

Standing Committee on Primary Care May 2026 Public Meeting

Speaker Biographical Sketches

Irfan M. Asif, MD, serves as Associate Dean for Primary Care and Rural Health and Chair of the Department of Family and Community Medicine at the University of Alabama at Birmingham (UAB) Marnix E. Heersink School of Medicine. He also leads UAB’s Primary Care Service Line and Sports and Exercise Medicine programs, overseeing clinical, educational, and research strategies across urban and rural settings. A national leader in sports and exercise medicine, Dr. Asif is the President-Elect of the American Medical Society for Sports Medicine (AMSSM; President 2027–2028) and previously served on the Boards of both AMSSM and the Association of Departments of Family Medicine (ADFM). He is a Senior Editor for the British Journal of Sports Medicine and previously served for a decade as Associate Editor for *Sports Health*. He serves as team physician for UAB Athletics, Birmingham Legion FC, and USA Wheelchair Rugby. Dr. Asif’s scholarly work spans sports cardiology, sudden cardiac death prevention, and the integration of physical activity into chronic disease management. He has increasingly focused on advancing lifestyle medicine and population health strategies—bridging elite athlete care with scalable community-based interventions to combat cardiometabolic disease and physical inactivity, particularly in the Deep South. He is the founding leader of multiple primary care workforce and research initiatives designed to strengthen rural health infrastructure and address health disparities. As Principal Investigator of HEART-NET (Health Equity through Access and Research in Transformative Networks), he leads a multi-state consortium across Alabama, Mississippi, and Arkansas to build research capacity, enhance digital health integration, and expand access to high-quality primary care in underserved communities. Dr. Asif has secured more than \$40 million in funding as Principal Investigator and over \$28 million as Co-Investigator. He was recently named the Heersink Endowed Professor in Sports and Exercise Medicine at UAB.

Heather J. Baer, Sc.D, is an Associate Professor of Medicine at Harvard Medical School, an Associate Professor of Epidemiology at the Harvard T.H. Chan School of Public Health (the Chan School), and a Senior Investigator in the Division of General Internal Medicine and Primary Care at Brigham and Women’s Hospital. Her research focuses on the role of lifestyle factors in the etiology and prevention of chronic disease, as well as strategies for management of overweight and obesity in clinical settings, with a particular focus on interventions using health information technology. Dr. Baer is also actively involved in educational activities at the Chan School. She is the Faculty Director of the MPH in Epidemiology and the Field of Study leader for the MPH in Clinical Effectiveness, and she teaches several courses in epidemiologic and clinical research methods.

Susannah Bernheim, MD, MHS, is a Family Physician and the Chief Medical Officer for the Center for Medicare and Medicaid Innovation Center. She leads the Center's newly announced strategic pillar promoting evidence-based prevention in alternative payment models. She also oversees the quality strategy for the Center and previously served as the Innovation Center's Chief Quality Officer. Prior to coming to CMS, Dr. Bernheim was an Associate Professor at Yale University School of Medicine in General Internal Medicine and Senior Director of Quality Measurement at the Yale-New Haven Hospital Centers for Outcomes Research and Evaluation (CORE), where she led work to develop the next generation of performance measures. She completed her undergraduate degree at Yale University and her medical degree at the University of California, San Francisco (UCSF). After postgraduate training in Family Medicine at UCSF, Dr. Bernheim was a fellow in the Robert Wood Johnson Clinical Scholars program and the Training Program in Geriatric Clinical Epidemiology and Aging-Related Research at Yale University.

Carl Bright is resident of Washington, DC and participant at Mary's Center, a federally qualified health center. Mr. Bright uses clinical services at Mary's Center as well as services offered by community-based organizations that that Mary's Center has partnered with.

Sean Cavanaugh is the Chief Policy Officer at Aledade, the nation's largest network of independent primary care practices anchored in value-based care. Sean previously served as the Deputy Administrator and Director of the Center for Medicare at the CMS and Deputy Director at the Center for Medicare and Medicaid Innovation. Prior to that, Sean held senior positions at the United Hospital Fund, the New York City Mayor's Office of Health Insurance Access, and the Maryland Health Services Cost Review Commission.

Desha Dickson joined Reading Hospital in 2011 and currently serves as the Vice President for Community Wellness at Tower Health. She oversees development, implementation and management of community benefit and health improvement programs. Desha has created programs that provide local students with educational opportunities in healthcare. She developed an internship program at Reading Hospital that enables local high school students to gain work experience in a variety of departments within the healthcare setting, while advancing their professional skills through monthly seminars covering topics such as interview skills and financial planning. She is responsible for leading the Community Health Needs Assessment for the hospitals within the Tower Health system. She aligns internal and external stakeholders to address pressing community health needs. She has led the Hospital in adding innovative programming to address the social needs of patients, such as the Medical Legal Partnership program, Community Connection Program and Street Medicine. Desha serves as the organizational leader within the system to drive the development, implementation, and integration of best practices and resources to increase cultural and belonging within Tower Health. She has over twenty-five years of combined experience working with healthcare and community-based nonprofit organizations. Desha believes strongly in the value of strategic, community-centered partnerships to address population and community health. She holds a master's degree in organizational management from Eastern University.

Jessilyn Dunn, PhD, is an Associate Professor of Biomedical Engineering and Biostatistics & Bioinformatics at Duke University. She directs the BIG IDEAs Lab, which is focused on digital health innovation, wearable sensors, and the development and validation of AI-driven digital biomarkers. Dr. Dunn is the Principal Investigator of research initiatives funded by the NIH, NSF, and FDA which are developing digital biomarkers of conditions ranging from pre- and type 2 diabetes to influenza-like illness to Opioid Use Disorder. She sits on the Google Consumer Health Advisory Panel and is a recipient of the NSF CAREER Award and the IEEE EMBS Early Career Achievement Award for her leadership and innovation across engineering and medicine.

Susan Edgman-Levitan, PA, is Executive Director of the John D. Stoeckle Center for Primary Care Innovation at Massachusetts General Hospital, a lecturer in the Department of Medicine, Massachusetts General Hospital (MGH), and an associate in health policy, Harvard Medical School and an instructor at the Harvard Chan School of Public Health. Prior to MGH, Susan was the founding President of the Picker Institute. A constant advocate of understanding the patient's perspective on healthcare, she has been a principal investigator on the Yale/Harvard Consumer Assessment of Healthcare Providers and Systems (CAHPS) study and is a member of the Lucian Leape Institute and a Senior Fellow at the Institute for Healthcare Improvement (IHI). She is an editor of *Through the Patient's Eyes*, a book on creating and sustaining patient-centered care, and *The CAHPS Improvement Guide*. She is a founding member of the *MA Primary Care Alliance for Patients*, a statewide coalition working with the MA state legislature to fund enhanced payments for primary care services and to support practices that are at risk because of the COVID pandemic. She co-chaired the MassGeneralBrigham Patient Experience Leaders Committee for 13 years until 2022. Ms. Edgman-Levitan is also a member of the Beryl Institute's Global Steering Committee to Co-Design the Future of Patient Experience Measurement. Ms. Edgman-Levitan serves on several boards and national advisory committees, including the Agency for Healthcare Research and Quality National Advisory Council, the ABIM Foundation, the Patient Experience Policy Forum, the Primary Care Collaborative and the CareWays Collaborative. In 2007, she received the Leadership and Innovation Award from the Center for Information Therapy and in 2016, the Inaugural Richard Nesson award from the Massachusetts Health Quality Partnership. In 2020 she received the Partners Healthcare System Nesson award for System Collaboration. She is an invited member of the Future of Health Collaborative. Susan holds degrees from the University of Michigan and the Duke University Physician Assistant program, where she received the Distinguished Alumni Award and was inducted into the Duke University Medical Center Hall of Fame in 2004.

