

Strategic Approaches to Data Science & Open Science at NLM & NIH

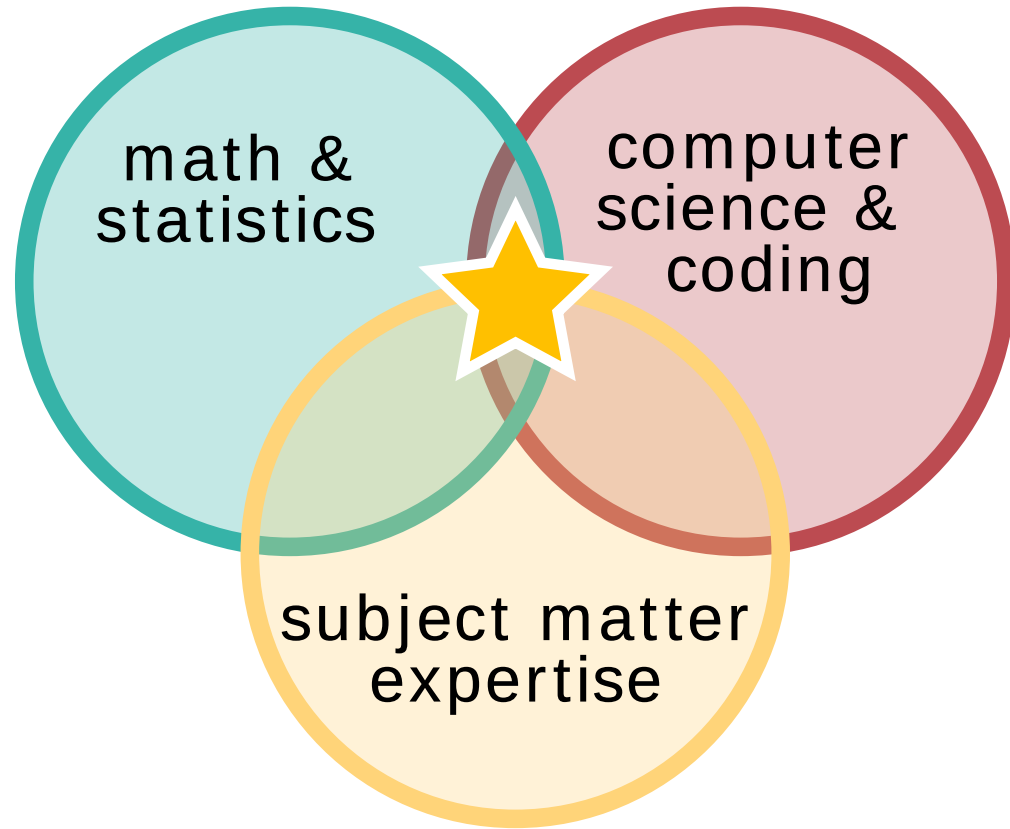
***Implementing FAIR Data for People & Machines Symposium
September 11, 2019***

Michael F. Huerta, PhD
*Director, Office of Strategic Initiatives
Associate Director, National Library of Medicine, NIH*



