### Building Community Capacity: Contributing to Change and Improvement in Communities

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collaborative research, teaching, and service







### **Presentation Overview**

- Present successful community-based efforts
- Present Frameworks for Collaborative and Participatory Action
- Examine Capacity-building processes
- Explore Community-university partnerships

**NEVER DOUBT THAT A SMALL GROUP OF** THOUGHTFUL, **COMMITTED CITIZENS CAN CHANGE THE** WORLD. INDEED, IT IS THE ONLY THING THAT **EVER HAS.** 

Quote by Margaret Mead





Thesday, June 17, 1997

Looking for a better future for his family and his neighbors. Alan Young has been fighting gang members and drug dealers in his neighborhood. Young and Alana Young. left, handed out fliers to encourage neighbors to attend an upcoming Ivanhoe Neighborhood Association meeting. Ten years ago Young's house, below, was on the city's demoli tion list.

Photos by JENNEFER

# Inadvertent activist fights for neighbors



By MARY SANCHEZ

Alan Young never wanted to be a community leader for the central city. He lived in the suburbs.

He believed he had no business traveling north of 47th Street after dark.

He concentrated on his belief in God and supporting his wife and four children.

But many things have happened to Your in the 10 years since be bought a broken-down house in the 3800 block of Highland Avenue as an investment.

That house in the Ivanboe neighborhood became his family home.

He knows now what it is like to hear bullet casings clatter on the roof. He understands



Alan Young,
former
president of
the Ivanhoe
Neighborhood
Council,
Kansas City,
MO,
revitalized in
1997.

Model for community-based neighborhood improvement.

www.incthrives.org



Abandoned
Buildings
and
Businesses
in the Area





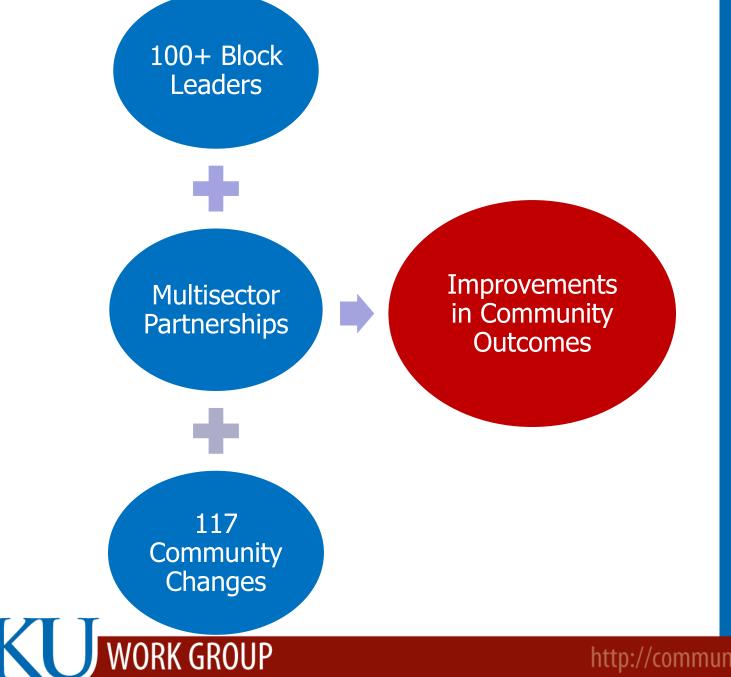
Vacant housing and squatting was common in the area.



## 

to step up and lead





Building
Capacity
for
Change
in
Outcomes



54%increasein housingloan apps

17%
decrease
in violent
crime



20% decrease in nonviolent crime when residents started to care

Vacant Lot Clean Up





"Grown in Ivanhoe" Farmer's Market in **New Area** Park



## Community Improvements in Underage Drinking Outcomes



 9.6% decrease in self-reported 30-day alcohol use by youth in 14 Kansas SPF-SIG communities

802 community
 changes implemented
 engaging 12
 community sectors

14 Kansas counties funded to address underage drinking using the SPF

### Addressing Health Disparities





41 community changes implemented engaging multiple sectors in initial three years of program.