Douglas Jacobs, MD, MPH, is the Executive Director of the Maryland Health Care Commission (MHCC), an independent regulatory agency whose mission is to plan for health system needs, promote informed decision-making, increase accountability, and improve access in a rapidly changing health care environment. Through oversight of primary care investment, certificate of need, the state's all-payer claims database, health information exchange, and transparent quality measurement, MHCC is promoting equitable access to care and value. Previously, he was Chief Transformation Officer in the Center for Medicare at the Centers for Medicare and Medicaid Services (CMS), where he helped to lead center-wide efforts to move the

health care system toward value-based care, advance health equity, and promote delivery system transformation. Notable accomplishments include the creation of the first-ever Medicare payments for advanced primary care, community health workers, and a new Medicare benefit for counselors and therapists. He also led the expansion of accountable care in Traditional Medicare and the CMS National Quality Strategy. Prior to this role, he was the Chief Medical Officer and first Chief Innovation Officer for the Pennsylvania Department of Human Services (DHS), where he helped oversee the state's Medicaid program and the response to the pandemic. Dr. Jacobs has written and published articles in the *New England Journal of Medicine*, *Journal of the American Medical Association*, *American Journal for Public Health*, *Health Affairs Forefront*, *Washington Post*, and *New York Times*. He graduated magna cum laude from Brown University and with distinction from the University of California, San Francisco's School of Medicine, and received his MPH degree from the Harvard T.H. Chan School of Public Health. Dr. Jacobs is a board-certified internal medicine physician and continues to work clinically in primary care.

Cory King was confirmed as the Health Insurance Commissioner by the Rhode Island Senate on April 2, 2024. He previously served as the Acting Health Insurance Commissioner and Chief of Staff. During his time at OHIC, Commissioner King has led the development of Rhode Island's cost growth benchmark program, called the Health Spending Accountability and Transparency Program, implemented the OHIC Data Hub, and led the first comprehensive analysis of publicly funded social and human service provider reimbursement rates. Commissioner King is a graduate of Tulane University and Brown University.

Hussain Lalani, MD, MPH, MSc, serves as a Medical Officer at the Centers for Medicare and Medicaid Services (CMS) Innovation Center, where he supports the strategic design of innovative payment and care delivery models to improve quality of care and reduce spending. He co-leads the development and implementation of the Innovation Center's evidence-based prevention strategy, which incentivizes preventive care and health promotion, with a focus on nutrition, physical activity, technology integration, and patient empowerment. Dr. Lalani is a board-certified primary care physician and general internist at Brigham and Women's Hospital, an Instructor of Medicine at Harvard Medical School, and an Adjunct Assistant Professor at Emory University School of Medicine. He is a health services researcher with expertise in the prescription drug market, health care affordability, policy and program evaluation, and population health. His work has been recognized nationally, including as a STAT Wunderkind and a 40 Under 40 Leader in Health by the National Minority Quality Forum. Dr. Lalani earned his MD from Duke University School of Medicine, an MPH from the Johns Hopkins Bloomberg School of Public Health, an MSc in health policy from the Harvard T.H. Chan School of Public Health, completed residency at UT Southwestern Medical Center, and a fellowship at Harvard Medical School.

Ryan Levi is the managing editor for Tradeoffs, a nonprofit newsroom reporting on health care's toughest choices, where he helps lead the newsroom's editorial strategy and guide its coverage on its flagship podcast, digital articles, newsletters and live events. Ryan spent six years as a reporter and producer for Tradeoffs covering Medicaid, mental health, addiction and health

technology, including artificial intelligence. Ryan's work has won numerous national awards and been featured on NPR, PBS NewsHour and The Marshall Project. Ryan lives in Washington D.C.

Todd May, MD, FAAP, serves as Vice President Medical Director at Health Net where he provides clinical expertise for the Commercial Team. He is deeply engaged in quality improvement efforts, population health management, health equity, advanced primary care, and implementation of innovative member engagement programs. He also provides key leadership in an innovative multi-payer initiative that promotes Advanced Primary Care in California, and another focused on improving hospital quality. Immediately prior to joining Health Net, Dr. May was a Professor at UCSF for over 20 years. During this tenure, he served as Chief of the Medical Staff and then as Chief Medical Officer at the San Francisco General Hospital campus. He has been practicing family medicine for over 30 years and continues to see patients at a community clinic in Half Moon Bay.

Suzanne Miyamoto, PhD, RN, FAAN, serves as Chief Executive Officer of the American Academy of Nursing (Academy), where she leverages more than two decades of policy, advocacy, and nonprofit leadership experience to advance the organization's mission of improving health and achieving health equity through nursing leadership, innovation, and science. Dr. Miyamoto's policy expertise, grounded in clinical experience in maternal and mental health and research, has earned her national recognition for her ability to develop innovative public policies and forge strategic partnerships that deliver evidence-informed, patient-centered, and community-oriented solutions. Throughout her distinguished career, she has cultivated an extensive network of stakeholders across the health care ecosystem, from insurers to consumer advocacy organizations, successfully establishing multiple advocacy coalitions that engage Congress and federal agencies through collaborative, consensus-building approaches. Prior to her role at the Academy, Dr. Miyamoto served as Chief Policy Officer at the American Association of Colleges of Nursing (AACN), where she spent 12 years providing policy analysis, advocacy, and strategic guidance at the federal level. During her tenure, she concurrently led the Nursing Community Coalition—the nation's largest nursing coalition dedicated to elevating the profession's voice in health policy discussions. Dr. Miyamoto serves on several prestigious boards and advisory bodies, including the National Academy of Medicine's Leadership Consortium, the National Quality Forum's Board of Directors, the Sibley Memorial Hospital Board of Trustees, and the National Minority Quality Forum's Advisory Board. She currently serves as Co-Chair of the National Academy of Medicine's Steering Group for the Clinicians' Forum on AI in Health & Medicine, where she helps guide critical conversations about artificial intelligence applications in health care. Dr. Miyamoto has maintained a faculty appointment at Georgetown University School of Nursing for over a decade, further demonstrating her commitment to advancing nursing education and scholarship.

Adrianna Nava, PhD, MPA, RN, FAAN, is an Applied Research Scientist at the National Committee for Quality Assurance (NCQA), where she leads applied research and measure development focused on primary care delivery and prevention, social drivers of health, and health equity. Her work emphasizes advancing digital quality measures aligned with standards-based approaches that support high-quality, patient-centered primary care. She

previously served as Chief Nurse of Quality and Systems Improvement at the Edward Hines Jr. VA Hospital, an experience that continues to inform her applied, practice-focused approach to population health and quality measurement. Dr. Nava frequently presents at national and international conferences and advises stakeholders on aligning quality measurement with evolving population health priorities. In addition to her research work, Dr. Nava served as President (2021–2024) of the National Association of Hispanic Nurses (NAHN), where she led advocacy efforts to advance health equity, workforce safety, and culturally responsive care. She currently serves as an Associate Lecturer at the University of Massachusetts Boston, contributing to nursing workforce development in population health and quality improvement. She is recognized for bridging clinical practice, nursing leadership, policy, and data-driven innovation to strengthen preventive care and improve outcomes for diverse populations.

Khang Ngyuen, MD, is the Medical Director for Care Transformation and Chief Healthcare Information Officer (CHIO) for the Southern California Permanente Medical Group (SCPMG) and serves as Chief Medical Officer for Care Navigation at The Permanente Federation. As a physician leader with Kaiser Permanente for more than 24 years, he has served as both a staff family physician and executive leader focused on transforming healthcare delivery through innovation, digital strategy, and operational excellence. He also founded and provides executive oversight for the Kaiser Permanente Regional Virtual Medical Center, a unified virtual care platform serving 4.9 million Southern California members across ambulatory, inpatient, and hospital-at-home settings. Dr. Nguyen's expertise centers on digital health transformation, clinical informatics, artificial intelligence in healthcare, care navigation, and scalable models for virtual care delivery. In his role as CHIO, he oversees SCPMG's Digital Health Center, including enterprise electronic medical record platforms such as Epic and emerging AI-enabled technologies across multiple care settings. His leadership has been recognized through several honors, including the European Medical Journal's designation of Kaiser Permanente Intelligent Navigator (KPIN) as a Top 10 Global Innovation for 2025, as well as recognition as a 2026 Modern Healthcare Innovators Awards honoree. Dr. Nguyen completed his medical training in family medicine and has dedicated his career to advancing integrated, technology-enabled healthcare systems.

