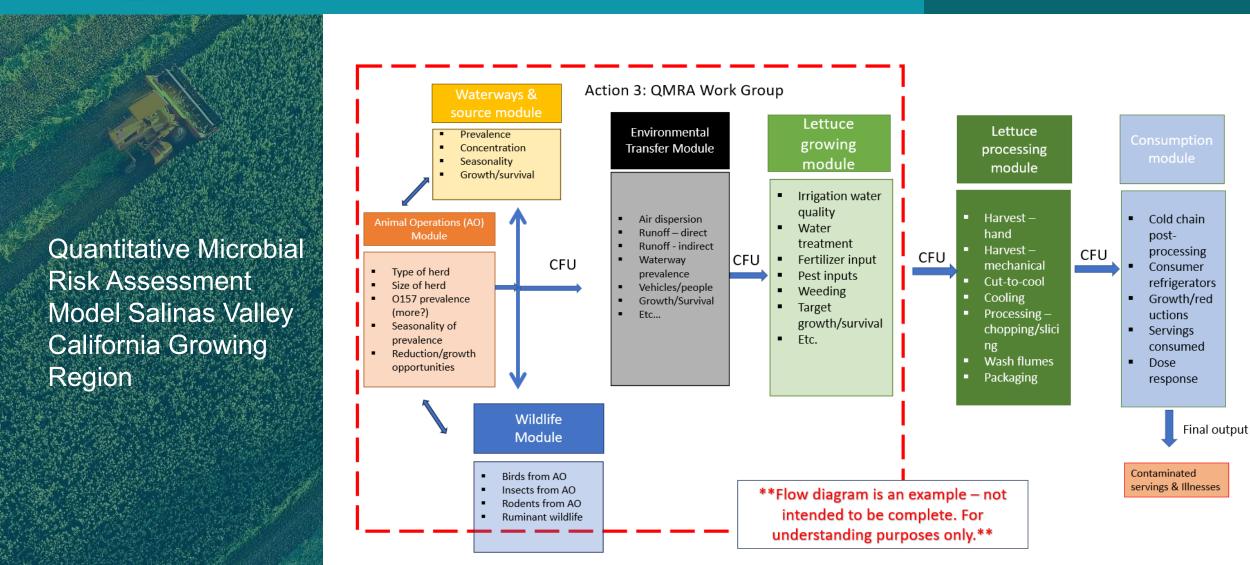






Adjacent Land "By-The-Numbers"

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Challenges to Advancing Food Safety in The Field

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- Many, many farms and very limited technical experts
- Reliance on checklists and prescribed hazard-based standards (they work until they don't)
- Public health pressure to do "something" in response to an outbreak
- Limited regional/local-based approaches
- Few quantitative measures to provide feedback for field food safety management?
 (did the risk change? Is the control working or not?)
- Difficult to measure progress in food safety (are we getting better?)