Latino Health for All Coalition in Kansas City, KS aims to reduce diabetes & cardiovascular disease among Latinos



### Critical Elements to Support Population-Level Improvements



 Change Behaviors at the Community & Population Levels

Conditions

Change the Environment

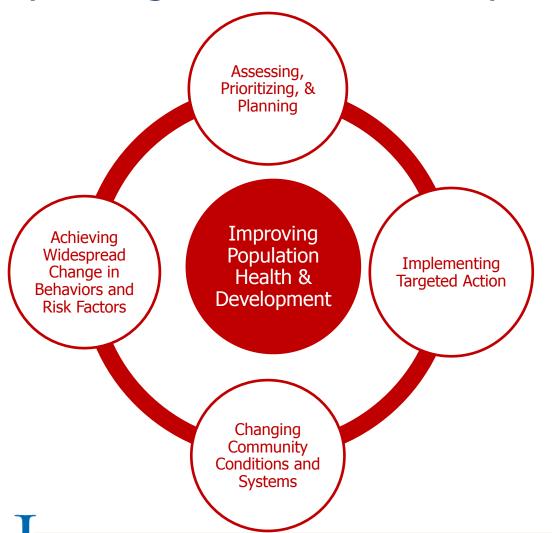
Action

Support a Change Process

Transform community conditions to promote health and well-being



## Framework for Collaborative Action for Improving Health & Development



Adapted from the Framework for Collaborative Public Health Action in Communities. Institute of Medicine. (2003). The community. In Institute of Medicine (Ed.), The future of the public's health in the 21st century (pp. 178–211). Washington, DC: **National Academies** Press.

### Best Processes for Capacity & Change

Assess, Prioritize, Plan

- Analyze information about problem/goal
- Establish vision & mission

Implement Targeted Action

- Develop framework/model
- Develop & implement strategic plan
- Define organizational structure
- Developing Leadership

Change Community
Conditions

- Community Mobilization
- Implementing Effective Interventions
- Assuring Technical Assistance

Achieve Widespread Behavior Change

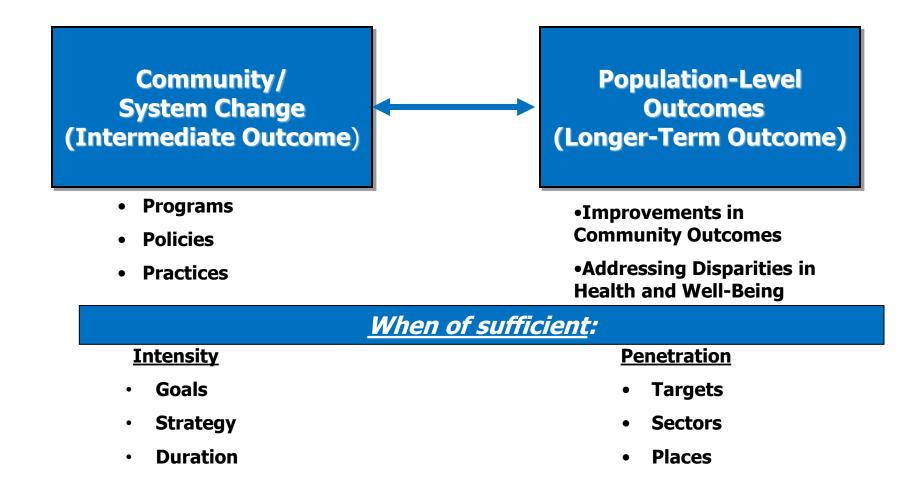
• Document Progress & Using Feedback

Improve
Population- Level
Outcomes

- Sustaining the Work
- Making Outcomes Matter

Adapted from Fawcett, S., Schultz, J., Watson-Thompson, J., Fox, M., & Bremby, R. (2010). Buildingmultisectoral partnerships for population health and health equity. *Preventing Chronic Disease*, 7(6). Retrieved from http://www.cdc.gov/pcd/issues/2010/nov/10\_0079.htm

