





## Advancing Progress in the Development and Implementation of Effective, High-Quality Cancer Screening Workshop

#### Strategies to Promote Shared Decision Making

Michael J. Barry, MD

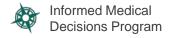
Director, Informed Medical Decisions Program Massachusetts General Hospital mbarry@mgh.harvard.edu

National Cancer Policy Forum March 3, 2020

# Informed Medical Decisions Program Vision

To inform and amplify the patient's voice in healthcare decisions.

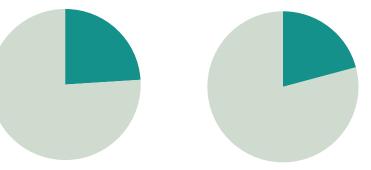
Disclosure: I receive grant support through Massachusetts General Hospital from Healthwise, a nonprofit patient education and decision support organization; and I am a primary care physician at Massachusetts General Hospital and Professor of Medicine at Harvard Medical School, both nonprofits.



## Are patients informed? Not very!

Percentage of patients undergoing cancer screening who answered each knowledge question correctly:





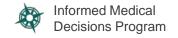
**35**%

Lifetime risk of dying from colorectal cancer (1-5%) 17%
When normal colonoscopy be repeated for average risk?

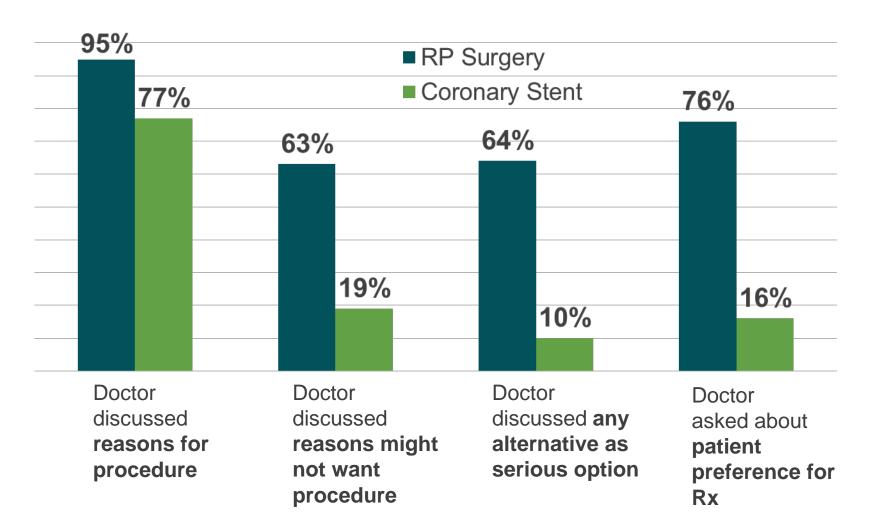
(10 years)

24%
Probability a positive mammogram results in CA diagnosis? (1-14%)

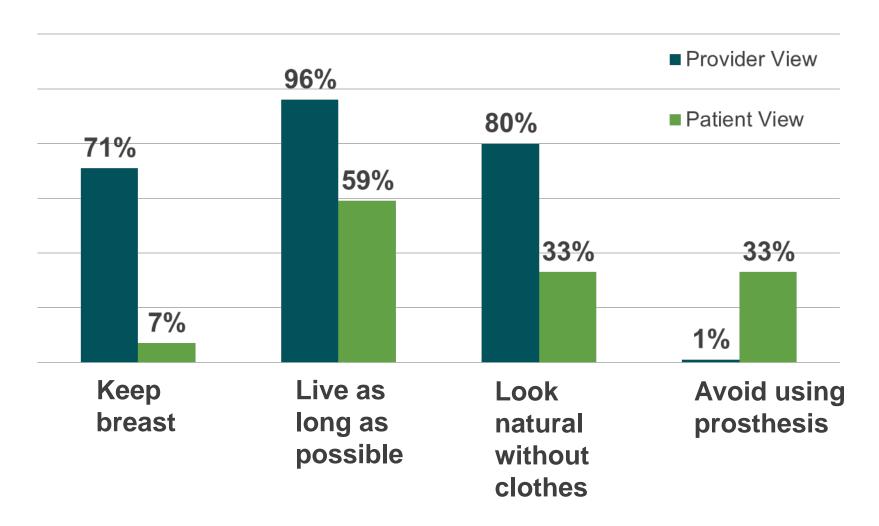
20%
Probability an elevated PSA results in a CA diagnosis? (1-14%)

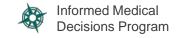


### Are patients involved? It depends!



## Top four goals and concerns for breast cancer decisions

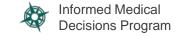




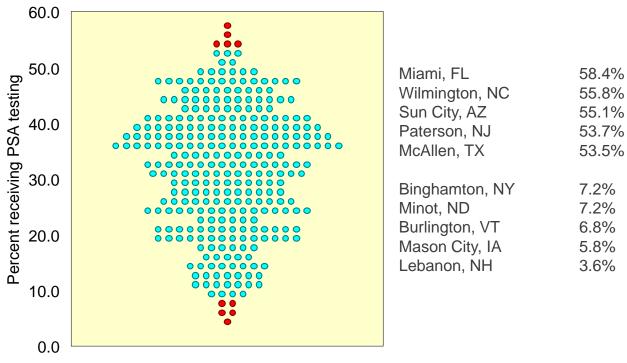
### The silent misdiagnosis

"Many doctors aspire to excellence in diagnosing disease. Far fewer, unfortunately, aspire to the same standards of excellence in diagnosing what patients want."

