

Researching and Teaching Engineering Design

Cynthia J. Atman, Ph.D.

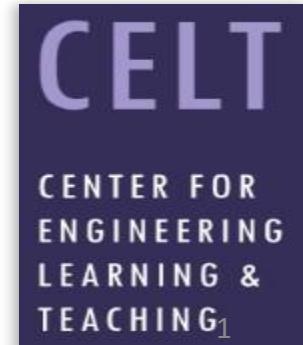
Mitchell T. & Lella Blanche Bowie Endowed Chair
Director, Center for Engineering Learning & Teaching
Professor, Human Centered Design & Engineering University of Washington
atman@uw.edu

Preferred pronouns: she/her

Extraordinary Engineering Impacts on Society Symposium

August 19, 2022

This work was supported by National Science Foundation grants 9358516, 9714459, 9872498, 012554, 0227558, and 0354453; the Center for Engineering Learning & Teaching at the University of Washington, the Mitchell T. and Lella Blanche Bowie Endowment and the Guidry Foundation for their sponsorship of this work. Many thanks to Jennifer Turns.



Thinking forward to the engineer of 2040

- ▶ How might you fill in the following?

In 2040 YEAR the ENGINEERING MAJOR graduate who wants to "X"
might need to know "Y" and could learn it by "Z".

In 2040, the engineering graduate who wants to “X”

1. Change the world/help/impact/make a difference/transform
2. Design/build/system
3. Politics/activism
4. Solve/define problems
5. Be happy
6. Know themselves
7. Shift/grow/disrupt
8. Ethics/humility/virtues
9. Be a good citizen
10. Teach/learn/spread STEM literacy

...might need to know “Y”

1. Communication/listen/talk/handle conflict
2. Empathy/kindness/compassion/perspective
3. Know themselves/ self-reflective /self-directed learning
4. How to learn/theory
5. Engineering is only part of the solution/policy/politics
6. Design/design thinking/human centered design
7. How to not rely on technology/take a digital vacation
8. multiple languages
9. Dance with ambiguity
10. Systems-thinking

...and could learn it through “Z”

1. Reflecting
2. Failing
3. Doing
4. Interdisciplinary work
5. Humility/following/mentoring
6. Listening
7. Laughing
8. Dreaming
9. Emotional learning
10. Neural implants

In 2040, the engineering graduate who wants to “X”

1. Change the world/help/impact/make a difference/transform
2. Design/build/system
3. Politics/activism
4. Solve/define problems
5. Be happy
6. Know themselves
7. Shift/grow/disrupt
8. Ethics/humility/virtues
9. Be a good citizen
10. Teach/learn/spread STEM literacy

...might need to know “Y”

1. Communication/listen/talk/handle conflict
2. Empathy/kindness/compassion/perspective
3. Know themselves/ self-reflective /self-directed learning
4. How to learn/theory
5. Engineering is only part of the solution/policy/politics
6. Design/design thinking/human centered design
7. How to not rely on technology/take a digital vacation
8. multiple languages
9. Dance with ambiguity
10. Systems-thinking

...and could learn it through “Z”

1. Reflecting
2. Failing
3. Doing
4. Interdisciplinary work
5. Humility/following/mentoring
6. Listening
7. Laughing
8. Dreaming
9. Emotional learning
10. Neural implants

My pathway

- ▶ My lifetime goal as high school student
 - Change the world/ help/impact/make a difference/transform
- ▶ On graduation day with my BS in industrial engineering a mentor took me aside and said

"You should think about getting a PhD, we need people like you teaching at the university level"
- ▶ Life happened
 - Work, masters degree, work, PhD, faculty member
- ▶ My refined lifetime goal as engineering faculty member
 - Help teach engineering students to change the world
 - think about impact of engineering on society and globe
 - consider context in their engineering work
 - minimize unintended consequences



Engineering is...

...design under constraint.

(William Wulf, U.S. National Academy of Engineering President, 1998)

Engineering is design under constraint

- ▶ Constrained by
 - Nature
 - Safety concerns
 - Environmental concerns
 - Cost
 - Reliability
 - Constructability
 - Maintainability
 - Many other such “ibilities”
- ▶ Engineering is...
 - Creative
 - Designing what can be

My pathway

- ▶ If engineering is “design under constraint”
- ▶ How to help teach engineers to change the world?
 - as they engage in design
- ▶ My **more** refined lifetime goal:
 - deeply understand the doing of engineering design
 - to inform design teaching



NSF investment enabled my career

- ▶ Graduate student funding
 - Engineering & Public Policy, Carnegie Mellon University
- ▶ Young Investigator award (precursor to CAREER program)
- ▶ Multiple traditional grants
- ▶ Center for the Advancement of Engineering Education (CAEE)
 - Director & Principal Investigator
 - \$12.2 million, 2003-10
 - Colorado School of Mines, Howard, Stanford, University of Washington
 - Adams, Fleming, Sheppard, Smith, Stevens, Streveler, Turns

NSF investment enabled my career

- ▶ Graduate student funding
 - Engineering & Public Policy, Carnegie Mellon University
- ▶ Young Investigator award (precursor to CAREER program)
- ▶ Multiple traditional grants
- ▶ Center for the Advancement of Engineering Education (CAEE)
 - Director & Principal Investigator
 - \$12.2 million, 2003-10
 - Colorado School of Mines, Howard, Stanford, University of Washington
 - Adams, Fleming, Sheppard, Smith, Stevens, Streveler, Turns

Goal: deeply understand the doing of engineering design

- ▶ Questions:

- How do engineering students and experts engage in design?
- Are there differences that can inform how to teach design?

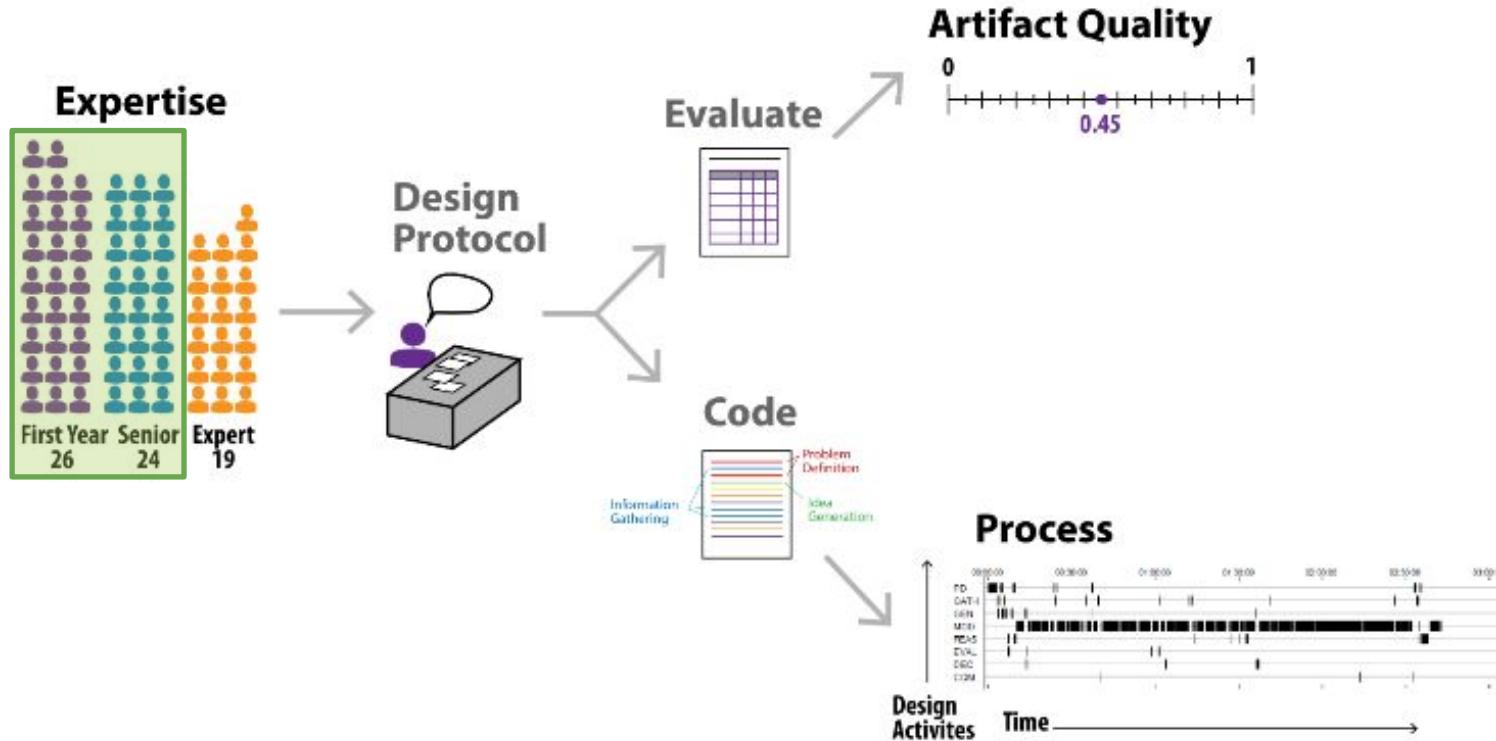
Goal: deeply understand the doing of engineering design

- ▶ Embarked on quest, funded by NSF
 - Use research methods from cognitive science
 - From 177 engineers with various levels of expertise
 - Solving design problems out loud
 - Create quantitative measures from verbal data
 - Compare processes across levels of expertise
 - E.g., experts and novices