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Data Science



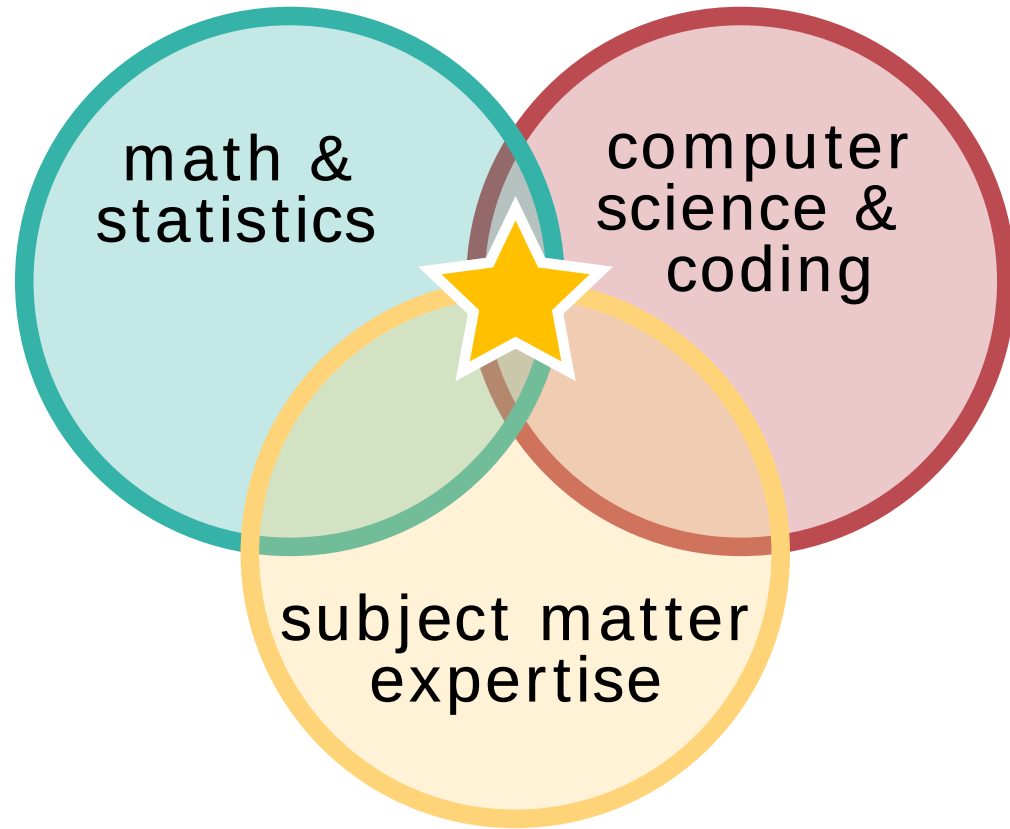
Data Science is a **scientific & methodologic approach** to understanding data

(Just as molecular biology is a scientific & methodologic approach to understanding disease)



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Data Science



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***New tools for
new insights***



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**“New directions in science are
launched by **new tools** much more
often than by new concepts.”**

Freeman Dyson
Imagined Worlds
(1997)
Harvard University Press



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Open Science

Open Science is a **new paradigm**,
a different way of doing science
in which the **products and processes
of research** (research objects) are
broadly **available & usable**



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Best practices for open science abide by
FAIR principles



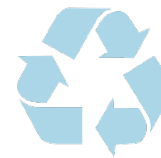
Findable



Accessible



Interoperable



Reusable



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“...paradigm changes do cause scientists to see the world of their research engagements differently.”

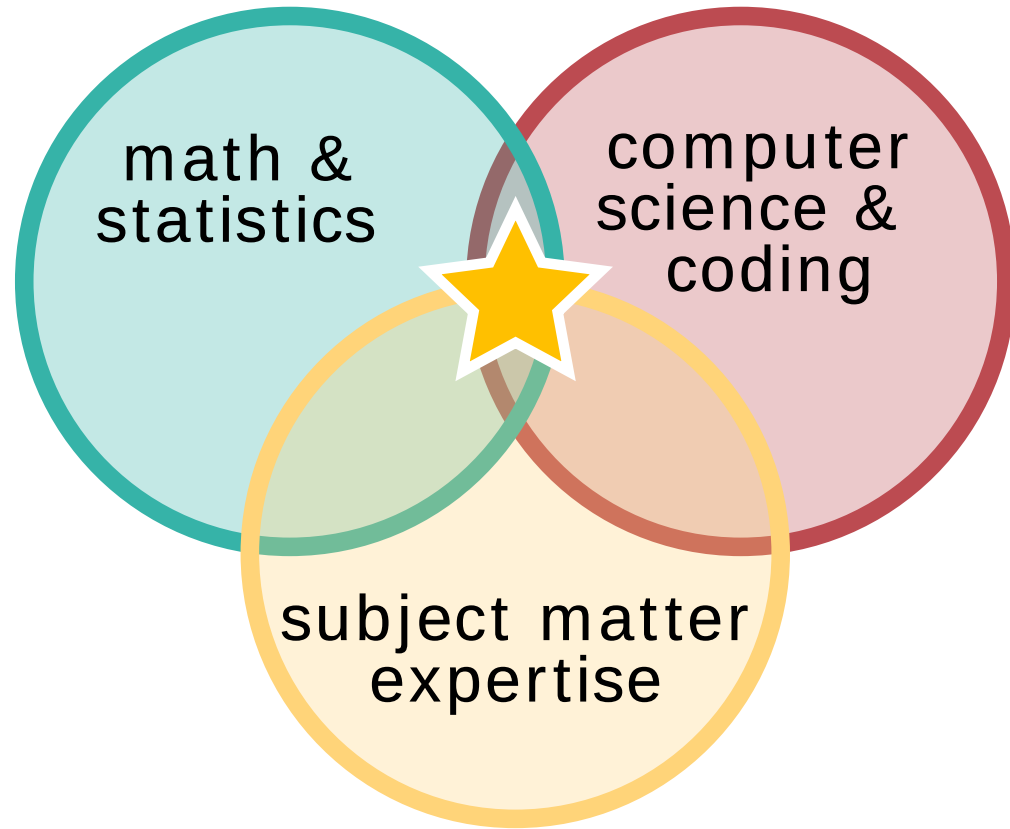
Thomas Kuhn
The Structure of Scientific Revolutions
(1962)
University of Chicago Press



