

Organizational Models for the Cyber Forces of the U.S. Armed Forces

MEETING #1

National Academy of Sciences Building, Room 125
2101 Constitution Ave NW

20 NOVEMBER 2025

OPEN SESSION

1230-1300 ET

Study Legislative Background

Staff from Senate and House Armed Services Committees
(via Zoom)

1300-1400 ET

Study legislative background and background on CSIS Commission on Cyber Force Generation

Mr. Josh Stiefel, CSIS Commission on Cyber Force Generation co-chair and former Professional Staff Member, House Armed Services Committee

1400-1500 ET

Former US CYBERCOM Leadership Perspective

Gen (ret) Tim Haugh, US Air Force, former US CYBERCOM commander
(via Zoom)

1500-1530 ET

Break

1530-1630 ET

Former US CYBERCOM Leadership Perspective

GEN (ret) Paul Nakasone, US Army, former US CYBERCOM commander
(via Zoom)

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National Academy of Sciences Building, Room 125
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21 NOVEMBER 2025

OPEN SESSION

1000-1100 ET

Sponsor's Remarks

Ms. Katherine Sutton, Assistant Secretary of Defense for Cyber Policy

1100-1200 ET

Perspectives on a Cyber Service

RADM (ret) Mark Montgomery, US Navy; Senior Director, Center on Cyber and Technology Innovation, Foundation for the Defense of Democracies

1200-1300 ET

Working Lunch

1300-1430 ET

Report Brief: Getting the Fundamentals of Cyberspace Force Readiness Right

Mr. Quentin Hodgson, Senior International/Defense Researcher, RAND
Dr. Susan Gates, Director, Office of Research Quality Assurance, RAND

[Link to report](#)

(via Zoom)