

Vision for LEO Economy: A World of New Possibilities

- NASA is one of many customers in a robust low-Earth orbit (LEO) economy
- Commercially-owned and operated transportation for cargo and crew
- Commercially-owned and operated LEO destinations that are safe, reliable, and costeffective
- Regular production, distribution, and trade of goods and services
- Ongoing research and science activities including a LEO National Lab
- Continuation of human spaceflight exploration objectives
- Sustained presence and U.S. leadership in LEO

COMMERCIAL CARGO & CREW TRANSPORTATION





SpaceX









Concept Maturation

Northrop

Boeing

Space

Origin

COMMERCIAL LEO DESTINATIONS









Blue Origin, Sierra Space

Nanoracks, Lockheed Martin, Voyager Space

Northrop Grumman

More Elements of a Strong LEO Economy







Commercial Marketing, Advertisement & **Entertainment Activities**



Inspiration for Student STEM Activities



In-Space Manufacturing & Production



LEO National Lab



Technology Demonstrations



Human Research

COMMERCIAL LEO DEVELOPMENT PROGRAM ROAD MAP

Near Term Mid-Term

Far Term

International Space Station (ISS) Operations

Commercial LEO Destinations (CLDs) Development

CLD Operations

Phase 1: Early Design Maturation

Phase 2: Certification & Services

Design and Development

LEO economy developed by enabling a supply side and actively maturing a sustainable demand side

S

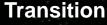
J Commercial Destinations

P on ISS (CDISS)

P

L Commercial Destinations

/ Free Flyer (CDFF)



Plan based on NASA readiness, maturation of destinations, and market demand

End Goal

Sustainable Commercial Operations with multiple customers

Demand Stimulation (In-Space Manufacturing, R&D to Applications)
ISS National Lab/CASIS (Science, Applied R&D, Tech Dev, STEM)
Commercial Use of ISS (Commercial and Marketing Activities)
Private Astronaut Missions (Tourism)
Gov't LEO Requirements (Human Research, Life & Physical Sciences)

Transition LEO Economy
Activities from ISS to
Commercial Destinations

COMMERCIAL LOW-EARTH ORBIT DESTINATIONS



Hab PDR: 2021 Hab CDR: 2022

Transition to Free Flyer: 2028

- Axiom concept initially attaches Commercial Elements to ISS
 Node 2 Forward Port.
- Launch of first element is planned for 2024.
- Additional modules are added later, including a Power Thermal Module allowing the spacecraft to detach from ISS and operate as a free-flyer.

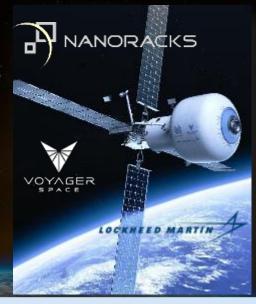
BLUE ORIGIN



PDR: 2023 & CDR: 2024 Baseline Configuration: 2027

of crew initially: 10

- Orbital Reef baseline provides for a permanent presence in space with 90% of ISS's volume, capacity for 10 astronauts, and multiple internal and external payloads.
- Point of departure orbital destination is at a 51.6 ° inclination and 500+ km altitude to optimize future transfer from ISS and match Earth-observation benefits.



PDR: 2023 & CDR: 2025

IOC: 2027

of crew at IOC: 4

- Starlab is a large inflatable habitat and a metallic docking node, power and propulsion element, and external robotic arm.
- Four main operational departments: biology lab, plant habitation lab, physical science and materials research lab, and an open workbench.



PDR: 2025 IOC: 2029

of crew at IOC: 4

- NG platform provides for a permanent presence of four crew approximately 30 days after launch of Element 1.
- Habitat Modules derived from Habitat and Logistics Outpost (HALO) and Cygnus structures and subsystems and are equipped as permanent crew habitat and cargo modules.