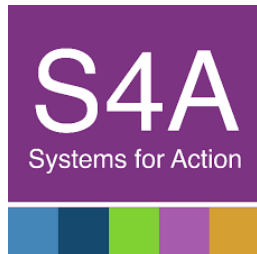




The Impact of COVID on Systems Alignment

*Strategies to Achieve Alignment, Collaboration, and Synergy
Across Delivery and Financing Systems*



colorado school of
public health

Systems for Action is a National Program Office of the Robert Wood Johnson Foundation and a collaborative effort of the Colorado School of Public Health, administered by the University of Colorado Anschutz Medical Campus in Aurora, CO.

Mission: Widen the lens beyond health care & public health systems

Rigorous research to identify novel mechanisms for aligning delivery and financing systems in **medical care, public health, and social & community services** in ways that improve **health** and **wellbeing**, achieve **efficiencies** in resource use, and reduce **inequities**.

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Systems for Action

Systems and Services Research to Build a Culture of Health



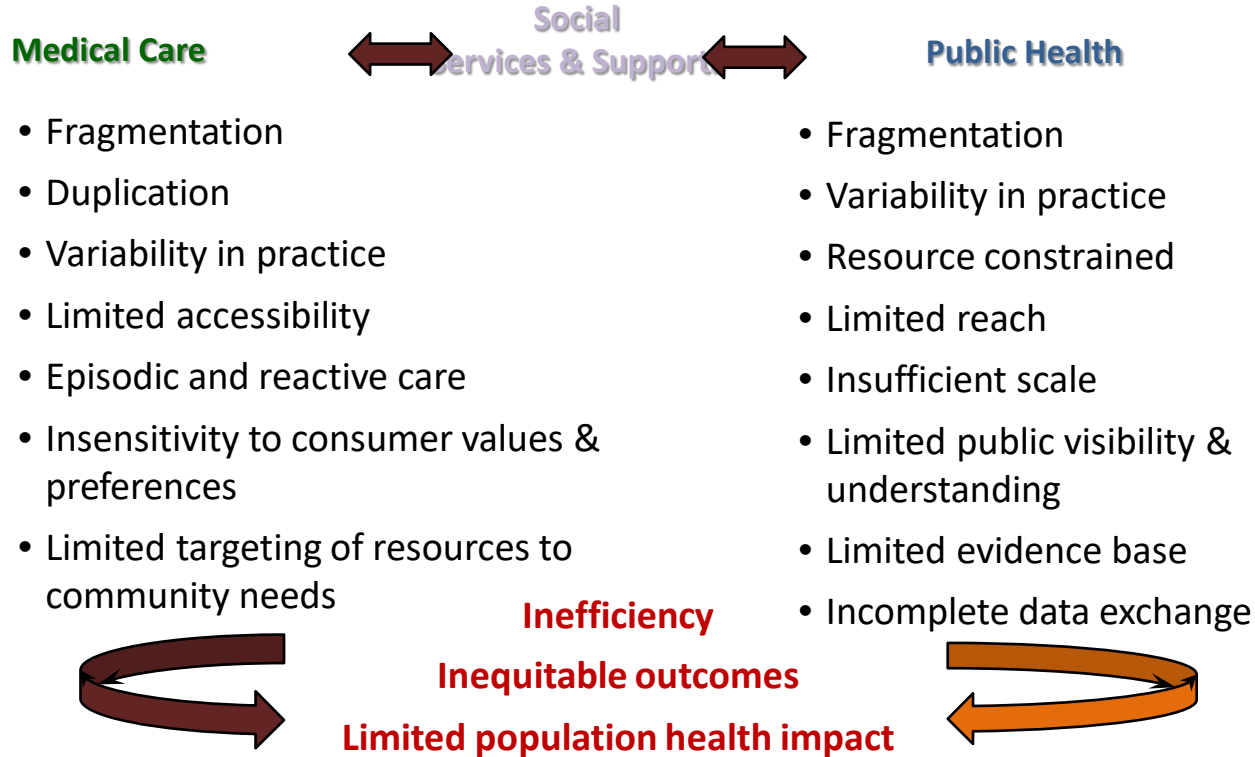
Research Agenda

Delivery & Financing System Alignment
for a Culture of Health

Updated June 2019

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Delivery & financing systems often fail to connect



Systems for Action

National Coordinating Center

Systems and Services Research to Build a Culture of Health

Challenge: Collective action across sectors

- Incentives compatibility
- Concentrated costs & diffuse benefits
- Time lags: Costs vs. Improvements
- Uncertainty about what works
- Asymmetry of information
- Fragmented funding streams
- Difficulties measuring progress

Ostrom E. 1994

Enter COVID...

