Respirator Innovation Challenges

Richard Gordon, Founder, Inventor, CEO



The Airgami® Mask











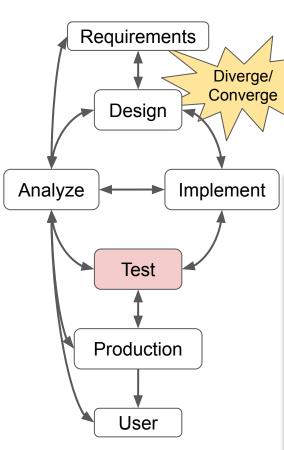
Investment

Can you make, market, protect, exit? Even if you can, there is little investment!

- Government
 - Helpful competitions BUT ...
 - Mask Innovation Challenge: \$500 k total shared among 14 companies
- Dominant Mask Companies
 - Not acquiring startups
 - 10,341 active NIOSH respirator approvals,
 104 NIOSH approval holders (4/28/2025)
- Venture Capital
 - Perceived mature industry
 - Boom-bust demand



Testing Bottlenecks



Fit Testing

- Expensive equipment
- Time consuming
 - Multiple sizes (XL, L, M, S)
 - Multiple test subjects per size
- Expertise required especially for innovative designs

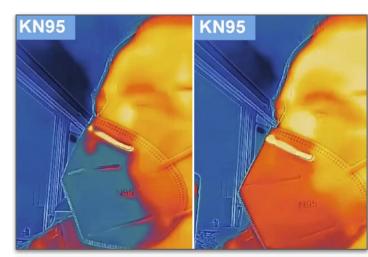


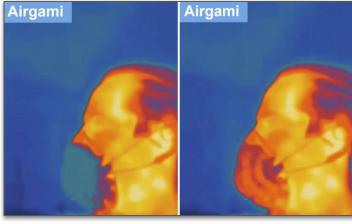


Testing Bottlenecks



- Lack of access to affordable, rapid lab testing
- Lab testing may not reflect actual usage







Certification Standards

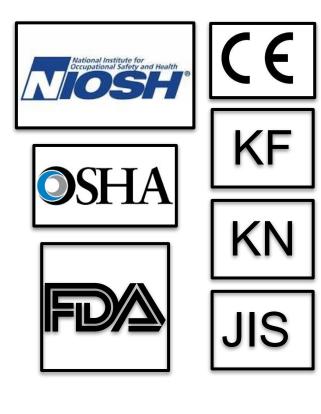
- Different test standards -> wildly different results
- Companies exploited such discrepancies to mislead

Table 3.

Study co-authored by NIOSH and Nelson Labs

Filtration efficiencies for N95 FFR, surgical N95 FFR, and surgical mask models using the NIOSH NaCl, PFE, BFE, and VFE test methods.

			Efficiency (%)								
				NIOSH NaCl		PFE (FDA)		BFE		VFE	
	Туре	Model	Sample Size	Mean	SD	Mean	SD	Mean	SD	Mean	SD
	N95 FFR	A	5	98.87	0.20	99.88	0.16	99.90	0.00	99.90	0.00
	N95 FFR	В	5	99.66	0.03	99.99	0.02	99.90	0.00	99.90	0.00
	N95 FFR	С	5	98.15	0.21	99.74	0.11	99.62	0.24	99.80	0.12
	N95 FFR	D	5	99.32	0.13	99.93	0.07	99.90	0.00	99.90	0.00
	N95 FFR	E	5	99.31	0.18	99.94	0.05	99.90	0.00	99.90	0.00
	N95 FFR	F	5	99.33	0.07	99.86	0.29	99.90	0.00	99.90	0.00
	Surgical N95	G	5	98.93	0.20	99.97	0.02	99.80	0.12	99.88	0.04
	Surgical N95	Н	5	99.68	0.24	99.98	0.03	99.86	0.09	99.88	0.04
	Surgical N95	I	5	98.27	0.37	99.84	0.05	99.90	0.00	99.90	0.00
(SM	J <u>a</u>	5	54.72	1.88	98.26	0.09	98.12	0.31	97.12	0.34
	SM	K <u>a</u>	5	88.40	1.48	_	_	99.80	0.10	99.88	0.04
	SM	L <u>a</u>	5	63.12	0.91	98.66	0.02	97.48	0.63	97.72	0.36



Certification Challenges

- N95 Designed for Occupational Use
 - Need consumer standard
 - Need pediatric standard
 - Need reusability standard
- Certification Catch 22
 - Customers want N95 before ordering
 - Inventors need factories, stable processes (QMS) to get N95 certification
 - Factories need orders to start production
- Certification Process
 - Costly and time consuming
 - Inventors must freeze design and stop innovating to start certification
 - Redo certification if design changes (e.g. color)



Production

- Ecosystem
 - Mask inventions need manufacturing inventions (e.g. machine-folding origami)
 - USA lacks manufacturing and automation expertise
 - USA supply chain is vulnerable
- USA Labor
 - Expensive, high turnover
- Pilot Lines
 - R&D needs a separate line from production
 - Innovating on stable production is too risky
- Mass Production
 - Inventor survival depends on cost reduction
 - Cost reduction needs automation
 - Automation needs CAPEX
 - CAPEX needs to be justified by predictable, high volume





Legal

- Patent
 - Investment prerequisite
 - Crowded IP landscape
 - Slow and time consuming
 - Expensive
 - Domestic, international
 - Arcane
 - Zero ROL
- Litigation
 - Historic product liability lawsuits (e.g. 3M)
 - Illegal to export masks not certified to local standards
 - Customer support risks
 - B2B: 1 customer, 10,000 masks each
 - B2C: 10,000 customers, 1 mask each



(12) United States Patent Gordon

(54)	RESPIRATORS	AND DEL ATED	METHODS

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(52) U.S. Cl.

CPC A62B 18/084 (2013.01); A62B 23/025 (2013.01); A62B 18/025 (2013.01)

(58) Field of Classification Search CPC A62B 18/025; A62B 18/084; A62B 23/025 See application file for complete search history.

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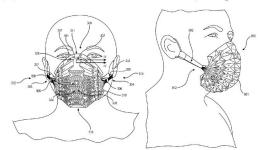
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ABSTRACT

Some embodiments include a respirator. The respirator includes a mask structure comprising one or more layers. multiple folds, and a contact surface region, and the one or more layers include a filtration layer. Meanwhile, the respirator includes an attachment mechanism coupled to the mask structure. The attachment mechanism is operable to couple the mask structure to a face region of a user. The user has a maxilla bone having a first frontal process and a second frontal process, and when the mask structure is coupled to the face region of the user by the attachment mechanism, the multiple folds conform the contact surface region to the face region of the user over the first frontal process of the maxilla bone and over the second frontal process of the maxilla bone. Other embodiments of related respirators and methods are also disclosed.

20 Claims, 10 Drawing Sheets





Summary of Respirator Innovation Challenges

- Investment
- Testing Bottlenecks
- Certification Standards
- Certification Challenges
- Production
- Legal