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DS + OS = new tools and new paradigm

Data Science



Open Science



Findable



Accessible



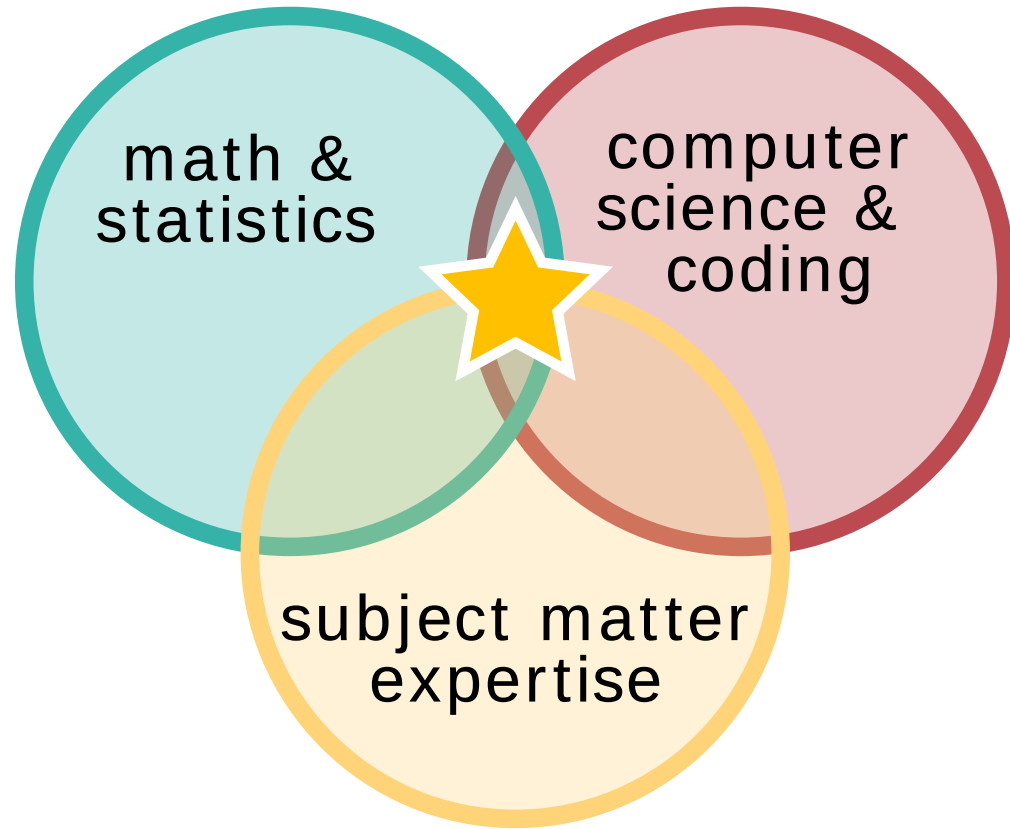
Interoperable



Reusable

DS & OS are very powerful when paired

Data Science



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NIH has paired DS & OS to tackle significant biomedical research questions through several open, large scale, data-centric, digital initiatives



