

# How Nemours Expanded Its Model

#### **Traditional Medical Model**

Rigid adherence to biomedical view of health

Focused primarily on acute episodic illness

Focus on individuals

Cure as uncompromised goal

Focus on disease

#### **Expanded Approach**

Incorporates a multifaceted view of health

Chronic disease prevention and management

Focus on communities/populations

Prevention as a primary goal

Focus on health



# Connecting Clinical Care and Population Health An Integrated Health System

#### **Our Community Our Health System Resources, Policies and System Health Care Organization** Change Clinical **Health Promotion Self-Management** Delivery System Design Decision Support **Health Policy** Information **Practice Change** Support **Systems** Informed, Activated Patient, Family Organized, Prepared, Proactive **Productive Interactions** and Community Partners & Spreading Change Health Team with patient/family

Improved Health Among Patients
Improved Health for Delaware's Children



# The Model: Being an Integrator with Community Partners

Policy and Practice
Change Agenda in Multiple
Sectors

that evidence the usefulness of

to build and sustain the

**Defined Outcomes for a Geographic Region** 

Tactics used throughout to implement model include:

- -Integration
- -Leveraging technology and social marketing
- -Evaluation

Community

Capacity

that leads to

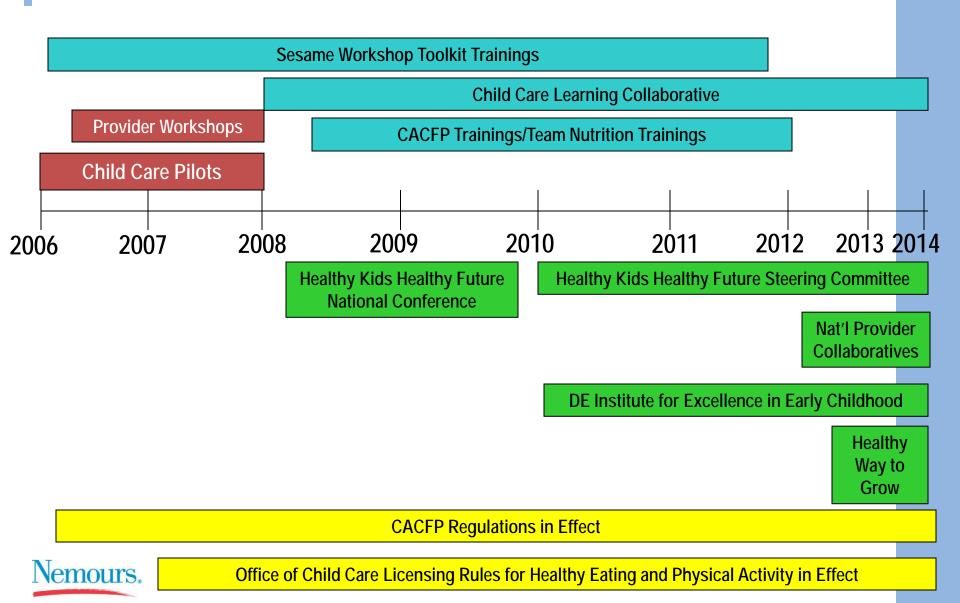
that supports

Behavior Change

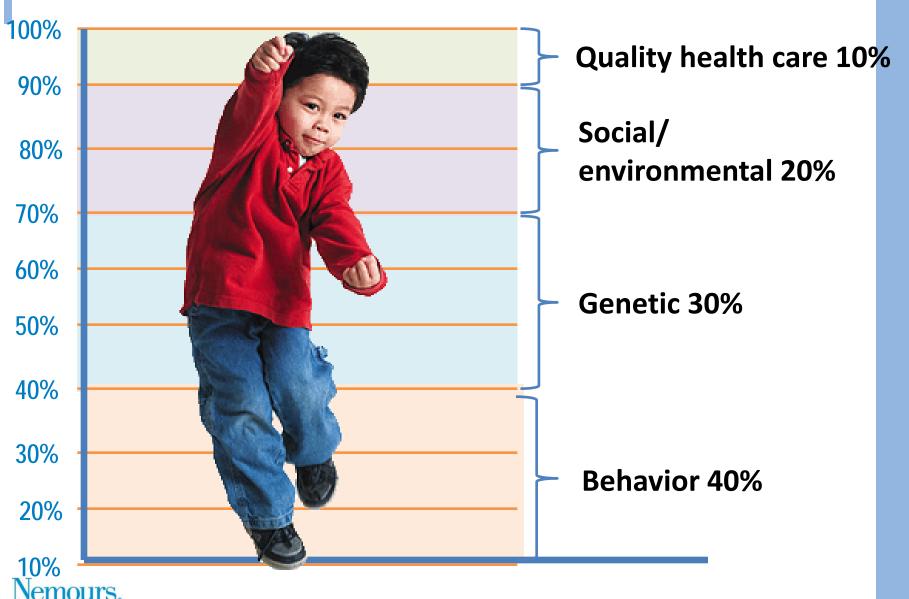


Nemours as an Integrator for Childhood Obesity Prevention Child Housing, **Schools** Care **Public** Transportation Health/ **EBH** Integrator •Common Agenda Leadership and Partnership Engagement Spread, Scale and Courts **Business** Sustainability Continuous Learning and Community Improvement to Promote Other **Population-Level Solutions** partners **Families** State agencies Faithbased Neighborhoods Non-profits) Hospitals/ Other primary care integrators Other foundations Nemours. partner

# Start Local – Spread and Scale



### **Determinants of Health**



#### **Prevention**

### Begin early -- It's never too soon!

- Start at birth- Parents of a new baby are receptive and enthusiastic
- Think prevention now, rather than cure later