Design a playground for a fictitious neighborhood



Experimental setting



Defining Design: Design activity codes

7 Engineering
Design Textbooks



Content
Analysis



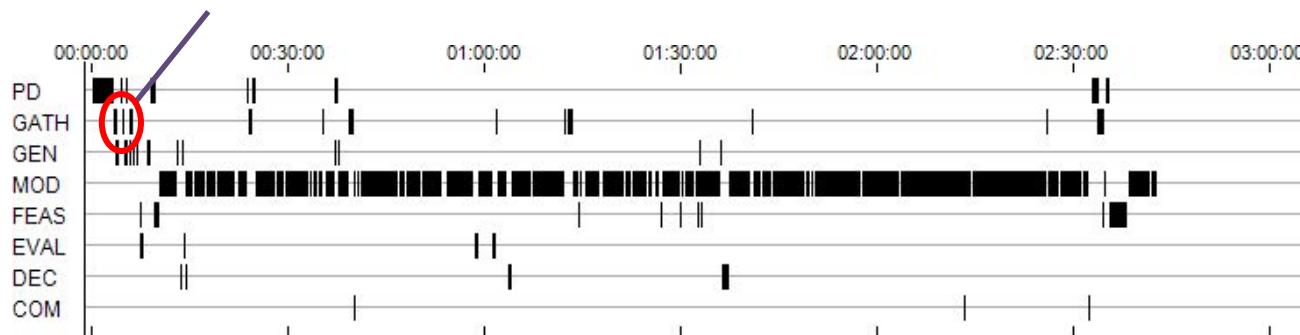
- (Identification of a Need)
- Problem Definition
- Information Gathering
- Generation of Ideas
- Modeling (prototyping)
- Feasibility analysis
- Evaluation
- Decision
- Communication
- (Implementation)

Experimental results

- ▶ Graduating seniors were significantly more likely than first-year students to...
 - have higher-quality designs
 - make more transitions among design activities
 - scope the problem more effectively by considering more categories of information
 - progress further in the design process

Design timeline representations

“Hmmm do you
have, a list of
materials”



PD: Problem Definition

GATH: Gathering Information

GEN: Generating Ideas

MOD: Modeling

FEAS: Feasibility Analysis

EVAL: Evaluation

DEC: Decision Making

COM: Communication

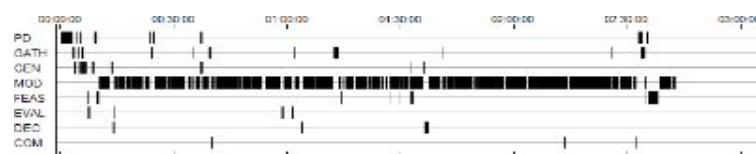
Looking across the student groups

Artifact Quality

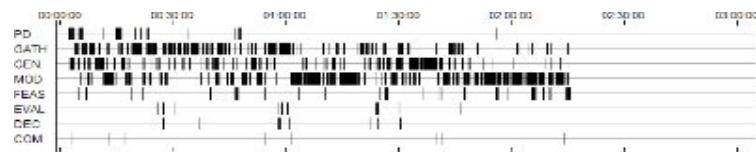
Low



Med

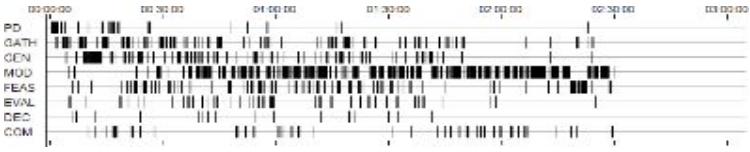
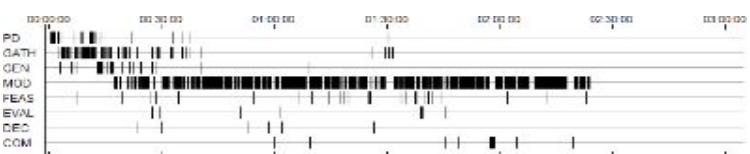
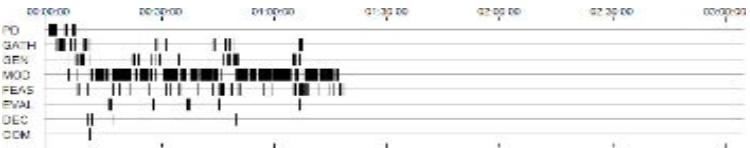


High



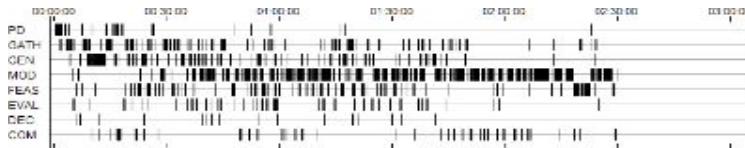
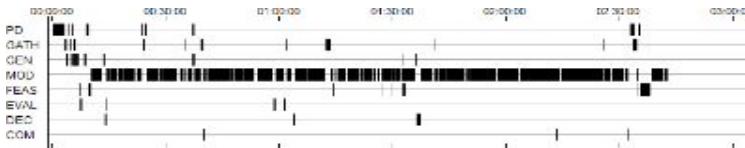
Expertise

Graduating Students

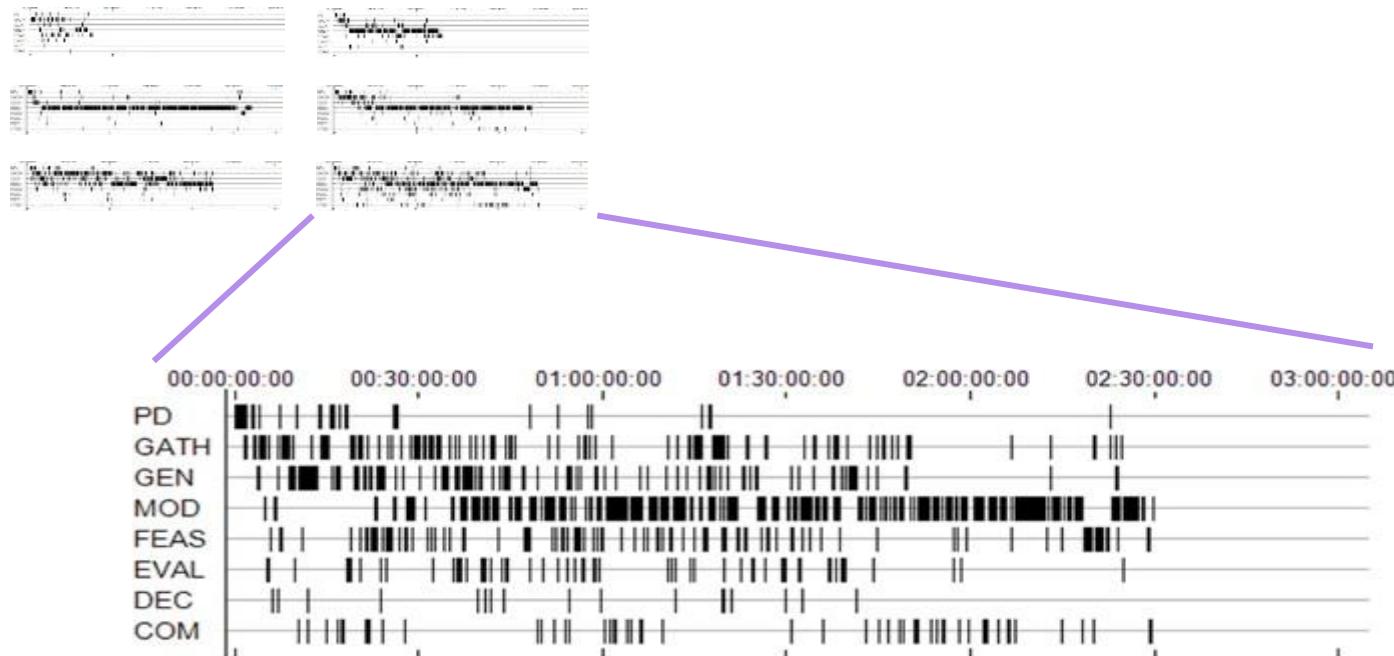


A focus on these two

- ▶ First year student,
medium quality design
- ▶ Graduating senior,
high quality design

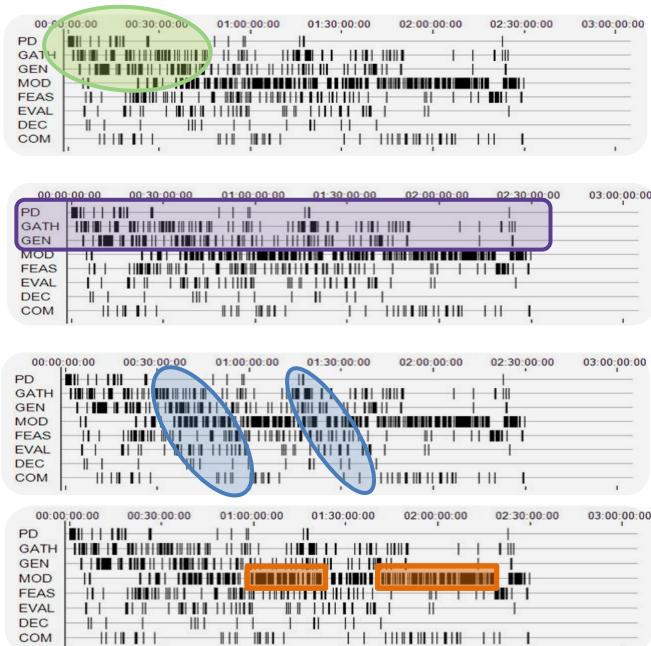


Timelines as canvas for research results



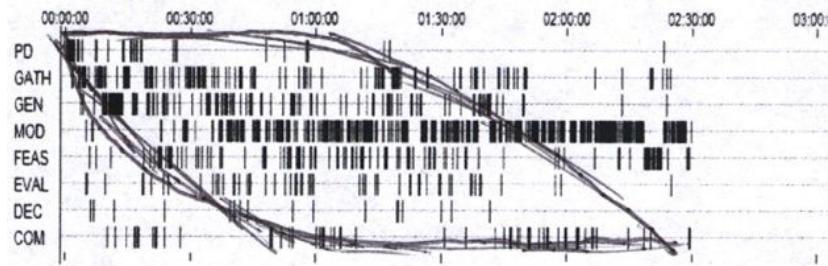
Moving towards more experienced design behaviors (also, where to consider context in design)