Russell S. Phillips, MD, is Professor of Medicine at Harvard Medical School (HMS). He is a primary care general internist at Beth Israel Deaconess Medical Center (BIDMC) where he is also Senior Advisor on Innovation in Primary Care. He was Founding Director of the Center for Primary Care at HMS and led the Center for 13 years until its programs were combined with aligned programs across the school in 2025. Prior to leading the Center, he was Chief of the Division of General Medicine and Primary Care at BIDMC and had expanded the impact and size of the Division and helped to create the Linde Institute in Primary Care, which now serves as a training site for Beth Israel Lahey primary care faculty on leadership and innovation. A graduate of Massachusetts Institute of Technology and Stanford University School of Medicine, he has held leadership roles in the Society of General Internal Medicine and has served as President of the Association of Chiefs and Leaders in General Internal Medicine. He published more than 350 peer reviewed publications, and his research has been funded by AHRQ, NIH,

HRSA and foundations including the Robert Wood Johnson Foundation, the Hartford Fund, the Macy Foundation, the Commonwealth Fund and the California Health Care Foundation. For many years he led a HRSA funded post-doctoral training program in primary care research at HMS and mentored more than 50 trainees, many of whom serve in leadership roles in general medicine and primary care research, education and policy.

Lusine Poghosyan, PhD, MPH, RN, FAAN, HFAANP, is the Stone Foundation and Elise D. Professor of Nursing at Columbia University School of Nursing and Professor of Health Policy and Management at the Mailman School of Public Health. She is also the Executive Director of the Center for Healthcare Delivery Research and Innovation at Columbia University. Dr Poghosyan is an internationally recognized nurse scientist with expertise in primary care, the nursing workforce, and the quality and outcomes of patient care. Her studies provide evidence to eliminate policy and organizational barriers affecting the nursing workforce globally, particularly for primary care nurse practitioners, enabling nurse practitioners to increase access to care and improve patient outcomes. Dr. Poghosyan served the Principal Investigator on multiple federal- and foundation-funded research projects, including those funded by the National Institute of Nursing Research, the National Institute on Minority Health and Health Disparities, the Agency for Healthcare Research and Quality, the National Institute on Aging, Robert Wood Johnson Foundation, American Nurses Foundation, and the National Council of State Boards of Nursing among others. Dr. Poghosyan was the past Chair of the Primary Care Expert Panel at the American Academy of Nursing. Currently, she serves on the AcademyHealth's Board of Directors. She is a Fellow of the American Academy of Nursing, the New York Academy of Medicine, and an Honorary Fellow of the American Association of Nurse Practitioners.

René Quashie is the first Vice President of Digital Health at the Consumer Technology Association (CTA). Quashie provides guidance on key technical, legal and regulatory issues relating to digital health technology products, services, software and apps. He also works on behalf of CTA's Health Division, which supports the health technology industry through advocacy, education, research, standards work and policy initiatives. Prior to CTA, Quashie spent two decades in private law practice at several national firms, focusing his work on digital health and privacy. He earned his law degree from George Washington University.

Stephanie Quinn is senior vice president of external affairs and practice experience at the American Academy of Family Physicians where she oversees the AAFP Divisions of Government Relations, Practice Advancement, Strategic Engagements and the Robert Graham Center. Prior to joining the AAFP, Stephanie Quinn was vice president of federal government affairs at CareFirst Blue Cross Blue Shield where she led the company's federal legislative agenda on issues such as market stability, drug pricing policy, and social determinants of health. Before CareFirst, Stephanie was assistant director of congressional relations for the American Society for Radiation Oncology (ASTRO) and served as deputy director of federal government affairs for Horizon Blue Cross Blue Shield of New Jersey. Stephanie holds a combined degree in linguistics and Spanish from the Mary Washington College in Fredericksburg, Virginia.

Jacob Quinton, MD, MS, MPH, is the Chief Medical Officer Original Medicare (Parts A & B) in the Center for Medicare and is an actively practicing primary care physician. As part of the leadership team at CM, he helps lead the Original Medicare program's strategy to make OM and MA more competitive by aligning payment rules to value, and growing participation and savings in the CMS ACO programs. Prior to joining the Center for Medicare, he was a senior advisor to the CMS Innovation Center focused on model impacts on quality of care, and prior served as a medical officer designing primary care and bundled payment models including Making Care Primary, GUIDE, and BPCI-A. Prior to federal service he was an NIH-funded health services researcher at UCLA where he completed the Clinical Scholars program. He completed his internal medicine residency at Yale but still considers where he went to medical school in New Orleans to be home.

Diane Rittenhouse, MD, MPH, is a Senior Fellow at Mathematica and Professor of Family Medicine and Health Policy at the University of California, San Francisco. She has more than two decades of experience researching health care organization, delivery, financing, and workforce — and translating that research into policy. Over that time, she has led major studies of physician practices, primary care transformation, and workforce development, including graduate medical education. Her work has been published in leading journals, including the *New England Journal of Medicine*, *JAMA*, *Health Affairs*, and *Annals of Family Medicine*. She serves as an expert advisor to the Health of U.S. Primary Care Scorecard recommended by the National Academies of Sciences, Engineering, and Medicine and has briefed members of Congress on the role of primary care in health reforms. She is a family physician who practiced for 10 years in a community-based faculty practice at UCSF.

Christine Sander, MHA, is Senior Director of Community Wellness at Nationwide Children's Hospital, leader of the hospital's Pediatric Vital Signs initiative, and director of the Ohio Better Birth Outcomes Collaborative. Her success in building partnerships and driving population health strategies has helped to reduce infant mortality in central Ohio, and her work now includes broadly improving child outcomes in other Ohio regions. As Senior Director of Infant & Child Wellness at Nationwide Children's, Christine leads the Pediatric Vital Signs initiative, an effort to measure and improve child outcomes across eight metrics: prematurity/infant mortality, kindergarten readiness, teen pregnancy, suicide, obesity, high school graduation, child mortality and preventive health. Christine guides the efforts of dozens of teams now involved in this project. The Ohio Better Birth Outcomes Collaborative brings together some of the state's largest health care systems and federally qualified health centers to improve the delivery of health care to women and families, with a special focus on quality improvement science. Christine leads this collaborative -- a national model of inter-system cooperation -- which has been a crucial component of the region's efforts to reduce infant mortality.

Ryan Schwarz, MD, MBA, is a physician and Chief of the Office of Accountable Care and Behavioral Health at MassHealth, Massachusetts's Medicaid/CHIP program. Ryan oversees MassHealth's Accountable Care Organization program, primary care, behavioral health, health related social needs, and workforce initiatives. Ryan previously served as clinical lead for the Massachusetts COVID-19 Response Command Center in which he helped lead the state's efforts

to combat the COVID-19 pandemic. Prior to his time with Massachusetts state government, Ryan worked with governments globally as a technical adviser to the World Bank. Ryan also co-founded and served as the COO of Nepal's first public-private partnership healthcare delivery organization. Ryan also co-founded the Community Health Impact Coalition, which works with governments in over 40 countries to enhance implementation of community health worker programs. Ryan is a practicing internal medicine and pediatrics physician in the Boston area. He completed his MD and MBA at Yale, and his clinical training at Harvard Medical School.

Ann Sheehy, MD, MS, serves as the Principal Deputy Administrator and Chief Medical Officer of the Health Resources and Services Administration (HRSA). In these roles, Dr. Sheehy works to advance HRSA's mission to support health care for the nation's highest-need communities. Prior to joining HRSA, Dr. Sheehy worked in a variety of clinical, research and administrative roles at the University of Wisconsin-Madison (UW), including Division Chief of Hospital Medicine, UW Health ACO President, and UW Health Senior Medical Director of Population Health. Dr. Sheehy has previously provided Congressional testimony regarding the Medicare program and has served as a Robert Wood Johnson Foundation Health Policy Fellow. Dr. Sheehy earned her Doctor of Medicine from Mayo Medical School and a Master of Science in Clinical Research from Mayo Graduate School. She received a Bachelor of Arts in Human Biology from Stanford University. She completed an internal medicine residency at Johns Hopkins Hospital and is a member of the Alpha Omega Alpha Medical Honor Society. She is board-certified in internal medicine and continues her clinical practice at the U.S. Department of Veterans Affairs.

