

Alternative Protein Sources: Balancing Food Innovation, Sustainability, Nutrition, and Health

Food Forum Workshop August 2022



Disclosure: About NielsenIQ

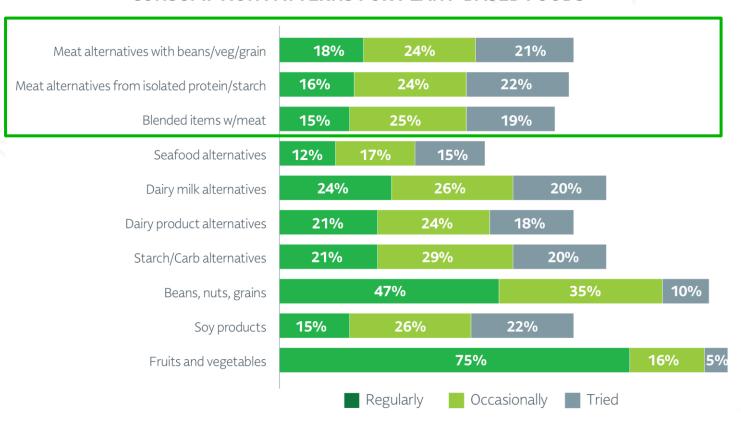
- NielsenIQ, a global information services company, delivers the gold standard in **consumer and retail measurement**, through the most connected, complete, and actionable understanding of the evolving global, **omnichannel consumer**. Our data, **connected insights, and predictive analytics** optimize the performance of CPG and retail companies, bringing them closer to the communities they serve and helping to power their growth.
- NielsenIQ has operations in 90+ markets, covering more than 90% of the world's population.
- Our clients include retailers and manufacturers across the consumer packaged goods industry, including both alternative protein and conventional companies.



Alternative meat/seafood consumption lowest of all plant-based foods

Consumers have varying views of plant-based, healthy most often cited

CONSUMPTION PATTERNS FOR PLANT-BASED FOODS





Consumers finding "plant-based" across food and beverage products...