- ▶ Thorough problem scoping at the start of the process before turning towards modeling
- ▶ Gather information throughout the process
- ▶ Transition and iterate throughout the process
- ▶ Stay the course at certain times



Moving towards more experienced design behaviors (also, where to consider context in design)

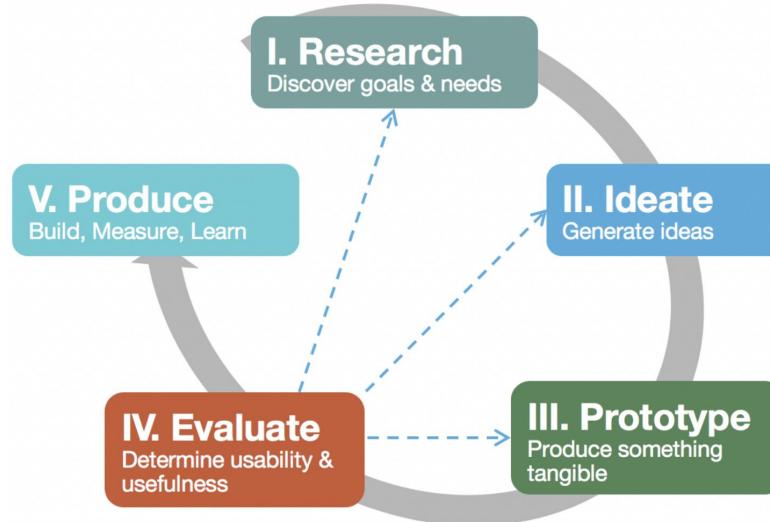
- ▶ Cascade shape
(ideal project envelope)



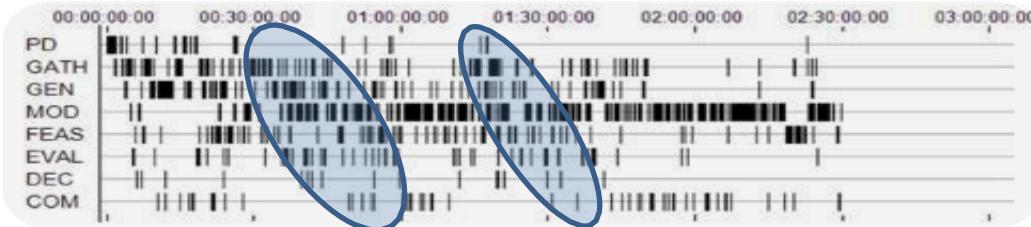
So now what?

- ▶ Recalling my more refined lifetime goal:
 - deeply understand the doing of engineering design
 - to inform design teaching

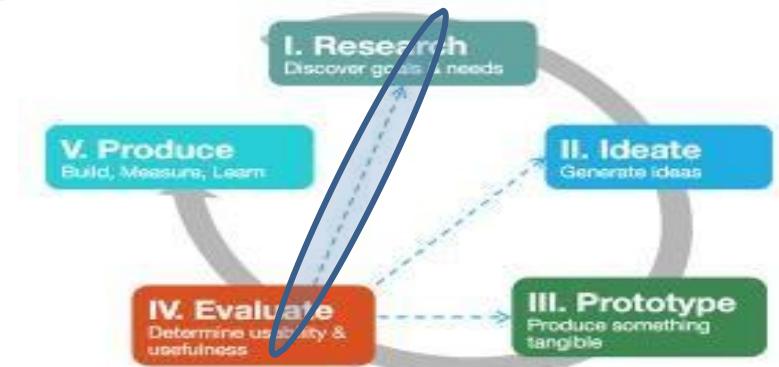
How design is typically taught



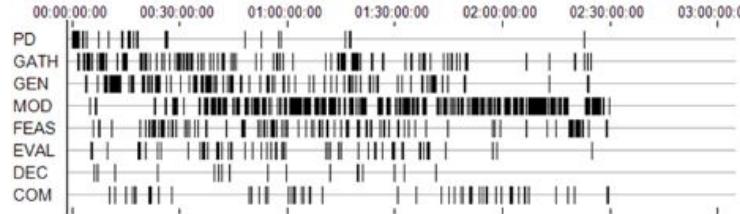
Affordances of timelines: Abstract concepts made visible



Representing transitions/iterations
in timeline and traditional design models



Teaching with timelines: Student reactions



What was the most important thing that you learned today? Why?

Super valuable! Much more compelling to see real data, detail, makes me believe, instead of tuning out "prescribed" info, can't trust how they derived it b/c don't know. Spend another day in our class talking about this research, please!

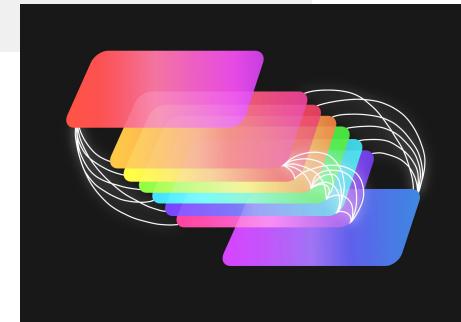
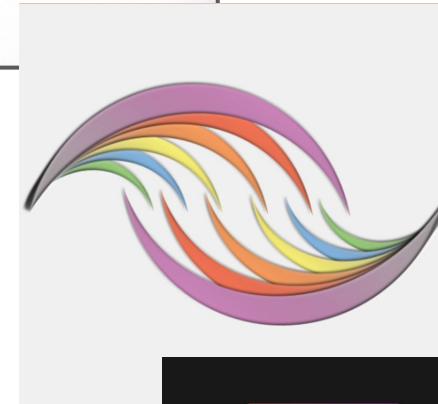
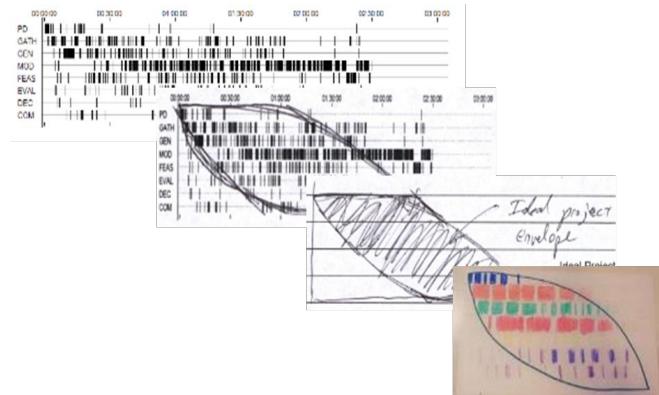
"Super valuable! Much more compelling to see real data, detail, makes me believe, instead of tuning out "prescribed" info, can't trust how they derived it b/c don't know. Spend another day in our class talking about this research, please!"
(Mechanical engineering student)

As a practicing engineer

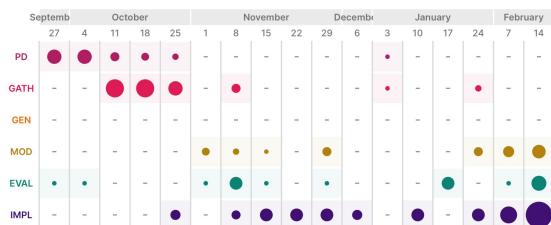
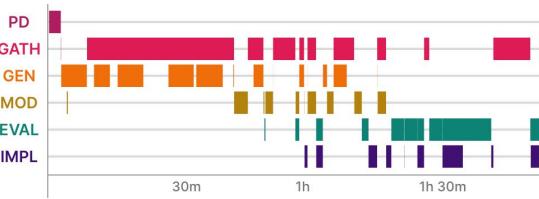
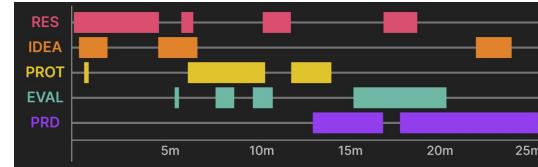
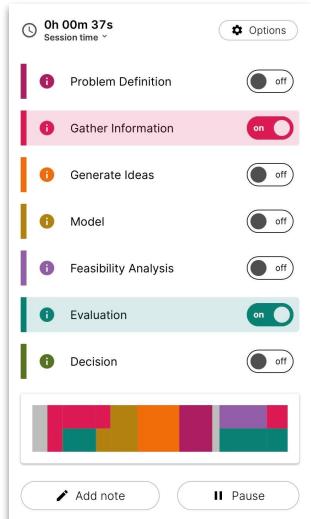
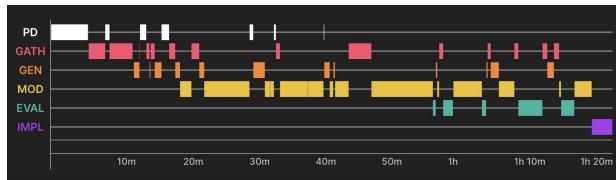
*“...if I ever find myself getting stuck in one mode/stage,
I remind myself that the iterative cascade is where the
magic happens.”*