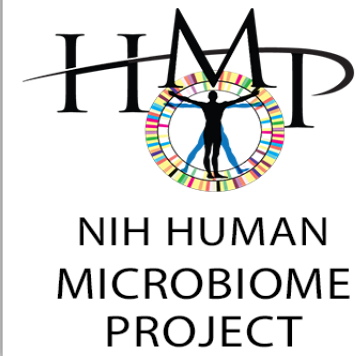
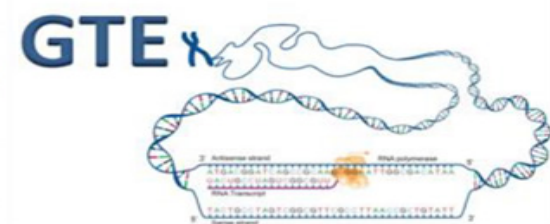
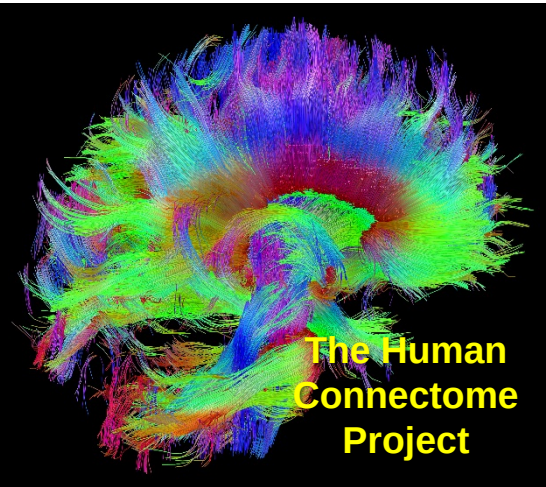
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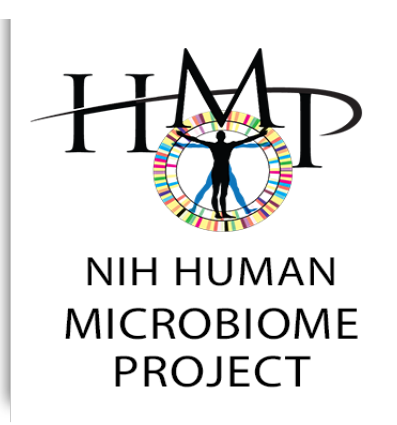
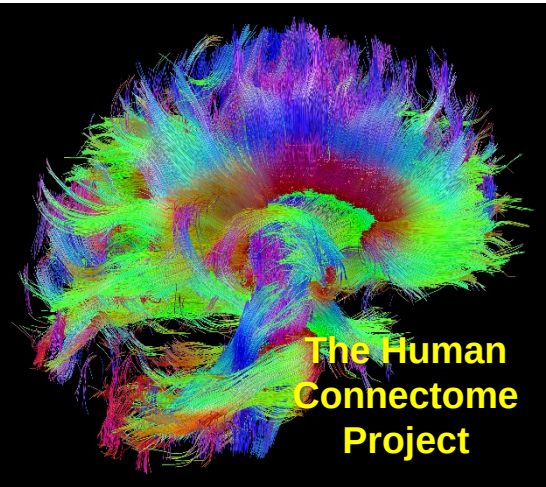
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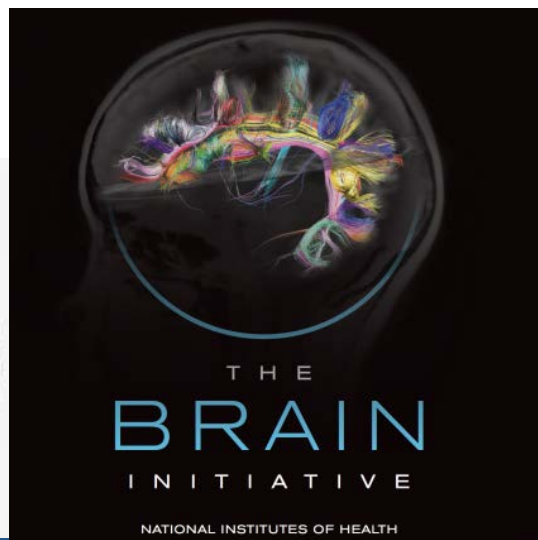
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Teen Brains. Today's Science. Brighter Future.