Dairy







LIDDIG

20g PURE PLANT PROTEIN



COUNTRY CROCK PLANT BUTTER



Meat













Snacks







Frozen





Cereal & Condiment







...and beyond food

Baby



Period Care



Personal Care

WELEDA



Pet



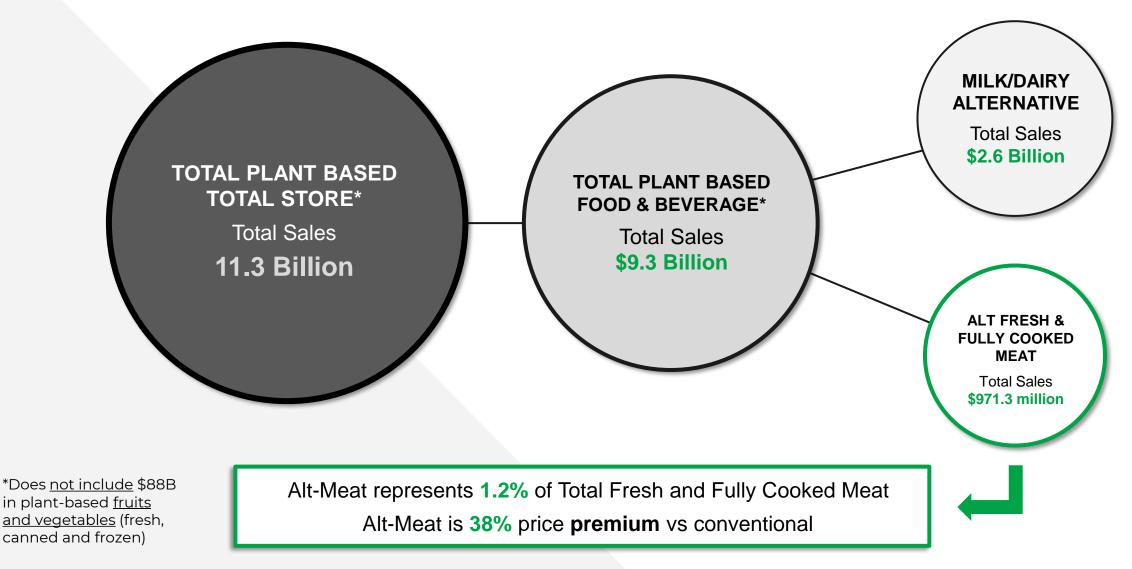
Household



OTC



Lay of the land of plant-based and alternative proteins



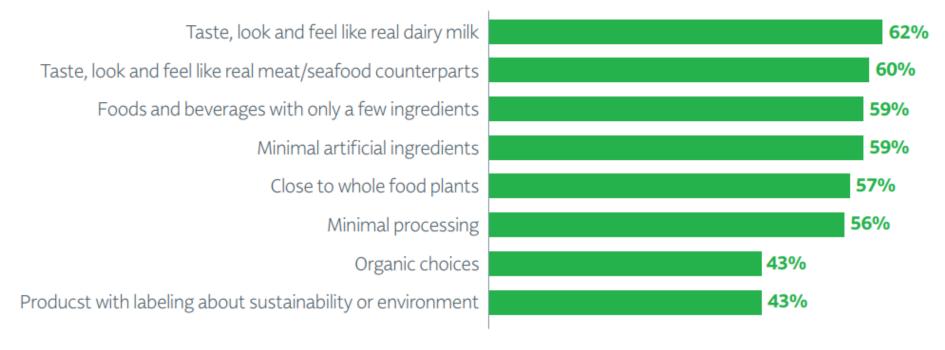
Plant-based showing growth across the store, with some declines in latest 52

Top 15 categories represent 91% of total plant-based sales

TOP 15 "PLANT-BASED" FOOD CATEGORIES	\$ VOLUME	\$ % C3YA	\$ % CYA
MILK/DAIRY ALTERNATIVE	\$2.6B	34.6%	6.8%
CREAMS AND NON-DAIRY CREAMER	\$1.1B	74.2%	21.7%
BEVERAGES	\$1.0B	49.6%	18.0%
FULLY COOKED MEAT	\$720.2M	39.1%	4.0%
PREPARED FOODS	\$588.8M	55.2%	2.1%
DESSERTS	\$466.5M	34.3%	-0.6%
DIET AND NUTRITION	\$471.2M	40.3%	15.1%
YOGURT	\$355.3M	58.6%	8.5%
PROCESSED MEAT	\$321.3M	56.3%	-4.1%
CHEESE	\$278.1M	74.2%	4.1%
FRESH MEAT	\$258.1M	206.5%	-6.0%
OILS/BUTTER/MARGARINE SPREADS/SUBSTITUTES	\$147.3M	104.3%	9.3%
SALTY SNACKS	\$97.4M	73.3%	8.6%
BREAD	\$75.7M	50.0%	4.8%
PERFORMANCE NUTRITION	\$58.6M	-12.8%	-10.0%
TOTAL OF TOP 15 CATEGORIES	\$8.5B	48.9%	8.1%
#35 PLANT-BASED SEAFOOD	\$10.9M	117%	25%