Current work

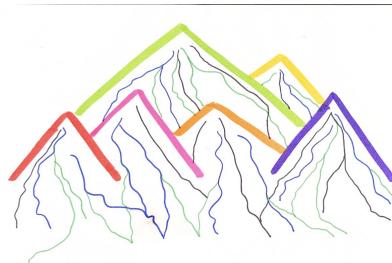
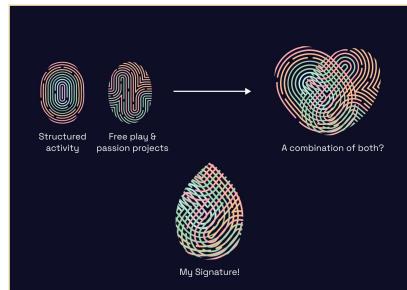
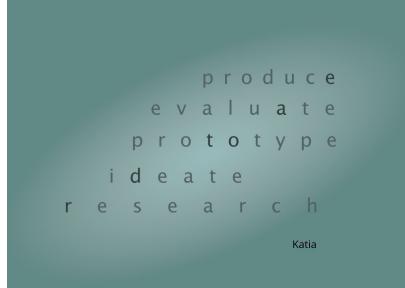
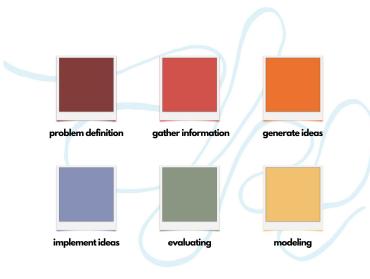
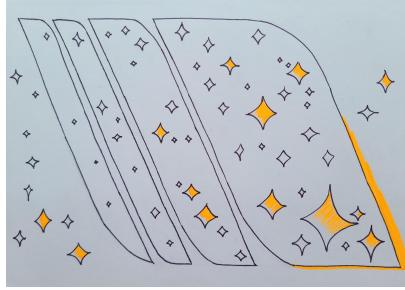
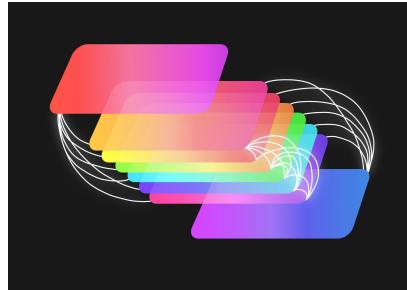
- ▶ Make this work accessible to a larger audience
 - An app
 - A seminar



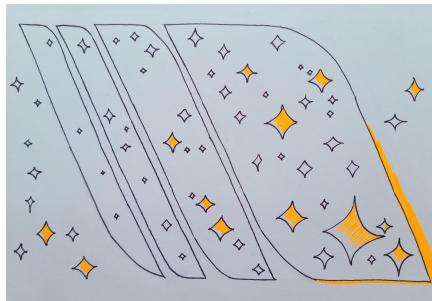
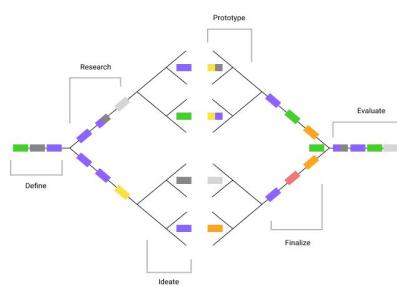
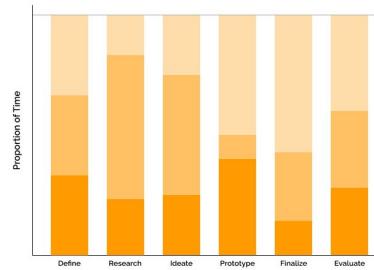
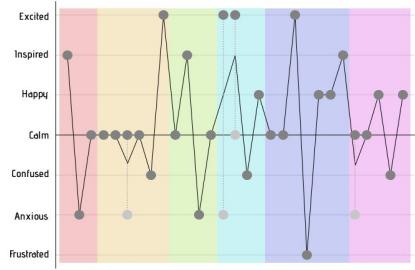
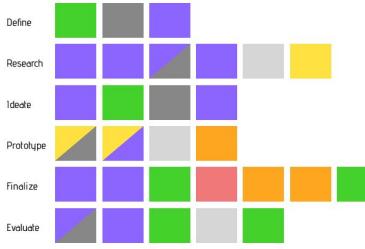
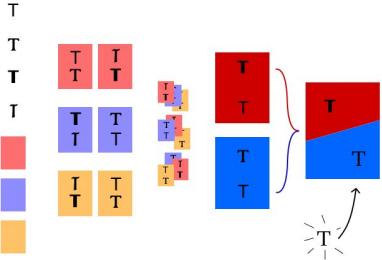
Current work: Design Signatures App



Current work: Dear Design Ideal Design Signatures



Current work: Dear Data across the 9 weeks Eileen Zhang

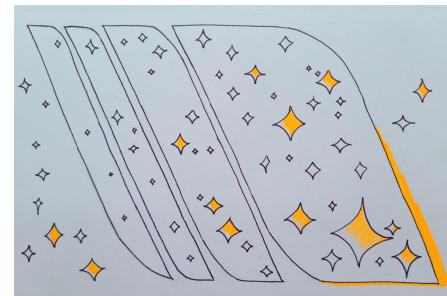
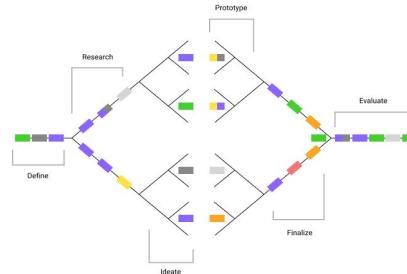
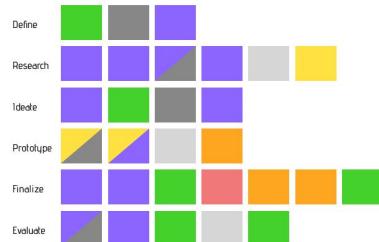


Reflection on the Dear Design seminar

"The Dear Design seminar taught me how to conceptualize design processes and how to conceptualize my own design work. I was struck by the fact that there are multiple ways to "get to" design...this realization powerfully shapes how I collaborate with people..."

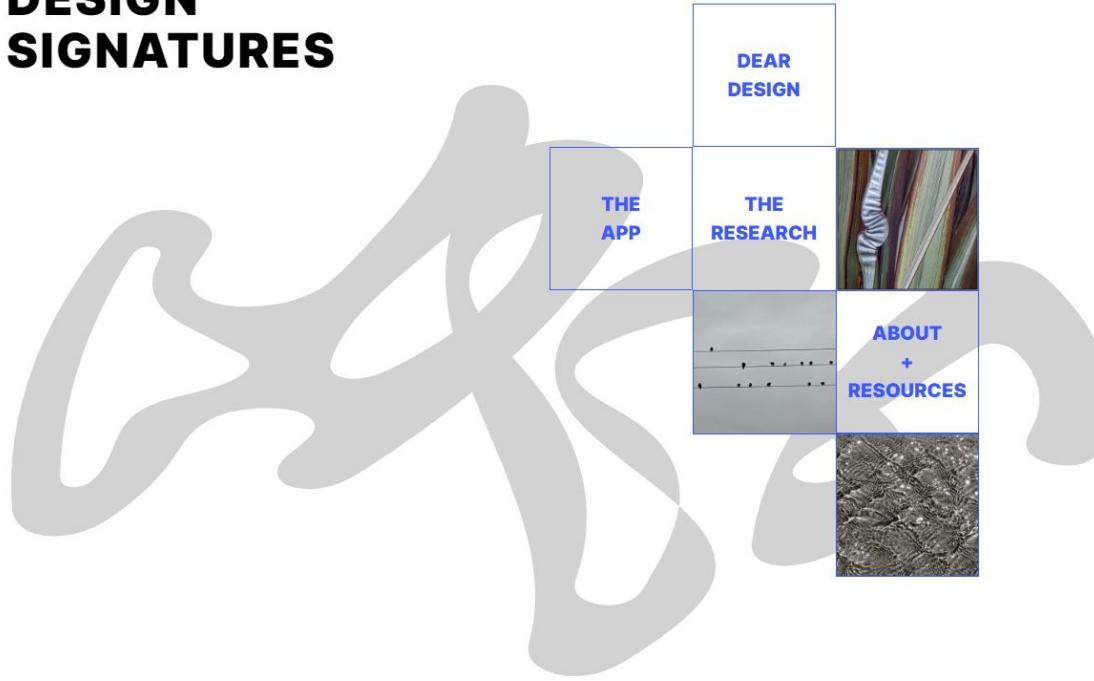
My ideal design signature is a core part of the work that I want to do as an engineer, and it also strengthens my belief that I am a designer..."