Al Mulley, Chris Trimble, Glyn Elwyn



## PSA Screening: Medicare Beneficiaries 75 and Under



From the Dartmouth Atlas of Health Care. Each blue dot represents the rate of PSA testing in one of 306 hospital referral regions in the U.S. Red dots indicate the regions with the 5 lowest and 5 highest rates



# Forces sustaining unwanted practice variation

Patients:
Making
decisions in
the face of
avoidable
ignorance



Clinicians:
Less than
optimal
"diagnosis"
of patients'
preferences

Poor Decision Quality
Unwanted Practice Variation

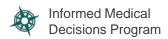


### A word on taxonomy

#### **Preference-Sensitive Care**

- Evidence supports different approaches
- Treatment/testing options involve trade-offs
- Personal values, preferences should drive decisions

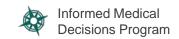




## Shared decision making model

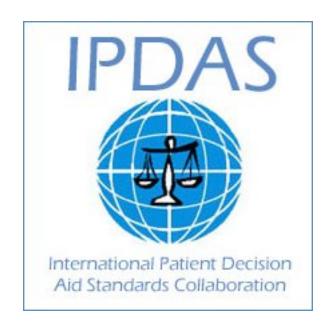
#### Key characteristics:

- At least two participants (clinician & patient) are involved
- Both parties share information
- Both parties take steps to build a consensus about the preferred treatment
- An agreement is reached on the treatment to implement



### Patient decision aids can help

- Tools designed to help people participate in decision-making
- Provide information on the options
- Help patients clarify and communicate the values they associate with different features of the options





#### The evidence about decision aids

2017 Cochrane Review "Decision aids for people facing health treatment or screening decisions" 2017

- Search through 2015
- •105 trials of pDA versus usual care/other interventions
- •31,043 participants





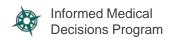
#### **Decision aids increase:**

- Patient knowledge
- Patient involvement
- Proportion of patients with accurate risk perceptions
- Consistency between patient decisions and patient values

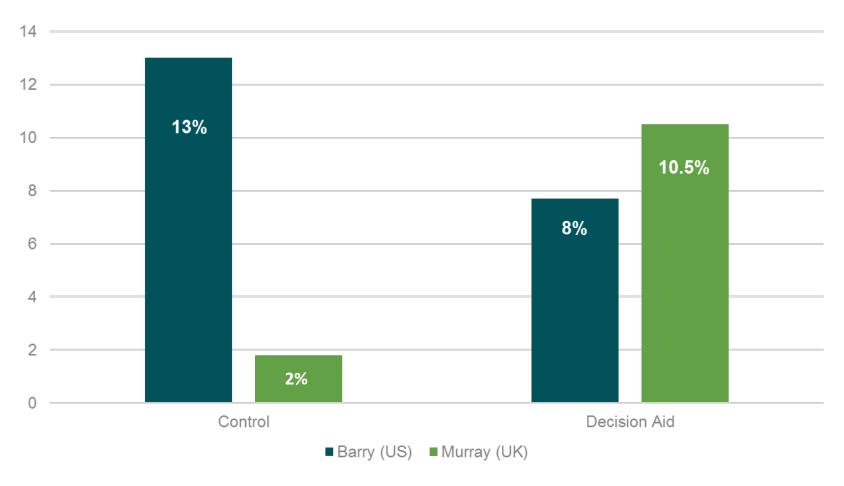


#### Decision aids decrease:

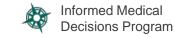
- Feeling uninformed or unclear about personal values
- Proportion of patients who remain undecided
- Major elective surgery



## Effect of the same decision aid on BPH Surgery







# Hip and knee decision aids at Group Health

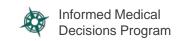
- Introduced DAs for hip/knee arthroplasty candidates in 2009
- Over 6 months:
  - 38% fewer knee replacements
  - 26% fewer hip replacements
  - 12-21% lower costs



## Hip and knee DAs among African Americans



- RCT of THR/TKR DAs among African Americans with severe OA at 3 VA clinics
- Over 3 months:
  - Increased willingness to undergo joint replacement
- Over 12 months:
  - More referrals to orthopedics; higher attendance
- And finally, over 12 months:
  - Higher receipt of total knee replacements