### **Community/System Change Theory**



Fawcett, S.B., Boothroyd, R., Schultz, J.A., Francisco, V.T., Carson, V., and Bremby, R. (2003). Building capacity for participatory evaluation within community initiatives. *Journal of Prevention and Intervention in the Community*, *26* (2), 21-36.

Changing Policies & Broader Systems

Changing Consequences

Modifying Access Barriers and Opportunities

**Enhancing Services and Supports** 

**Providing Information and Enhancing Skills** 

### Community-Based Participatory Evaluation Framework



Fawcett, S.B., Boothroyd, R., Schultz, J.A., Francisco, V.T., Carson, V., and Bremby, R. (2003). Building capacity for participatory evaluation within community initiatives. *Journal of Prevention and Intervention in the Community*, *26* (2), 21-36.

## Principles, Assumptions and Values Guiding the Work of Community Health and Development

- 1. Improvements for the *population*
- 2. Requires changes in both *behaviors* of groups of people and in *environment*
- 3. Issues best *determined by those most affected*
- 4. Attention to broader *social determinants*
- 5. Influenced by multiple and inter-related factors- single interventions are likely to be insufficient
- 6. Conditions affecting outcomes are often *interconnected*
- 7. Requires *engagement of diverse groups* across *sectors*
- 8. Requires *collaboration* among multiple parties
- 9. Partnerships serve as *catalysts for change*
- 10. Support organizations *build capacity* to address what matters to people in the community.



# Potential Contributions of Academic Institutions

## Aim: Community Engaged Scholarship

Collaborative Research

- Participatory Research
- Documentation & Evaluation of Efforts

### **Teaching**

- Service-Learning
- Teach Students
- Training Community

#### Service

- Service-Learning
- Information
   Dissemination
   (Community
   Tool Box)

KU Work Group Mission:

To promote community health and development through collaborative research, teaching and public service.





#### Tools to change our world



#### Welcome to Our Community



#### LEARN A SKILL

Access practical, step-by-step guidance in community-building skills.



#### GET HELP TAKING ACTION

Access a simple model for taking action you can use for general guidance on assessing, planning, taking action, evaluating, and sustaining your work.



#### CONTRIBUTE TO OUR WORK

Help sustain these resources for building healthier communities. Donate today.

"The Community Tool Box is easily the most comprehensive, rigorous, and user-friendly 'field manual' for anyone involved in social change - including community leaders and organizers, scholars, policymakers, philanthropists, and others - to understand the how, what, when, and where of community transformation." - Brian D. Smedley, Ph.D., VP and Director, Health Policy Institute

#### RECENT NEWS / VIEW ALL NEWS



PARTNERSHIP WEBINAR "WORKING TOGETHER - STARTING THE CONVERSATION"



HEALTHY PEOPLE 2020
Community Tool Box: Implementation Supports



2013 MEDICAL CORPS RESERVE OUTSTANDING NATIONAL PARTNERSHIP ORGANIZATION AWARD

This award honors Medical Reserve Corps partner organizations that support MRC units in carrying Community Tool Box

ctb.ku.edu

Over 7,000 pages of practical how-to-information for improving communities



# Lessons Learned: Challenges and Opportunities for Academic Institutions





"We need to empower our people so they can take more responsibility for their own lives in a world that is ever smaller, where everyone counts...We need a new spirit of community, a sense that we are all in this together..."

**President Bill Clinton** 

ACADEMIA
AS A BASE
FOR
SUPPORTING
CHANGE
AND
IMPROVING
COMMUNITY

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