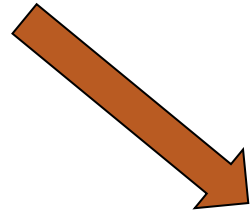


**NIH Research to be
Even MORE
data-centric & open**



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Societal Expectations

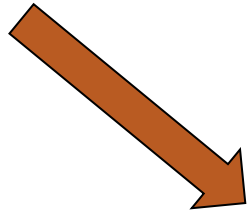


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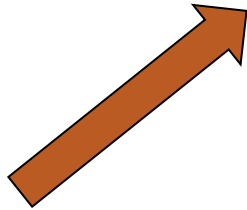


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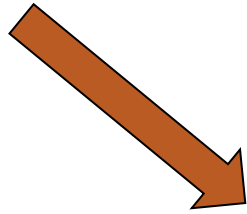


Technical Capabilities



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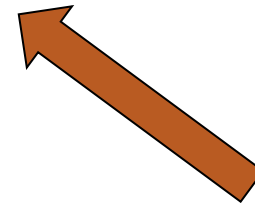
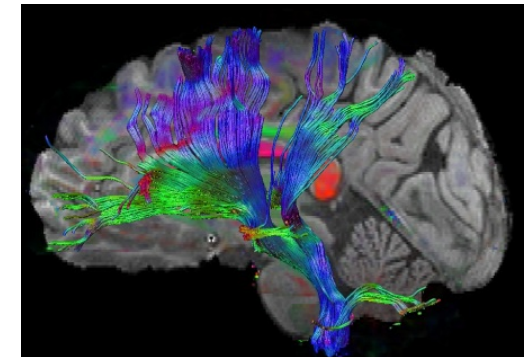
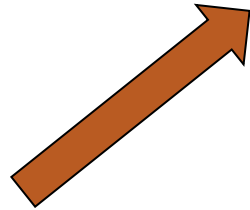
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Technical Capabilities



Scientific Opportunities



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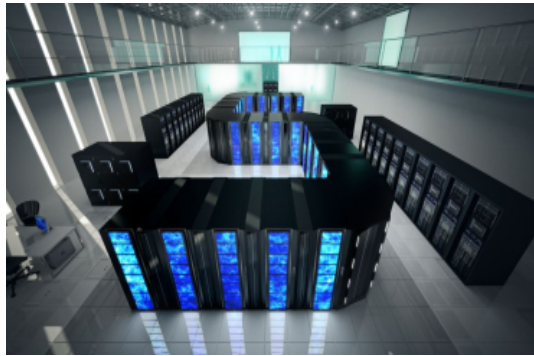
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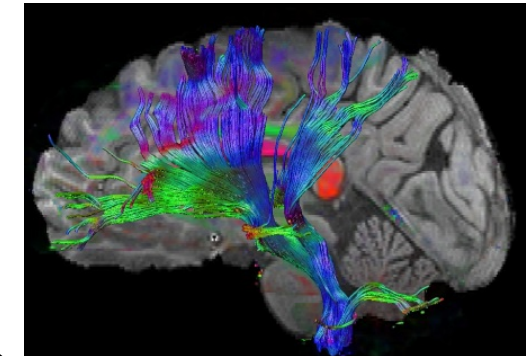
Policy & Legislative Directives



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Technical Capabilities



Scientific Opportunities



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***The National Library of Medicine
lives at the intersection of
data science & open science***



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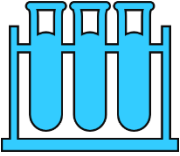
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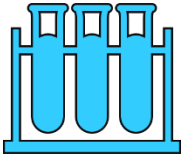
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 - Lead, conduct, and support research and training in biomedical:
 - Information science
 - Informatics
 - Data science



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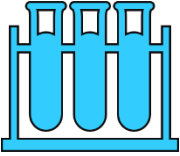
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 - **Data science**
- The world's largest biomedical library (1836)
 - Create & host major resources, tools, & services for literature, data, standards, & more
 - Send > 115 terabytes of data to > 5 million users daily
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 - Send > 115 terabytes of data to > 5 million users daily
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 - Facilitate **open science** & scholarship by making digital research objects:
 - Findable, Accessible, Interoperable, & Reusable (FAIR)
 - As well as Attributable & Sustainable