- Teach young children to make good choices for a long healthy life





## **Early Childhood Programs Are Good Partners**

### We are closely connected to our communities.

- Teach healthy living in the early childhood curriculum
- Keep important lessons clear, short and simple
- State lessons positively; repeat often
- Integrate information and good practice across the curriculum into science, language, math and the arts
- Keep it real hands on activities are best
- Be a role model







#### **Exercise**

#### Lessons children can learn

- Try activities like movement to music, yoga and dance
- Balance structured exercise, organized games and free play
- Plan your own healthy routine
- Play with your whole family







### **Nutrition**

#### Lessons children can learn



#### **Rest and Relaxation**

#### Lessons children can learn

- Quiet time is important
- Get enough sleep
- Restore your body
- Manage yourself
- Enjoy life



# Sustainability

- 1. Children learn life lessons
- Children carry the messages home to their families
- 3. Families carry the messages to their neighborhoods and the community





Leverage policy opportunities

- CNR Wellness Policies
- DE HB 471 PE/PA Pilots
- DE HB 372- Fitness assessments

Ideal conditions for realistic, sustainable change

Build stakeholder buy-in and support

- -Nurture relationships
- -Connect health w/ academics
- Use pilots/demos to show how it can be done



#### Pilot Program Reflections –

- Technical training and support from NHPS with DOE
- Acknowledge barriers and help find solutions
- Provide options, not answers
  - Schools/districts will sustain changes if they developed them
- Provide Network Opportunities
  - Share/celebrate successes
  - Panel discussion
  - Connect with cross-sector of potential partnerships



- Make School A Moving Experience (MSAME)
   Reflection
  - Sustained Physical Education/Physical Activity
     Programs
    - CATCH
    - Morning Exercises
    - Take 10!
    - North Carolina Energizers
    - JAMmin Minutes
    - 10 minute class walk between classes
    - Ride and Read
    - Rock and Read
    - Indoor Recess active





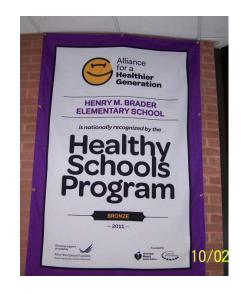
# Sustainability- A School Perspective Overcoming the Barriers