Jacob Shiff, MBA, is Chief AI & Technology Officer at the CMS Innovation Center, where he focuses on payment policy to enable the effective adoption of AI and technology across the healthcare system. Prior to joining CMS, Jacob co-founded and led Anomaly, a venture-backed startup streamlining the health insurance billing and payment process, and worked at Redesign Health, Flatiron Health and Google. Jacob has a B.A. from the University of Pennsylvania and MBA from Stanford University.

S. Monica Soni, MD, is the Chief Medical Officer at Covered California, leading the organization's Health Equity and Quality Transformation division. She is working to improve the health of Covered California enrollees and the quality and affordability of care for all Californians. She is a board-certified internal medicine physician with more than a decade of experience working in both inpatient and outpatient settings and continues to see patients. She is an Associate Professor within the UCLA Department of Medicine and the Charles R. Drew University Department of Internal Medicine. Prior to joining Covered California, Dr. Soni served as Associate Chief Medical Officer within Evolent Health focused on the delivery of high-quality, cost-effective specialty care for the over 16 million supported Medicaid lives across the United States. Dr. Soni also served as the Director of Specialty Care for the Los Angeles County Department of Health Services, the second-largest municipal health system in the United States. She graduated from Harvard College and Harvard Medical School and completed residency at the University of California, San Francisco.

Frances Stead Sellers is an associate editor of The Washington Post where she served previously as senior writer and as a senior editor running the newsroom's health, science and environmental coverage. As a senior writer, she covered the pandemic and also contributed stories about primary care to The Post's "[Dying Early](#)" series, a prize-winning investigation of this country's low life expectancy, including a [piece](#) comparing care in the US and Portugal. Sellers is a frequent moderator for Washington Post Live and other outlets, often with a focus on innovations in healthcare. She was a keynote speaker at the 2024 NAPCRG annual meeting, addressing the question of why primary care receives so little attention in the media. A native of Great Britain, [Sellers](#) came to the United States after graduating from the University of Oxford as a British Thouron Scholar at the University of Pennsylvania.

Sebastian Tong, MD, MPH, is an Associate Professor in the Department of Family Medicine at University of Washington and the Associate Director of the WWAMI region Practice and Research Network. He is a practicing family physician and addiction medicine specialist. He leads NIH- and AHRQ-funded practice-based primary care research in behavioral health, substance use and chronic pain. He is on the leadership team for one of the initial NIH CARE for Health Hubs that seeks to advance rural community engagement with research. He was a James C. Puffer/American Board of Family Medicine National Academy of Medicine Fellow from 2023-2025. He graduated from Boston University School of Medicine, completed a Master of Public Health at the Harvard School of Public Health and finished residency at Lawrence Family Medicine Residency.

Timothy Tsai, DO, MMCi, is a Clinical Assistant Professor in the Division of Primary Care and Population Health at Stanford University School of Medicine. With specialized training in Clinical Informatics from Duke University and board certifications in both Family Medicine and Clinical Informatics, Dr. Tsai brings a wealth of expertise to his work in advancing artificial intelligence (AI) applications in primary care. He serves as the Associate Medical Director of the Stanford Healthcare AI Applied Research Team (HEA₃RT), whose vision is to be a global leader in the practice, implementation, evaluation, and teaching of AI in health and health care. Dr. Tsai also serves as Medical Director for Stanford's Asynchronous Virtual Co-PCP program. Dr. Tsai is dedicated to exploring how AI can optimize clinical workflows, reduce provider burden, and improve patient outcomes. His contributions include teaching, mentoring, and active involvement in professional societies, such as the American Medical Informatics Association and Society of Teachers of Family Medicine. He has published works in journals such as *Annals of Family Medicine* and a book chapter in *Health Informatics*. Dr. Tsai's innovative work in AI underscores his commitment to reshaping primary care delivery in the digital age.

Benjamin (Ben) Vandendriessche, PhD, is President & Chief Scientific Officer at the Digital Medicine Society (DiMe), dedicated to advancing digital medicine to optimize human health. He has more than a decade of experience in the development of and market access paths for digital health technologies in the US and EU, and their medical applications in research and care delivery. Previously, Ben was Chief Medical Officer at health tech startup Byteflies, which developed and deployed a remote patient monitoring platform for clinical trials and virtual care applications. He trained in molecular biology, systems physiology, and data analytics for vital

sign processing. He completed a PhD in Molecular Biology at Ghent University as an IWT Fellow, followed by a postdoc on the interface of Critical Care Medicine and Computer Science at Case Western Reserve University (CWRU) as a BAEF Fellow. He holds an adjunct assistant professor position at CWRU and publishes regularly on all things digital medicine.

Lauryn Walker, PhD, MPH, serves as the Deputy Secretary of Health and Human Resources for the Commonwealth of Virginia under Governor Spanberger. Prior to her current role, Lauryn served as Chief Strategy Officer for the Virginia Center for Health Innovation (VCHI), a public-private partnership leading the Virginia Task Force on Primary Care. Through this role, she convened stakeholders across healthcare industries, designed and implemented multi-payer payment models, evaluated programs, and developed policy strategies to support primary care. Additionally, Lauryn was the inaugural Executive Director of the Research Consortium at VCHI. Her career spans both state and federal policy. She served as the Interim Chief of Population Health and Senior Advisor to the Chief Actuary and Chief Strategy Officer for North Carolina Medicaid, where she advanced efforts to integrate behavioral and physical health. Lauryn also served as the Senior Advisor to the Chief Deputy and Chief Health Economist at Virginia Medicaid. Earlier in her career, Lauryn evaluated Medicaid Section 1115 waivers, Medicaid expansion outcomes and financial incentive programs. She also served as a health fellow for the U.S. House of Representatives Minority Leader. Lauryn was a founding board member and president of the Richmond Aging and Engaging Board, a community-based organization providing well-being services to Virginia's low-income seniors, and a member of the Virginia Medical Reserve Corps. She holds a BSN and MPH from Johns Hopkins University and a PhD from Virginia Commonwealth University.

Committee Members

MARY WAKEFIELD, PhD, RN, FAAN, (*Co-chair*), serves on a number of non-profit and government boards and committees including the Veterans Health Administration Special Medical Advisory Group, the Macy Foundation, the University of Washington Medical Advisory Board, MITRE Health Advisory Committee and Executive Board, and the UC Davis Moore Fellowship for Nurse Leaders. From the fall of 2022 through early 2023 she was a temporary HHS appointee serving as Senior Counselor to the Director of the Centers for Disease Control and Prevention. In 2021 she served as Senior Counselor to the HHS Secretary for the Unaccompanied Children program operated by the Administration for Families and Children. In the fall of 2020, she was a member of then President-elect Biden's Transition team. In March 2015, Dr. Wakefield was named by President Obama to serve as the Acting Deputy Secretary of the U.S. Department of Health and Human Services (HHS), the second most senior position in the Department. She held this position through January 20, 2017. She led strategic Department-wide initiatives in key health policy areas, with a particular focus on health and human service programs for vulnerable populations. Her domestic policy work largely focused on improving health status for underserved populations, including strengthening health programs for American Indians and Alaska Natives and improving data analysis to better understand the health needs of rural populations.

From 2009 to 2015, Dr. Wakefield led and initiated program improvements as the Administrator of the Health Resources and Services Administration (HRSA) to further strengthen the health care workforce, build healthier communities, increase health equity, and provide health care

services to people who are geographically isolated, economically or medically vulnerable. Dr. Wakefield's public service career also includes over eight years working in the United States Senate as a legislative assistant and later as chief of staff to two North Dakota senators. Dr. Wakefield has extensive academic experience, including serving as associate dean for rural health at the School of Medicine and Health Sciences University of North Dakota, director of the Center for Health Policy, Research and Ethics at George Mason University in Fairfax, Va., and as a faculty member and area chair in the College of Nursing, University of North Dakota. Additionally, she worked on site as a consultant to the World Health Organization's Global Programme on AIDS in Geneva, Switzerland.

