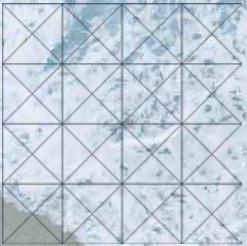




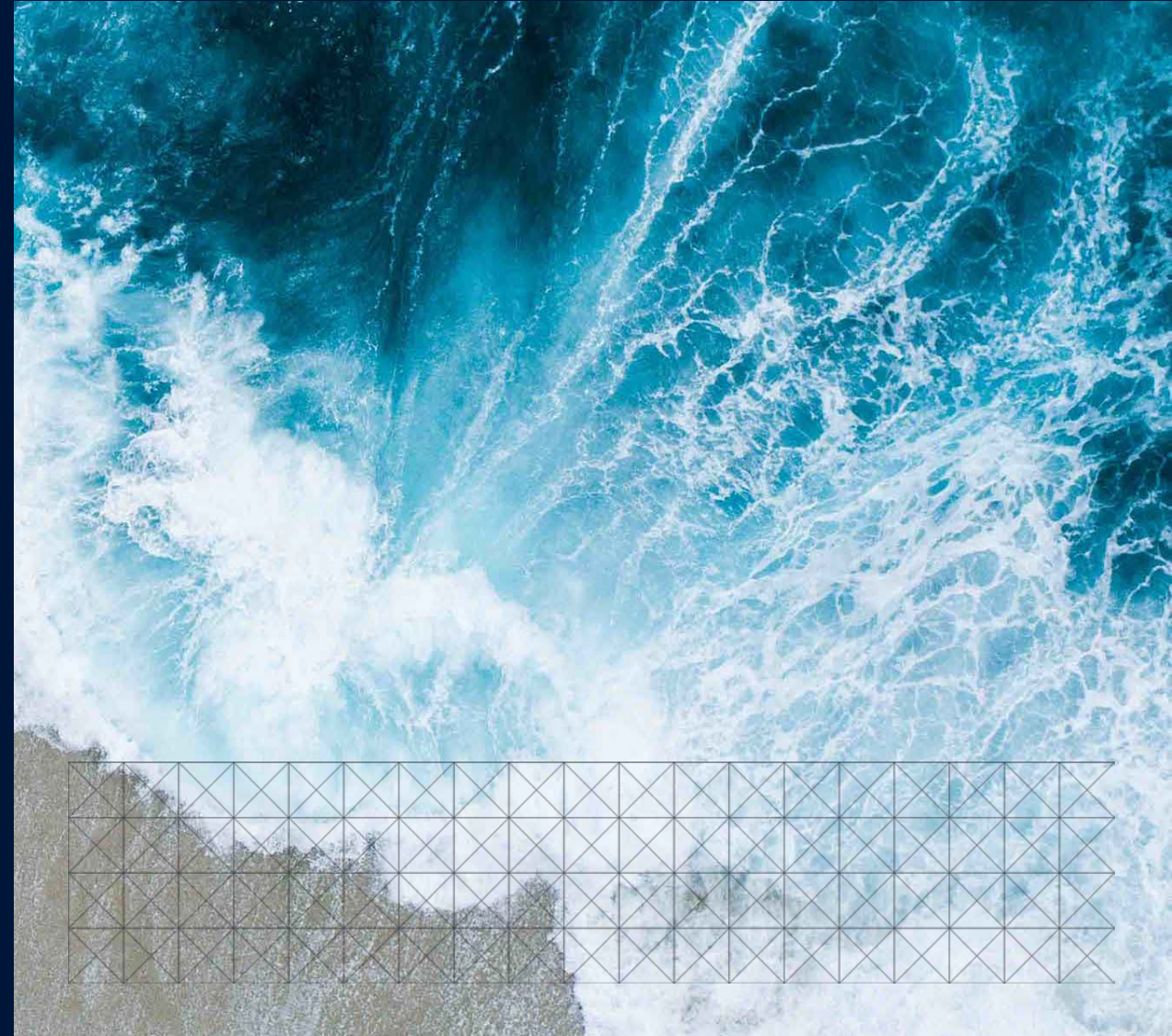
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KONGSBERG MARITIME

