

Precisely practicing medicine from ten trillion points of UC Health data

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Chief Data Scientist, University of California Health (UC Health)

Director, Bakar Computational Health Sciences Institute, UCSF Priscilla Chan and Mark Zuckerberg Distinguished Professor

Conflicts of Interest

- Scientific founder and advisory board membership
 - Genstruct
 - NuMedii
 - Personalis
 - Carmenta
- Honoraria for talks
 - Lilly
 - Pfizer
 - Siemens
 - Bristol Myers Squibb
 - AstraZeneca
 - Roche
 - Genentech
 - Warburg Pincus
- Past or present consultancy
 - Lilly
 - Johnson and Johnson
 - Roche
 - NuMedii
 - Genstruct

- Tercica
- Ecoeos
- Helix
- Ansh Labs
- Prevendia
- Samsung
- Assay Depot
- Regeneron
- Verinata
- Pathway Diagnostics
- Geisinger Health
- Covance
- Wilson Sonsini Goodrich & Rosati
- Orrick
- 10X Genomics
- Medgenics
- GNS Healthcare
- Gerson Lehman Group
- Coatue Management
- Corporate Relationships
 - Northrop Grumman
 - Aptalis

- Allergan
- Astellas
- Thomson Reuters
- Intel
- SAP
- SV Angel
- Progenity
- Illumina
- Speakers' bureau
 - None
- Companies started by students
 - Carmenta
 - Serendipity
 - Stimulomics
 - NunaHealth
 - Praedicat
 - MyTime
 - Flipora
 - Tumbl.in



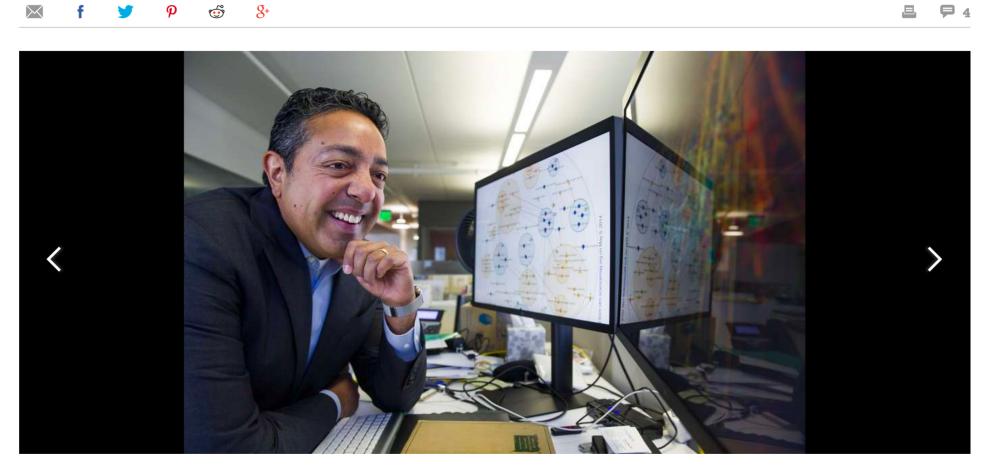


UCSF Bakar Computational Health Science Institute



Zuckerberg, Chan give UCSF \$10 million for health data research

By Catherine Ho, San Francisco Chronicle | July 28, 2017



University of California

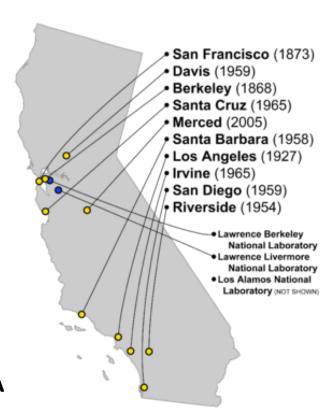
- 10 campuses and 3 national labs
- ~200,000 employees, ~250,000 students/yr

UC Health

- 18 health professional schools (6 med schools)
- Train half the medical students and residents in California
- ~\$2 billion NIH funding
- \$11.4 billion clinical operating revenue
- 5000 faculty physicians, 12000 nurses
- UCSF and UCLA are in US News top 10
- 5 NCI Comprehensive Cancer Centers, 5 NIH CTSA



UC Health



UC Health, United Healthcare Form New ACO & Clinically Integrated Networks



The University of California and UnitedHealth Group are teaming up to form a new accountable care organization (ACO) and clinically integrated network. As part of the 10-year strategic relationship, UC Health's five academic medical centers will expand use of Optum's clinically integrated network services and advanced data analytics services.