- Schedules –Finding TIME is always an issue
  - Embedded in routines
  - Embedded in Core Subjects
  - No or little planning for PA
  - Increasing MVPA during Recess (Outdoor and Indoor)
- Review process in place
  - Data Collection MSAME (someone cares)
  - Review interest in programs via student surveys
- Changing the Culture Broaden the Leadership
  - Diverse Wellness Committee no one person is the hub
  - Staff Wellness
  - School Vegetable Gardens
  - Families
    - Wellness Night
    - School Garden Harvest



# Sustainability-A School Perspective What needs to Continue?

- Keep it Fresh!
  - Low and No-Cost PA programs
    - Online and for purchase
  - Network opportunities
    - NHPS Collaborative
    - State Conference
  - Celebrating Successes!
    - Monetary Awards/Recognitions
  - Grants
    - Support for writing and applying







# Needs to Accelerate Movement Forward in the Education Cross-Sector Work

- Collaborative opportunities
- Professional development
- Publishers of textbooks embed PA and Nutrition in lessons
- National NCLB-RTTT include PA as part of National initiatives
- Pre-service Teacher programs include PA embedded lessons



#### NHPS CONCEPTUAL MODEL

Changes in behavior, practices and policies within systems and individuals

#### **FOCUS**

#### RESOURCES/ INPUT

**PARTNER** 

#### RESULTS

- Healthy Eating
- Active Living
- Quality, Access and Equity
- Positive Relationships

- Leadership
- Engaged Associates
- Strategic **Planning**
- Evidence-Based **Practices**
- Data
- Adequate Funding

- Government
- Hospitals/ Clinics
- Health Centers
- Businesses
- Families/Home
- Childcare
- Schools
- Faith-Based **Organizations**
- Communities

- Research and Evaluation
- Partnership Development
- Building Coalitions
- Education and Training
- Technical Assistance
- Policy Development
- Communications and Social Marketing
- Dissemination
- Capacity Building

#### SHORT TERM

- Policy/Practice Change
- Systems Change

#### INTERMEDIATE

#### LONG TERM

- Increase the percentage of Delaware children in a healthy weight range\*
- Increase the percentage of Delaware children demonstrating targeted health behaviors

Changes in knowledge and attitude

Changes in behaviors and practices

Improved health outcomes



\*BMI outcome = measured for ages 2-17

# **Nemours' Evidence of Population Impact**

- Delaware Survey of Children's Health (DSCH)
  - Rates of overweight/obesity among Delaware's children have leveled off since the survey was first administered in 2006
  - Overweight and obesity decreased among African-American males and white females
- This finding was supported by additional behavior change findings
  - Over half (51.3%) of all Delaware children get the recommended five servings of fruits and vegetables per day
  - Declines in the consumption of sugar sweetened beverages among
     Delaware children were observed in all three iterations
  - Overall levels of physical activity increased percentage of children who met the physical activity recommendation of an hour per day increased significantly from 38.9% in 2008 to 44.8% in 2011



#### **Lessons Learned - Evaluation**

- Develop a shared measurement system focused on improving child health outcomes
- Use data to drive decision-making and continuous improvement in our work
- Be intentional about harnessing the lessons learned to inform spread, scale, and sustainability and to tell the story of progress and impact



# **Considering Health Equity in Cross Sector Work**

- Focus on child well-being outcomes for diverse populations and intervene early to prevent more serious problems later
- Partner with organizations and coalitions that have a track record with engaging diverse populations
- Develop and empower our workforce to use a population health approach



### **Considering Sustainability in Cross Sector Work**

- Consider sustainability on the front end and throughout the life of the initiative
- Create policy and systems changes to impact populations with sustainable change
- Maximize sustainable revenue to establish and maintain the desired changes over time
- Work with targeted partners and coalitions to strengthen their capacity in leading change in health promotion



### **Considering Leadership in Cross Sector Work**

- Coordinate programs and connect services so that program silos are eliminated
- Build trusting relationships with targeted community partners to foster shared goals, build capacity, leverage resources, and evaluate impact
- Identify the champion integrators and support them
- Effective leadership at all levels across sectors is the "silver" bullet for effecting sustainable changes to combat child obesity



# Thank you!

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# **Questions and Discussion**



