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TRB TRANSPORTATION RESEARCH BOARD

TRB Webinar: Planning Bus Operator Workstation and Barrier Designs for Health and Safety

October 22, 2025

11:00 AM – 12:00 PM (eastern)

AICP Credit Information

One (1) American Institute of Certified Planners (AICP) Certification Maintenance (CM) Credit

You must attend the entire webinar

Log into the American Planning Association website (<https://www.planning.org/>) to claim your credits

Contact AICP (AICPCM@planning.org), not TRB, with questions

Purpose Statement

This webinar will discuss how to mitigate the health and safety risks that are present for bus drivers. Presenters will share strategies for addressing these risks and highlight effective approaches to improve the design and management of bus operator workstations.

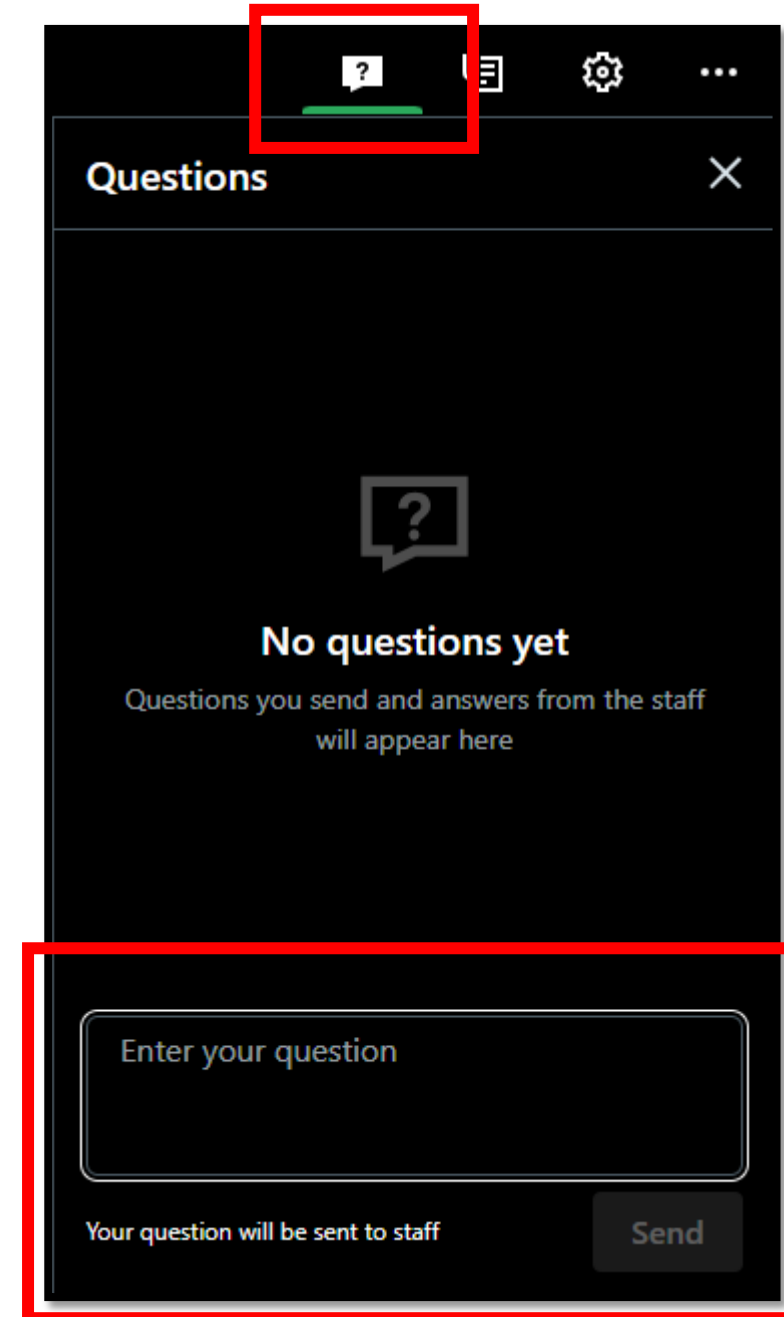
Learning Objectives

At the end of this webinar, participants will be able to:

- Identify workstation features that would improve operator health, well-being, and performance
- Understand how human performance impacts the safe and efficient operation of the vehicle
- Apply practical, evidence-based guidance on designing bus operator barriers to protect the health and safety of bus operators and the traveling public

Questions and Answers

- Please type your questions into your webinar control panel
- We will read your questions out loud, and answer as many as time allows



The screenshot shows a dark-themed mobile application interface for a webinar. At the top, a navigation bar contains several icons: a question mark icon (highlighted with a red box), a list icon, a settings gear icon, and a three-dot menu icon. Below the navigation bar is a header section titled "Questions" with a close button (X) on the right. The main content area displays a large question mark icon and the text "No questions yet" followed by "Questions you send and answers from the staff will appear here". At the bottom, there is a text input field with the placeholder "Enter your question" (highlighted with a red box). Below the input field, the text "Your question will be sent to staff" is displayed next to a "Send" button.

Today's Presenters



Mariela Garcia-Colberg

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TRB TRANSPORTATION RESEARCH BOARD



Andrew Krum

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VIRGINIA TECH
TRANSPORTATION INSTITUTE



Matt Parkinson

parkinson@psu.edu

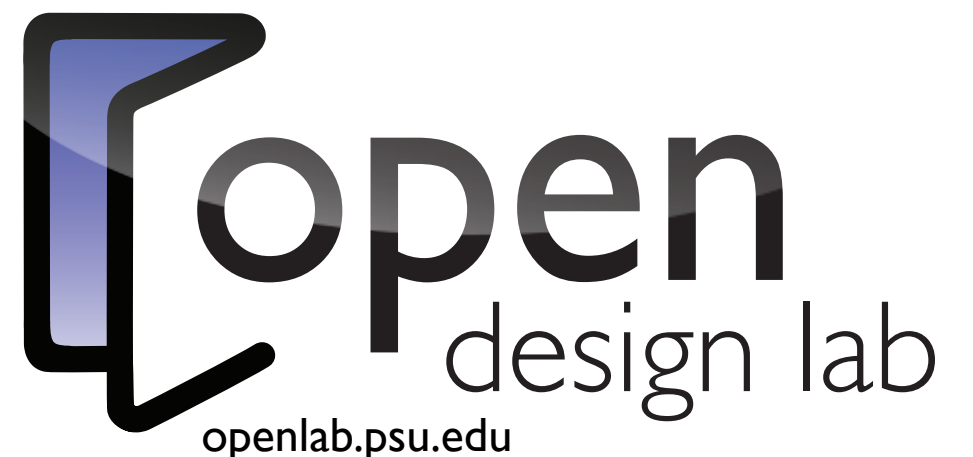
open
design lab

Bus Operator Workstation Design

matt parkinson
parkinson@psu.edu



PennState
College of Engineering





Primary Research Area:
Design for Human Variability

We conduct research in the design of artifacts, tasks, and environments that are robust to the variability in users.

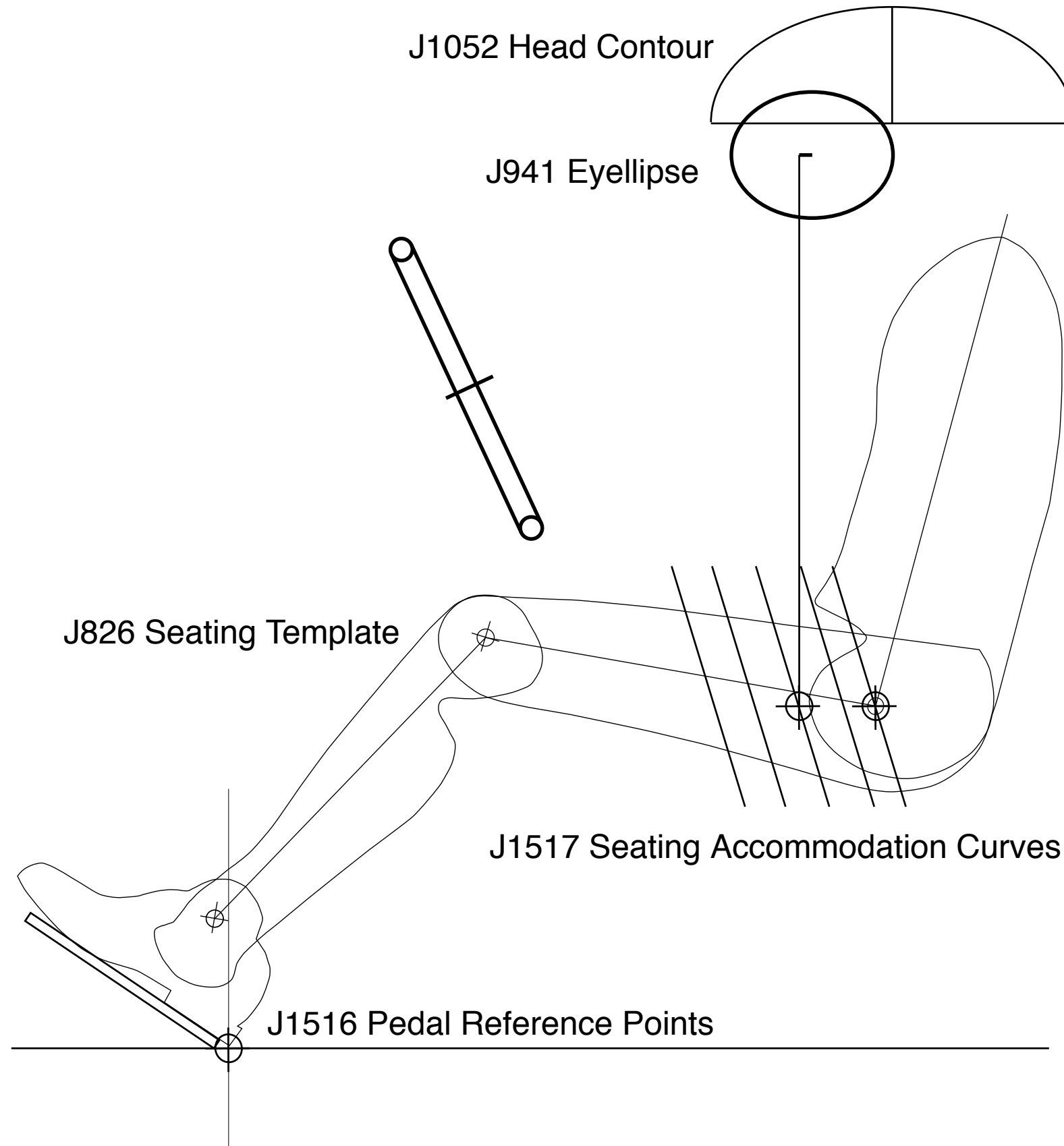
cars
trucks
airplanes
medical devices
implants
prosthetics
manufacturing
office furniture

design practice and tools
global anthropometry
data synthesis

Problem: Bus drivers have one of the highest rates of injuries and illnesses of all occupations