Dr. Wakefield is a member of the National Academy of Medicine (formerly the Institute of Medicine) a fellow in the American Academy of Nursing. She has served on a number of public and not for profit boards and committees bringing expertise in nursing, health care quality and access to care and health workforce. Dr. Wakefield served on the IOM committee that produced the landmark reports *To Err is Human* and *Crossing the Quality Chasm*. She also co-chaired the Institute of Medicine committee that produced the report, *Health Professions Education a Bridge to Quality*, and chaired the committee that produced the report, *Quality through Collaboration: Health Care in Rural America*.

LAUREN S. HUGHES, MD, MPH, MSc, MHCDS, FAAFP, (Co-chair), is a family physician working as the State Policy Director of the Farley Health Policy Center and an Associate Professor of Family Medicine at the University of Colorado. In these roles, she leads efforts to generate and translate evidence to inform the design and implementation of evidence-based health policy at the state, national, and federal levels. She participates in the Primary Care Centers Roundtable, a volunteer collective of all of the primary care research and policy centers in the United States. Her research interests include improving rural health care delivery; strengthening primary care infrastructure; and advancing behavioral health integration. She cares for patients at a rural federally qualified health center (FQHC) north of Denver. Dr. Hughes previously served as Deputy Secretary for Health Innovation in the Pennsylvania Department of Health. In this role, she collaborated with the CMS Innovation Center (CMMI) to co-design and launch the Pennsylvania Rural Health Model, a new payment and delivery model that transitions rural hospitals from fee-for-service to multi-payer global budgets and transforms how they deliver care to better meet community health needs. She also oversaw the creation of the Prescription Drug Monitoring Program for the Commonwealth and led the Department to full accreditation through the Public Health Accreditation Board.

In 2018, Dr. Hughes was selected by Presidents Bill Clinton and George W. Bush as a Presidential Leadership Scholar. From 2022 – 23, she served as chair of the American Board of Family Medicine Board of Directors. She also serves on the boards of directors of the Rural Health Redesign Center Organization and the American Medical Student Association Foundation. She is a member of the Primary Care Payment Reform Collaborative through the Colorado Division of Insurance and the Stakeholder Advisory Group for the Agency for Healthcare Research and Quality National Center for Excellence in Primary Care Research. Dr. Hughes is a former Robert Wood Johnson Foundation Clinical Scholar at the University of Michigan, where she earned an MSc in health services research. She also holds a medical degree from the University of Iowa, an MPH in health policy from The George Washington University, and a master's in health care delivery science from Dartmouth College and completed residency at the University of Washington. Since 2021, Dr. Hughes has been a member of the National Academies Board on Health Care Services.

ANDREA ANDERSON, MD, M.Ed., FFAFP, is a family physician and an associate professor at the George Washington School of Medicine and Health Sciences. She is the chair of the American Board of Family Medicine (ABFM), a board member of the Federation of State Medical Boards (FSMB), chair of the United States Medical Licensing Examination (USMLE) Management Committee, a senior medical education consultant for the Association of American Medical Colleges (AAMC), and a former member of the National Advisory Council of the National Health Service Corps and National Health Service Corps Scholar. At GW, she serves in several roles including as the Associate Chief of the Division of Family Medicine, the chair of the clinical curriculum sub-committee, Director of the Scholarly Concentration in Health Policy, and course director of the required Transitions to Residency internship readiness capstone course. Throughout her career, Dr. Anderson has been active in DC health policy and medical regulation as well as teaching primary care, ethics, professionalism, and physician advocacy to medical students and residents. She is the Chair of the DC Board of Medicine, licensing and determining regulatory policy for the over 15,000 DC physicians and other licensees. She is a subject matter expert for national advisory committees of the National Board of Medical Examiners (NBME), namely the Patient Characteristics Advisory Panel and the Legal/Ethical Task Force. She has served on multiple national advisory committees for the FSMB including chairing the 2024 Workgroup on the Regulation of Physicians in Training and the National Ethics and Professionalism Committee which creates model practice national guidelines for state medical licensing boards including the current medical misinformation guidelines for state medical boards. Dr. Anderson is the recipient of the 2022 GW Distinguished Service Award, the 2021 National Exemplary Teaching Award from the American Academy of Family Physicians, the 2019 Society of Teachers of Family Medicine (STFM) Advocate Award, the 2016 Brown School of Medicine Young Alumnae Achievement award, and the 1997 National Health Service Corps Scholarship. She is a current fellow of the Hedwig Van Ameringen Executive Leadership in Academic Medicine (ELAM) program, 2023 graduate of the International Leadership Excellence in Educating for Professionalism (LEEP) Faculty Scholars Program from the Academy for Professionalism in Health Care, a 2018 graduate of the Society of Teachers of Family Medicine Emerging Leaders Program, and a 2017 graduate of the GW Master Teacher Leadership Development Fellowship. Dr. Anderson is an alumna of the Program in Liberal Medical Education (PLME) at Brown University and Brown University School of Medicine. She completed a Master's degree of Education at the GW School of Education and Human Development. She completed her Family Medicine residency and Academic Medicine fellowship at Harbor-UCLA Medical Center where she served as the Chief Resident. Following this, she spent 15 years in clinical practice at the Upper Cardozo Health Center, a multi-lingual Federally Qualified Health Center in Washington, DC.

ASAF BITTON, MD, MPH, is the executive director of Ariadne Labs, a health systems innovation center at Brigham and Women's Hospital and the Harvard T.H. Chan School of Public Health. He is an Associate Professor of Medicine and Health Care Policy at both Harvard Medical School and the Harvard T.H. Chan School of Public Health. He leads Ariadne Labs' efforts to design, test, and spread scalable systems-level solutions that improve health care processes, enhance communication between patients and clinicians, and impact population health at scale. He has served as a senior advisor for primary care policy at the Center for Medicare and Medicaid Innovation since 2012, helping to design and test four major primary care initiatives, representing the largest tests of combined primary care payment and clinical practice transformation work in the United States. He was a core founder and vice chair of the steering committee for the Primary Health Care Performance Initiative, an 8-year partnership that

included more than 25 countries and the World Bank, the World Health Organization, UNICEF, The Global Fund, the Bill & Melinda Gates Foundation, and others, dedicated to improving the global provision of primary health care.

Dr. Bitton practices primary care at Brigham and Women's South Huntington clinic, a team-based community primary care practice in Boston that he helped found in 2011. He currently serves on the Center for Strategic and International Studies Bipartisan Commission on Strengthening America's Health Security, the National Advisory Committee for Advancing a Healthier Wisconsin, and is an elected member of the International Academy of Quality and Safety. He formerly served on the National Advisory Council for Healthcare Research at the Agency for Healthcare Research and Quality. He was a member of the National Academies committee that produced *Implementing High-Quality Primary Care: Rebuilding the Foundation of Health Care*.

BETH BORTZ, MPP, is the founding President and CEO of the Virginia Center for Health Innovation, a nonprofit, public-private partnership established to accelerate value-driven health care. Ms. Bortz has secured \$25M+ in funds for innovation initiatives, including grants from Arnold Ventures, CMMI, AHRQ, the Virginia Department of Health, and the Virginia Department of Medical Assistance Services. She has served as the implementation lead for the Virginia Task Force on Primary Care, Smarter Care Virginia, Virginia Vaccinates, the State Innovation Model Design grant, and Virginia's EvidenceNow grant. She is a public member of the American Board of Medical Specialties. Previously, she served as Executive Director of the Medical Society of Virginia Foundation, Deputy Director of the Virginia Health Care Foundation, and Senior Associate Legislative Analyst for the Virginia General Assembly. In addition to serving on the National Task Force to Reduce Low Value Healthcare, and the boards of Rx Partnership, LEAD Virginia, Virginia Health Information, and the American Board of Family Medicine, she has received the Virginia Leader Award from LEAD Virginia; Influential Women of Virginia Award from Virginia Lawyer's Media; and the Medallion Award for Community Partnership from Mutual of America. She earned her undergraduate degree in Economics and Government and her Master's in Public Policy from the College of William and Mary.