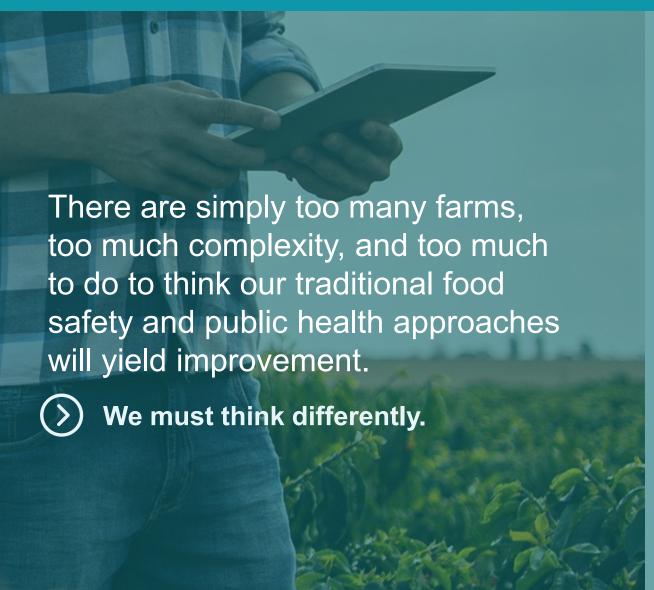






Improve The Focus on Prevention





FAA and the Airline Industry

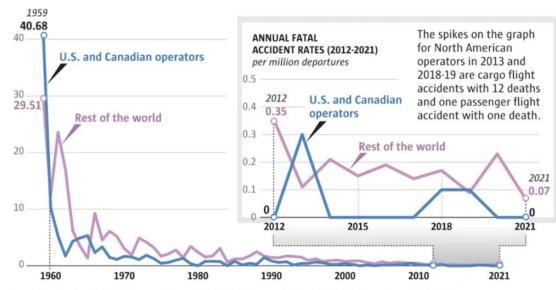
A steady decline in commercial aviation accident rates since the jet age began

Fatal accident rates fell steeply in the 1960s as the manufacturers fixed issues with early jet aircraft. Accident rates have since fallen to very low levels. In the past 10 years, the safety record continued to improve.

ANNUAL FATAL ACCIDENT RATES FOR 1959-2021

per million departures

0 _____



Source: Boeing, Statistical Summary of Commercial Jet Airplane Accidents, Worldwide Operations, 1959 – 2021

MARK NOWLIN / THE SEATTLE TIMES



A National Agenda Focused on Prevention

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A prevention focus for fresh produce food safety could be achieved through private/public partnership models that relay on transparency, engagement, trust, data-based understanding of risk, and collaborative solutions.

Prevention-focused concepts include:

State Program Development Focused on Education and Outreach

· Build resources that provide regionally-based technical expertise

Comprehensive Industry-Led Commodity Best Practices for Growing, Harvesting and Packing

• Document best practices utilizing industry, academic and public health experts, include data-based verification, implementation and adoption plan along with international outreach

Private/Public Data-Sharing Collaborations

 Develop data tools to allow for understanding agricultural regions at a system level, to inform and better understand quantitative risk management of field level food safety practices

Risk-Informed Research Agendas - (One Health Focus)

Inform research priorities through collaborative cross-agency, industry and academic forums

Scientific Workforce Investment (Public/Private)

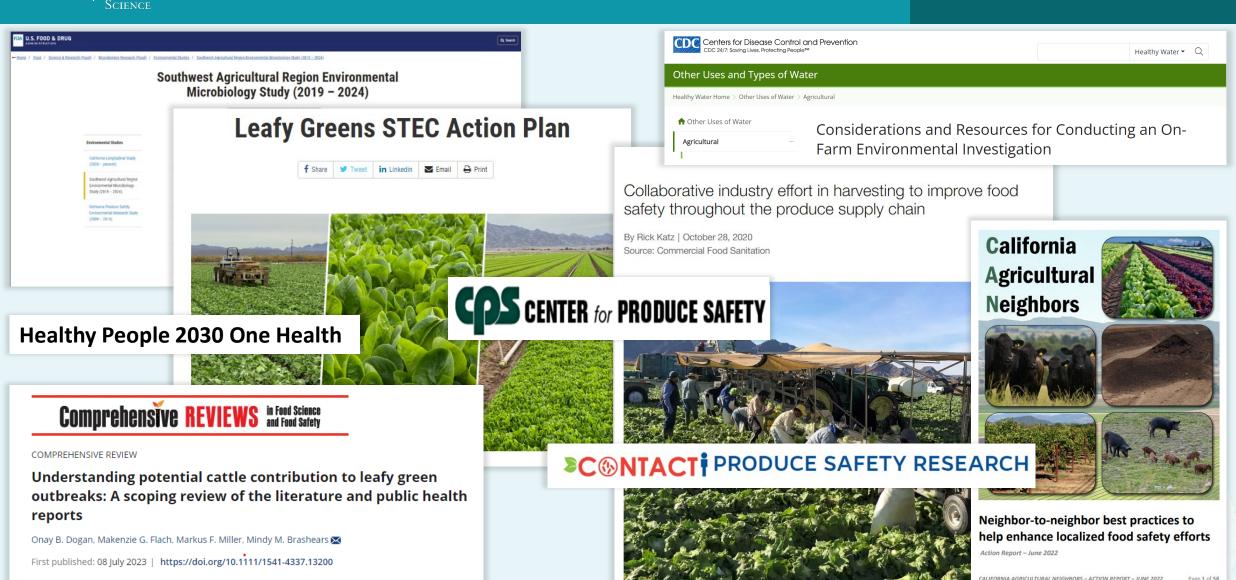
Create a program of undergraduate/graduate student opportunities in food safety (FSIS model)