Eileen Zhang, Winter quarter, 2022



For more information

DESIGN SIGNATURES

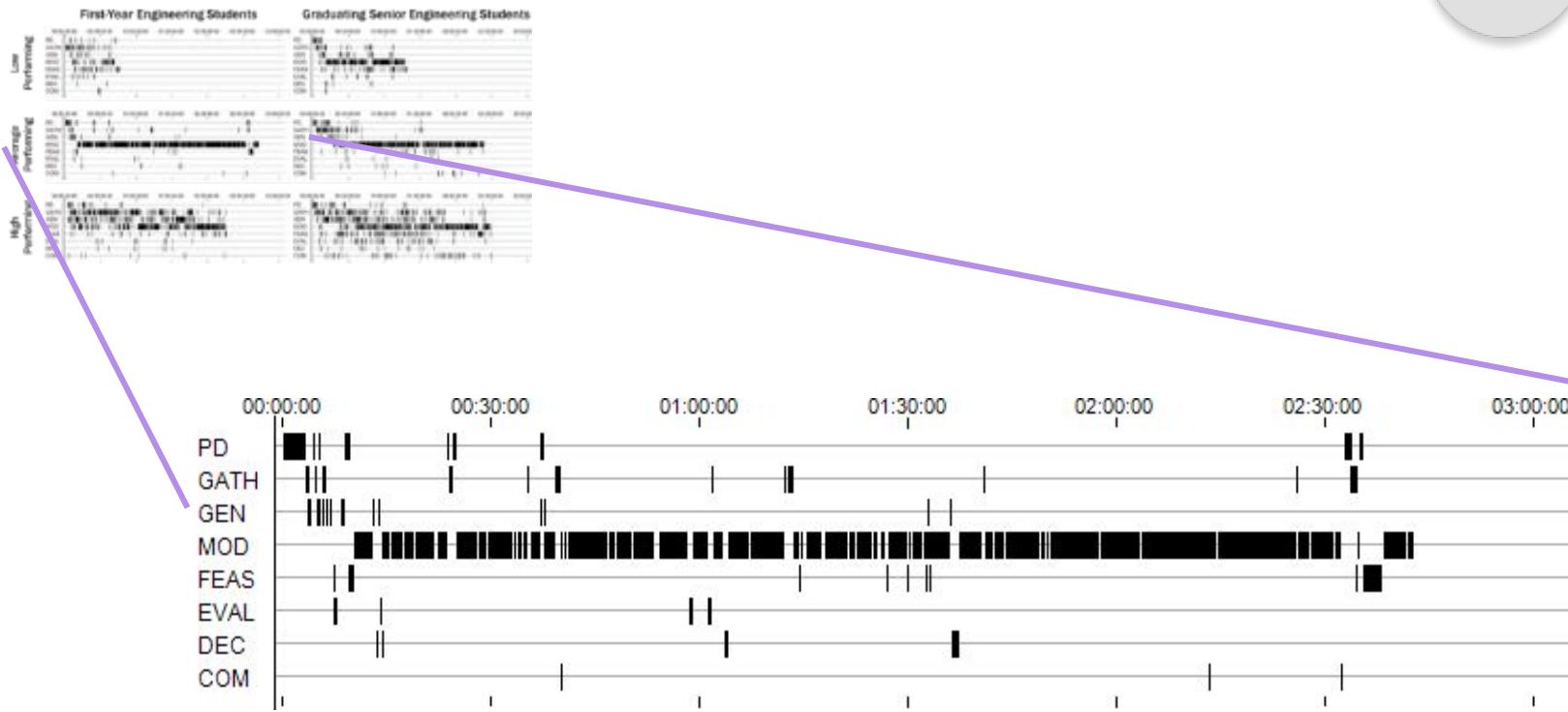


Design Signatures website with Dear Design materials available fall, 2022

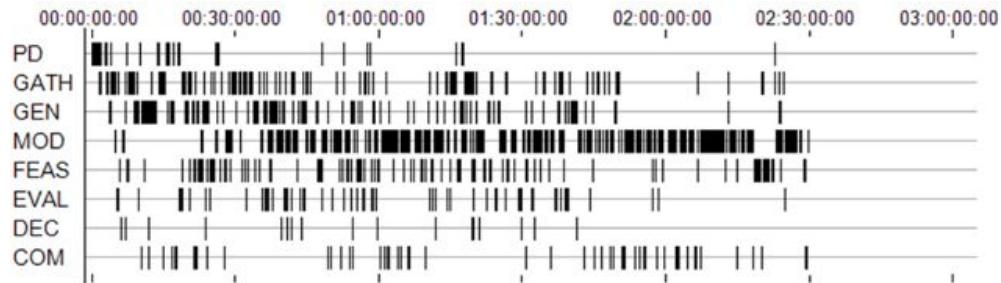
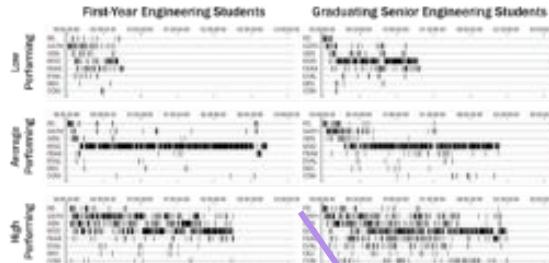
Summary of research: [Atman, C. J. \(2019\). Design timelines: Concrete & sticky representations of design process expertise. *Design Studies*, 65, 125-151.](#)

Cindy Atman: atman@uw.edu

Listening to design



Listening to design



Collaborators

- ▶ Collaborators, co-authors, and research team members include Robin Adams, Arif Ahmer, Brad Arneson, Theresa Barker, Maria Buan, Emma Bulojewski, Mary Besterfield-Sacre, Jim Blair, Carie Bodle, Laura Bogusch, Jim Borgford-Parnell, Karen Bursic, Ryan Campbell, Monica Cardella, Soomin Chang, Justin Chimka, Dharma Dailey, Kate Deibel, Zach Goist, Brian Hayes, Melissa Jones, Aaron Joya, Allison Kang, Deborah Kilgore, Kristina Krause, Vipin Kumar, Alex Lew, Terri Lovins, Stefanie Lozito, Janet McDonnell, Kenya Mejia, Annegrete Mølhav, Andrew Morozov, Susan Mosborg, Carie Mullins, Heather Nachtmann, Wai Ho Ng, Will Richey, Eddie Rhone, Axel Roesler, Wendy Roldan, Jason Saleem, Giovanna Scalpone, Kathryn Shroyer, Elvia Sierra-Badillo, Shaunte Smith, Roy Sunarso, Steve Tanimoto, Jennifer Turns, Hannah Twigg-Smith, Cheryl Wang, Ken Yasuhara, Mark Zachry, Eileen Zhang.
- ▶ ...and many, many undergraduate students

Interested in engineering education research?

- ▶ Many areas besides design
 - Engineering pathways
 - Diversity, equity and inclusion
 - Engineering identity
 - Engineering ethics
 - Threshold concepts (key concepts for learning a topic)
 - Teaching methodologies
 - The list can go on...
- ▶ For inspiration for more research topics check out
 - [Journal of Engineering Education](#)
 - [Advances in Engineering Education](#)

Thank you, NSF

In 2040, the engineering graduate who wants to "X"

...might need to know "Y"

...and could learn it through "Z"

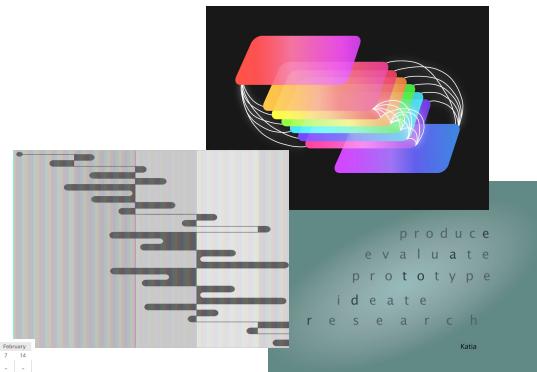
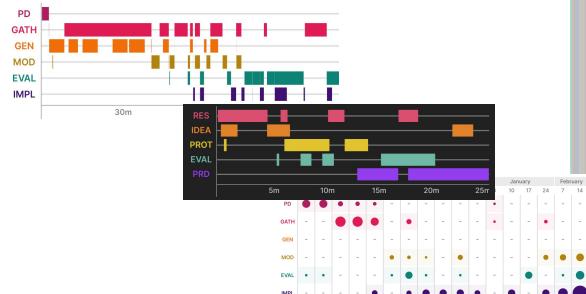
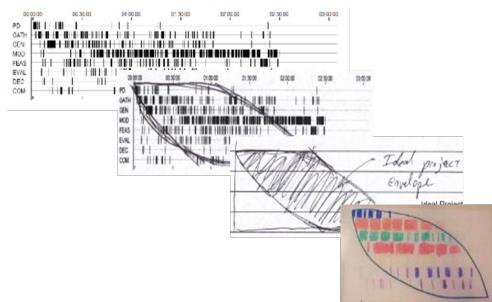
1. Change the world/ help/impact/make a difference/transform
2. Design/build/system
3. Politics/activism
4. Solve/define problems
5. Be happy
6. Know themselves
7. Shift/grow/disrupt
8. Ethics/humility/virtues
9. Be a good citizen
10. Teach/learn/spread STEM literacy

1. Communication/listen/talk/ handle conflict
2. Empathy/kindness/compassion/ perspective
3. Curiosity/curious/ self-reflective
4. Self-directed learning
5. How to learn/theory
6. Engineering is only part of the solution/policy/politics
7. Design/design thinking/human centered design
8. How to not rely on technology/ take a digital vacation
9. multiple languages
10. Dance with ambiguity

4

1. Reflecting
2. Falling
3. Doing
4. Interdisciplinary work
5. Humility/following/ mentoring
6. Listening
7. Laughing
8. Dreaming
9. Emotional learning
10. Neural implants

4

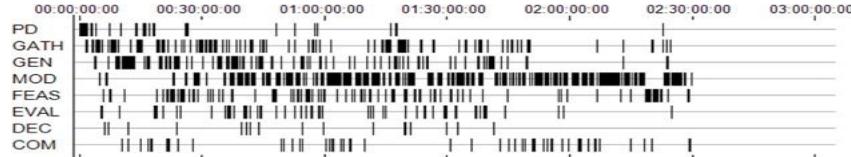


“... the iterative cascade is where the magic happens.”