RAMON CANCINO, MD, MBA, MS, FAAFP, is Professor of Family and Community Medicine at the UT San Antonio Long School of Medicine and Professor of Health Policy & Health Services Administration at the UT San Antonio Kate Marmion School of Public Health. He is the executive director of the Primary Care Center and senior medical director of Medical Management at UT Health San Antonio. Dr. Cancino also helps guide cancer prevention and screening strategies as the co-chair of the joint UT Health San Antonio-MD Anderson Mays Cancer Center Cancer Prevention and Screening Committee. Prior to this role, he was chief medical officer of Mattapan Community Health Center, a federally qualified health center in Boston, Massachusetts. A family medicine physician with more than 10 years healthcare executive experience in academic and FQHC settings, Dr. Cancino has led all aspects of primary care, including value-based care, cancer prevention and screening, and workforce development. His research interests include utilization and quality measurement, implementation science, use of novel cancer screening strategies, and digital health. He sits on the Texas Primary Care Consortium Advisory Committee where he guides the direction of state-wide primary care initiatives. He also sits on the board of directors of the UT Health San Antonio Regional Physician Network ACO.

Prior to these roles, Dr. Cancino completed his residency training at Mayo Clinic, completed an academic medicine fellowship at Boston University School of Medicine, attained a master of science in health services research at Boston University School of Public Health, and completed his MBA at University of Texas at San Antonio.

DEBORAH J. COHEN, PhD, is a professor and research vice chair at the Oregon Health & Science University Department of Family Medicine. Dr. Cohen uses her qualitative expertise on mixed methods teams to look at how improvements are implemented in primary care practices, to identify what changes are made, and to compare the effectiveness of observed practice change on process and outcome measures. She has led mixed methods teams to understand and tackle the complicated problems related to implementing and disseminating new innovations and important quality improvements in primary care practice related to prevention and health behavior change, behavioral, mental health and chronic care. She has a PhD in communication, where she studied interpersonal and organizational communication. She was trained in a range of qualitative data collection methods, and was trained to analyze qualitative and quantitative data, but her emphasis was on using a range of approaches to analyze qualitative data, with an emphasis in ethnomethodology and conversation analysis. She was the Principal Investigator of the national evaluation of EvidenceNOW, funded by AHRQ. Dr. Cohen participates in a number of other studies and state-evaluation efforts, including the evaluation of the Medicaid Transformation Project in Washington state. Dr. Cohen is an elected member of the National Academy of Medicine and served on the National Academies committee that produced *Achieving Whole Health: A New Approach for Veterans and the Nation*.

TUMAINI RUCKER COKER, MD, MBA is Department Chair for Pediatrics and Professor of Pediatrics at the University of Hawai'i. She also serves as Chief of Pediatrics for Hawai'i Pacific Health Medical Group. As a general pediatrician and community-engaged health services researcher, her research focuses on community-partnered pediatric primary care delivery design to promote health equity and eliminate health and healthcare disparities for children and families in low- income communities. Dr. Coker leads a successful and extramurally-funded research program with a focus on community-engaged design, adaptation, testing, and dissemination of preventive care delivery models. She previously served as the founding Research Director of the Health Equity Research Program at Seattle Children's Center for Diversity and Health Equity, and the Co-Director of the University of Washington's NIH-funded Child Health Equity Research Fellowship. Dr. Coker is an elected member of the National Academy of Medicine, and previously served as chair for the National Academies of Sciences, Engineering, and Medicine's (NASEM) Committee on Addressing the Long-Term Impact of the COVID-19 Pandemic on Children and Families, as a committee member for the of the committee for the NASEM consensus report, *Implementing High-Quality Primary Care: Rebuilding the Foundation of Health Care*, and is a member of the NASEM Standing Committee on Primary Care. Dr. Coker is also a member of the United States Preventive Services Task Force (USPSTF).

YVONNE DAVIS is a native South Carolinian hailing from Marion, South Carolina. A veteran of Higher Education, Mrs. Davis served in the James A. Rogers Library as the Acquisitions Coordinator and retired as Library Manager in 2015 after 34 years. Mrs. Davis was a founding member and a past president of the Francis Marion University African American Faculty and Staff Coalition. After retirement Mrs. Davis continued to be one of Community Health Centers biggest advocates, and took her voice to a higher level, and became the Consumer Board Representative on the National Association of Community Health Centers Executive Board. After serving 8 years in that position, Mrs. Davis decided not to run for reelection, and moved

her advocacy back to state and local level, which she refers to it as "Boots on the Ground." In February of 2018 the Yvonne G. Davis Community Service Scholarship was named in her honor on behalf of the University to be awarded to a student who strives to meet the health care needs of his or her community.

KAREN L. FORTUNA, PhD, MSW, is an Assistant Professor of Psychiatry at the Geisel School of Medicine at Dartmouth and Co-Founder of the Collaborative Design for Recovery and Health. As an international collaborative of patients, community health workers, peer support specialists, caregivers, policymakers and payer systems, the Collaborative uses community-based participatory research to facilitate the development, evaluation, and implementation of digital tools that leverage mobile health to address needs identified by community members from vulnerable populations at the intersection of race and disability status, including but not limited to, older adults with multiple chronic health conditions and people with disabilities, rare diseases, and psychiatric disorders. Her work spans many settings from primary care to community-based care. Dr. Fortuna has received funding from the Patient-Centered Outcomes Research Institute (PCORI), National Institute of Mental Health, American Federation of Aging, Brain and Behavior Foundation, Japan Agency for Medical Research and Development, and the New York Academy of Sciences. Overall, she has been responsible for conducting or collaborating on more than 30 research projects including topics such as health disparities, self-management, patient engagement in digital technologies, participatory human-centered design, and has pioneered a new field of study “digital peer support”. She is the 2022-2023 Chair of the Patient Engagement National Advisory Council to PCORI.

Dr. Fortuna is an invited member to the American Psychological Association’s Mental Health Technology Advisory Committee, American Psychiatric Association’s Smartphone App Advisory Panel, Foundation for Opioid Response Efforts Advisory Panel, and Ludwig Boltzmann Gesellschaft Research Group Die Offene Tür’s Open Innovation international advisory panel. Dr. Fortuna was the recipient of the Japanese Agency for Medical Research and Development Research Proposal of the year, Ally of the Year Award from the Western Mass Peer Network, Alvin R. Tarlov & John E. Ware Jr. Award in Patient Reported Outcomes, and the Faculty Achievement Award from the National Association for Gerontology Education in Social Work. She serves as a scientific advisor for Emissary Health (a digital platform for respite care) and Skyview (a lamp designed to promote wellness).

ISHANI GANGULI, MD, MPH, is an Associate Professor of Medicine, health services researcher, and practicing primary care physician at Harvard Medical School and Brigham and Women’s Hospital. Her research focuses on primary care delivery and payment policy – including the evolution of primary care visits, Medicare’s Annual Wellness Visit, telemedicine, direct scheduling, and fee-for-service and value-based payment models. She also studies the use and consequences (cascades) of low-value care and gender equity. She has received regional and national research awards including the New England Regional SGIM Award for Excellence in Clinician Investigation (2020), the Academy Health Annual Research Meeting Publication of the Year Award (2021), and the Seema S. Sonnad Emerging Leader in Managed Care Research Award (2022). Dr. Ganguli serves as an Associate Editor at *JAMA Internal Medicine*. She is also a former journalist who has written about science and health care for publications including *The Boston Globe* and *The Washington Post*. She received her AB, MD, and MPH from Harvard University and completed internal medicine/primary care residency and health policy and management fellowship at Massachusetts General Hospital. Dr. Ganguli also serves as a

consultant for F Prime Capital, a company that invests in health services, technology, and insurance companies.