The United States is spending \$billions on electronic health records, and too few are using any of this data

Sutter's \$1 Billion Boondoggle-New Electronic Records System Goes Dark

California Nurses Association Press Release, 8/27/13

Contact Information | Media Center

Yet Another Ris

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For several mont care delivery that over 100 reports Oakland, docume

Sutter managem

Partners' \$1.2b patient data system seen as key to future

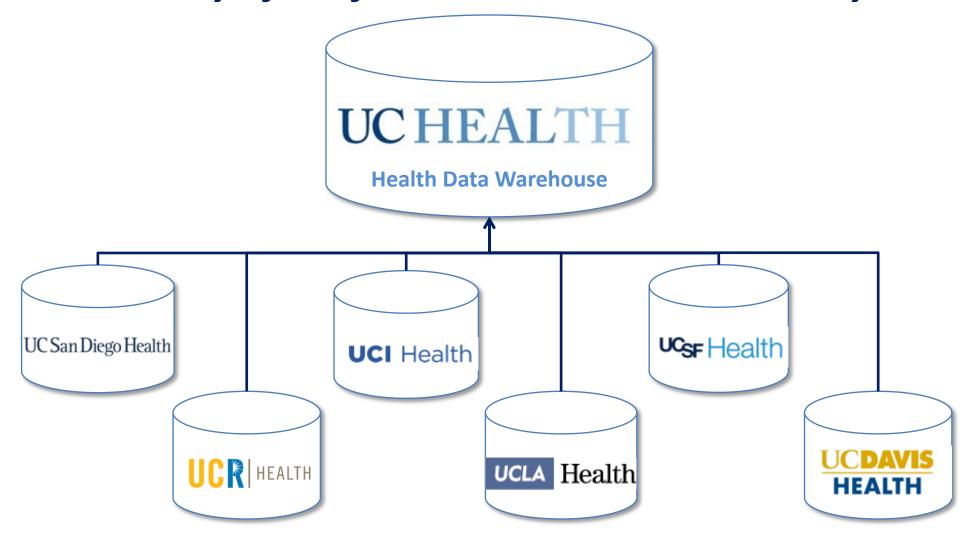
Aims for one file per person, fewer errors



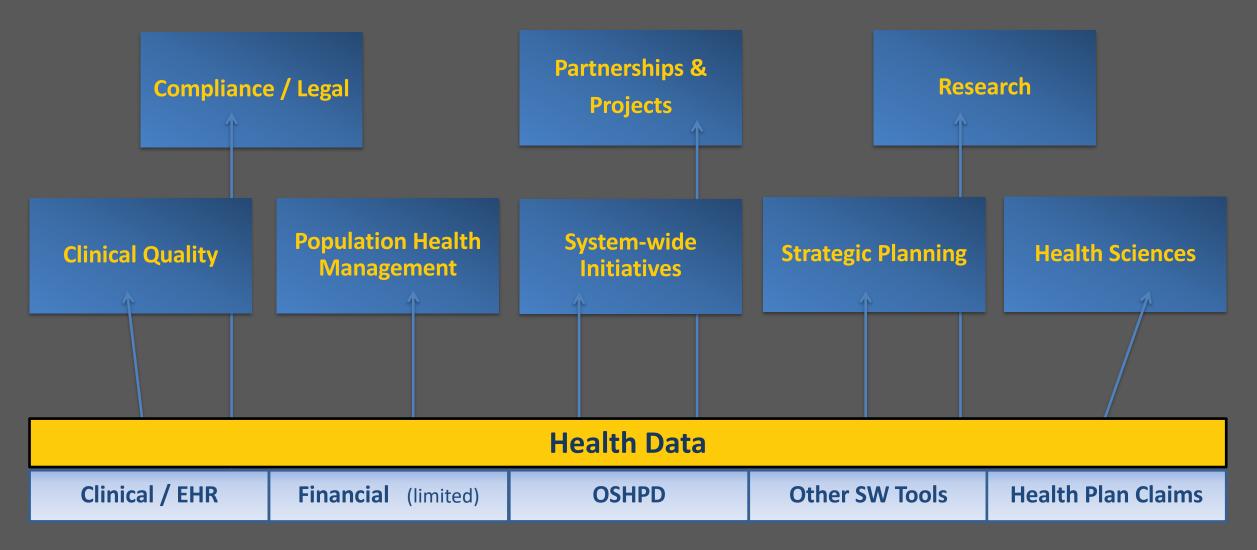
How Kaiser bet \$4 billion on electronic h records -- and won