Objective: Improve bus packaging to make them safer and more comfortable

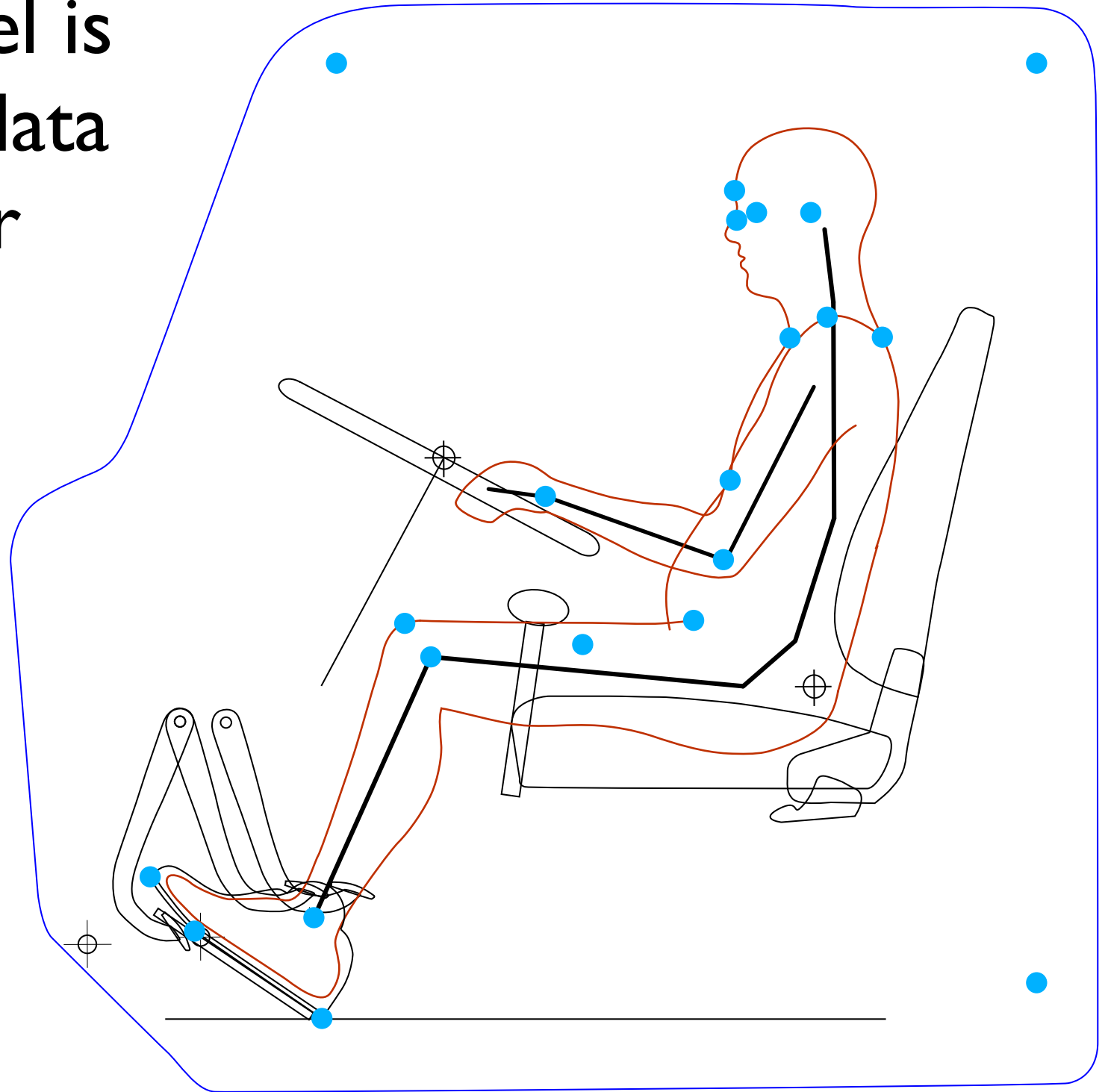
Vehicle packaging usually considers a single measure at a time (e.g., SAE J-tools)



We need to simultaneously consider all aspects of design (body dimensions and preference).

***Anthropometry in the Design of the Driver's Workspace*
McFarland, R.A., Damon, A., and Stoudts, H.W. Jr. (1958)**

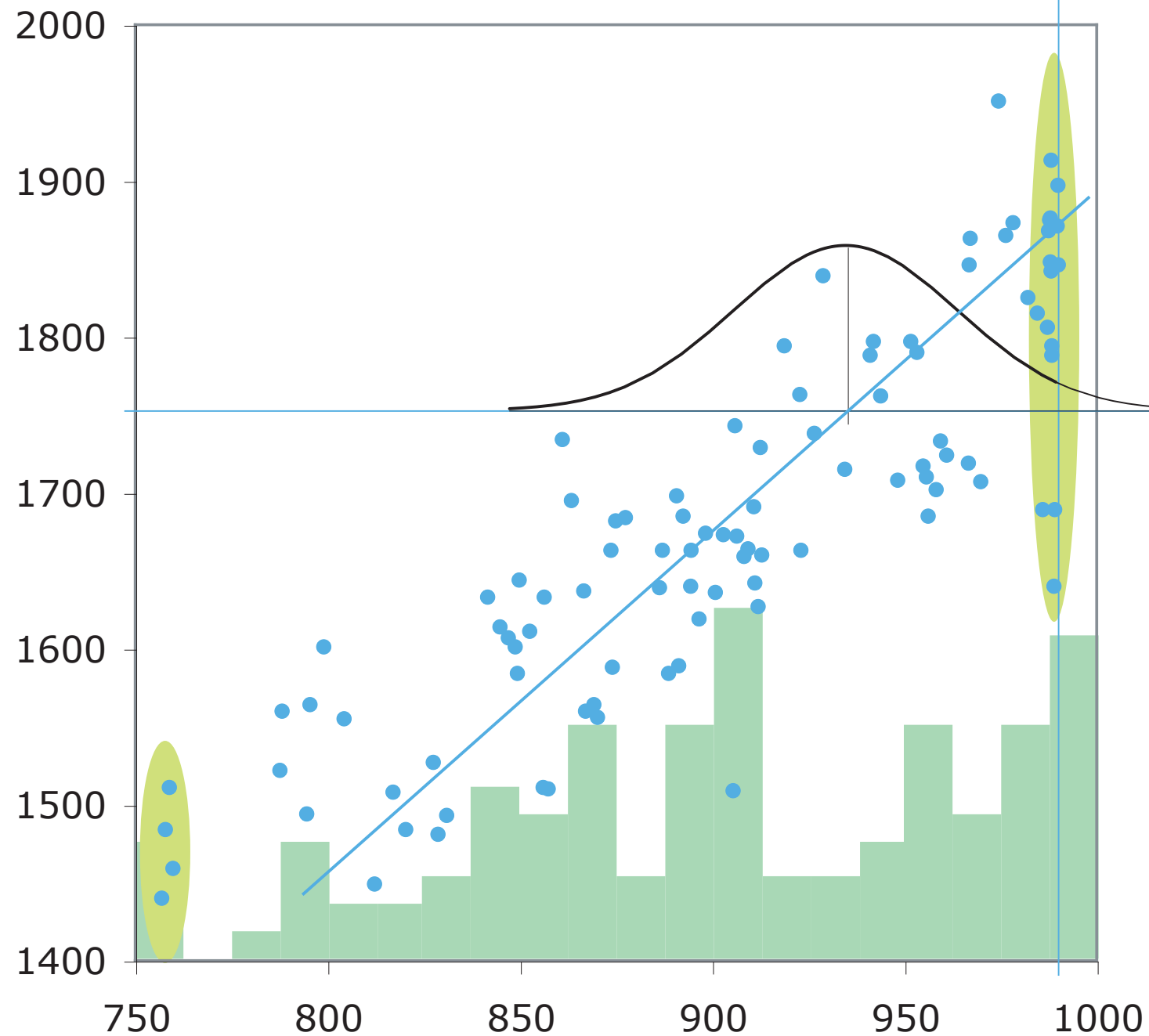
The UMTRI Cascading Posture Prediction Model is based on experimental data from participants in their own cabs and in a very adjustable buck.



Resulting models predict the preferred location of components as a function of body size and shape.

$$\text{Seat Position } X = a + b \text{ Stature} + c \text{ BMI} + d \text{ SWX}$$

driver
stature
(mm)



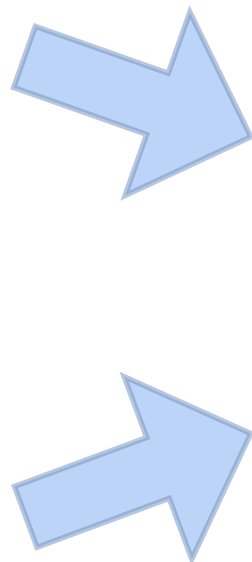
seat position aft of accelerator pedal (mm)

(Manary et al., 1998)

The packaging assessment tool (Excel Spreadsheet) combines these models with driver population data and vehicle geometry.

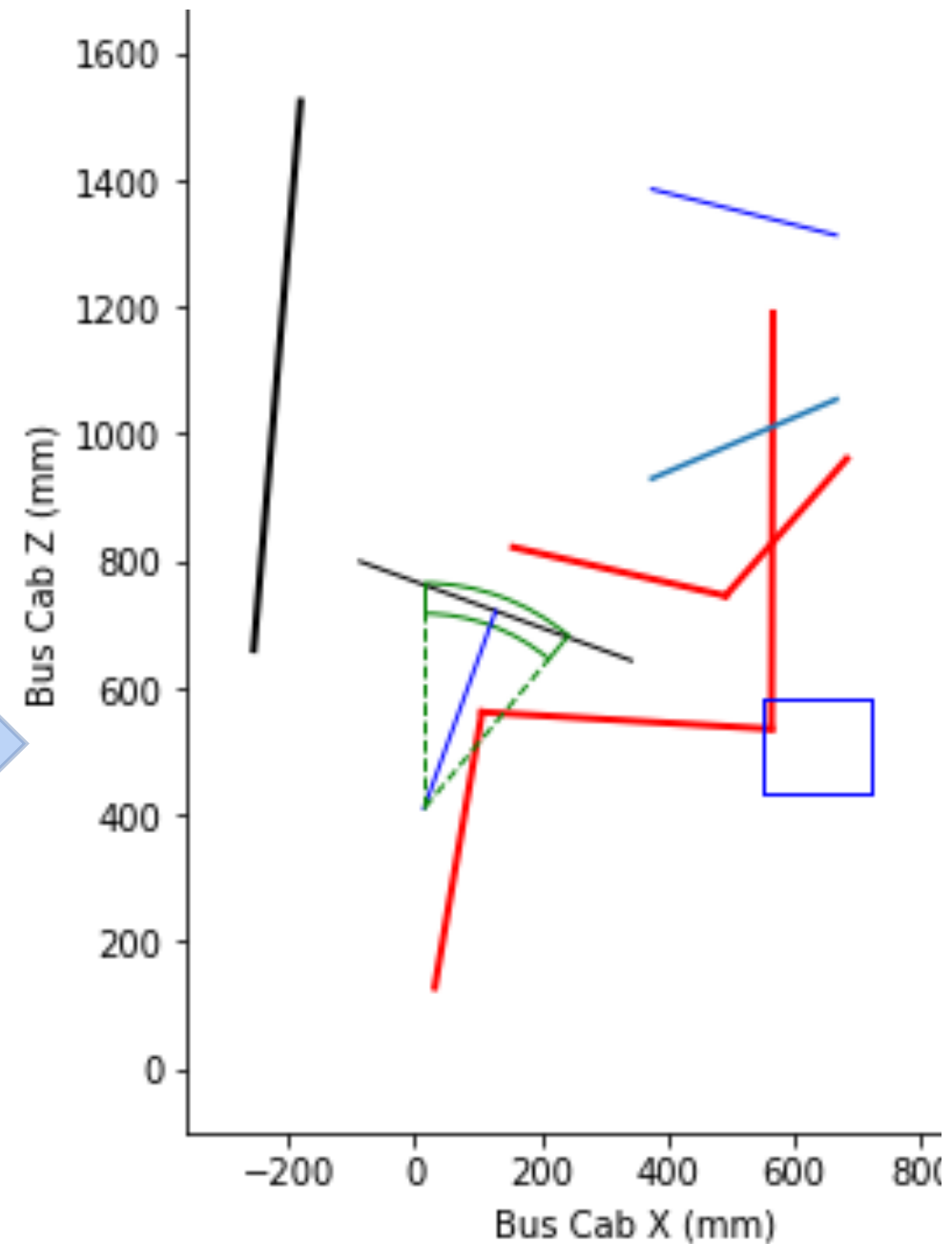
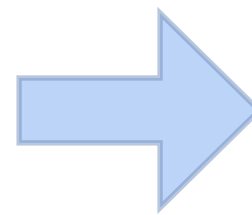


driver
dimensions



empirical
posturing
model

(Reed et al., 2002)