**Now that the table is set,
what's on the menu?**



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**Now that the table is set,
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NLM Strategic Plan



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**Now that the table is set,
what's on the menu?**

NLM Strategic Plan

NIH Strategic Plan for Data Science



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A Platform for Biomedical Discovery and Data-Powered Health

Strategic Plan 2017-2027





**Innovate, build,
& sustain an
open digital
ecosystem for
health info,
science, &
scholarship**



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Imp. Goal 1 – Connect & Enhance Resources

- Aligning curation across data & literature
- Universal Dataset Metadata Model Initiative
- Integration of select digital resources
- NLM Labs projects - indexing & linking info
- Blue Ribbon Panel Review of Intramural Research Programs
- Recruitment of Intramural Research Program Scientific Director, three investigators, & staff
- NSF-NLM data science MOU
- Data science research RFI
- Data Science Drivers Workshop & report
- At-scale computational curation FOA
- Research Reproducibility Workshop & report
- Ethnographic study of reproducibility
- Recruitment of 2 DSOS staff in OD
- NASEM study of value assessment for OS
- NASEM roundtable on incentives for OS
- Assessment of IT – 5 aspects & teams
- Assessment of NLM portfolio of offerings
- Assessment of NIH CDE Repository
- Assessment of data center & cloud Use
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- Assessment & comparison of indexing methods
- Assessment of workspace



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Imp. Goal 1 – Innovate, Expand, & Enhance Research

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Imp. Goal 1 – Advance Open Science

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Imp. Goal 1 – Assure Sustainable Infrastructures

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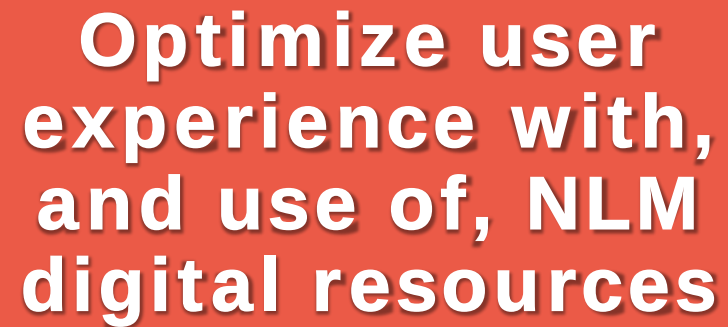
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Imp. Goal 2 – Optimize User Experience

- Assessment of tools to evaluate resources
- Assessment of comparative web metrics
- Audit & assessment of outreach efforts
- User experience/development initiatives
- Reorganized and enhanced outreach, engagement, & training on resource use
- Personal health libraries FOA
- Health information resources to reduce health disparities FOA
- National Network of Libraries of Medicine outreach around data science & open science



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Imp. Goal 2 – Optimize Use of NLM Resources

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**Innovate, build,
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health info,
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**Optimize user
experience with,
and use of, NLM
digital resources**



**Assure a data-
savvy biomedical
workforce and a
data-ready
public**



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Imp. Goal 3 – Data Science Research Training

- Expand extramural predoctoral & postdoctoral data science research training
- Research reproducibility training of intramural scientists
- Data science core skills analysis & report
- Comprehensive analysis & report on state of data science training in biomedicine
- Data science skills for librarian workforce workshop & report
- Data science assessment and training of all NLM staff
- Data science & open science needs assessment of NIH extramural staff
- Establish trans-NIH coordination on NIH staff training in DSOS
- Increase partnerships with I-Schools
- Increase partnerships with minority serving institutions
- Data Science Drivers Workshop & report
- Expand summer research training of high school and undergrad students



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Imp. Goal 3 – Data-Savvy Workforce

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NIH Strategic Plan for Data Science – ODSS & SDC



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NIH Strategic Plan for Data Science – ODSS & SDC



Support Highly Efficient and Effective Data **Infrastructure** for Biomedical Research



Promote the Modernization of the Research Data Resources **Ecosystem**



Support the Development and Dissemination of Advanced Management, Analytics, and Visualization **Tools**