Kaiser Permanente CIO Philip Fasano explains how electronic records have paid off and the health care giant's embrace of mobile technology

Combining healthcare data from across the six University of California medical schools and systems



Center for Data-Driven Insights and Innovation



Center for Data-Driven Insights and Innovation

UC HEALTH

Governance

Chief Data Scientist

Executive Director / Health Data Officer

Building / Maintaining Technical Infrastructure

Supports efforts within clinical enterprise, ACOs, self funded plans:

- compiling, structuring data (including from third parties)
- Generating reports, visualizations
- Interoperability with other campus systems

Data Science (Analytics)

- Working with business, clinicians, scientists – determine how to use the data strategically to derive the desired information in useful and accessible form
- Pioneer and develop novel data analytics and computational capabilities to drive value and insights (clinical, operational and research)

Data Governance

- Policies / Guidelines
- Lead Health Data
 Governance Committee to assess appropriateness of proposed projects
- Analyze positive and negative outcomes of projects UC has undertaken
- Share learnings, refine policies and practices

Strategy and Support

- Collaborate with campuses to develop strategy to inform, measure, drive our efforts
- Identify, accelerate projects and partnerships opportunities
- Facilitate resolution of internal conflicts and legal, ethical, reputational issues
- Project management

Data Platform

- Tableau Data Visualization
 - Dashboards, Data Exploration, Trending
- Collibra Data Governance
 - Data Definitions, Terminology Mapping
 - Value Set Management with Quality Measures
- OHDSI (Observational Health Data Science & Informatics)
 - OMOP Data Model
 - Standards-based model to harmonize data
 - Consortium of industry, government, and academia
- Microsoft SQL Server Database
- Azure Cloud-based user platform









UC has an unprecedented view of the medical system

- Combined data from UCSF, UCLA, UC Irvine, UC Davis, UC San Diego, and UC Riverside
- Total 15 million patients with an MRN, basic diagnosis data
- Central database built using OMOP (not Epic) as a data backend
 - Structured data from 2012 to the present day
 - 5.2 million patients with "modern" data
 - 101M encounters, 307M procedures, 283M med orders, 684M vital signs,
 453M lab test results, 422M diagnosis codes
 - Claims data from our self-funded plans now included
 - Continually harmonizing elements
- Quality and performance dashboards