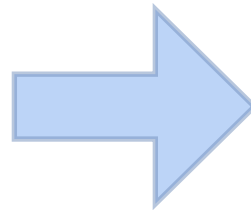
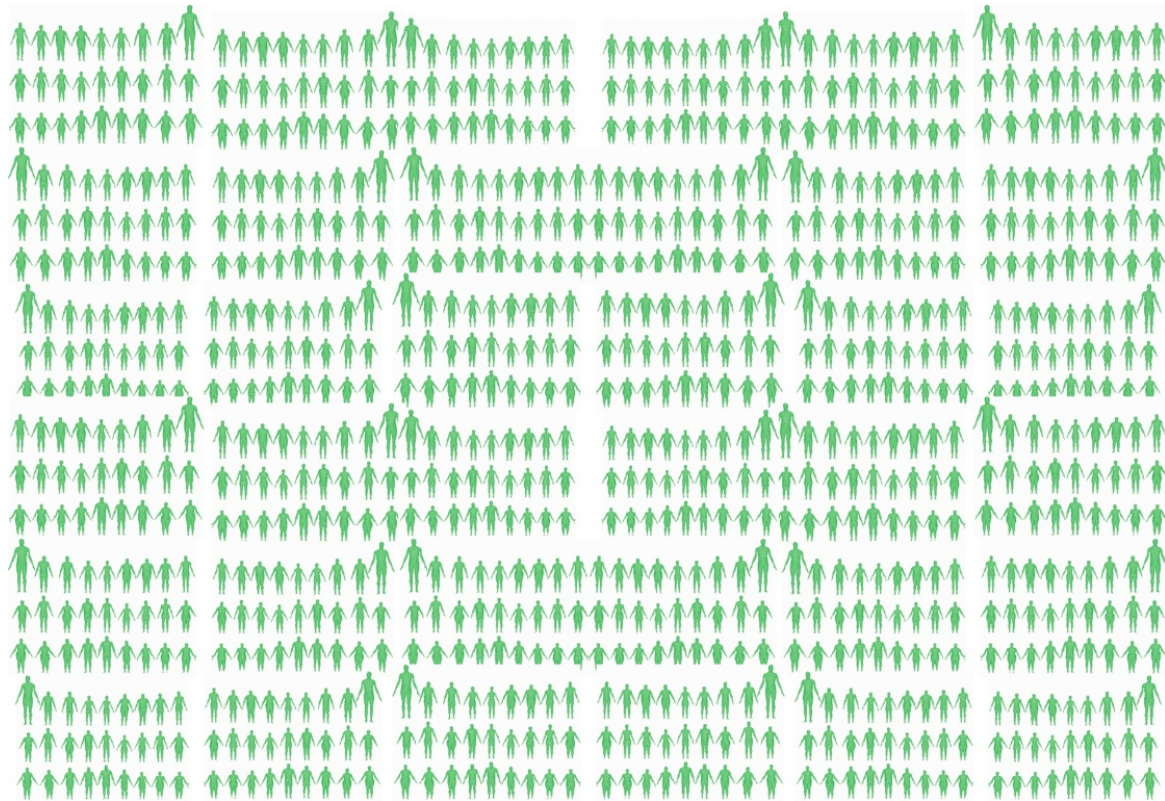


preferred steering wheel
and seat positions for
each driver

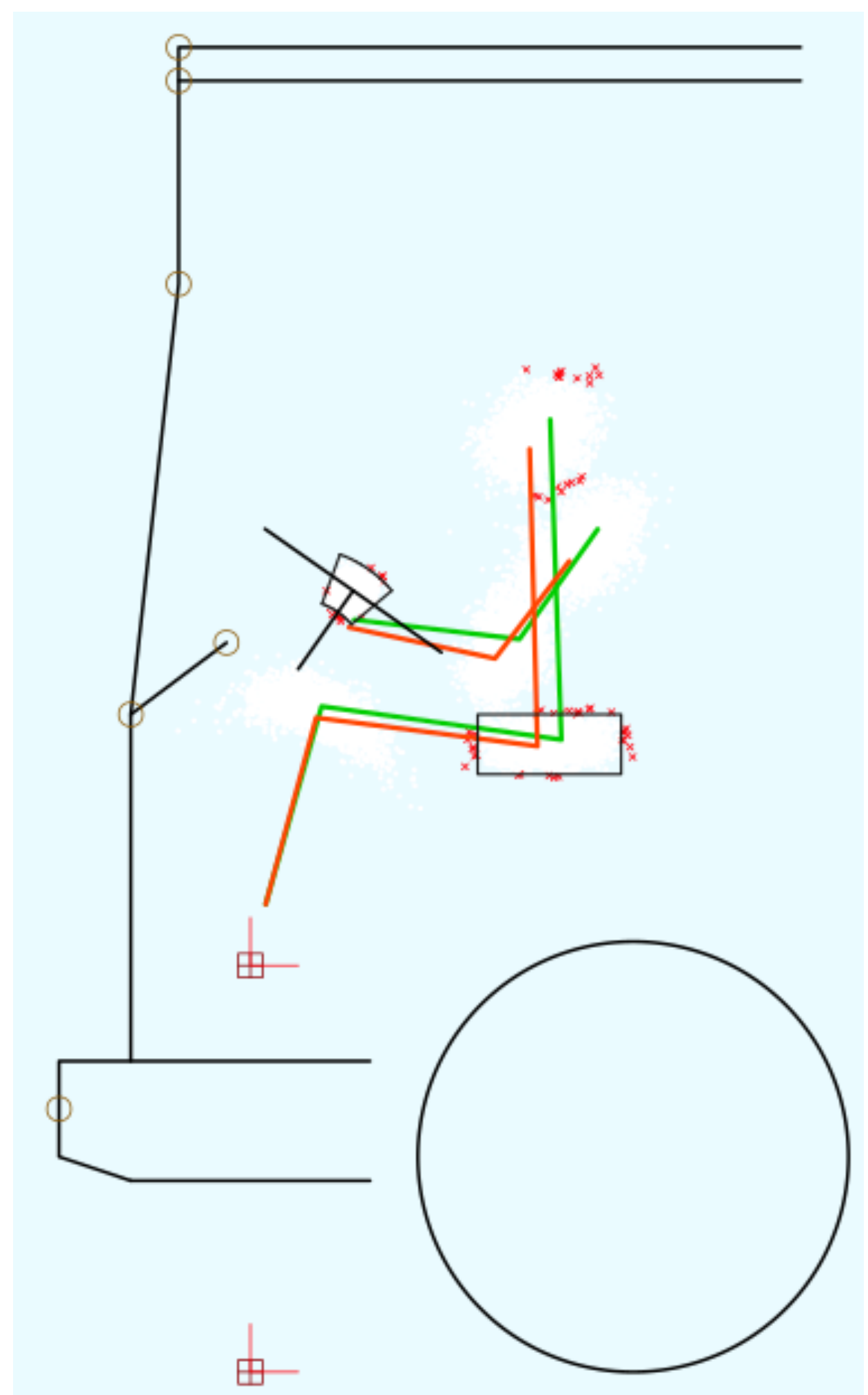


vehicle
geometry

We do this simulation for thousands of drivers representing the variability in the population.



Users that are unable to achieve their preferred position/posture for a given vehicle configuration are considered disaccommodated.

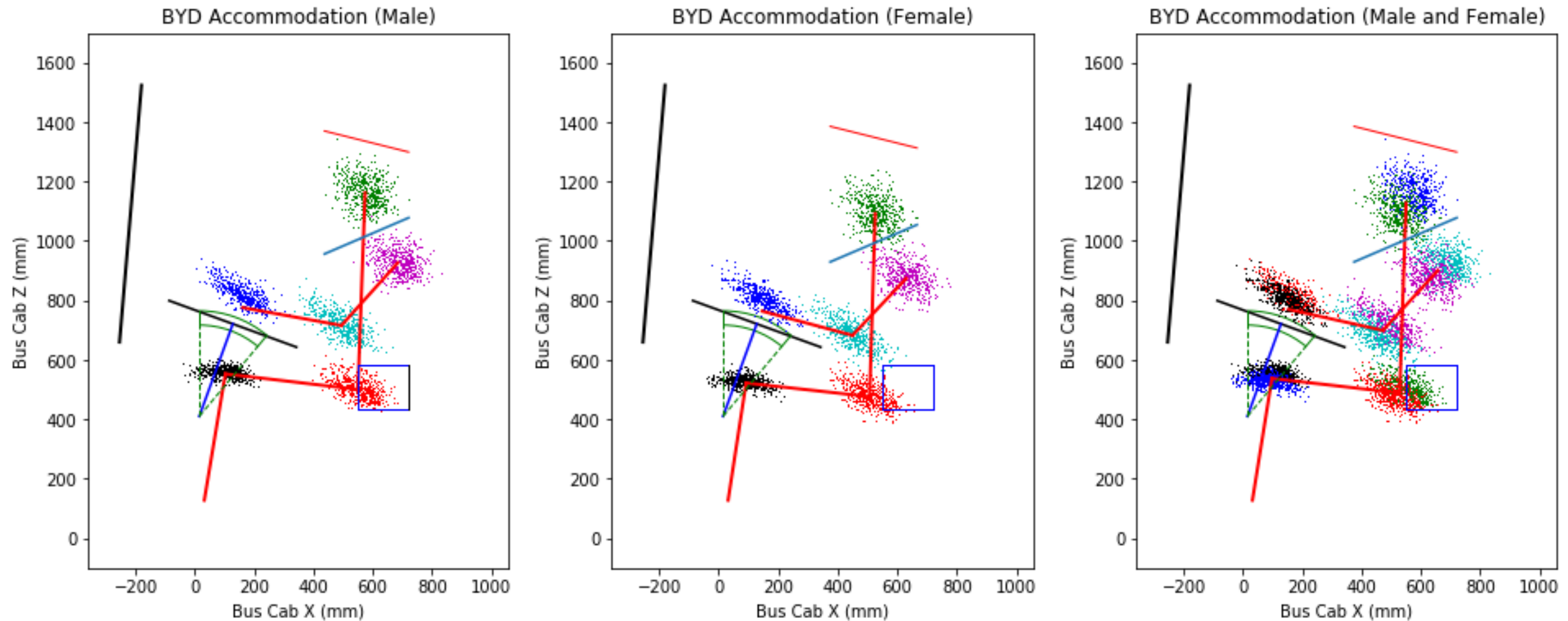


Designers and contracting agencies can use the tool to assess candidate designs

VehicleClass	1	SteeringWheelAngleMin	0
SeatTrackFDFFX	551	SteeringWheelAngleMax	40
SeatTrackFDFFZ	432	SeatBackAngleMin	10
SeatTrackFDFRX	721	SeatBackAngleMax	30
SeatTrackFDFRZ	432	SeatBackAngleDesign	18
SeatTrackFUFFX	551	SeatInterferencePointX	200
SeatTrackFUFFZ	582	SeatInterferencePointZ	500
SeatTrackFUFRX	721	SeatBackPivotX	100
SeatTrackFUFRZ	582	SeatBackPivotZ	-100
SteeringWheelPivotX	15	AHPX	0
SteeringWheelPivotZ	410	AHPZ	838
SteeringWheelDiameter	457	CowlPointX	-254
TelescopeMin	307	CowlPointZ	1498
TelescopeMax	355	HoodPointX	-650
		HoodPointZ	650
		UpperDLOX	-280
		UpperDLOZ	2362
		RoofHeight	2819
		RoofThickness	0
		BackOfCabX	0



Many drivers are unable to achieve their desired locations—especially for the steering wheel



The analysis results help us to understand where we need to modify our design.