Enhance **Workforce** Development for Biomedical Data Science



Enact Appropriate Policies to Promote Stewardship and **Sustainability**



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Key Objective: FAIR data sharing for NIH research



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- Provide FAIR-enabled, open access for all datasets that underlie publications resulting from NIH-funded research



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- Provide FAIR-enabled, open access for all datasets that underlie publications resulting from NIH-funded research
- Identify key characteristics of repositories housing those data
 - Initial key characteristics identified by BMIC Subgroup
 - Government-wide RFI for public comment on characteristics currently being drafted



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Sharing Publication-Related Data

NIH strongly encourages use of open domain-specific repositories as a first choice

https://www.nlm.nih.gov/NIHbmic/nih_data_sharing_repositories.html



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Options of scaled implementation for sharing datasets



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Options of scaled implementation for sharing datasets

Datasets up to **2 GB**

PubMed Central

- PMC stores publication-related supplemental materials and datasets directly associated publications. Up to 2 GB.
- Generate Unique Identifiers for the stored supplementary materials and datasets.



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Datasets up to **20* GB**

Use of commercial and non-profit repositories

- Assign Unique Identifiers to datasets associated with publications and link to PubMed
- Store and manage datasets associated with publication, up to 20* GB.



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High Priority Datasets **PBs**

STRIDES Cloud Partners

- Store and manage large scale, high priority NIH datasets (Partnership with STRIDES)
- Assign Unique Identifiers, implement authentication, authorization & access control



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STRIDES

Science & Tech Research Infrastructure for Discovery, Experimentation & Sustainability



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- Agreements with
 - Google Cloud
 - Amazon Web Services
 - Additional partnerships anticipated
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- Benefits to NIH-supported Investigators
 - Discounted **rates** on cloud services
 - Access to engineering, consulting, and other professional **services** from cloud service provider partners
 - Access to cloud **training** programs (standard & custom)



Examples of datasets moving to STRIDES-clouds

- NHLBI Framingham Heart Study
- All of Us Research Program
- NCI Genomic Data Commons
- NLM Sequence Read Archive
- NHLBI Trans-Omics for Precision Medicine (TOPMed) Program
- NCI Proteomics Data Commons and Imaging Data Commons
- NIMH Data Archive
- Gabriella Miller Kids First Pediatric Research Program
- Transformative CryoEM Program Data



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Implementation of NIH SP for DS (so far)

Data Infrastructure *Enabling FAIR*

- Establishing **partnerships** with commercial clouds
- **Moving High value datasets to clouds**
- **Training & outreach** on clouds across ICs

Modernize the Data Ecosystem *Enabling data sharing across ICs and grantees*

- Conducting **inventory & gap analysis** of current large scale data resources
- **FHIR initiatives** for sharing phenotypic data & tool development
- Implementing NIH-wide system for user **authentication & authorization**

Data Management, Tools and Analytics

- Linking **datasets to publications** in PubMed Central
- Identifying key **characteristics of data repositories**
- NLM **FOA on Curation at Scale**
- **NIH FOAs to support Trans-NIH Databases & Knowledgebases** coming soon!



Implementation of NIH SP for DS (so far)

Workforce Development
*Infusing biomedical research with
new skills*

- Coding-it-forward; 10 **undergraduate fellows** placed in ICs for summer 2019
- 13 **Masters fellows** placed in intramural laboratories for summer 2019
- Quantitative and computational skills language for **training FOAs** developed & being disseminated

Stewardship & Sustainability
*Policy and Implementation go
'hand-in-hand'*

- **RFI** on key provisions for data management and sharing policy
- **Draft policy** target date is summer 2019
- **Final policy** by ~ December 2019



Needed to Realize the Promise of DS/OS



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 - Strategically align incentives across entire ecosystem to maximize impact
 - Likely best done domain-by-domain



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 - Move from search to learning, and from learning to awareness
 - Draw from artificial intelligence, blockchain, etc.



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- **Sustainability** – Assure ROI by assessing the value of particular investments in the ecosystem (e.g., in infrastructure, data acquisition, preservation, policy changes, etc.)
 - Rigorous cost vs benefit analyses
 - Metrics & models



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NLM Office of Strategic Initiatives

Data Science & Open Science Team

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Data Science & Open Science Librarian

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THANKS!



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