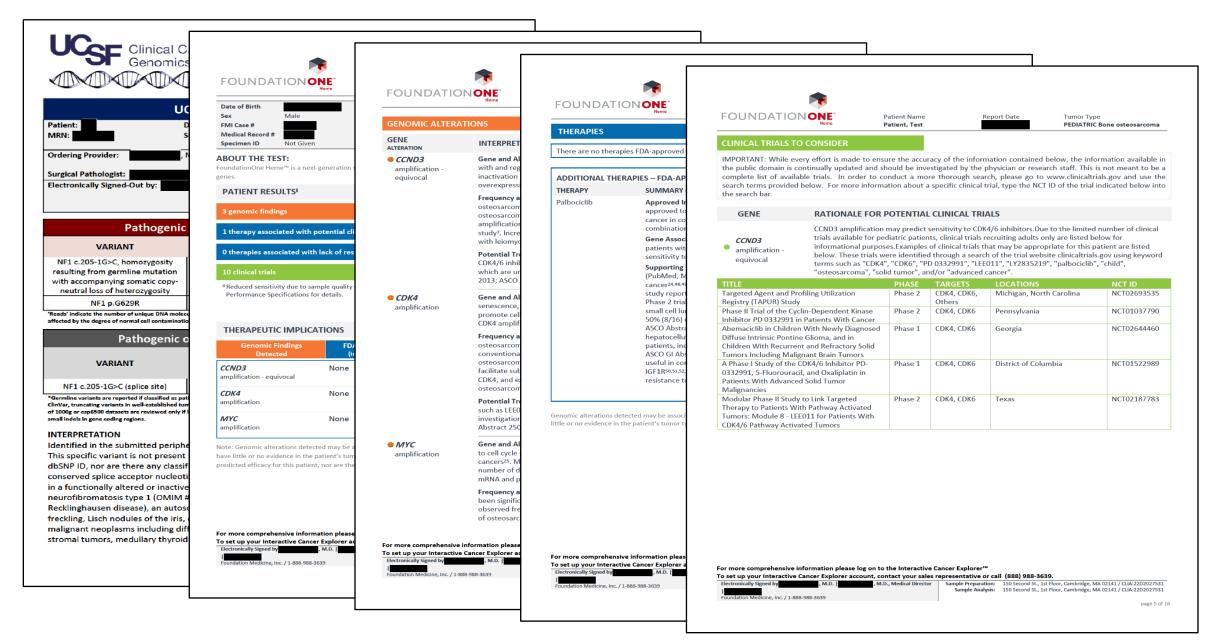
University of California Cancer Consortium Takes on California's \$14 Billion Killer

By Elizabeth Fernandez on September 11, 2017



University of California President Janet Napolitano announced the formation of a UC Cancer Consortium to include five of the nation's leading academic cancer centers during a press conference in Genentech Hall at Mission Bay. *Photo by Susan Merrell*

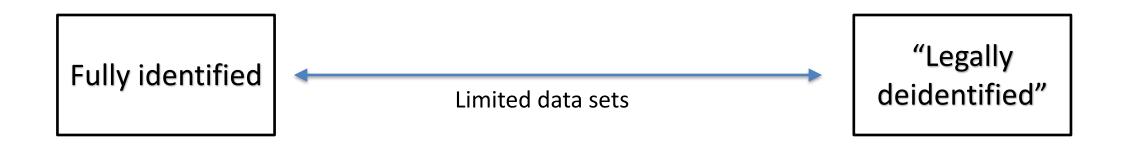
What do actual cancer genetics reports look like?



What could we do with clinical data?

- Clinical researcher at UCLA could run a genome wide association study across UC Health
- Mobile health researcher at UCSD can enable patients to contribute data for research
- Community activist and researcher UC Merced can study environmental factors contributing to health and disease
- Transplant patient at UC Irvine can download all their data across UC Health
- Data scientist at UC Santa Barbara can model development of Alzheimer's disease and build a multi-modal predictor
- App designer at UC Riverside can show patients their choices with chronic disease
- CMO at UCSF can build predictive models for readmission, test, share across UC Health
- Al researcher at UC Berkeley can build deep-learning models for image-based diagnostics
- Health services researcher at UC Davis can build predictive models for drug efficacy, and maybe enable pay-for-performance
- Cancer genomics researcher at UCSC can study all our clinical cancer genomes