Accommodation Summary - Male

Head Under Roof	Seat Track Range	Steering Wheel	Up Vision	Down Vision	Total
1.0	0.764	0.0	1.0	1.0	0.0

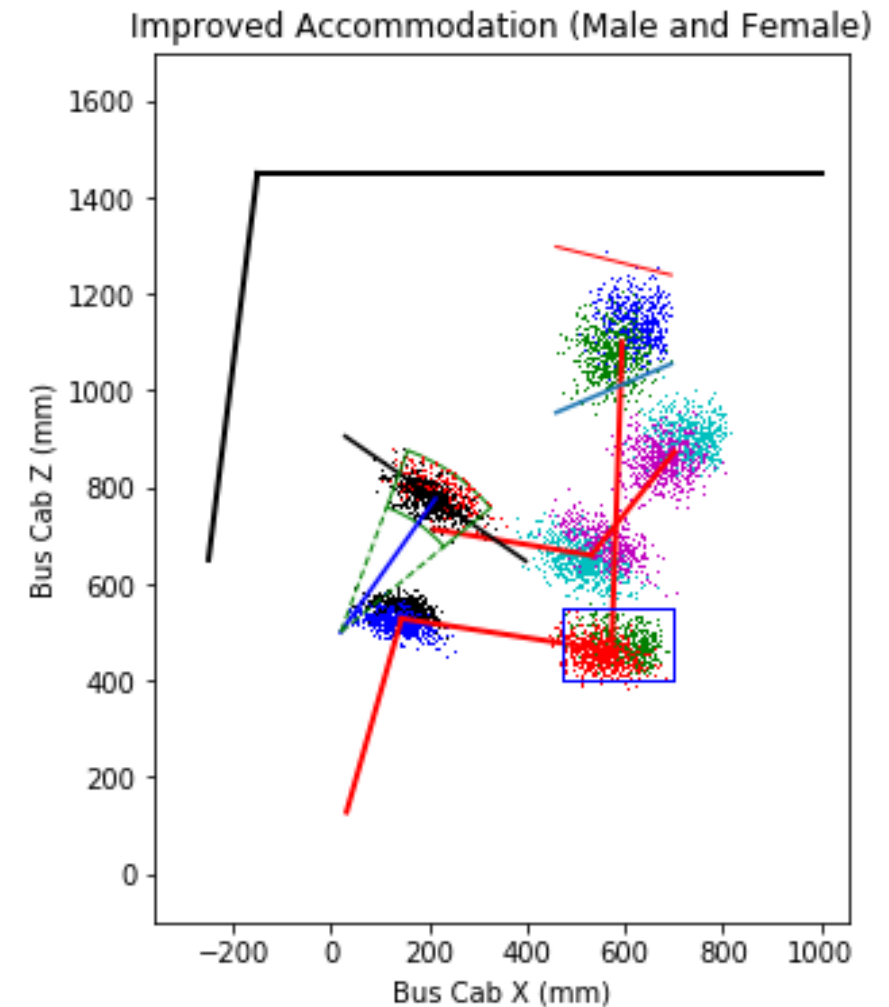
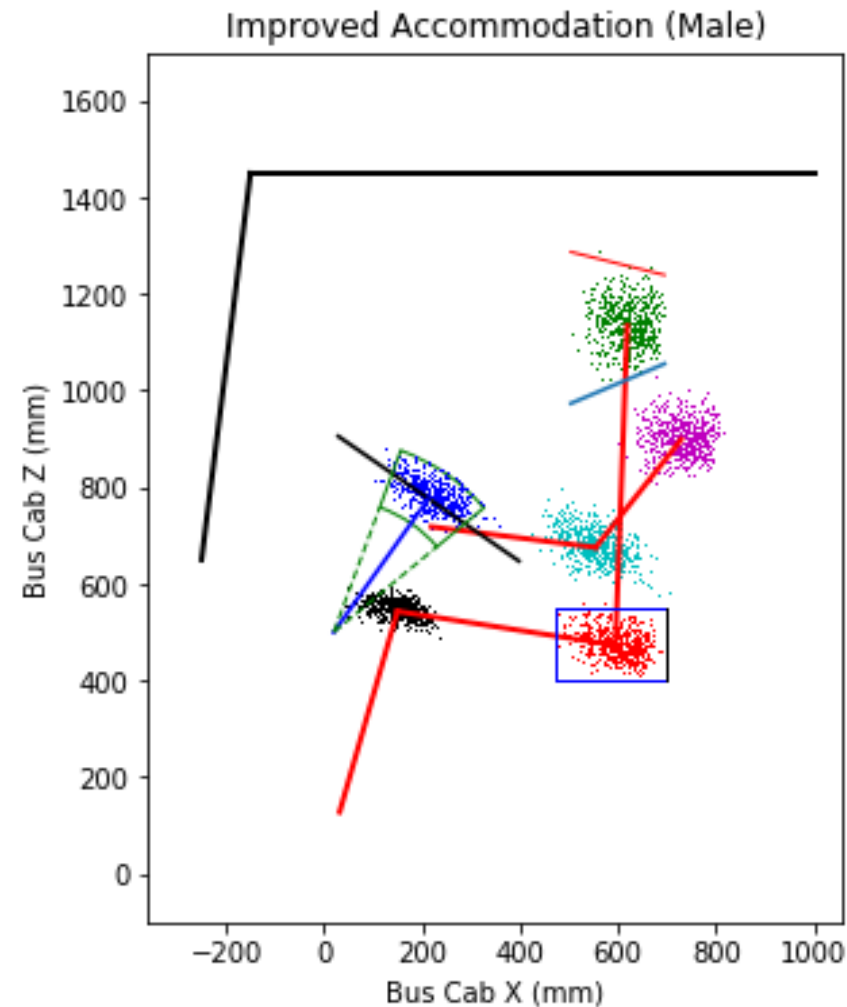
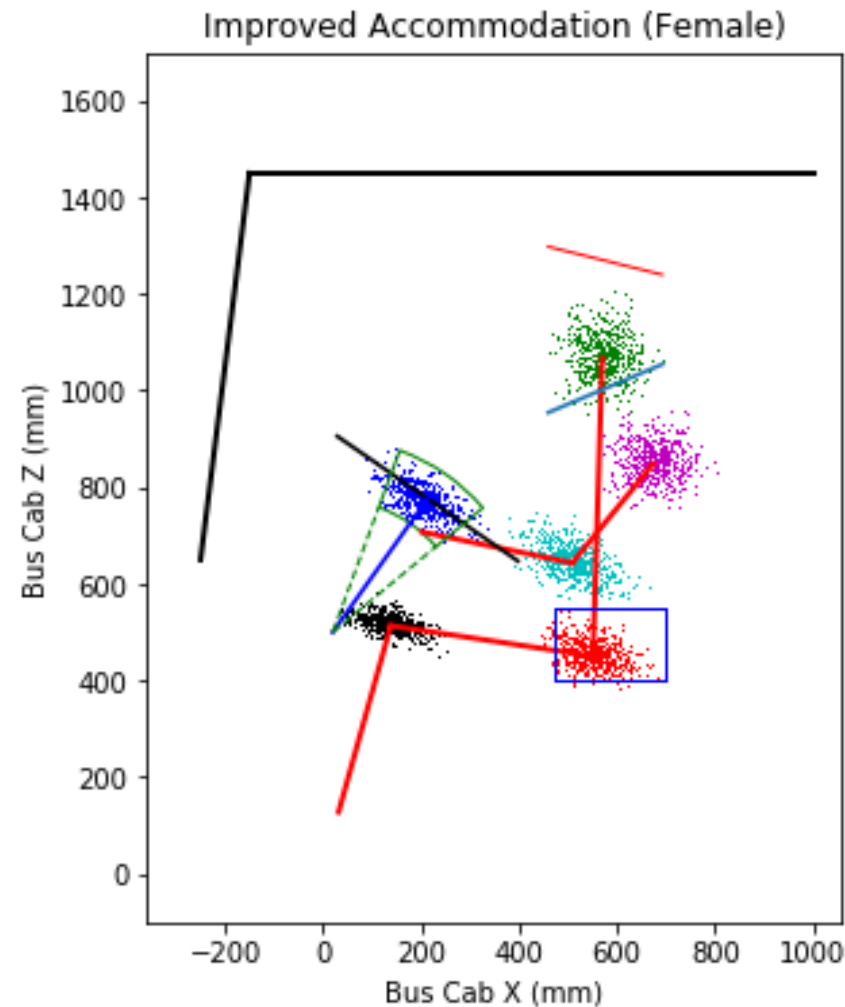
Accommodation Summary - Female

Head Under Roof	Seat Track Range	Steering Wheel	Up Vision	Down Vision	Total
1.0	0.386	0.01	1.0	0.952	0.002

Accommodation Summary - Combined

Head Under Roof	Seat Track Range	Steering Wheel	Up Vision	Down Vision	Total
1.0	0.575	0.005	1.0	0.976	0.001

The improved design repositions the steering wheel and seat track and adds some adjustability.



The improved design works better for both men and women.

Accommodation Summary - Male

Head Under Roof	Seat Track Range	Steering Wheel	Up Vision	Down Vision	Total
1.0	0.914	0.944	0.996	1.0	0.876

Accommodation Summary - Female

Head Under Roof	Seat Track Range	Steering Wheel	Up Vision	Down Vision	Total
1.0	0.966	0.906	1.0	0.91	0.842

Accommodation Summary - Combined

Head Under Roof	Seat Track Range	Steering Wheel	Up Vision	Down Vision	Total
1.0	0.94	0.925	0.998	0.955	0.859

Choose A Population (click to Expand).

Select Driver Database:

NHANES Drivers

Select 'Male - Female Ratio':

50% - 50%

Steering Wheel in 'mm/degree'. (X:AHP Z:AHP)

Seat Track in 'mm'. (X:AHP Z:AHP)

Geometric Layout in 'mm'. (X:AHP Z:GND)

