

Engaging the Private Sector Health Care System in Building Capacity to Respond to Threats to the Public's Health and National Security: A Workshop

March 20-21, 2018

National Academy of Sciences Building – Fred Kavli Auditorium
2101 Constitution Ave. NW, Washington, DC 20418

Meeting Objectives

- Explore the degree to which the public and private healthcare systems self-identify as a key component of the US disasters and national security infrastructure;
- Discuss interest among healthcare institutions in developing collaborations across public and private sectors with the aim of strengthening capacity to respond to disasters and public health emergencies;
- Consider possible key levers that would motivate private sector investment in system capacity building for disaster and public health emergency response, including those levers that already exist but are not currently used as incentives to expand this capacity (quality measurement, grant programs, alternative payment models, tax benefits, etc.);
- Explore possible strategies to overcome key challenges to applying existing incentives to improve the quality, effectiveness, and efficiency of the management of critically ill and injured patients on a day-to-day basis and during emergency response scenarios;
- Review possible key sources of information and data elements that could be used to improve situational awareness of public and private sector healthcare facility capacity and capabilities to respond to disasters and public health emergencies; and
- Understand the degree to which Department of Defense or Department of Veteran's Affairs hospitals could be used as a part of the US response to disasters and public health emergencies requiring a healthcare response.

Day 1 – March 20, 2018

Session I Introduction and Overview of the Workshop

8:30 AM

Chairs' Welcome

HELEN BURSTIN

Executive Vice President and Chief Executive Officer, Council of Medical Specialty Societies and Co-Chair, Workshop Planning Committee

ARTHUR L. KELLERMANN

Dean and Professor, Edward F. Hebert School of Medicine, Uniformed Services University of the Health Sciences and Co-Chair, Workshop Planning Committee

8:45 AM

Sponsor's Charge

KEVIN YESKEY

Senior Advisor

Office of the Assistant Secretary for Preparedness and Response (ASPR)
Department of Health and Human Services (HHS)

Session II**Perspectives on the National Capacity to Respond to Threats to Health, Safety, and Security**

9:15 AM

Panel I: Private Health System Perspectives on the National Capability to Respond to Threats to Health, Safety, and Security

Moderator:

- **Nicolette Louissaint**, Executive Director, Healthcare Ready

Panelists:

- **Brent James**, Senior Fellow, Institute for Healthcare Improvement and Former Chief Quality Officer, Intermountain Healthcare
- **John Perlin**, President, Clinical Services and CMO, Hospital Corporation of America (HCA)
- **Ronald Stewart**, Chair, Department of Surgery, University of Texas School of Medicine at San Antonio and Chair, Executive Committee, Southwest Texas Regional Advisory Council (STRAC)
- **David Witt**, Northern California Regional Chair, Infection Control, and Chair, Healthcare Continuity Clinical Workgroup, Kaiser Permanente

10:45 AM

Break

11:00 AM

Panel II: Federal Perspectives on the National Capacity to Respond to Threats to Health, Safety, and Security

Moderator:

- **Tom Kirsch**, Director, National Center for Disaster Medicine and Public Health, and Professor of Military and Emergency Medicine, F. Edward Hebert School of Medicine, USUHS

Panelists:

- **Kevin Hanretta**, Principal Deputy Assistant Secretary, Operations, Security and Preparedness, Department of Veterans Affairs (VA)
- **Melissa Harvey**, Director, Division of National Healthcare Preparedness Programs, ASPR, HHS
- **Anthony Macintyre**, Senior Medical Advisor and Medical Liaison Officer, Federal Emergency Management Agency (FEMA), Department of Homeland Security (DHS)
- **Jody Wireman**, Director, Force Health Protection Division, HQ NORAD, USNORTHCOM

12:15 PM

Lunch**Session III****Learning from Past Experience**

1:15 PM

Panel III: Case Studies in Cross Sector Collaboration from Past Disruptions

Moderator:

- **Ricardo Martinez**, CMO, Adeptus Health

Presenters:

- **Scott Cormier**, Vice President, Emergency Management, EC and Safety, Medxcel Facilities Management
- **Karen DeSalvo**, Professor, Internal Medicine and Population Health, University of

Texas, Former National Coordinator for Health Information Technology, HHS, and Former Commissioner, New Orleans Health Department

- **Erin Erb**, Division Vice President, Quality and Patient Safety, Gulf Coast Division, HCA
- **Todd Sklamberg**, CEO, Sunrise Hospital and Medical Center
- **Richard Zuschlag**, Chairman/CEO, Acadian Ambulance Service

3:15 PM **Break**

3:30 PM **Small Group Activity: ASPR's New Vision for a Regional Disaster Health Response System**