- Increased social and medical needs
- Stress test for systems
- Upstream barriers to healthy lives
- Downstream health consequences

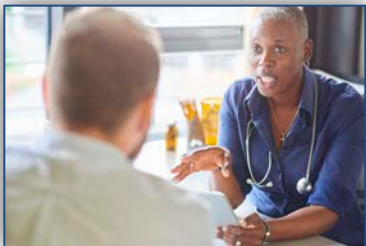
Testing **novel mechanisms** for aligning systems and services across sectors

- New alliances and partnerships
- Inter-governmental and public-private ventures
- New financing and payment arrangements
- Incentives for individuals, organizations & communities
- Cross-sector governance & decision-making structures
- Information exchange and decision support
- New technology: m-health, information exchange
- Community engagement, public values and preferences
- New workforce and staffing models

Systems for Action

National Coordinating Center

Systems and Services Research to Build a Culture of Health



Improving Population and Clinical Health with Integrated Services and Decision Support

Principal Investigators

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Professor and Founding Dean
School of Public Health,
Indiana University Purdue
University Indianapolis

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Associate Professor
Health Policy and Management,
School of Public Health
Indiana University Purdue
University Indianapolis

Partners & Collaborators

Academic Institutions & Departments

- Indiana University Purdue University Indianapolis Fairbanks School of Public Health
- Indiana University Purdue University Indianapolis - Polis Center
- Regenstrief Institute

Government Agency-Public Health

- Marion County Public Health Department

Healthcare Provider/Insurer

- Eskenazi Health

Social Services

- About Special Kids



The Comprehensive Care, Community, and Culture Program

Principal Investigators

David Meltzer, MD, PhD
Chief
 Section of Hospital Medicine
Director
 Center for Health and Social Sciences, School of Public Policy, University of Chicago

Harold Pollack, PhD
Professor
 School of Social Service Administration
 University of Chicago

Partners & Collaborators

Research Network & Institutes

- Alliance for Strong Families and Communities (Research Network)
- Chicago Area Patient-Centered Outcomes Research Network (CAPriCORN)
- Great Lakes Practice Transformation Network
- Healthcare Research Associates, LLC

Health Promotion & Wellness

- Artful Living Program (University of Chicago Comprehensive Care Program in Partnership with the Neubauber Collegium for Culture and Society)
- University of Chicago, Center for Community Health and Vitality

Education

- Chicago Public Schools, Community Actions Councils
- National Asa Philip Randolph Pullman Porter Museum
- University of Chicago, Civic Knowledge Project

Social Services

- Soulutions, Inc.
- The Creative Room
- Bright Star Church/Bright Star Community Outreach
- Hyde Park Art Center
- Ridgeland Block Club Association
- The Planning Coalition

Academic Institutions & Departments

- City Colleges of Chicago
- University of Chicago, Center for Health and the Social Sciences
- University of Chicago, Smart Museum
- University of Chicago, Office of Civic Engagement
- University of Chicago, MacLean Center for Clinical Medical Ethics
- University of Chicago, Franke Institute for Humanities
- University of Chicago, Division of Humanities
- University of Chicago, Divinity School
- University of Chicago, Department of Medicine, Section of Hospital Medicine
- University of Chicago, Department of Philosophy and the College
- University of Chicago, Department of Comparative Human Development
- University of Chicago, Comprehensive Care Program
- University of Chicago, Urban Labs-Crime Lab
- University of Chicago, Urban Labs-Health Lab

Government Agency-General

- City of Chicago

Government Agency-Health

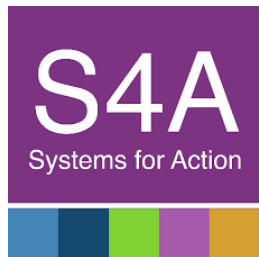
- Illinois Department of Public Health

Government Agency- Housing

- Chicago Housing Authority

Healthcare Provider/Insurer

- 1st Assist Home Health Agency
- Sinai Health System



Systems for Action National Program Office

Principal Investigators

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College of Public Health
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Partners & Collaborators