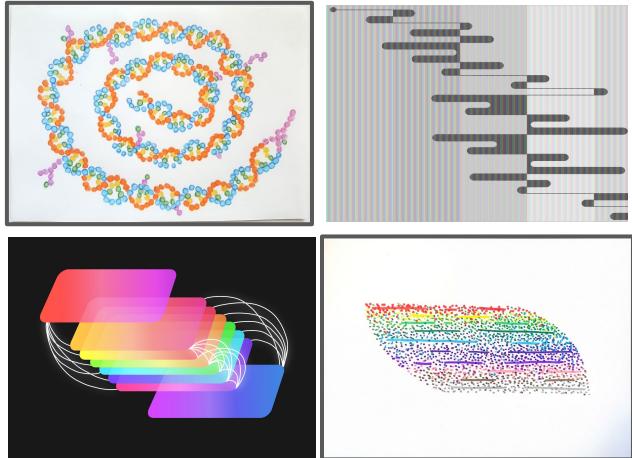
Questions?

- ▶ Research on design process expertise

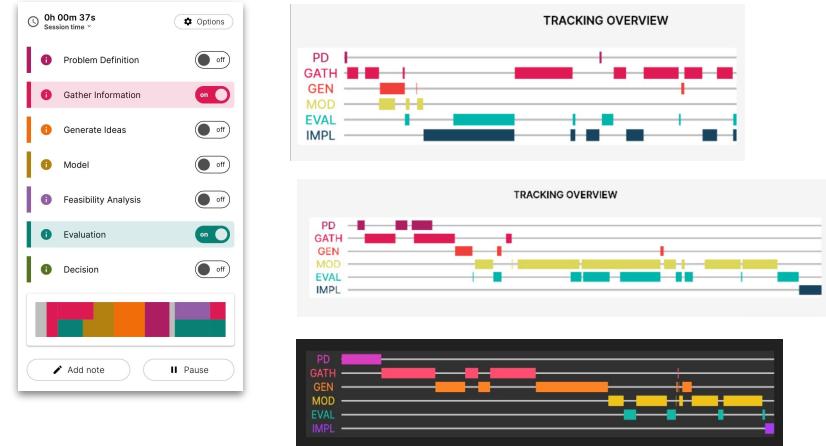


- ▶ Current research on using representations to teach design

Dear Design Seminar



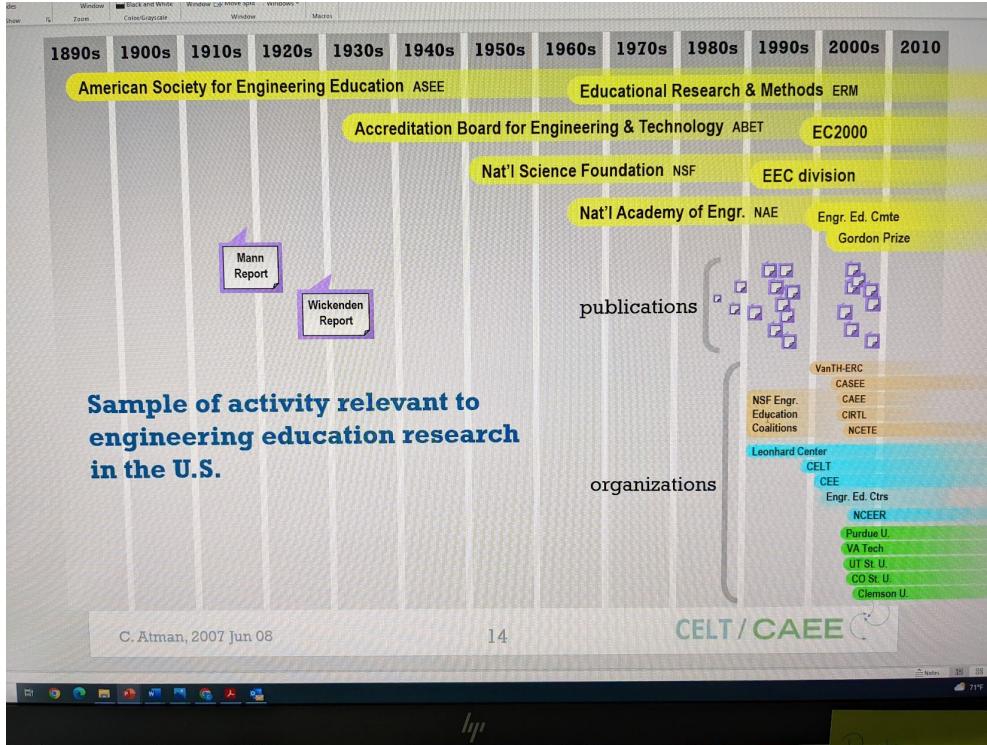
Design Signatures App



Back-up slides after here

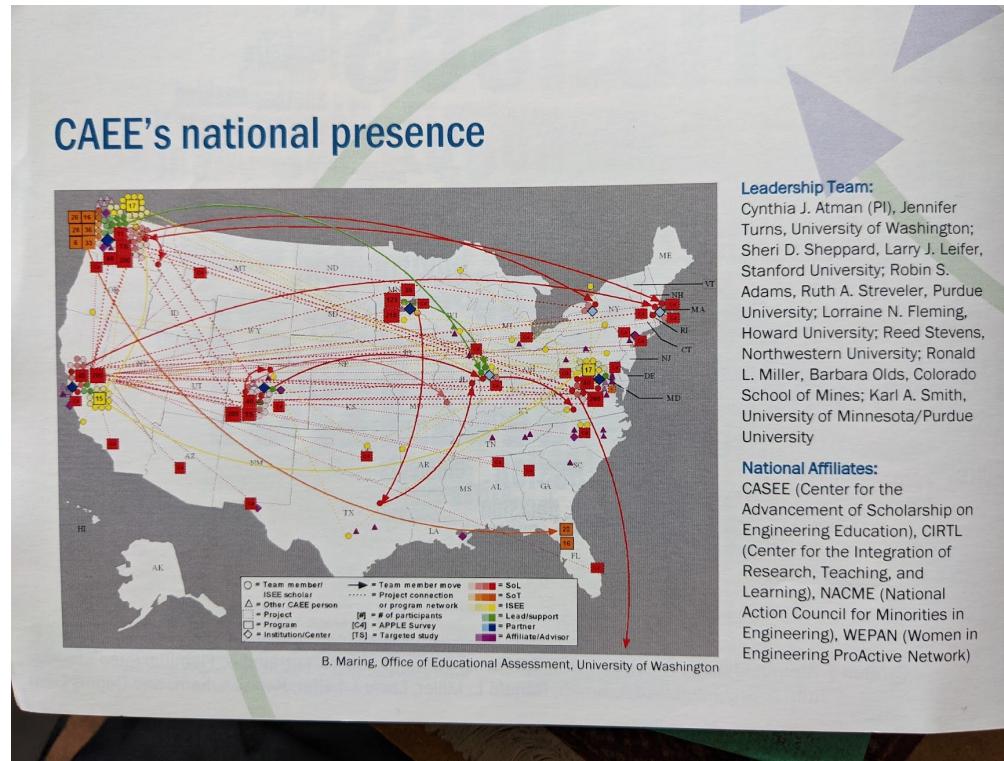
Engineering education & engineering education research

► Snapshot of history



Center for the Advancement of Engineering Education (CAEE)

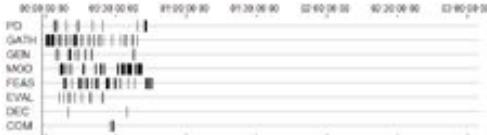
- ▶ Colorado School of Mines, Howard, Stanford, University of Washington
 - Adams, Fleming, Sheppard, Smith, Stevens, Streveler, Turns
- ▶ 104 faculty, research staff, graduate students
- ▶ \$12.2 million, 2003-10



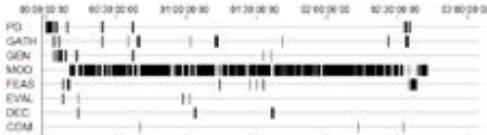
Adding engineering experts

ARTIFACT QUALITY

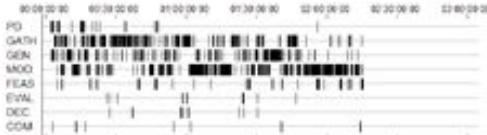
Low



Med

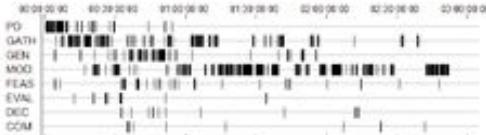
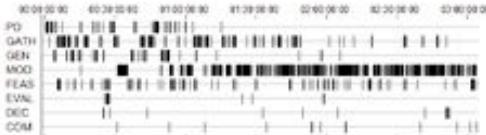
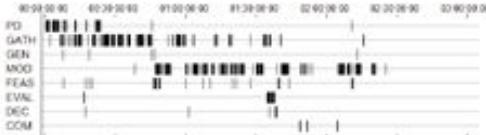