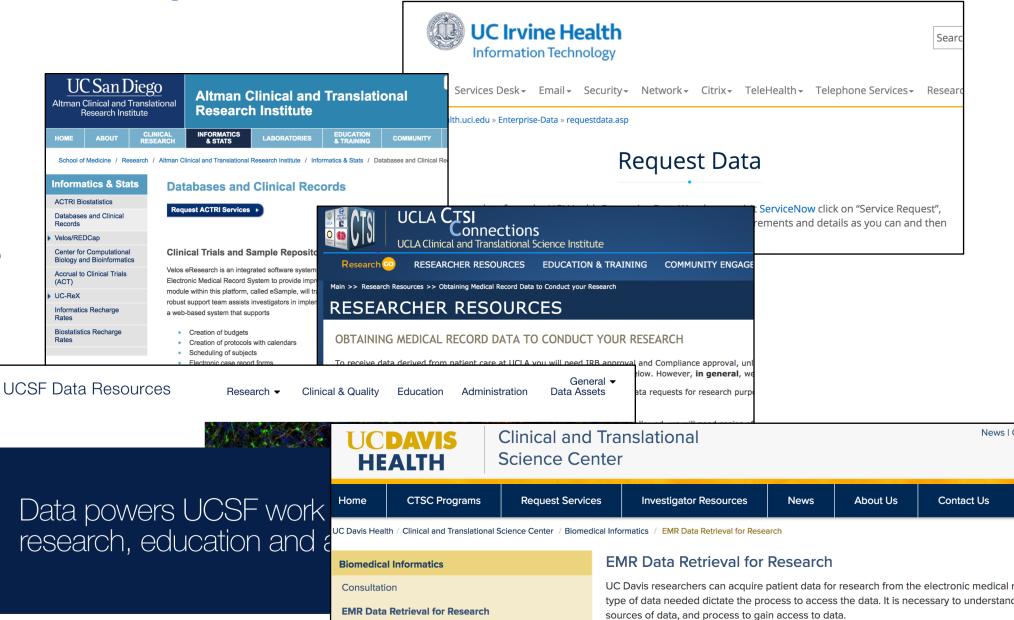
How will research access work?



- Researchers should first write and optimize OMOP SQL queries locally, on their own campuses
- When ready to scale (and authorized), we spin up a virtual machine for the researcher, populated with common tools
 - Docusign a UC Health data use agreement
 - R, Tableau, Jupyter Notebooks, Julia, SQL, Windows or Linux
- Upload your scripts and run, but cannot download data

Campus OMOP Resources

- UCSF
- UC Davis
- UCLA
- UC Irvine
- UCSD
- Others



UCSF, GE Healthcare Launch Deep Learning Partnership to Advance Care Globally

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UCSF, Intel Join Forces to Develop Deep Learning

Analytics for Health Care

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Hello Kitty: How Pictures of Cats Help Computers Read By Laura Chest X-Rays

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 This is the latest in a series of research pro machine learning expertise to health care

Christina Earr | @chriscufarr

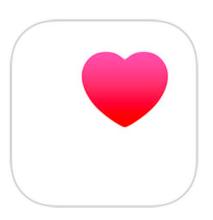
Google is training computers to predict when you might get sick

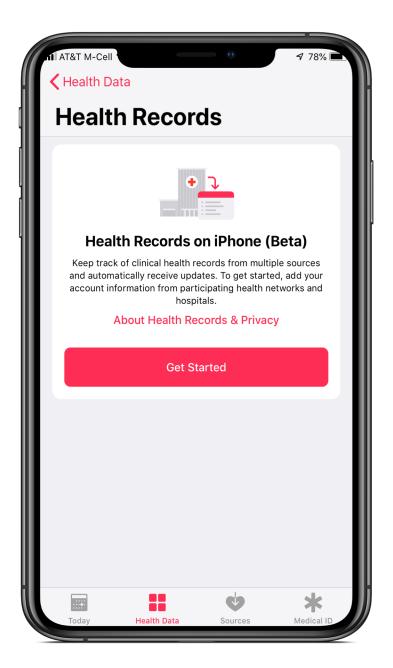
- · Google Brain is working with top hospitals to predict health outcomes from medical data.
- That data was stripped of personally-iden