Philanthropy

- California Endowment
- Foundation for a Healthy Kentucky
- Rippel Foundation
- Robert Wood Johnson Foundation
- The Commonwealth Fund

Professional Organizations

- AcademyHealth
- American Hospital Association
- American Public Health Association
- Association of Ohio Health Commissioners
- Association of State and Territorial Health Officials
- Canadian Public Health Association
- International Health Economics Association
- Italian Society of Cardiology
- Kentucky Economic Association
- National Association of Chronic Disease Directors
- National Association of County and City Health Officials
- New York Academy of Medicine
- Public Health Accreditation Board

Research Network & Institutes

- Altarum Institute
- Brookings Institution
- Center for Sharing Public Health Services
- ChangeLab Solutions
- ChooseWell Communities
- Equality of Opportunity Project - Stanford
- Evidence for Action - UCSF
- Friedell Committee
- Health Data for Action - AcademyHealth
- Jameel Poverty Action Lab - MIT
- Leavitt Partners
- National Academies of Sciences Health & Medicine Division (Formerly IOM)
- National Health Security Preparedness Index - UK
- Patient-Centered Outcomes Research Institute
- Policies for Action - Urban Labs
- Public Health National Center for Innovations
- Public Health Practice-Based Research Networks (32)
- RAND Corporation
- ReThink Health Initiative
- Rockefeller Institute of Government - SUNY
- The Commonwealth Fund
- Trust for America's Health

Academic Institutions & Departments

- Aligning Forces for Quality Evaluation (AF4Q) - Penn State
- Active Living Research (ALR) - UC San Diego
- Arizona State University
- Center for Applied Behavioral Health Policy - ASU
- Dartmouth Institute for Health Policy and Clinical Practice
- Kentucky Research Data Center - UK
- Fels Institute of Government - UPenn
- Florida International University
- Georgia Southern University
- LINKS Center for Social Network Analysis - UK
- Loma Linda University School of Public Health
- Montefiore The University Hospital - Albert Einstein College of Medicine
- Murray State
- National Coordinating Center for Nutrition Education and Obesity Prevention Research - UK
- NORC at the University of Chicago
- Ohio State University
- UK Center for Health Services Research
- UK Center for Poverty Research
- University of North Carolina Chapel Hill
- University of Utah

Health Care / Corporate

- Baptist Health ACO - Murray State
- GE Forum for Healthy Cities
- Humana Bold Global Communities
- Revon Systems (AirLouisville)

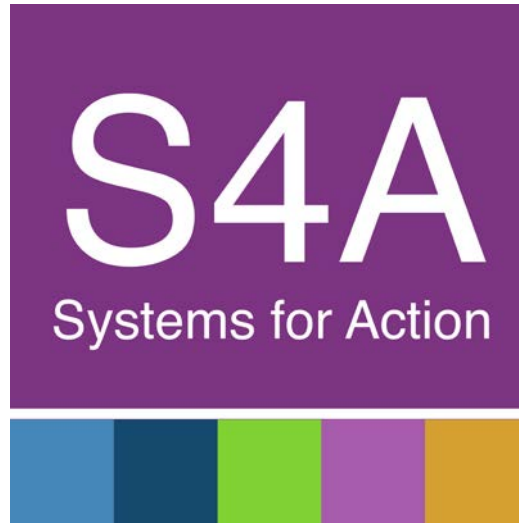
Government Agency

- Agency for Health Research Quality
- Centers for Disease Control and Prevention (Multiple Divisions)
- Centers for Medicare and Medicaid Innovation
- Centers for Medicare and Medicaid Services
- Internal Revenue Service
- Kentucky Department of Public Health
- Louisville Health Department (KY)
- Maryland Health Enterprise Zones
- National Cancer Institute
- National Center for Health Statistics
- National Institutes of Health
- National Science Foundation
- Office of the Assistant Secretary of Planning and Evaluation
- Texas Department of State Health Services
- U.S. Census Bureau

What's Next?

- Supplemental funding during COVID
- Specific focus on measuring health equity outcomes

Questions?



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