5:00 PM **Day One Wrap-Up**

HELEN BURSTIN

Executive Vice President and Chief Executive Officer, Council of Medical Specialty Societies and Co-Chair, Workshop Planning Committee

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5:30 PM **Adjourn Day One**

Day 2 – March 21, 2018

8:30 AM **Welcome and Recap of Day One**

HELEN BURSTIN

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Session IV	Looking Toward the Future
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8:45 AM **Panel IV: Cultivating Best Practices**

Moderator:

- **Skip Skivington**, Vice President, Healthcare Continuity Management and Support Services, Kaiser Permanente

Presenters:

- **Eileen Bulger**, Professor of Surgery, University of Washington, Chief of Trauma, Harborview Medical Center, and Chair, Committee on Trauma, American College of Surgeons
- **John Halamka**, Chief Information Officer, Beth Israel Deaconess Medical Center (*Remote Participant*)
- **James Jeng**, Professor of Surgery, Mount Sinai Healthcare System and Chairman, Disaster Subcommittee, Committee on Organization and Delivery of Burn Care, American Burn Association
- **Gina Piazza**, Chief of Emergency Medicine, Charlie Norwood VA Medical Center, Associate Professor, Emergency Medicine, Medical College of Georgia of Augusta

University, and Co-Chair, High Threat Emergency Casualty Care Task Force, American College of Emergency Physicians (ACEP)

9:30 AM **Panel V: Leading Change Across the Field**

Moderator:

- **Skip Skivington**, Vice President, Healthcare Continuity Management and Support Services, Kaiser Permanente

Panelists:

- **John Auerbach**, President/CEO, Trust for America's Health (TFAH) and Former Commissioner of Public Health, Commonwealth of Massachusetts
- **Mitch Katz**, President/CEO, NYC Health and Hospitals and Former Director, Los Angeles County Health Agency
- **Ana McKee**, Executive Vice President and Chief Medical Officer, The Joint Commission
- **Craig Vanderwagen**, Partner, East West Protection, LLC, and Former ASPR, HHS

10:45 AM **Break**

11:00 AM **Panel VI: Leading Change at the Ground Level**

Moderator:

- **Jon Krohmer**, Director, Office of Emergency Medical Services, National Highway Traffic Safety Administration, Department of Transportation

Panelists:

- **Harold Engle**, Chief Nursing Officer and Healthcare Operations Executive, First Texas Cypress Fairbanks Medical Center Hospital
- **Lewis Kaplan**, Associate Professor of Surgery, Perelman School of Medicine, University of Pennsylvania, Section Chief, Surgical Critical Care, Corporal Michael J. Crescenz VA Medical Center, and Treasurer, Society of Critical Care Medicine
- **Paul Kivela**, Managing Partner, Napa Valley Emergency Medical Group and President, Board of Directors, ACEP
- **J. Brent Myers**, CMO, ESO Solutions, and Board President, National Association of EMS Physicians
- **Edward Racht**, CMO, American Medical Response, and Associate CMO, Evolution Health
- **Joseph Wright**, Professor and Chair, Department of Pediatrics and Child Health, Howard University College of Medicine

12:15 PM **Lunch**

Session V	Opportunities to Improve Private Sector Investment in Capacity Building
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1:15 PM **Panel VII: Regulatory Barriers and Facilitators**

Moderator:

- **Tom Kirsch**, Director, National Center for Disaster Medicine and Public Health, and Professor of Military and Emergency Medicine, F. Edward Hebert School of Medicine, USUHS

Panelists:

- **Sean Griffin**, Senior Manager, Policy and Coordination, North American Electric Reliability Corporation

- **Jean-Luc Poncelet**, Representative (Haiti), Pan American Health Organization (PAHO/WHO) (*Invited*)

2:00 PM **Break**

2:15 PM **Panel VIII: Financial Barriers and Facilitators**

Moderator:

- **Angela Brice-Smith**, Deputy Consortium Administrator for Quality Improvement and Survey & Certification Operations, Centers for Medicare & Medicaid Services

Panelists:

- **Andrew Baskin**, Vice President and National Medical Director for Quality, Aetna
- **David Frankford**, Professor of Law, Rutgers Law School, Professor, Rutgers Institute for Health, Health Care Policy and Aging Research, and Faculty Director, Rutgers Center for State Health Policy
- **Leslie Platt**, Senior Advisor, Health and Human Services, MITRE Corporation
- **Lucy Savitz**, Vice President, Research and Director, Center for Health Research (Oregon/Hawaii), Kaiser Permanente

Session VI	Workshop Wrap-Up
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3:30 PM **Closing Keynote**

ROBERT KADLEC

Assistant Secretary for Preparedness and Response
Department of Health and Human Services

4:00 PM **Closing Remarks**

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4:30 PM **Adjourn Workshop**