Update Accommodation

Instruction

Data Visualization

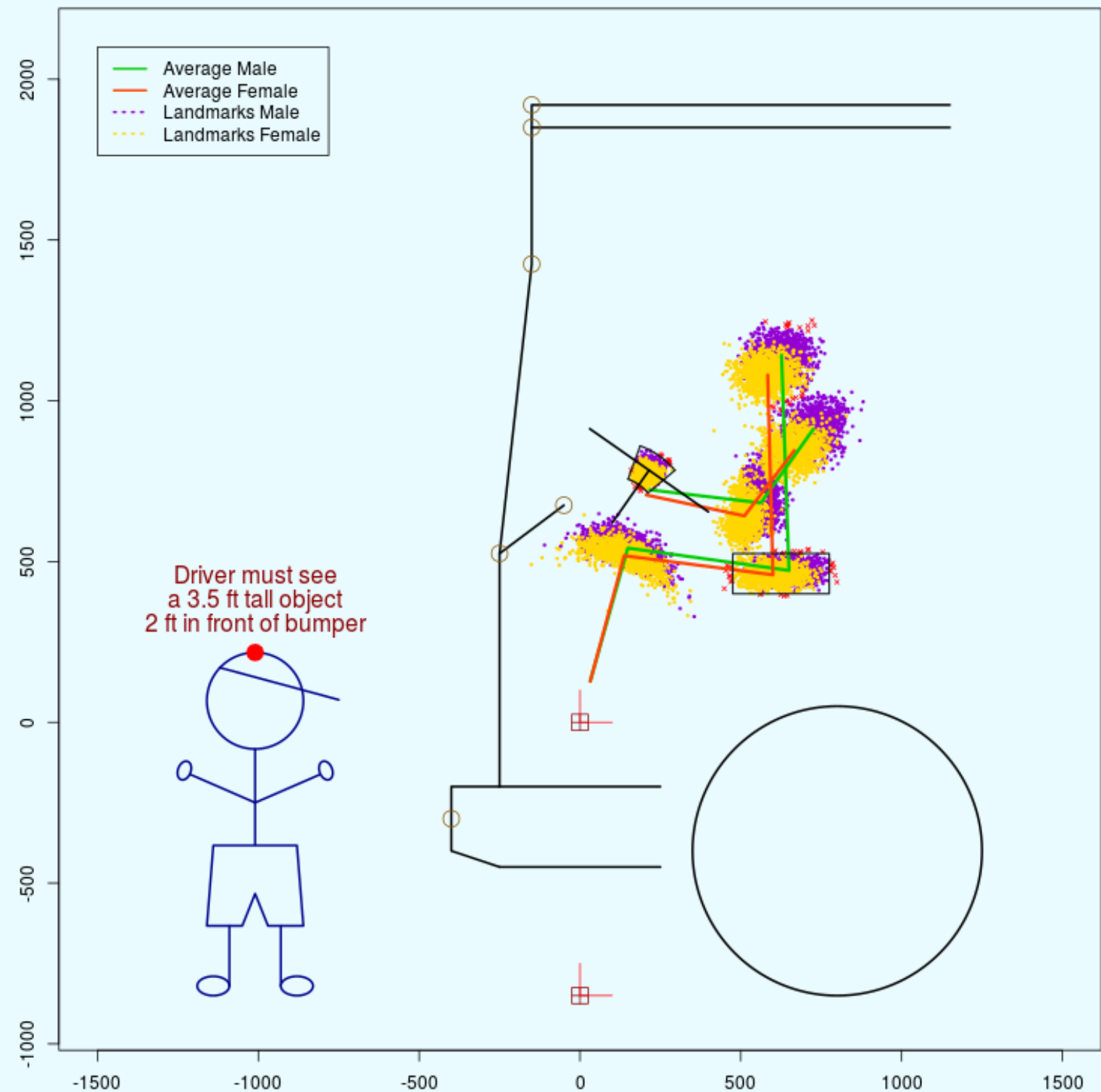
Magnified View

Accommodation Summary

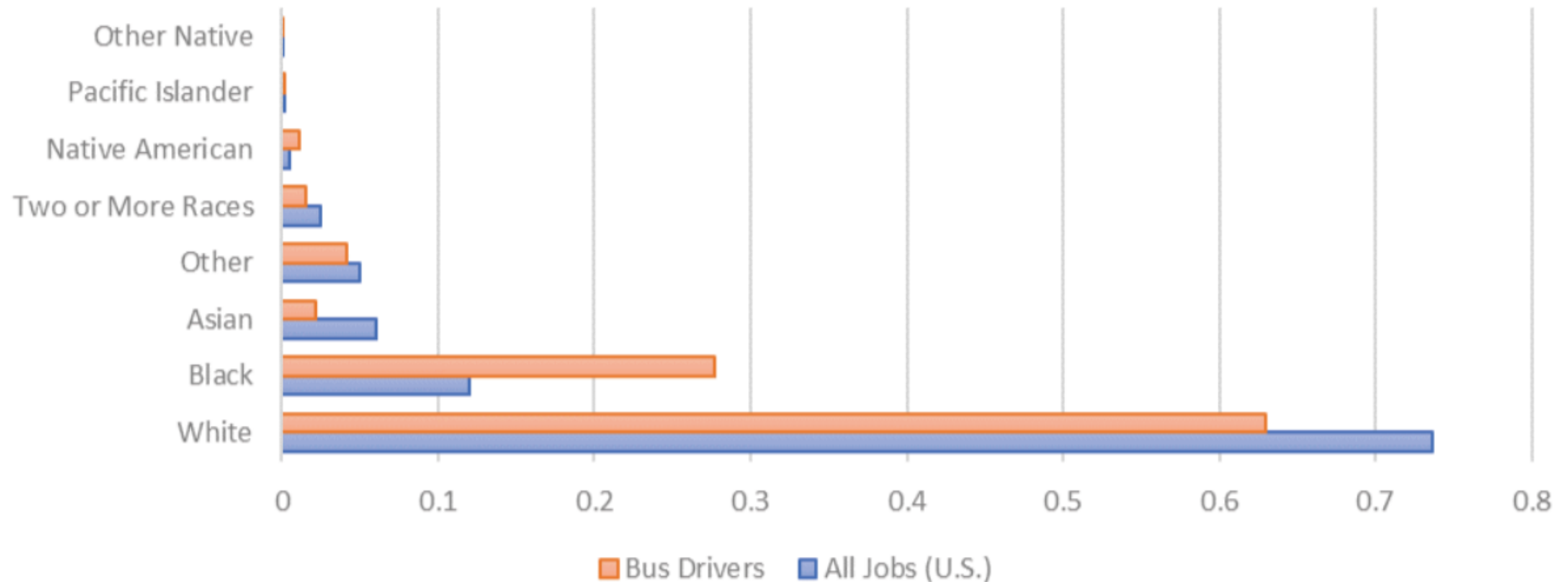
Acknowledgement

[1] Move cursor onto the graph to enable more actions

☒ Male Landmarks ☒ Female Landmarks ☒ Average Male ☒ Average Female ☐ Disaccommodated Users Only



We can also explore accommodation for drivers based on factors like race and ethnicity



US Bus Driver Racial Diversity (2018)

The tool and associated report are
available from the
National Academies Press



We conduct research in the application of rigorous design methods to the design of artifacts, tasks, and environments for people.

data

explore and download data for US civilians, global populations, NHANES, ANSUR, and ANSUR II

download data

design

make design decisions using our customizable design tools and data on body size and shape

tools

learn

learn from our how-to guides, research publications, primers, and other materials

library

Navigating the barriers to interdisciplinary design education

Using Multivariate Analysis to Select Accommodation

search

Search

openlab.psu.edu

thank you

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TRB WEBINAR:

*PLANNING BUS OPERATOR WORKSTATION
AND BARRIER DESIGNS FOR HEALTH AND
SAFETY*

*TCRP REPORT 249 (PROJECT C-25)
BUS OPERATOR BARRIER DESIGN:
GUIDELINES AND CONSIDERATIONS*

ANDREW KRUM

OCTOBER 2025



VIRGINIA TECH
**TRANSPORTATION
INSTITUTE**

TRANSPORTATION RESEARCH BOARD
OF THE NATIONAL ACADEMIES

NEED



- Average of 174 instances (NTD reported/major) of operator assault per year between 2009 and 2018.¹
- NTD documents a 120% increase in assaults against transit workers from 2013 to 2021.²
- Non-fatal assaults can be routine and, in the past, often were unreported (Memphis Area Transit Authority).³
- Preventative methods such as barriers and self defense training and tools may be the only methods to deflect spontaneous assaults.⁴

1. FTA, February 2021 <https://www.transit.dot.gov/sites/fta.dot.gov/files/2021-02/February-Spotlight-Operator%20Assault-20210223.pdf>

2. "FTA issues general directive to help transit agencies protect frontline workers from risk of assaults" (9/26/2024) <https://www.masstransitmag.com/safety-security/press-release/55142761/federal-transit-administration-fta-fta-issues-general-directive-to-help-transit-agencies-protect-frontline-workers-from-risk-of-assaults>

3. Transit Advisory Committee for Safety (TRACS) 14-01 Report, Preventing and Mitigating Transit Worker Assaults in the Bus and Rail Transit industry, July 6, 2015.

4. Nakanishi, Y.J. & Fleming, W.C. (2011). TCRP Synthesis 93: Practices to Protect Bus Operators from Passenger Assault. Transportation Research Board, National Academies. Washington, D.C.

OBJECTIVE

Provide practical guidance to industry and transit agencies...

- Design
- Procurement
- Installation

on transit bus barriers that enhance...

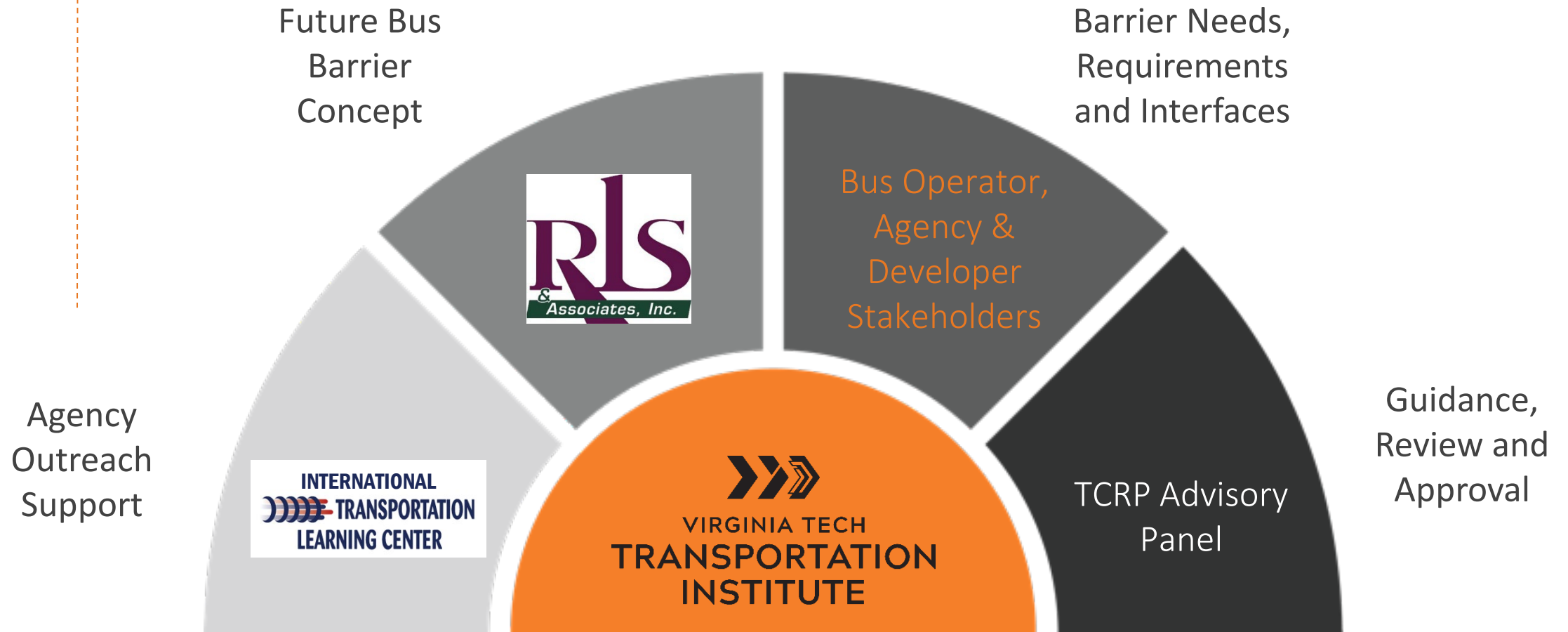
- Retrofit existing bus operator workstations
- Conceptualize future bus operator workstations

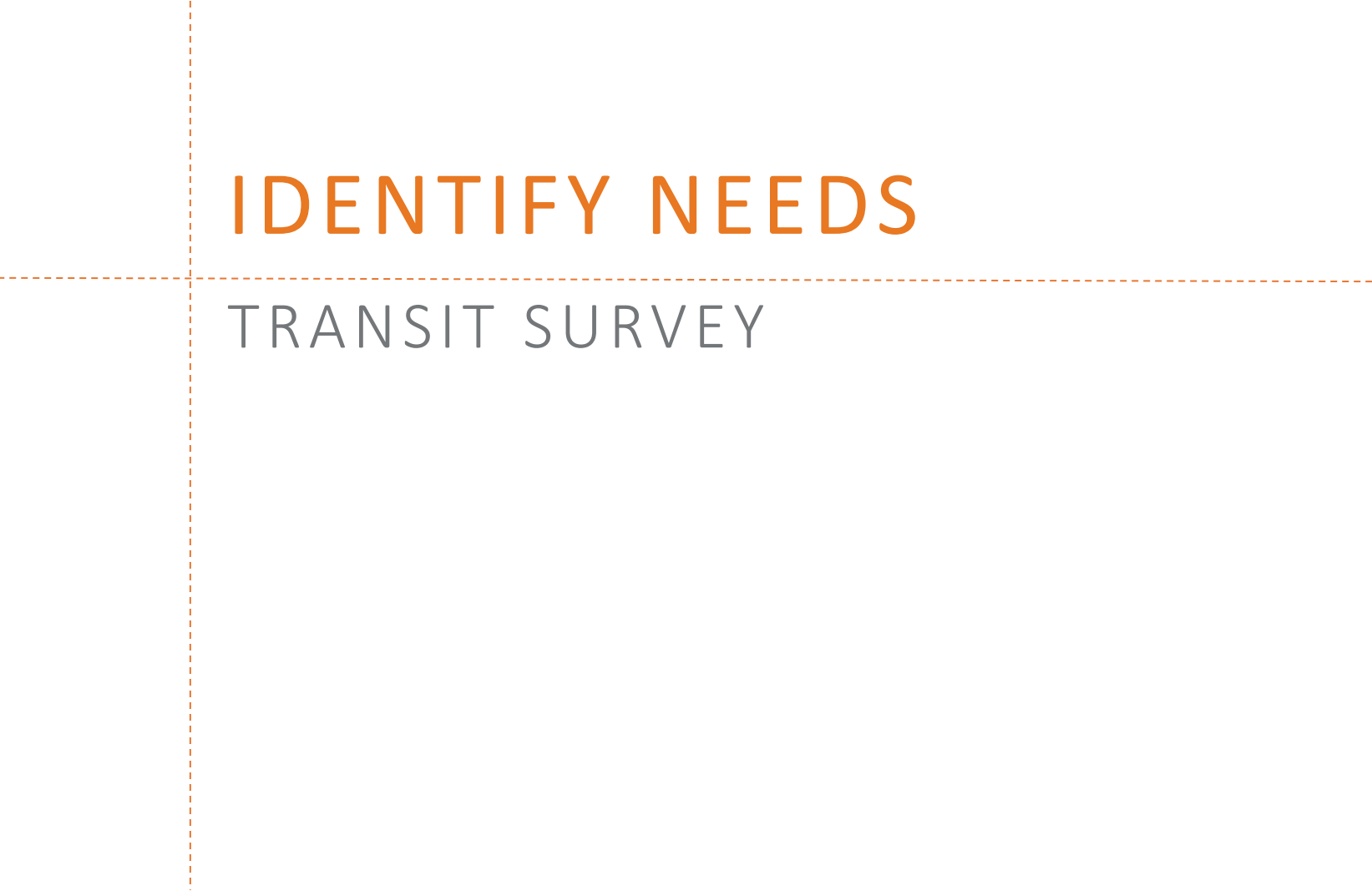
the health and safety of bus operators and the public.

