Five COVID-era themes reshaping the retail sector



Flight to online

With stores closed, sales mix has shifted to digital channels and is likely to continue



Shock to loyalty

Mixed access to stores and supply chain disruption is challenging brand loyalties



Need for hygiene transparency

Consumers' hygiene norms and expectations shift to contactless and selfservice



Return to essentials & value

Basket composition favors essentials categories that tend to require more labor to generate lower margins



Automation of retail business system

Technology is changing the way retail works across many core tasks (e.g., stocking, check out, returns)

7-18pp

increase in penetration of consumers shopping online compared to pre-COVID, resulting in "years of acceleration in a matter of months" For 15-20% of consumers who are switching stores or brands

over 50%

expect to maintain new "switched" habit

50-100%+

growth in consumers using curbside pickup and BOPIS with about half expected to continue using these new shopping options Significant impact to household spending

60%+

consumers expect to reduce spending on discretionary categories

Top 5

sectors for automation potential include retail ((alongside sectors like foodservice and manufacturing)