Autonomous Ships Industry Perspective

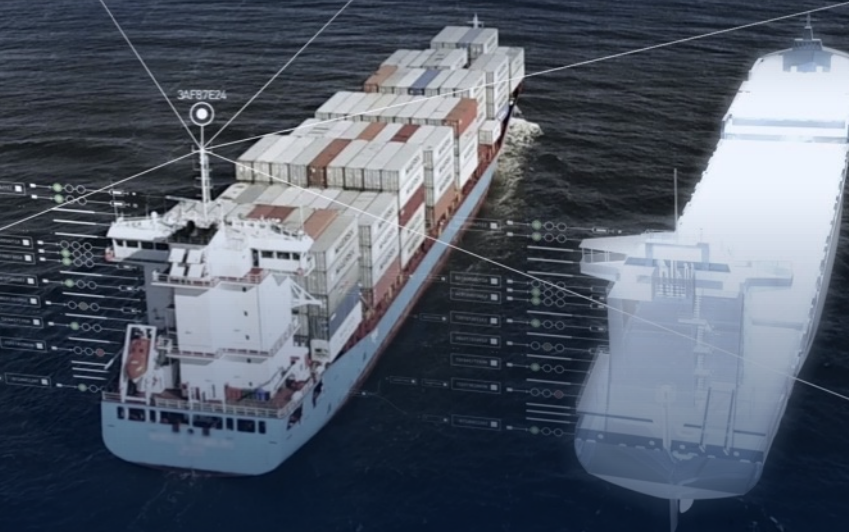


Olivier Cadet, SVP Global Operations, Americas





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KONGSBERG DIGITAL

Maritime simulation
Industrial digitalization
Digital platform

WORLD CLASS – Through people, technology and dedication



KONGSBERG MARITIME

Integrated Solutions – from Bridge to Propeller
Propulsion & Engines
Deck Machinery
Sensors & Robotics

KONGSBERG PROPRIETARY - See Statement of Proprietary Information



KONGSBERG DEFENCE & AEROSPACE

Integrated Defence Systems
Missiles
Aerostructures
Space & Surveillance



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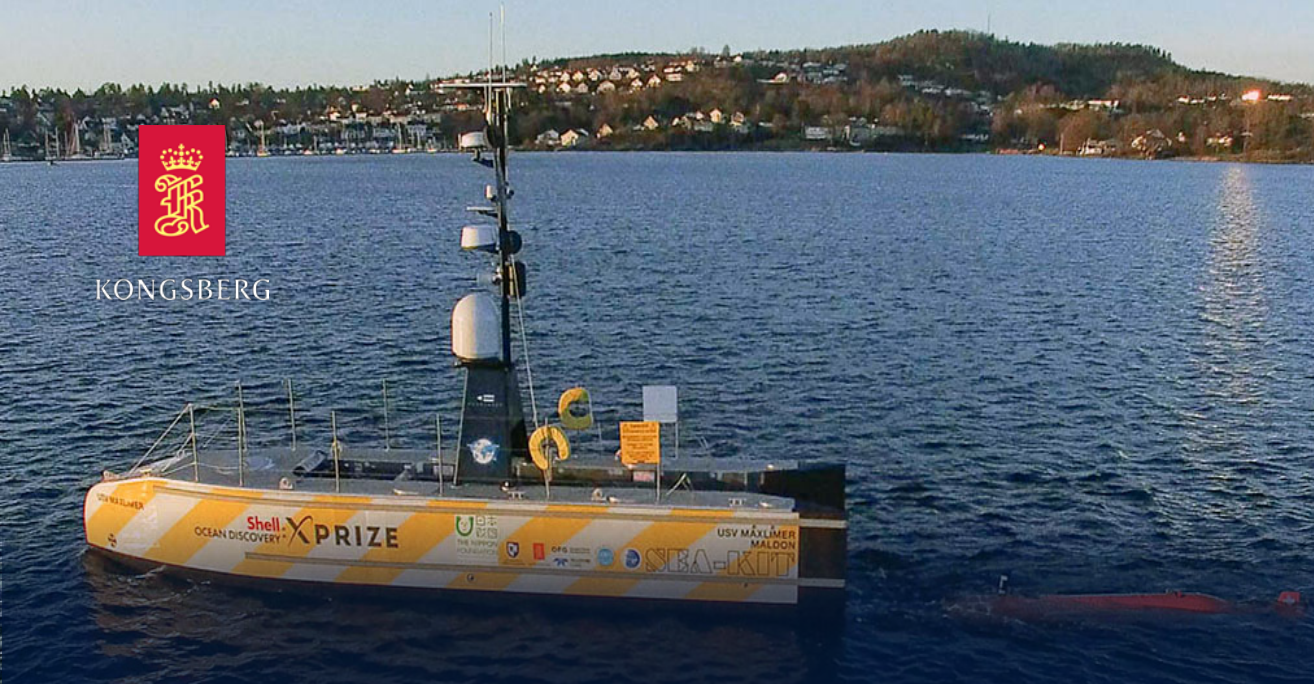