- Operating visibility
- Protection and security
- Comfort, temperature, and human factors
- ADA compliance
- Emergency egress
- Air quality

TEAM

IDENTIFY NEEDS • DEFINE REQUIREMENTS • ENGINEER
CONCEPTS • EVALUATE • PRODUCE GUIDANCE





IDENTIFY NEEDS

TRANSIT SURVEY

TRANSIT SURVEY

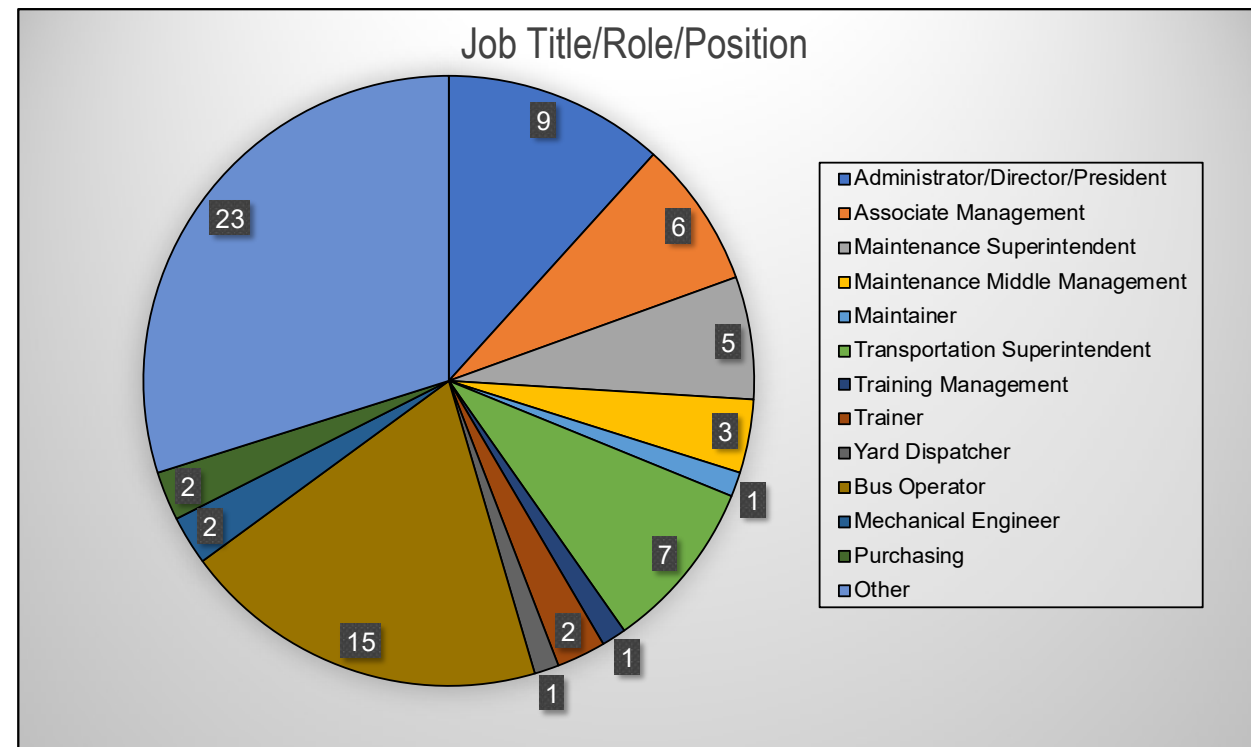
GOAL

- Types of barriers in use
- Primary reason for barrier use
- Plans to continue using barriers
- Positive and negative comments from bus operators
- Costs to implementation and return-on-investment
- What an ideal barrier would/should be

TRANSIT SURVEY

DEMOGRAPHICS

- Collection from up to 77 respondents from across North America
- 49 identified agency; others did not complete organization question
- Timeframe: Fall 2022 / Winter 2023
- Respondents included management, drivers (bus operators), maintainers, engineering, and purchasing roles
- Average years of experience (n = 53)
 - All 9.7; minimum 1; maximum 34
 - Administration: 8.4
 - Maintenance: 6.3
 - Transportation: 14.7
 - Engineering/Procurement: 3.5



TRANSIT SURVEY

RESULTS

- Agency Barrier Current Use 96% (n = 54)
 - Regarding use before/after COVID-19 (n=51)
 - **31% use before COVID-19** for:
 - Prevention of physical assault: 69% (11)
 - Bus operator health (e.g., sneeze guard, etc.): 6% (1)
 - Both: 13% (2)
 - Other : 13% (2)
 - **69% use after COVID-19**
 - 100% respondents said agencies will continue to use as pandemic wanes
 - **92% of 50 respondents** said their agencies required barriers be used
 - Three (3) respondents said agencies do not use but considering
 - Why not before now? **No assaults, concern for emergency evac., more research/info needed**

TRANSIT SURVEY

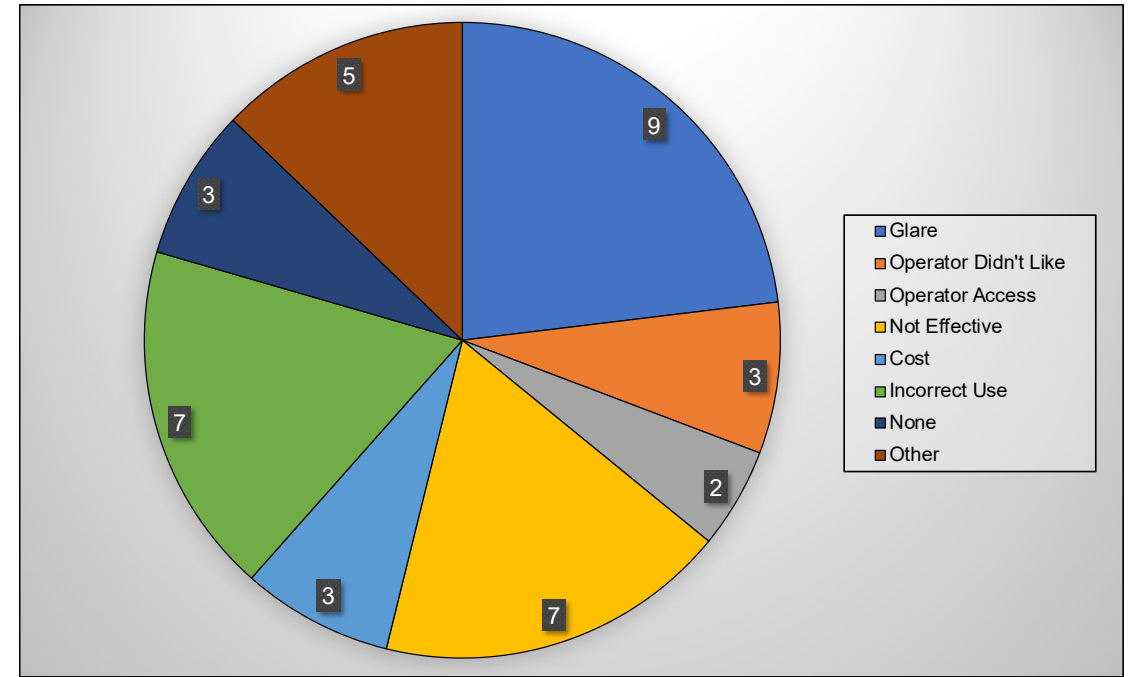
RESULTS

- Barrier Design (n = 37)
 - Types:
 - Vinyl shower curtain
 - Full plexiglass or polycarbonate enclosure
 - Steel half barrier door
 - Full barrier with steel lower half and sliding plexiglass or glass upper half; powered windows and separate fan controls
 - Upper half opens separately from lower half
 - **Redesign or evaluation** of lessons learned since initial installation: 41%
 - Manual versus automatic to open close: Majority are manual; automatic or partially automatic
 - Barriers ADA (n=39): compliant 74%, unknown 23%
 - Allows **emergency egress** (i.e., disengage barrier and open): 59%
 - Design considers the **visibility and glare concerns** of bus operators: 54%

TRANSIT SURVEY

RESULTS

- Effectiveness
 - Challenges implementing (n = 39) →
 - Bus operator training (n=33): 49%
 - Benefits (n=31)
 - Reduction in assaults 32%
 - Operator protection or confidence 19%
 - Other benefits mentioned: reduced operator sick days, reduced bus operator injury, general and contained airborne pathogens
 - Unknown/none: 35%
 - Complaints (n=31) exist from bus operators 67% and passengers 6%
 - Return on Investment
 - Unknown or not applicable: 89%
 - Factors: reduce assaults, workers comp claims, prevent bus operator sickness
 - **Successful 39%, Partly successful 42%, Unsuccessful 19%**





ENGINEER CONCEPTS

CONFIGURATIONS AND RISK MITIGATION

BUS BARRIER CONCEPTS FOR RISK MITIGATION

Three configurations developed to support retrofit and new vehicles.

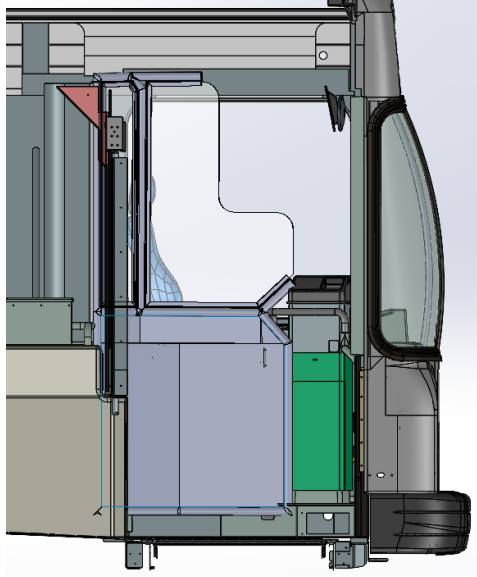
- Seeking to provide options at varying cost and complexity with risk control features that align with a range of decision maker and stakeholder preferences.

			Risk Controls						
Concept	Type	Cost	Physical	Spitting	Air	Thermal	ADA	Usability	Visibility
A	Retrofit	Low	medium	low	low	low	high	medium	medium
B	Retrofit	Moderate	high	high	medium (pressure)	medium	high	high	high
C	Integrated	High	high	high	high (filtration)	high	high (mid-door)	high	high

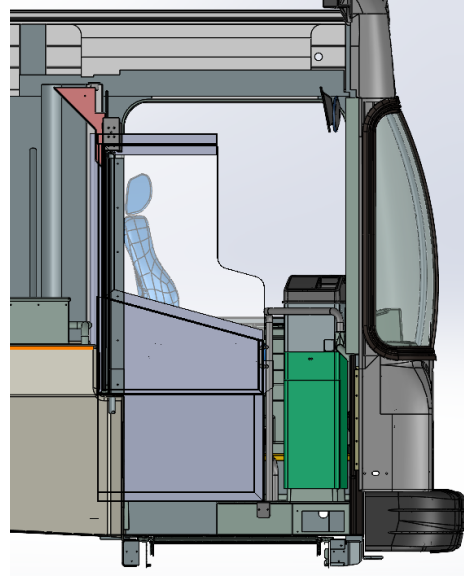
BENCHMARKING

Comparison of three existing NYCT retrofit bus operator barriers to new retrofit concept

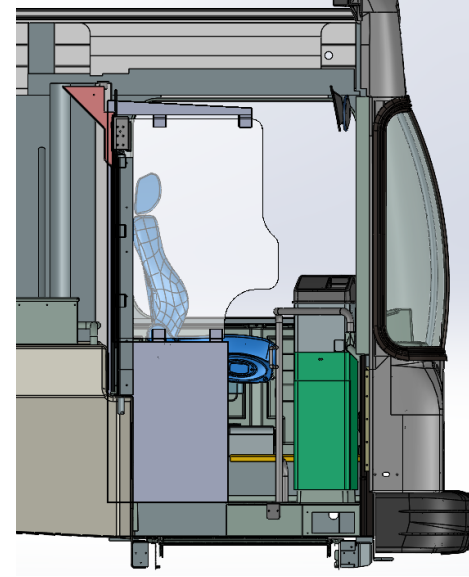
Example 1 (A)