High

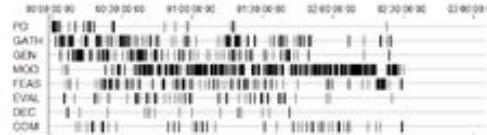
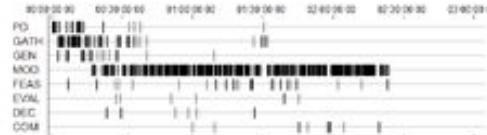
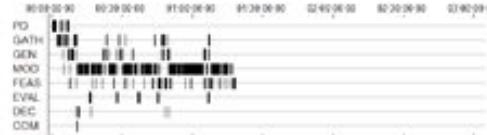


EXPERTISE

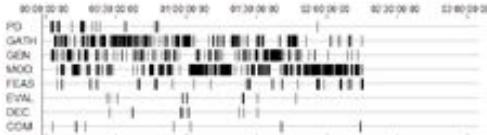
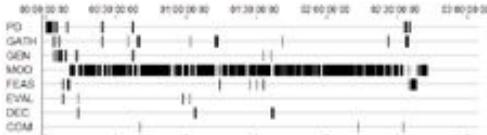
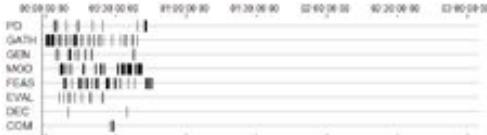
Engineering Experts



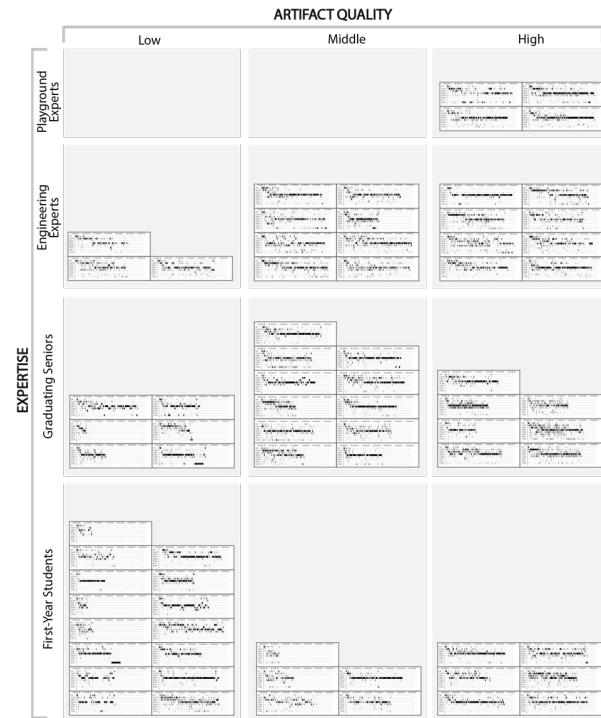
Graduating Seniors



First Year Students



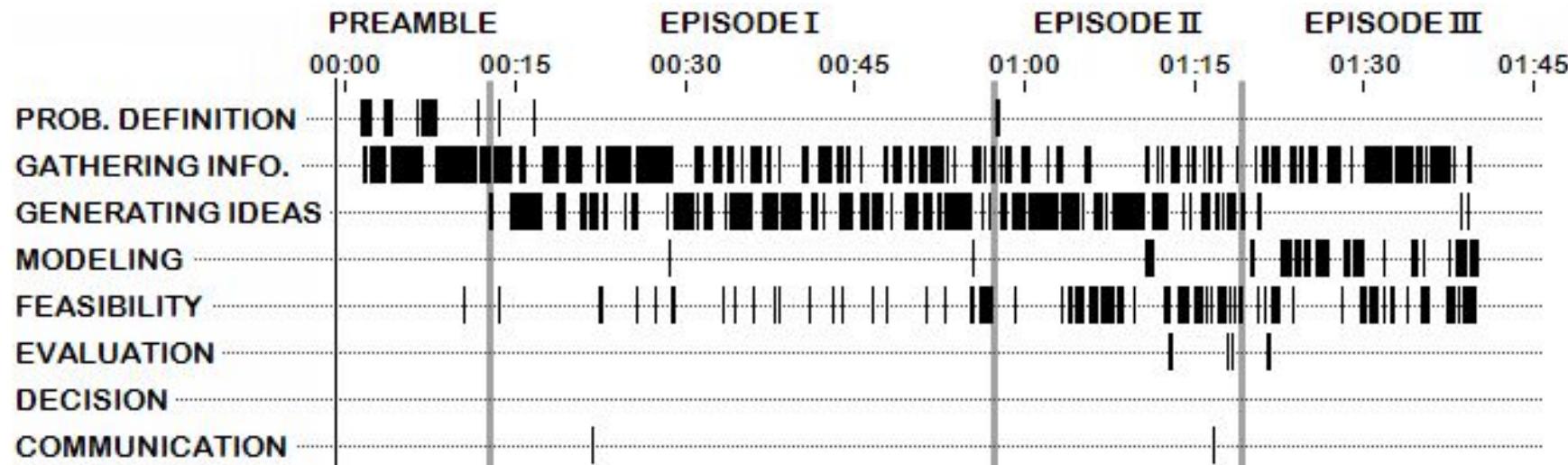
More experience, more complex processes



(Figure from “Design Timelines: Concrete & Sticky Representations of Design Process Expertise”, *Design Studies*, Nov, 2019)

Teams, Design a digital pen (n=1)

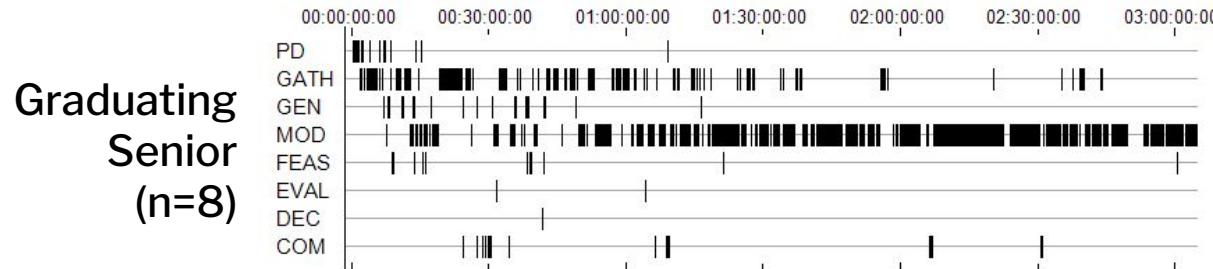
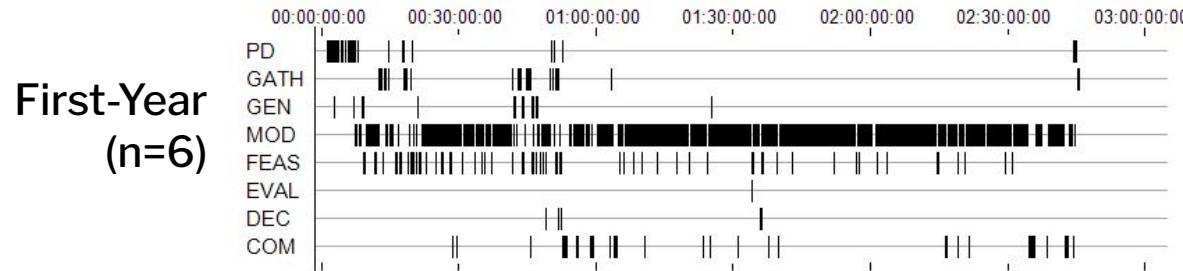
DESIGN ACTIVITY



(Atman, Borgford-Parnell, Deibel, Kang, Ng, Kilgore, & Turns, 2009)

Individuals, Design a playground

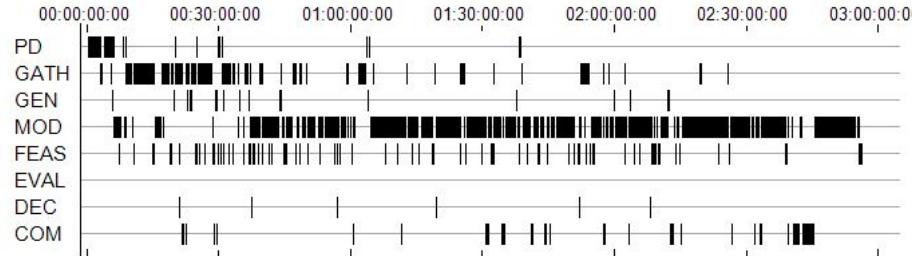
- Undergraduate engineering students from a different institution



(Deibel, Atman, Saleem, Kang, & Ng, 2007)

Individuals, Design a playground

- Domain (playground design) experts (n=4)



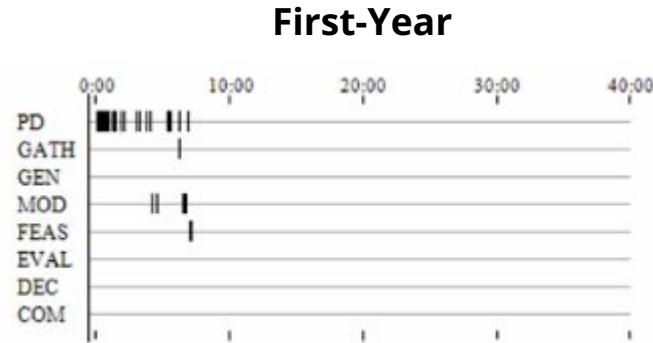
- Engineering faculty (n=4)