LEVERAGING EXISTING HIGH-RELIABILITY APPLICATIONS



WORLD CLASS – Through people, technology and dedication

KONGSBERG PROPRIETARY – See Statement of Proprietary Information

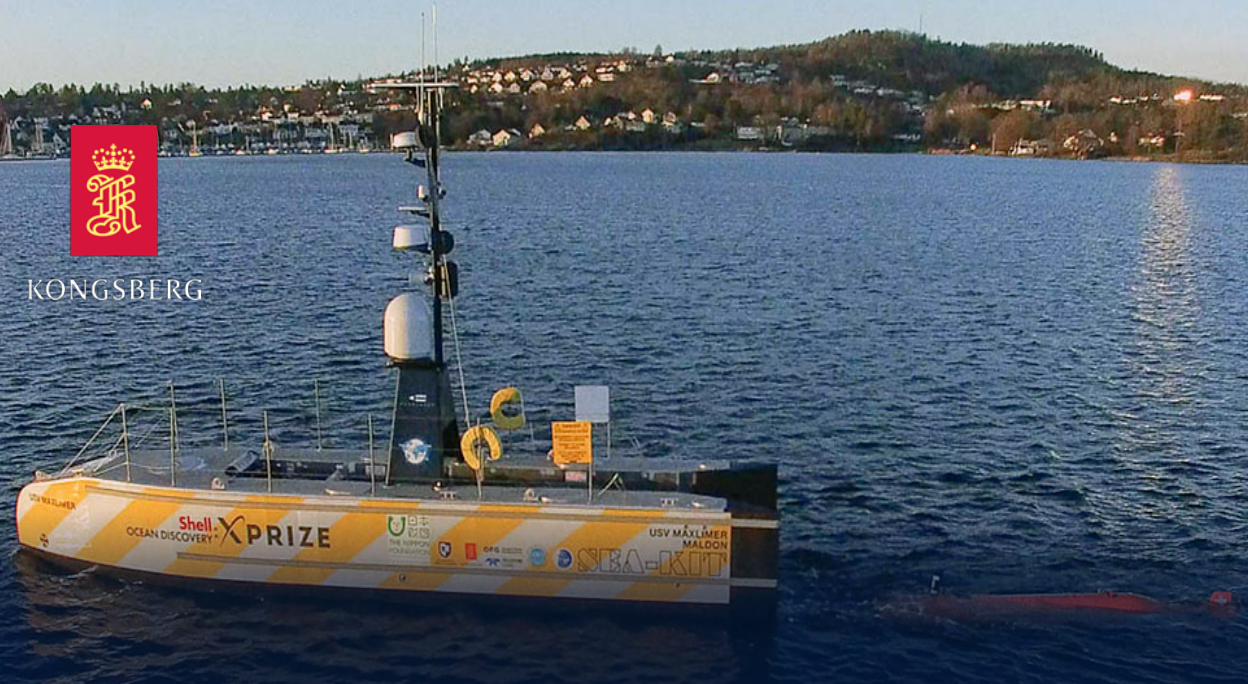


INCREMENTAL TESTING OF NEW FUNCTIONALITIES





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INCREMENTAL TESTING OF NEW FUNCTIONALITIES





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COLLABORATION ACCROSS THE MARITIME ECOSYSTEM

WORLD CLASS – Through people, technology and dedication

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Analogy with the Development of Dynamic Positioning

BUSINESS DRIVE, COLLABORATION, DETERMINATION, CONTINUOUS IMPROVEMENT





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Thank You!

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