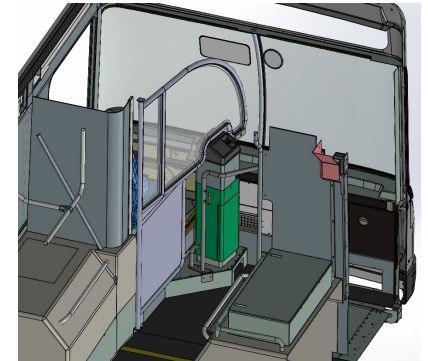
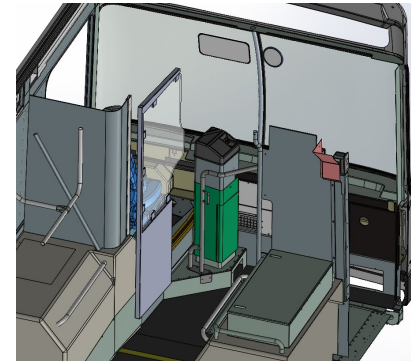
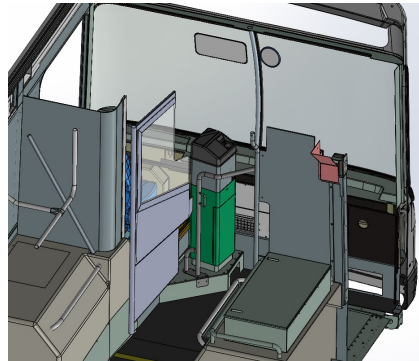
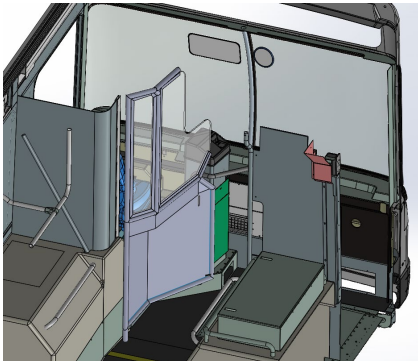
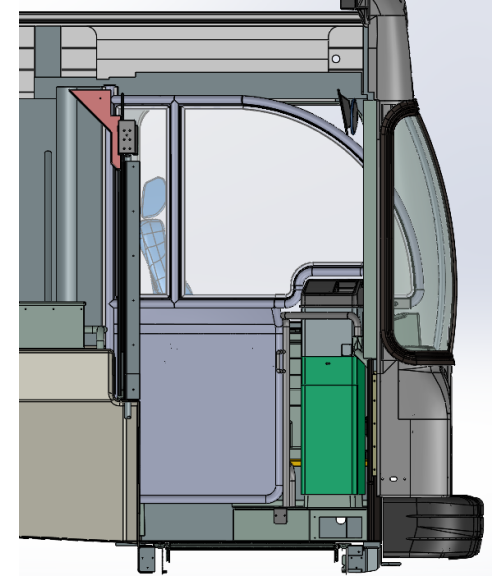
Example 2



Example 3

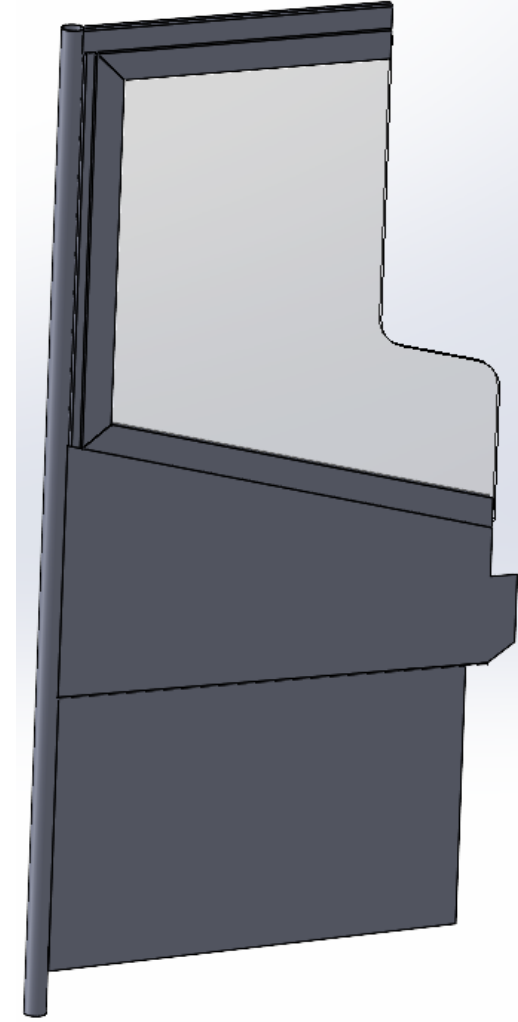
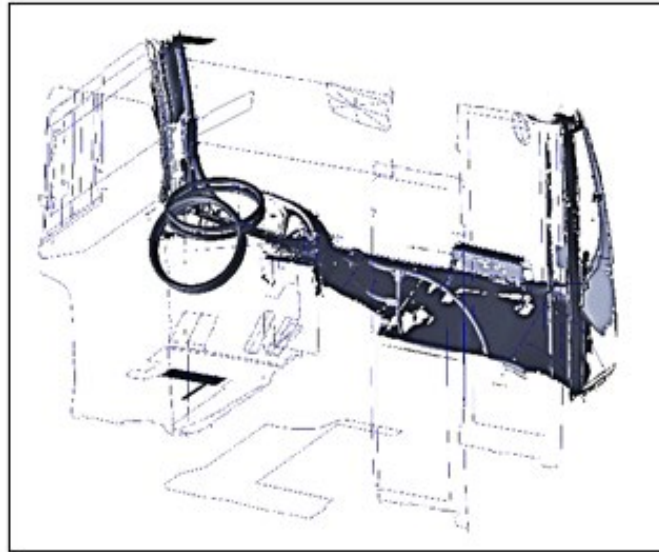


Concept (B)



TCRP C-25 BARRIER CONFIGURATIONS

Configuration A: Based on data collected by VTTI
on FTA NYCT Project⁵



5. <https://www.transit.dot.gov/research-innovation/transit-bus-mirror-configuration-pilot-project-report-0219>

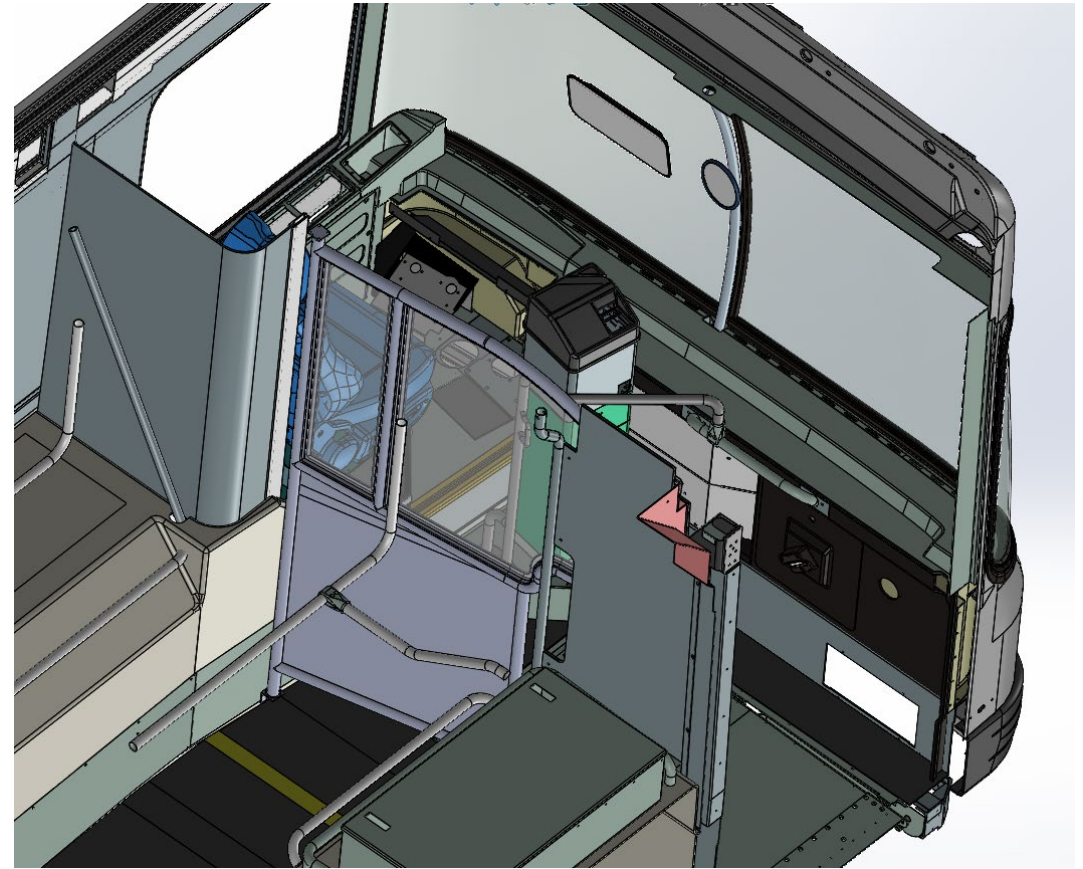
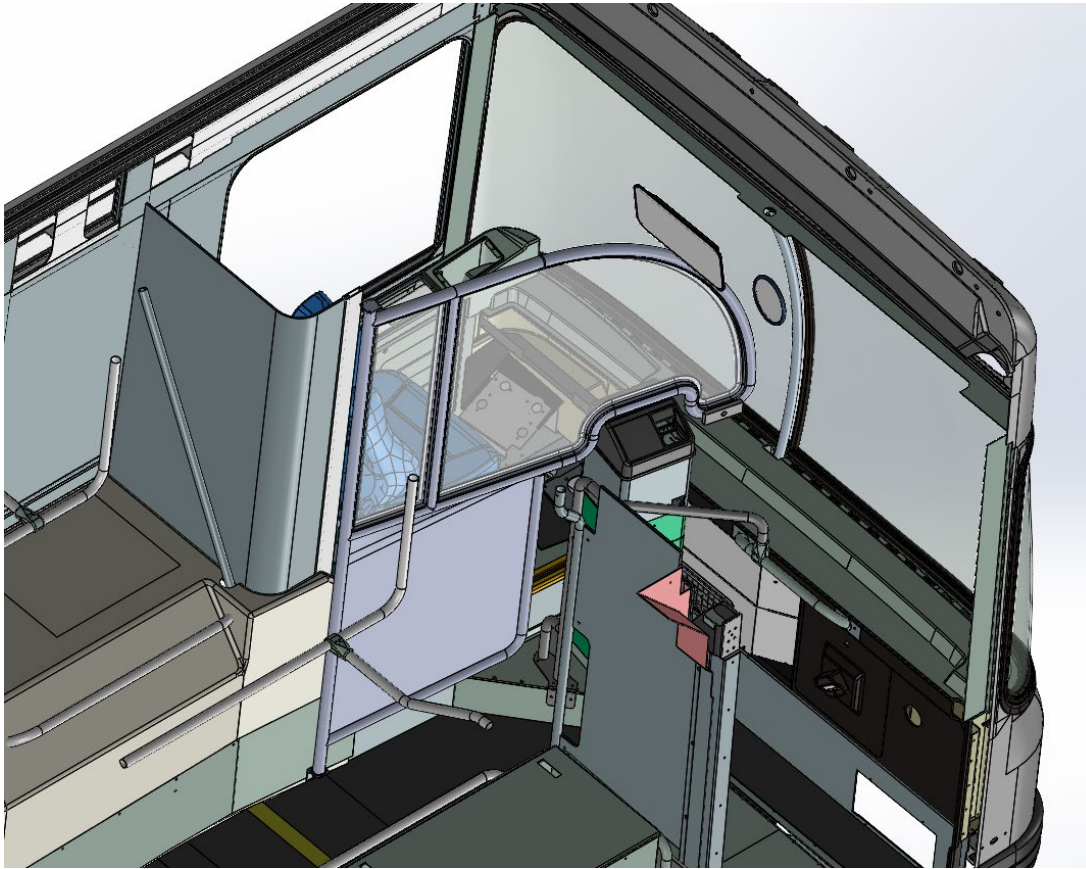
CONFIGURATION ATTRIBUTES

Configuration A

- Designed as a low/moderate-cost aftermarket installation for existing buses
- Designed to **mitigate risks of physical assault** for the bus operator
- Low reduction of risks due to passenger spitting, air quality, and temperature exposure
- Maintains clearances required for front door entry of passengers with disabilities and devices
- Considers needs of bus **operator usability for manual operation** of the barrier door
- Maintains **visibility clearances of glazing** to windshield and mirrors and transparency to front entry door

