

ROUNDTABLE ON QUALITY CARE FOR PEOPLE WITH SERIOUS ILLNESS

Supporting and Sustaining the Current and Future Workforce to Care for People with Serious Illness: A Workshop

The Keck Center of The National Academies Washington, D.C. April 27-28, 2023

	WORKSHOP AGENDA DAY ONE April 27, 2023
8:00 AM	REGISTRATION AND LIGHT BREAKFAST
8:30 AM	WELCOME TO THE WORKSHOP
	Peggy Maguire, JD President Cambia Health Foundation
	Phillip Rodgers, MD Professor, Family Medicine and Internal Medicine Co-Director, Adult Palliative Care Program University of Michigan Medicine
	Co-Chairs, Roundtable on Quality Care for People with Serious Illness
8:35 AM	OVERVIEW OF THE WORKSHOP
	Brynn Bowman, MPA Chief Executive Officer, Center to Advance Palliative Care Assistant Professor, Brookdale Department of Geriatrics and Palliative Medicine Icahn School of Medicine at Mount Sinai
	JoAnne Reifsnyder PhD, MSN, MBA, RN, FAAN Professor, Health Services Leadership and Management Department of Organizational Systems and Adult Health University of Maryland School of Nursing
	Co-Chairs, Workshop Planning Committee

8:45 AM	SESSION ONE: VOICES FROM A WORKFORCE IN CRISIS
	The opening session features a moderated discussion about ongoing workforce challenges from the perspectives of members of the interdisciplinary heath care team caring for people with serious illness.
	Moderator: Victoria Leff, MSW, LCSW, APHSW-C Palliative Care Consultant on healthcare provider wellness Adjunct Instructor, School of Social Work University of North Carolina at Chapel Hill
	Discussants:
	Rachel M. Adams, MD Physician Executive Director, Palliative Care Service Line, MedStar Medical Group, and Division Chief, Division of Palliative Care, Medstar Georgetown University Hospital
	Sharon K. Chung, LICSW, APHSW-C Clinical Therapist, The Center for Grief & Loss Saint Paul, Minnesota
	Shawndra Ferrell, DNP, APRN, FNP-BC, ACHPN System Clinical Manager, Advance Care Planning & Shared Decision-Making in Serious Illness Department Advocate Aurora Health (Advocate Health) Downers Grove, Illinois
	LaToya Francis Certified Nursing Assistant, Inspire Rehabilitation and Health Center Nursing Student, UDC-CC, Washington, DC
	John Tastad, MA Chaplain, Spiritual Care and Advance Care Planning Coordinator Sharp HealthCare, San Diego, CA
9:45 AM	Audience Q&A
10:00 AM	Break
10:10 AM	SESSION TWO: OVERVIEW OF THE CURRENT AND FUTURE STATE OF THE HEALTH CARE WORKFORCE
	This session will provide a broad overview of all sectors of the workforce that cares for people with serious illness and the key challenges they face.
	Speaker: Brynn Bowman, CEO, Center to Advance Palliative Care

NATIONAL ACADEMIES Sciences Engineering Medicine

10:50 AM	SESSION THREE: SYSTEMS LEVEL APPROACHES TO SUPPORTING THE WELL-BEING OF THE HEALTH WORKFORCE
	This session will explore the well-being of the workforce caring for people with serious illness. Panelists will discuss specific factors that develop and support a happy, healthy, adequately sized and appropriately prepared workforce.
	Moderator: Joseph Rotella, MD Chief Medical Officer American Academy of Hospice and Palliative Medicine
	Panelists:
	Patricia Fogelman, DNP, ACHPN, FNPC Clinical Director, Palliative Medicine Nittany Health/Mount Nittany Medical Center State College, PA Assistant Professor, Columbia University
	Ernest J. Grant, PhD, DS(c), RN, FAAN Immediate Past President, American Nurses Association Bret Stine, MHSA, NHA Executive Director, (Retired) Keswick Multi-Care Center Baltimore, MD
	12:10 PM
12:30 PM	LUNCH
1:30 PM	SESSION FOUR: Creating A Compassionate, Caring Environment for Patients and Clinicians
	Beth Lown, MD
	Chief Medical Officer
	The Schwartz Center for Compassionate Healthcare
	JoAnne Reifsnyder PhD, MSN, MBA, RN, FAAN Professor, University of Maryland School of Nursing
	Donna Stevens, MHA
	Palliative Care and Leadership Consultant
	Co-founder, Leaderly Consultants

2:15 PM	AUDIENCE Q AND A
2:30 PM	SESSION FIVE: DIRECT CARE WORKERS: INDISPENSABLE, UNDERVALUED AND IN SHORT SUPPLY
	This session will explore a critical yet underappreciated component of the workforce, the specific roles they play, unique challenges they face and the disproportionate impact of the pandemic they experienced.
	Moderator: Howard Gleckman, Urban Institute
	Panelists:
	Kezia Scales, PhD Vice President of Research and Evaluation PHI
	Madeline Sterling, MD, MPH, MS Assistant Professor of Medicine, Division of General Internal Medicine Department of Medicine, Weill Cornell Medicine
	Jeffery S. Wellman, MSHRD Director, CareForce Development NAHCA
3:15 PM	
3:30 PM	BREAK
3:40 PM	SESSION SIX: ADVANCING DIVERSITY, EQUITY, AND INCLUSION IN SERIOUS ILLNESS CARE
	This session will explore advancing diversity, equity, and inclusion through the lens of one health care organization's experience. After an overview of this complex, multifaceted issue, representatives of national professional associations will engage in conversation about best practices to advance diversity, equity and inclusion within the workforce caring for people with serious illness.
	Moderator: Arika Patneaude, MSW, LICSW Director, Bioethics and Palliative Care, Seattle Children's
	Panelists:
	Ernest J. Grant, PhD, DS(c), RN, FAAN Immediate Past President, American Nurses Association
	Anne Kelemen, LICSW, APHSW-C Board Chair, Social Work Hospice & Palliative Care Network