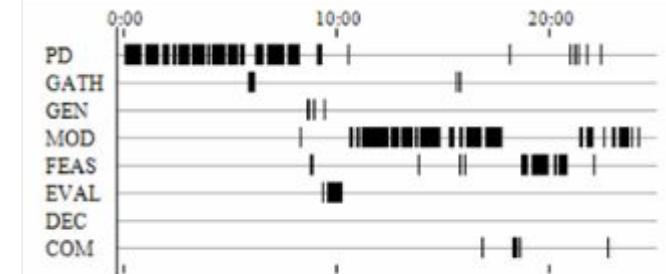
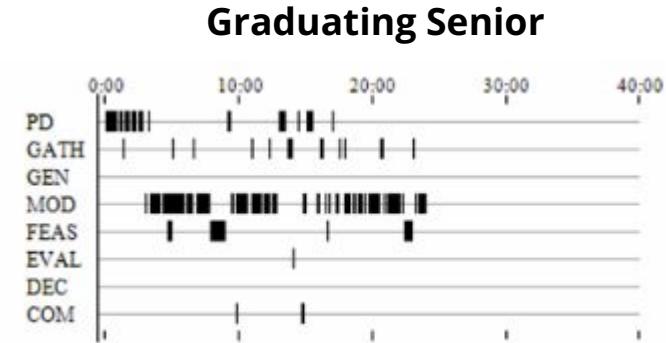
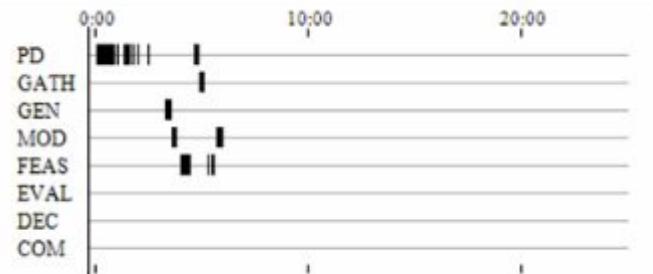
(Atman, Turns, Cardella, & Adams, 2003; Krause, Atman, Borgford-Parnell, & Yasuhara, 2013)

Individuals, Within-subject longitudinal (n:32 First Year, 61 Graduating; 18 w/in subject)

Design a
Ping-pong Ball
Launcher



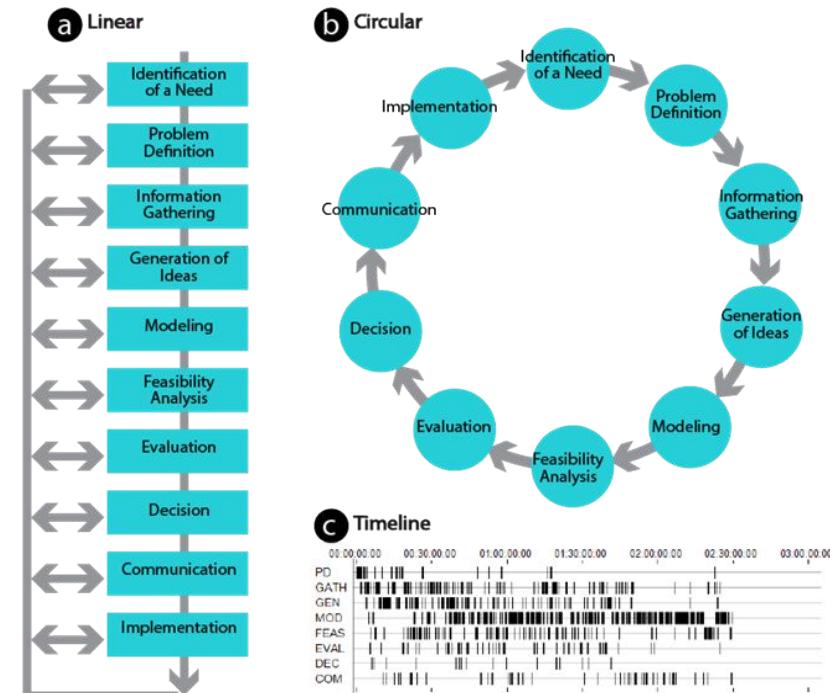
Design a
Street Crossing
System



(Cardella, Atman, Turns, & Adams, 2008)

Affordances of timelines - concrete & sticky

- ▶ Specific instance
- ▶ Time is explicit
- ▶ Abstract concepts made visible
- ▶ Grounded in data
- ▶ Can personally identify with
- ▶ This makes them both
 - concrete
 - sticky



Timelines as teaching tools: Some examples

- ▶ Classroom exercises
 - Presentations
 - Timeline activities
 - Coding sheet for “fishbowl” design challenge
 - Card sorting task
- ▶ Two design briefs (McDonnell & Molhave)
- ▶ Dear Design seminars
- ▶ Design Signatures App

Classroom activity: coding design challenges

Observations Sheet, HCDE 322

Handwritten notes on the sheet:

- Use pipe cleaners to visualize at start (less cooperation, realize original model & work)
- try lots of different things to make tower at least stand (Shaygan Kavani)

	t+1	t+5	t+10	t+15	t+20
Design Process Model (Aman)	<input checked="" type="radio"/>	<input checked="" type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Problem Definition (PD)	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Gather Information (GATH)	<input type="radio"/>	<input checked="" type="radio"/>	<input checked="" type="radio"/>	<input checked="" type="radio"/>	<input checked="" type="radio"/>
Generate Ideas (GEN)	<input checked="" type="radio"/>				
Modeling (MOD)	<input checked="" type="radio"/>				
Feasibility Analysis (FEAS)	<input checked="" type="radio"/>				
Evaluation (EVAL)	<input checked="" type="radio"/>				
Decision (DEC)	<input checked="" type="radio"/>				
Communication (COM)	<input checked="" type="radio"/>				

Assign one code (or up to two codes if applicable) per column that best represents the Design Team's activity over the preceding minute

Handwritten notes on the sheet:

Shout, Tangible expression after silence (joy of shared pain)

	t+1	t+5	t+10	t+15	t+20
Framework Model (Uckman)	<input type="radio"/>				
Forming	<input type="radio"/>				
Storming	<input checked="" type="radio"/>				
Norming	<input checked="" type="radio"/>				
Performing	<input checked="" type="radio"/>				

Focus or organization; avoidance on conflict; minimal accomplishments

Competition among ideas, conflict and varying motivation among members

Shared goal and members compromise among members

Smooth and efficient functioning as a unit; interdependence among members

Assign one code per column that best represents the Design Team's activity over the preceding minute

Team members trying different ideas

	t+1	t+5	t+10	t+15	t+20
Selected from Team Decision Making (Fouad, Constant)	<input type="radio"/>				
By Authority	<input type="radio"/>				
By Vote	<input checked="" type="radio"/>				
By Consensus	<input checked="" type="radio"/>				

Assign one code per column that best represents the Design Team's activity over the preceding minute

Shared leader, many common ideas (not seeking vote/consensus anymore)

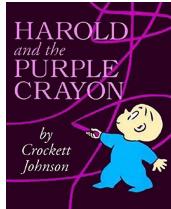
	t+1	t+5	t+10	t+15	t+20
Selected from Conflict Management (Thomas)	<input type="radio"/>				
Competing	<input checked="" type="radio"/>				
Collaborating	<input checked="" type="radio"/>				

Assign one code per column that best represents the Design Team's activity over the preceding minute

Less pieces, more stable

Adapted from the DEED "Design Fishbowl" Workshop, presented by Alan Chong and Jason Foster at the 2011 ASEE Annual Conference and Exposition, Vancouver, B.C., June 2011

	t+1	t+2	t+3	t+4	t+5	t+6	t+7	t+8	t+9	t+10	t+11
Problem Definition (PD)	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Gather Information (GATH)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>						
Generate Ideas (GEN)	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Modelling (MOD)	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Feasibility Analysis (FEAS)	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Evaluation (EVAL)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Decision (DEC)	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>					
Communication (COM)	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>							



Teaching with timelines: links to research on learning

- ▶ **Make learning personal for learners - motivation matters** [motivation, learning happens in the learner]
 - Time on task is most important predictor for learning (John Anderson)
 - own your own learning [agency]
 - "And he set off on his walk, taking his big purple crayon with him" (Crockett Johnson)
- ▶ **Learners come to a situation with a full life already - honor this and value everyone** [prior conceptions]
 - **perspective matters**
 - "Until the lions have their own historians, the history of the hunt belongs to the hunter" (Chinua Achebe)
 - "A bird doesn't sing because it has an answer, it sings because it has a song" (Maya Angelou)
 - context matters
 - "What the hell is water?" (David Foster Wallace)
- ▶ **Knowledge organization matters** [mental maps]
 - facts matter, but links are just as important - and links disappear without reinforcement [goal-directed practice]
 - tell people what's coming - advanced organizers
 - [learners make the maps - learning happens in the learner not the teacher]
- ▶ Neurons that fire together wire together [goal directed practice]
 - make learning **active**
 - make learning **collaborative**
- ▶ Thinking about thinking [self directed learners, metacognition]
 - remember **reflection**
 - synthesize/make meaningful [links back to make learning personal]
 - can lead you into pretzels, but they can be productive sometimes
- ▶ Looking across...
 - "We shape clay into a pot, but it is the emptiness inside that holds whatever we want" (Lao Tzu, Tao Te Ching, ch. 11)
 - "Chance favors the prepared mind" (Pasteur)