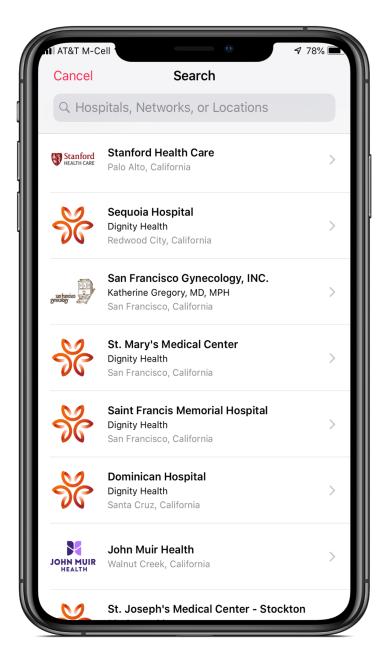


ncisco Medical Center was e treatment. Rajkomar, an d until he could confirm his

the technician took the X-ray.







UC Clinical Data Warehouse Team

Executive Team

- Atul Butte
- Joe Bengfort
- Michael Pfeffer
- Tom Andriola
- Chris Longhurst

Steering Committee

- Lisa Dahm
- Mohammed Mahbouba
- David Dobbs
- Kent Andersen
- Ralph James
- Jennifer Holland
- Eugene Lee

ETL Team

- Albert Dugan
- Tony Choe
- Michael Sweeney
- Timothy Satterwhite
- Ayan Patel
- Niranjan Wagle
- Ralph James
- Joseph Dalton

Data Harmonization

- Dana Ludwig
- Daniella Meeker

Data Quality

- Momeena Ali
- Jodie Nygaard

Business Analyst

Ankeeta Shukla

Hardware

- Sandeep Chandra
- Jeff Love
- Scott Bailey
- Kwong Law
- Pallav Saxena

Support

- Elizabeth Engel
- Jack Stobo
- Michael Blum
- Sam Hawgood

Collaborators

- Alejandro Sweet-Cordero, Julien Sage / Pediatric Oncology
- Elizabeth Thomson, Patrick Dunn / Northrop Grumman
- Gabe Rosenfeld, Quan Chen / NIAID
- Andrei Goga / UCSF Oncology
- Mallar Bhattacharya / UCSF Pulmonary
- Minnie Sarwal / UCSF Nephrology
- Geoffrey Gurtner / UCSF Surgery
- Roberta Diaz Brinton / Arizona
- Carol Bult / Jackson Labs
- David Stevenson, Gary Shaw / Stanford Neonatology
- Takashi Kadowaki, Momoko Horikoshi, Kazuo Hara, Hiroshi Ohtsu / U Tokyo
- Kyoko Toda, Satoru Yamada, Junichiro Irie / Kitasato Univ and Hospital

- Shiro Maeda / RIKEN
- Mark Davis, C. Garrison Fathman / Immunology
- Russ Altman, Steve Quake / Stanford Bioengineering
- Euan Ashley, Joseph Wu / Stanford Cardiology
- Mike Snyder, Carlos Bustamante, Anne Brunet
 / Stanford Genetics
- Jay Pasricha / Stanford Gastroenterology
- Rob Tibshirani, Brad Efron / Stanford Statistics
- Hannah Valantine, Kiran Khush/ Stanford Cardiology
- Mark Musen, Nigam Shah / National Center for Biomedical Ontology
- Sam So, Ken Weinberg, David Miklos / Stanford Oncology

Support

- University of California, San Francisco
- Priscilla Chan and Mark Zuckerberg
- NIH: NIAID, NLM, NIGMS, NCI, NHLBI, OD; NIDDK, NHGRI, NIA, NCATS, NICHD
- California Governor's Office of Planning and Research
- March of Dimes
- Juvenile Diabetes Research Foundation
- Howard Hughes Medical Institute
- California Institute for Regenerative Medicine
- Hewlett Packard, L'Oreal, Progenity
- Luke Evnin and Deann Wright (Scleroderma Research Foundation)
- Clayville Research Fund, PhRMA Foundation
- Stanford Cancer Center, Bio-X, SPARK
- Tarangini Deshpande
- Kimayani Butte
- Sam Hawgood, Keith Yamamoto, Jack Stobo, Talmadge King
- Isaac Kohane

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