CHERYL GISCOMBE, PhD, RN, PMHNP-BC, FAAN, is the Senior Associate Dean and Chief Wellness Officer at the University of North Carolina at Chapel Hill School of Nursing. She is also a tenured Distinguished Professor in the School of Nursing with a secondary appointment in the School of Medicine/Department of Social Medicine. She is a social and health psychologist, a nationally board certified psychiatric nurse practitioner, and a certified holistic health consultant. Dr. Giscombe has been continuously supported over the past twenty years by research grants funded by the National Institutes of Health, the Josiah Macy Foundation, and the Robert Wood Johnson Foundation. Her research focuses on biopsychosocial mechanisms of stress and chronic health conditions. She developed the highly-cited and evidence-based Superwoman Schema (TM) Conceptual Framework and the Giscombe Superwoman Schema (TM) Questionnaire. Dr. Giscombe also serves as a PI for the Complementary and Integrative Health T32 Fellowship Program at the UNC Chapel Hill School of Medicine, and she is the Principal Investigator of the NIH R01 randomized-clinical trial, entitled “Harmony” which focuses on reducing cardiometabolic risk via a community-engaged mindfulness-based, behavioral lifestyle intervention. Dr. Giscombe also serves as an appointed Chair and Standing Committee member of the Biobehavioral Mechanisms of Emotions, Stress, and Health Study Section of the National Institutes of Health (2022-2025). Dr. Giscombe was one of the Inaugural Fellows/Design Partners for the Harvard Macy Institute’s Art Museum-Based Health Professions Education Fellowship, and she currently serves as a lecturer for the Harvard Medical School continuing medical education course “Training Our Eyes, Hearts; and Minds: Visual Thinking Strategies (VTS) for Healthcare Professionals” which is focused on art-based practices to promote resilience and well-being. She was also a design partner for the Robert Wood Johnson Foundation’s Clinical Scholars Program. Dr. Giscombe is an elected member of the National Academy of Medicine and an elected fellow of the American Academy of Nursing, the Academy of Behavioral Medicine, and the Mind & Life Institute.

CARLOS GONZALES, MD, FAAP, is the Assistant Vice President, Indigenous Affairs for the University of Arizona/University of Western Australia Global MD program and an Associate Professor of FCM- UofA College of Medicine-Tucson. The Global MD program will emphasize Primary Care, care to underserved populations and care to Native American peoples. Carlos advises on Traditional Indian-Western Medicine Collaboration at the College. He retired from being the Assistant Dean Curricular Affairs at the UA COM-T. Carlos is currently on American Board of Family Medicine, Board of Directors and was previously on the American Academy of Family Physicians, Board of Directors. Dr Gonzales was a primary care provider at two FQHCs for 21 years (an urban inner-city one- El Rio CHC in Tucson and a rural one- Mariposa CHC in Nogales AZ). He received his BA from Carleton College- Northfield, MN- 1977; MD from University of Arizona, College of Medicine- Tucson, AZ- 1981; a FM Residency at UNMH- Albuquerque, NM- 1984. Carlos is a sixth generation Tucsonan of Yaqui and Mexican descent. Carlos participates in the Traditional Easter Ceremonies at the New Pascua Yaqui Pueblo and also leads Yaqui-Inipi Way Sweat Lodge Ceremonies.

KEVIN GRUMBACH, MD, is Professor of Family and Community Medicine at the University of California, San Francisco. He served as Chair of the UCSF Department of Family and Community Medicine from 2003-2022. He is a Founding Director of the UCSF Center for Excellence in Primary Care and Director of the Community Engagement Program for the UCSF

Clinical and Translational Science Institute. His research and scholarship on the primary care workforce, innovations in primary care, racial and ethnic diversity in the health professions, and community health improvement and health equity have widely influenced policy and practice. Dr. Grumbach is a member of the American Academy of Family Physicians and California Academy of Family Physicians, and co-chairs the California Academy of Family Physicians Task Force on Primary Care for All to develop policy positions on primary care coverage, investment, and payment. He is also a member of Physicians for a National Health Program. He is a gubernatorial appointee to the California Health Workforce Education and Training Council and a technical expert for the California Office of Health Care Affordability Payment and Investment Workgroup, both of which are uncompensated positions. With Tom Bodenheimer, he co-authored the best-selling textbook on health policy, *Understanding Health Policy - A Clinical Approach*, now in its 8th edition, published by McGraw Hill. He received a Generalist Physician Faculty Scholar award from the Robert Wood Johnson Foundation, the Health Resources and Services Administration Award for Health Workforce Research on Diversity, the Richard E. Cone Award for Excellence and Leadership in Cultivating Community Partnerships in Higher Education, and the UCSF Chancellor's Public Service Award.

Dr. Grumbach has been an advisor to Congressional Committees and government agencies on primary care and health reform and a member of the National Advisory Council for the Agency for Healthcare Research and Quality, and currently serves on the California Health Workforce Education and Training Council. He cares for patients at the family medicine practices at San Francisco General Hospital and UCSF Health. He is a member of the National Academy of Medicine.

MICHAEL J. HASSELBURG, NP, MS, PhD, serves as the inaugural chief transformation and digital officer for Nebraska Medicine. In this role, he is responsible for leading efforts to modernize and elevate health care delivery through digital tools, artificial intelligence, process improvement and clinical innovation. Before joining Nebraska Medicine, Dr. Hasselberg spent more than 20 years at the University of Rochester (UR) where he held faculty appointments in psychiatry, nursing, and data science. His last role was serving as UR Medicine's first chief digital health officer and co-director of the UR Health Lab. His expertise expands health and technology as a Robert Wood Johnson Foundation Clinical Scholar Fellow and committee member for the National Academies Standing Committee on Primary Care. He has also been an advisor on digital transformation to industry, foundations, and health systems across the country. Dr. Hasselberg earned his Bachelor of Science in nursing at Binghamton University, master's degree as a psychiatric mental health nurse practitioner from UR and then went on to earn a PhD degree in health practice research from UR.

YALDA JABBARPOUR, MD, is a family physician and Director of the Robert Graham Center for Policy Studies in Primary Care. In this role, she oversees a team of researchers who create and curate the evidence to support primary care. She conducts research on the primary care workforce, payment and investment in primary care, scope of practice for family physicians, factors contributing to primary care burnout and the integration of public health and primary care. Dr. Jabbarpour first came to the Robert Graham Center as a Robert L. Phillips Health Policy fellow in 2015 and served as the Medical Director of the center from 2018-2022. She sees patients clinically at the MedStar Family Medicine Center in Spring Valley.

Dr. Jabbarpour received her undergraduate degree at the University of California, Los Angeles. She attended medical school at the Georgetown University School of Medicine and completed

her residency in Family Medicine at the Georgetown University/Providence Hospital family medicine residency. Dr. Jabbarpour and her team at the Robert Graham Center, with support from the Milbank Memorial Fund, were responsible for authoring the first primary care scorecard and creating the first national dashboard on primary care based on the National Academies report *Implementing High Quality Primary Care: Rebuilding the Foundation of Health Care*.

JANICE KNEBL, DO, MBA, FACP, MACOI, CPPS, is the Dallas Southwest Osteopathic Physicians Endowed Chair in Clinical Geriatrics and University of North Texas System Regent's Tenured Professor, the past Interim Chairman of the University of North Texas Health Science Center (HSC)'s Department of Internal Medicine and Geriatrics, the HSC Health Clinical Practice Group Chief Medical Officer, and was the Principle Investigator for the Health Resources Services Administration's Geriatrics Workforce Enhancement Program entitled "Workforce Enhancement in Healthy Aging and Independent Living (WE HAIL)" that completed in summer 2024. Additionally, Dr. Knebl is a co- Medical Director for the James L. West Center for Dementia Care, the Medical Director for the Stayton Continuing Care Retirement Community. Dr Knebl attended medical school at the Philadelphia College of Osteopathic Medicine graduating in 1982, completed an internship at Parkview Hospital in Philadelphia, PA in 1983, a three year Internal Medicine Residency at Geisinger Medical Center in Danville, PA in 1986 and a Geriatrics Medicine Fellowship at the Philadelphia Geriatrics Center/Medical College of Pennsylvania in Philadelphia, PA that included training in London England at St George's Hospital. She moved to Fort Worth Texas in 1988 for the opportunity as the Division of Geriatrics, Director, in the Department of Internal Medicine and the opportunity to create a world class geriatrics education and training program. She attended TCU's Neely School of Business from 1999-2002 and graduated as a Neeley Scholar with her Masters in Business Administration.