TCRP C-25 BARRIER CONFIGURATIONS

Configuration B: Based on vehicle data provided by bus manufacturer as use case



CONFIGURATION ATTRIBUTES

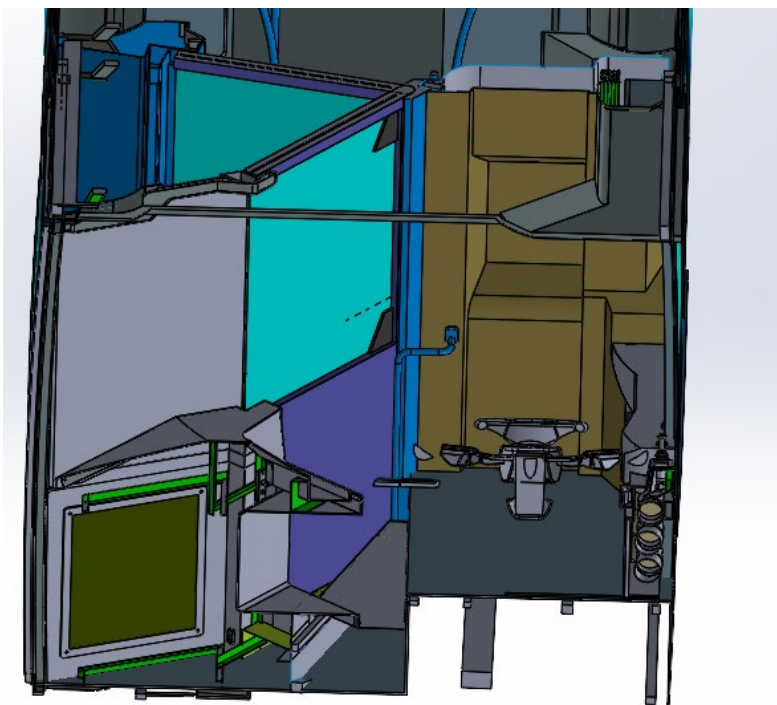
Configuration B

- Designed as a moderate-cost aftermarket installation for existing buses
- Designed to **eliminate risks of physical assault** and mitigate spitting
- Designed to mitigate air quality and temperature risks
- Maintains clearances required for front door entry of passengers with disabilities and devices
- Design intended to provide **optimal usability with automated door** operation for **boarding and visibility** while driving for bus operators

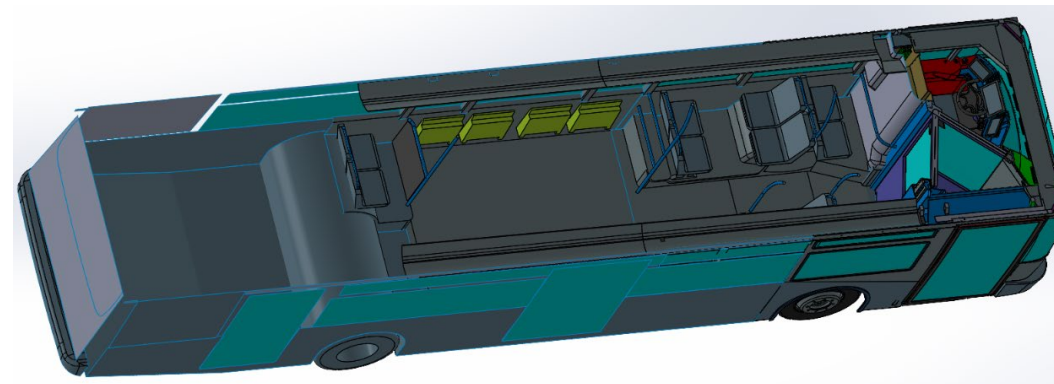
TCRP C-25 BARRIER CONFIGURATIONS

Configuration C: FTA “Bus of the Future”⁶

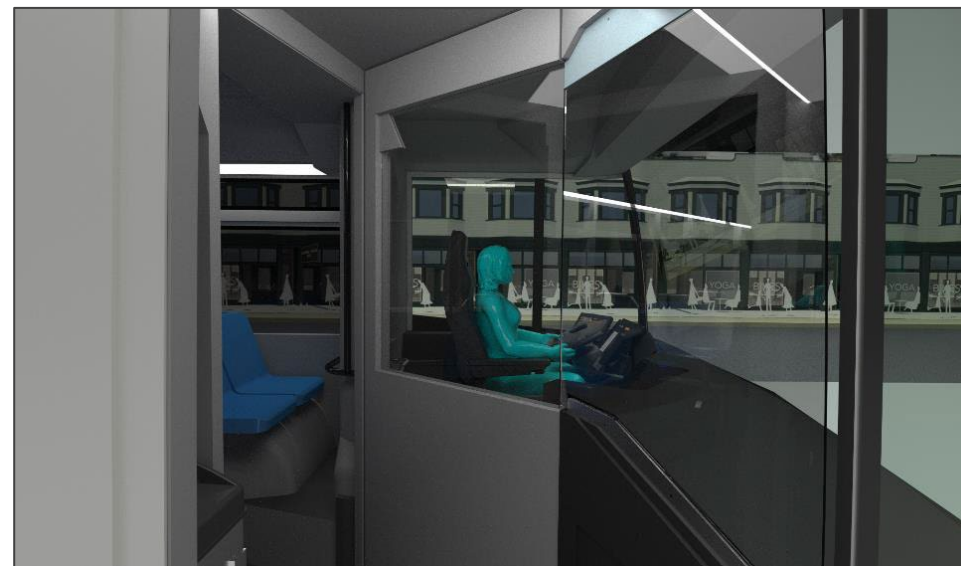
Front View (looking rearward)



Top View



Side View (rendering)



6. <https://www.transit.dot.gov/research-innovation/bus-future-redesign-transit-bus-operator-compartment-improve-safety-operational>

CONFIGURATION ATTRIBUTES

Configuration C

- Operator barrier designed as a fully integrated feature of newly manufactured bus
 - Offers flexibility to bus operators (they may choose whether to raise or lower the glazing); options for operator to maintain **separate air space** or provide service to passengers
 - Door could be automated to change position between boarding and driving modes.
 - Encourages middle- or rear-door entry for passengers with wheeled mobility devices
 - Glass paneling (for positive pressure isolation when glazing is raised) and thinned A- and B-pillars maximize visibility
 - **Replaces mirrors with a camera system**, removing blind spots and offering near-360 degree views around bus
- **High mitigation or elimination of all assault risks:** physical and spitting attack, air quality, temperature (assuming separate HVAC), usability for door operation, emergency egress, human factors
- **Mitigation of visibility risks depends heavily on design;** considerations include: **separate air space glass moisture/defog**, driver eye position relative to angled glazing/panels, implementation of cameras and displays

REPORT GUIDANCE AND CONSIDERATIONS

- Configuration models provide a range of cost and risk mitigation controls
 - Configuration A: split steel/transparent glazing door; manual operation; fixed position for driving and loading
 - Configuration B: split steel/transparent glazing oversized; door automated; transitions between driving and loading
 - Configuration C: Bus of the Future bus operator compartment; door manual or automated; side/rearward visibility enhanced by cameras and displays; separate HVAC
- Concept bill of materials
- Requirement matrix organized across design criteria
- Summary of configurations, requirements, and risk mitigations

REPORT LINK & PROJECT CONTACTS

- Report Link: <https://nap.nationalacademies.org/catalog/27877/bus-operator-barrier-design-guidelines-and-considerations>
- TRB/National Academies
 - Mariela Garcia-Colberg, Esq.(CRP Senior Program Officer)
MGColberg@nas.edu
- VTTI
 - Andrew Krum (Principal Investigator) akrum@vtti.vt.edu
 - Scott Tidwell (Research Manager) stidwell@vtti.vt.edu
 - Erin Mabry (Researcher) emabry@vtti.vt.edu
- RLS & Associates
 - Christy Campoll ccampoll@rlsandassoc.com
- International Transportation Learning Center

Today's Presenters



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NATIONAL ACADEMIES
Sciences
Engineering
Medicine

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TRANSPORTATION INSTITUTE



Matt Parkinson

parkinson@psu.edu

open
design lab

Upcoming events for you

December 2-3, 2025; Denver, Colorado

How RTD and North American Transit Agencies
Are Addressing Drug Use on Public Transportation

RSVP to Cheryl Webb (cheryl.webb@rtd-denver.com)

January 11-15, 2026

2026 TRB Annual Meeting

<https://trb-annual-meeting.nationalacademies.org/>

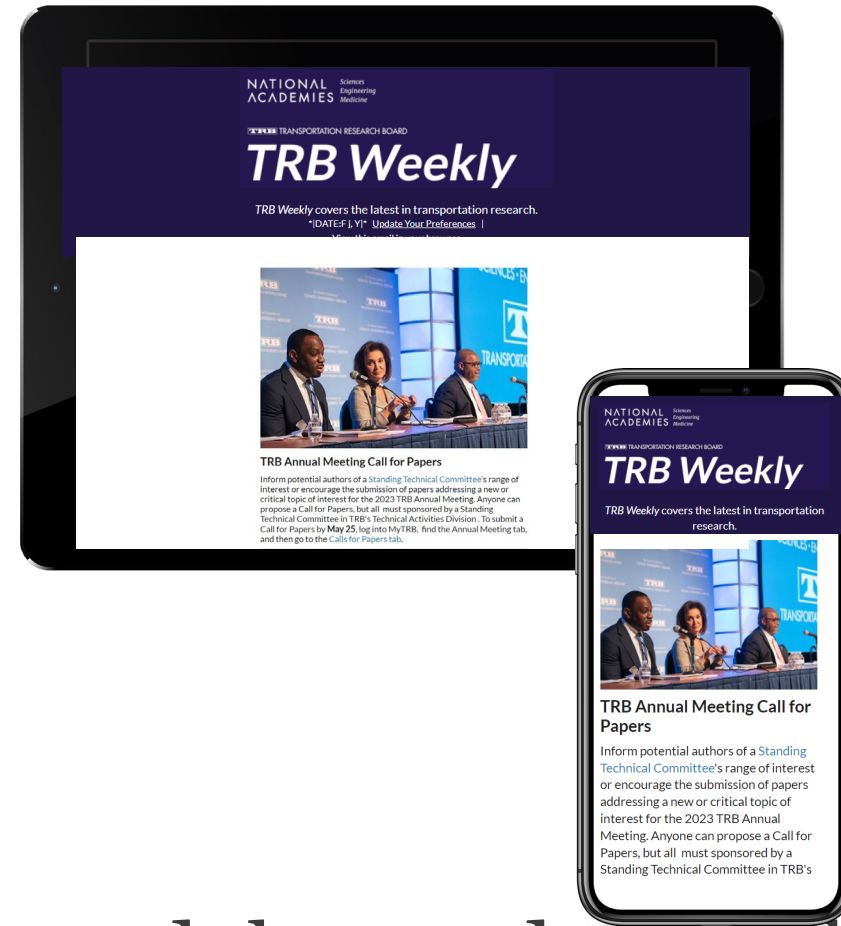


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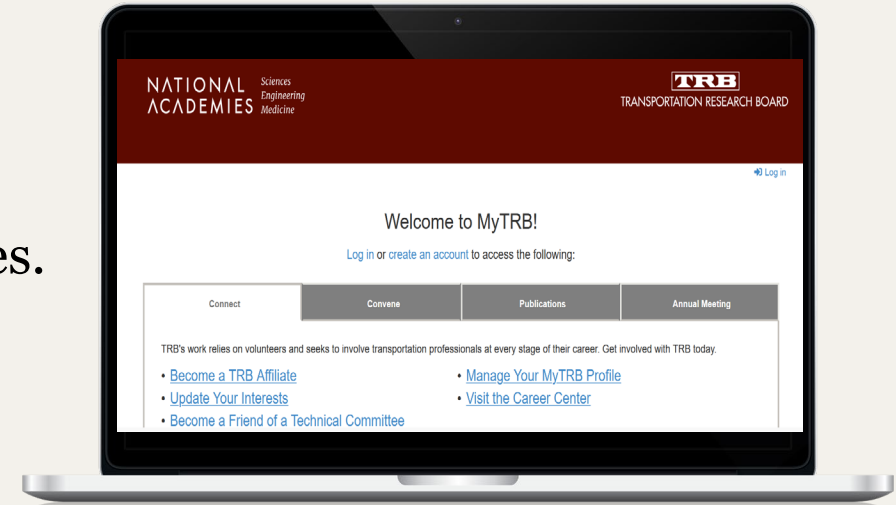


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