	Wendy-Jo Toyama, MBA, CAE, FASAE
	CEO, American Academy for Hospice and Palliative Medicine
	Michelle Webb, DNP, RN, CHPCA
	President, Hospice and Palliative Nurses Association
4:40 PM	AUDIENCE Q&A
5:00 PM	Workshop Day One Wrap-Up
	Brynn Bowman and JoAnne Reifsnyder
	Planning Committee Co-Chairs
5:10 PM	Workshop Day One Adjourns
	WORKSHOP DAY TWO
	AGENDA
	APRIL 28, 2023
8:00 AM	REGISTRATION AND LIGHT BREAKFAST
8:30 AM	WELCOME
	 Brief Review of key themes from Workshop Day One
	 Overview of Workshop Day Two
	Brynn Bowman and JoAnne Reifsnyder
	Co-Chairs, Workshop Planning Committee
8:40 AM	SESSION SEVEN: PROMISING MODELS/ INNOVATIVE APPROACHES TO
	WORKFORCE RECRUITMENT, TRAINING AND RETENTION
	This session will explore practical interventions to adopt in the near term to
	improve recruitment, training, and retention among the interdisciplinary
	workforce caring for people with serious illness.
	Moderator: Joseph Shega, MD
	Executive Vice President and Chief Medical Officer
	VITAS Healthcare
	Panelists:
	Programs to Support Direct Care Workers
	Robert Espinoza, MPA
	Executive Vice President of Policy
	PHI

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	Mid-Career Hospice and Palliative Medicine Fellowship
	Mollie Biewald, MD, Associate Professor
	Geriatrics and Palliative Medicine
	Icahn School of Medicine at Mount Sinai
	Striving for Goal-Concordant Care: Teaching Clinicians Serious Illness
	Communication Skills
	Tom Priselac, President and CEO, Cedars-Sinai Health System (Participating
	Remotely)
	Bradley T. Rosen, MD, MBA, Vice President, Cedars-Sinai Health System
	Healing Healthcare Initiative
	Beth Lown, Chief Medical Officer
	The Schwartz Center for Compassionate Healthcare
9:45 AM	Panel Discussion/Audience Q&A
10:20 AM	SESSION FIGHT, THE SEDIOUS HUNESS CARE WORKFORGES & CALL FOR RADIOAL
10.20 AM	SESSION EIGHT: THE SERIOUS ILLNESS CARE WORKFORCE: A CALL FOR RADICAL
	TRANSFORMATION
	Demoliste will encourse in discussion also ut ways to best address shallowers facing
	Panelists will engage in discussion about ways to best address challenges facing
	the workforce caring for people with serious illness.
	Moderator: James Tulsky, MD
	Professor, Medicine, Harvard Medical School
	Poorvu Jaffe Chair, Department of Psychosocial Oncology and Palliative Care,
	Dana-Farber Cancer Institute
	Chief, Division of Palliative Medicine, Brigham and Women's Hospital
	Panelists:
	Ashley Leak Bryant, PhD, RN, OCN, FAAN
	Associate Professor, Anne Belcher Interprofessional Faculty Scholar in Nursing
	University of North Carolina at Chapel Hill School of Nursing
	Assistant Director of Cancer Research Training Education Coordination
	UNC Lineberger Comprehensive Cancer Center
	Sachin Jain, MD, MBA (Participating Remotely)
	Chief Executive Officer
	Scan Health Plan
	Los Angeles, CA
	Tammie E. Quest, MD
	Director, Emory Palliative Care Center
	Robert W. Woodruff Health Sciences Center of Emory University
	Professor in the Department of Emergency Medicine, and Division of Geriatrics
	and Gerontology at the Emory University School of Medicine

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	R. Sean Morrison, MD Ellen and Howard C. Katz Professor and Chair
	Brookdale Department of Geriatrics and Palliative Medicine
	Director, National Palliative Care Research Center
	Icahn School of Medicine at Mount Sinai
11:20 AM	AUDIENCE Q AND A
11:40 AM	Montage: Voices of the serious illness care workforce
	Andy Awari, MD
	Hospice and Palliative Medicine Physician
	Keara Barnaby, PA-C
	Masters in Palliative Care
	Gabriella Patrone
	Student, Master's in Palliative Care
	Kristin Watson, PharmD, BCCP
	Associate Professor, University of Maryland School of Pharmacy
	Bruce Gutierrez, DO
	Emergency Medicine Physician; Fellow, Hospice and Palliative Medicine
11:50 AM	Workshop Wrap-up
	Planning Committee Co-Chairs
12:00 PM	Workshop Adjourns