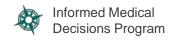


### Sources of patient decision aids

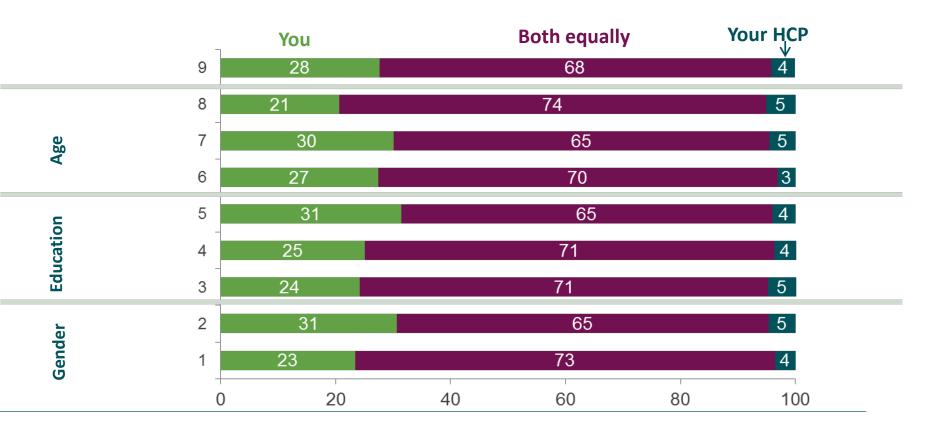
- The Ottawa Hospital A to Z Inventory of Decision Aids
- Developers
  - Healthwise
  - Health Dialog (Rite Aid)
  - Emmi (Walters Kluwer)
  - Option Grid Collaborative (now EBSCO)
  - AHRQ
  - Mayo Clinic
  - Ottawa Patient Decision Aids Research Group
  - Wisercare (Elsevier)



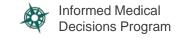
**Inspired** by research. **Inspiré** par la recherche. **Driven** by compassion. **Guidé** par la compassion.



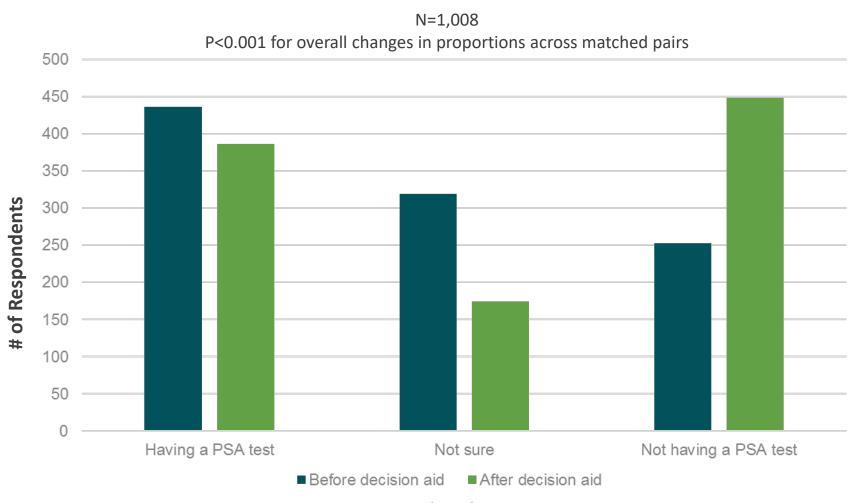
# Decision role preferences by demographic group



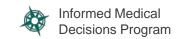
N = 4207



## **PSA** test leanings after a pDA



**Respondent leaning** 



## Aligning incentives and removing barriers to SDM

#### Approaches:

- Clinician and patient training
- Integration into the EMR workflow
- Incentivize clinicians/health systems
  - CMS payment for procedures
  - Decision quality measurement
- Incentivize patients
  - Value-based insurance design

The goal is to change the clinical paradigm from "what's the matter" to "what matters to you."

 Susan Edgman-Levitan,
 Executive Director, John D. Stoeckle Center for Primary Care Innovation, MGH





#### REPORT

## Shared decision-making drives collective movement in wild baboons

Ariana Strandburg-Peshkin<sup>1,\*,†</sup>, Damien R. Farine<sup>2,3,4,\*,†</sup>, Iain D. Couzin<sup>1,5,6</sup>, Margaret C. Crofoot<sup>2,3,\*</sup>

+ Author Affiliations

e<sup>\*</sup>Corresponding author. E-mail: astrandb@princeton.edu (A.S-P.); damien.farine@zoo.ox.ac.uk (D.R.F.); mccrofoot@ucdavis.edu (M.C.C.)

4† These authors contributed equally to this work.

Science 19 Jun 2015: Vol. 348, Issue 6241, pp. 1358-1361 DOI: 10.1126/science.aaa5099









## Thank you

Michael J. Barry, MD Director, Informed Medical Decisions Program mbarry@mgh.harvard.edu