Among many other accomplishments, she has been named as a "Fort Worth Top Doc" for over 25 years, received the distinguished "Internist of the Year" Award from the American College of Osteopathic Internists, the American Osteopathic Foundation's Physician of the Year in 2020 and has been the recipient of aging research grants from agencies such as American Federation for Aging Research, Bureau of Health Professions, Alzheimer's Association, Texas Consortium on Alzheimer's Disease (TARC) and Texas' Department of Health and Human Services. She has published extensively on Alzheimer's disease, primary care and geriatrics, and models of geriatrics education and training.

ALEX KRIST, MD, MPH, is a professor of family medicine and population health at Virginia Commonwealth University and an active clinician and teacher at the Fairfax Family Practice Residency. He is the director of the Virginia Ambulatory Care Outcomes Research Network, director of community-engaged research at the Center for Clinical and Translational Research and is past chairperson for the U.S. Preventive Services Task Force. Dr. Krist's areas of interest include implementation of preventive recommendations, patient-centered care, shared decision making, cancer screening, and health information technology. He is the primary author of numerous peer-reviewed publications and has presented to a wide range of audiences at national and international conferences. Dr. Krist completed his doctor of medicine at the University of Virginia School of Medicine. Dr. Krist was elected to NAM in 2018, was a member of the committee that produced *Implementing High-Quality Primary Care: Rebuilding the Foundation of Health Care*, and was co-chair of the committee that produced *Achieving Whole Health: A New Approach for Veterans and the Nation*.

KAMERON LEIGH MATTHEWS MD, JD, FAAFP is the Chief Health Officer of IMPaCT Care, a public benefit corporation that helps organizations manage a technology-enabled CHW workforce at scale. She formerly served as Chief Health Officer with Cityblock Health, a value-based advanced primary care practice integrating services for Medicaid and dually, eligible, low-income Medicare beneficiaries. She previously led transformational efforts at the Veterans Health Administration focused on integrated, Veteran-centered models of care including the implementation of the MISSION Act of 2018 and the EHR modernization effort. Dr. Matthews is Senior Faculty with the Weitzman Institute, and Associate Clinical Professor - Volunteer with the Department of Family and Community Medicine at University of California at San Francisco. She is a member of the sixth class of the Aspen Institute's Health Innovators Fellowship. She co-founded and directs the Tour for Diversity in Medicine (T4D), an initiative seeking to bring premedical enrichment activities to underrepresented minority high school and undergraduate students across the country. She completed her Doctor of Medicine at Johns Hopkins University, and her Juris Doctorate at the University of Chicago. She is an elected member of the National Academy of Medicine where she also chairs the Health Policy Fellowships and Leadership Programs Advisory Committee.

CANDACE SPROTT, MD, MBA, FAAP, FACP, practices comprehensive outpatient internal medicine and pediatrics at the Southern California Permanente Medical Group where she has been since 2016. She also serves as the medical director of her medical office and conducts peer review for the department of Internal Medicine. Dr. Sprott is highly active in the American College of Physicians, the professional home for all Internal Medicine physicians. She is the Chair of her local chapter's Early Career Physician Committee as well as a member of the ACP national Council of Early Career Physicians and the Diversity, Equity and Inclusion (DEI) Committee. In addition to these roles, she serves as Assistant Producer for the DEI shift podcast, a nationally recognized podcast hosted by the ACP that focuses on DEI topics within medicine. She's passionate about operations and strategic planning, enjoys connecting with her patients through curiosity and empathy and loves the thrill a great case. Dr. Sprott trained in a combined Internal Medicine and Pediatrics residency program at Christiana Care Health System and the Alfred I duPont/Nemours Children's Hospital in Delaware. After her chief year she completed a patient safety and quality improvement fellowship.

EBONI WINFORD, PhD, MPH, is the Vice President of Research and a licensed psychologist at River Valley Health in Knoxville, Tennessee. She provides direct clinical care to patients, contributes to workforce development in community health centers, and oversees research initiatives including those funded by the HRSA, the TN Department of Health, and NIH. She is the Clinical Director for CHS's National Consultation and Training Program, which provides individualized on-site training to other health organizations as they seek to integrate their practices. She is on the board of directors for the Collaborative Family Healthcare Association, is the Chair-Elect of APA's Ad Hoc Health Equity Committee, is secretary of APHA's Community Health Planning and Policy Development section and serves as the 2nd Vice Chair of NACHC Committee on Service Integration for Behavioral Health and HIV.

Dr. Winford holds adjunct faculty positions in the Department of Family and Community Medicine at Meharry Medical College and in the Department of Psychology at the University of Tennessee Knoxville. She is a Robert Wood Johnson Foundation Interdisciplinary Fellow and a Health Equity Scholar in Cambridge Health Alliance's Center for Health Equity Education and Advocacy. Dr. Winford earned her doctorate in Clinical Health Psychology from the University of North Carolina at Charlotte and a Master of Public Health from the University of North

Carolina at Chapel Hill. She is a proud life member of Zeta Phi Beta Sorority, Incorporated.

National Academy of Medicine Fellows

STEPHANIE GOLD, MD, FAAFP, 2023-25 Puffer/ABFM Fellow, is an Associate Professor in the Department of Family Medicine at the University of Colorado, a practicing family physician at a federally qualified health center in the Denver Health system, and a Scholar at the Farley Health Policy Center. Her research and policy work focus on payment reform for primary care and integrating behavioral health with primary care, with the goal of system transformation to enable primary care to better and more equitably care for the whole health of individuals, families, and communities.

Dr. Gold served as president of the Colorado Academy of Family Physicians (CAFP) from 2022-2023. Through the CAFP, Dr. Gold helped advance legislation to improve primary care investment in Colorado and has provided input on multiple state task forces and committees related to primary care payment reform. Dr. Gold co-edited a book, *Integrated Behavioral Health in Primary Care: Your Patients are Waiting*, which provides guidance on practice transformation to integrate care. She led the development of the Building Blocks of Behavioral Health Integration, a framework of care delivery expectations for use in practice transformation and alternative payment models. Dr. Gold also teaches policy and advocacy skills and has developed novel curricula for residents and international learners.

Dr. Gold received her MD from the University of Virginia School of Medicine and completed her residency at the University of Colorado – Denver Health track. Following residency, she completed a health policy fellowship with the Farley Health Policy Center.

ALYSSA S. TILHOU, MD, PhD, is a family physician, addiction specialist and health services researcher in the Department of Family Medicine at Boston Medical Center. She is also the department's Research Director. Her research focuses on access and utilization of primary care and substance use services in low-income populations. Dr. Tilhou completed her medical education and doctorate in Population Health Sciences at the University of Texas Medical Branch, residency in family medicine at the Mountain Area Health Education Center in Asheville, NC, and a fellowship in Addiction Medicine at the University of Wisconsin. She is supported by a K08 from the National Institute on Drug Abuse. Other recent funding includes a BU CTSI pilot award to study disparities in buprenorphine quality indicators among BMC patients and a contract with the Wisconsin Department of Health Services to evaluate the impact of a Section 1115 waiver on health care utilization and outcomes among Medicaid beneficiaries.

SEBASTIAN TONG, MD, MPH, 2023-25 Puffer/ABFM Fellow, is a family physician, addiction medicine specialist and health services researcher. He is an Assistant Professor in the Department of Family Medicine at the University of Washington. He also serves as the Associate Director of the Washington, Wyoming, Alaska, Montana and Idaho (WWAMI) region Practice and Research Network, a practice-based research network of over 120 practices. He practices primary care at Harborview Family Medicine Center, a hospital-based safety-net clinic.

Dr. Tong's research focuses on access to and implementation of evidence-based practices in

primary care. He has a particular interest in chronic pain, substance use disorder, loneliness, and integrated behavioral health. He has received research funding for his work from the National Institutes of Health, the Agency for Healthcare Research and Quality, the American Board of Family Medicine Foundation and the American Academy of Family Physicians Foundation.

Dr. Tong received his MD from Boston University School of Medicine and his MPH in Health Care Management and Policy from Harvard School of Public Health. He completed his family medicine training at Lawrence Family Medicine Residency in Lawrence, MA. He is certified by the American Board of Family Medicine and the American Board of Preventive Medicine in Addiction Medicine.