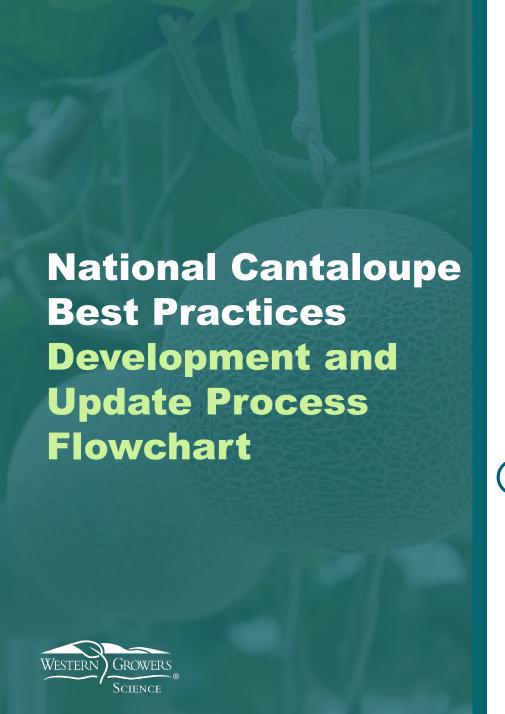




Collaborations are Moving Us Forward







Form a Conduct Define project stakeholder **Project Scope** working group outreach Timelines and funding Announce the project Include subject matter and the need for needs experts, academics and participants government Develop or Review &

Review feedback and finalize best practices

Finalize

Offer a 30-day comment period for broader input from other stakeholders

Comment

update best

practices

Communicate project completion and conduct industry outreach



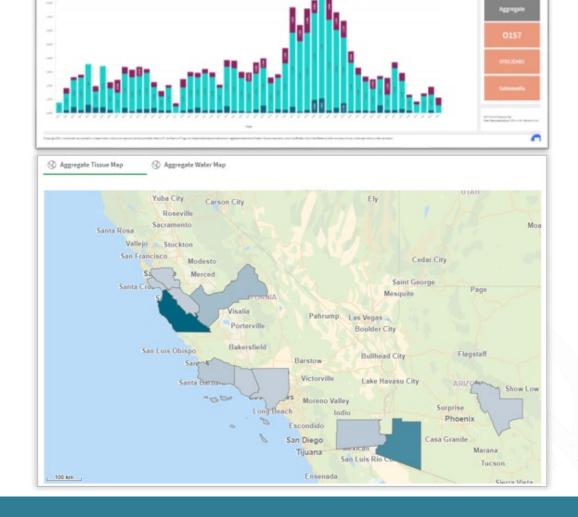
Leveraging Data to Advance Food Safety: Western Growers' GreenLink®



A Potential Solution:

Grower-Led Data Sharing Project

- A cloud-based flexible modular platform
- Allows data sharing, collection and visualization
- Connects data residing in silos
- To allow users to benchmark and learn from collective data





^{**}These screenshots do not contain actual data. For demonstration purposes only.**



Prevention Needs To Be A Shared Goal



- We all share the same goal, a safe abundant supply of fresh produce.
- We don't want to miss the opportunity to improve public health and nutritional security
- So let's think differently and our focus on fresh produce food safety
- And Build A Prevention Agenda for Fresh Produce