Consumers looking for realistic counterparts, natural and minimally processed

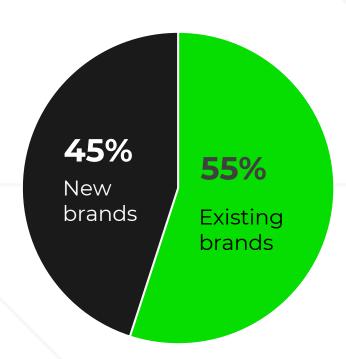
PREFERENCES WHEN CHOOSING PLANT-BASED FOODS AND BEVERAGES



Base: All shoppers

Growth across existing and emerging brands, with evolving plant-based proteins

% of Total Plant-based Protein Dollar Growth¹



126 Existing brands represent ~55% of total dollar growth **3,281 New brands** represent ~45% of total dollar growth

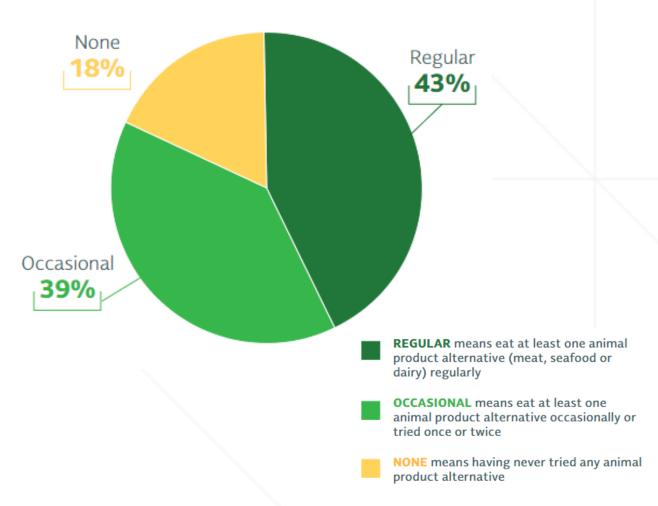
Trending plant-based proteins²

		\$ % CYA	\$ % C3YA	\$ Volume	
	Total Food & Beverage	+9%	+25%		Share All
	All Plant Based Protein	+8%	+25%	\$101.3B	Plant Based Protein
	Bean protein	+8%	+26%	\$63.5B	63%
ven ids	Soy protein	+9%	+26%	\$41.9B	41%
Proven trends	Oat protein	+8%	+22%	\$13.8B	14%
	Pea protein	+17%	+82%	\$2.6B	3%
Growing trends	Spirulina protein	+13%	+48%	\$1.1B	1%
Grov	Chia Seed protein	+14%	+44%	\$791.5M	1%
ng l	Hemp Seed protein	+10%	+23%	\$147.3M	<1%
elopi ds	Chlorella protein	+14%	+28%	\$74.4M	<1%
Developing trends	Tempeh protein	+35%	+529%	\$1.5M	<1%

^{1 –} Source: NielsenIQ Retail Measurement Services, NielsenIQ Product Insight, powered by Label Insight, Total Store; Total US xAOC; 52 weeks W/E 11/27/21 vs 2YA, 2- NielsenIQ Retail Measurement Services, NielsenIQ Product Insight, powered by Label Insight, Food & Beverage; Total US xAOC; 52 weeks W/E 07/30/22 vs YA

Taste, health, nutrition top reasons for meat alternative consumption

Consumption of Animal Product Alternatives



Why do you choose to eat

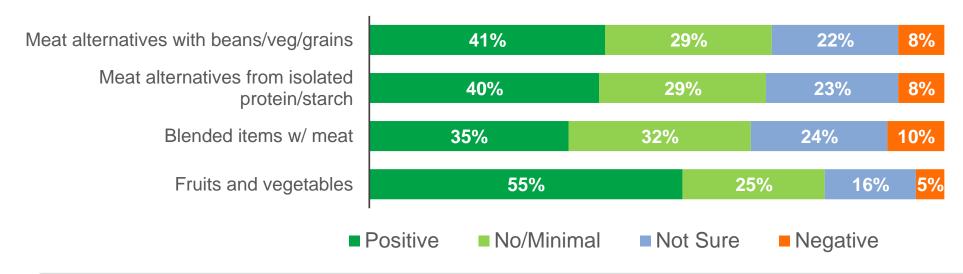
Among those who eat regularly or occasionally

	MEAT ALTERNATIVES WITH BEANS/ VEG/GRAIN	MEAT ALTERNATIVES WITH ISOLATED PROTEIN/STARCH
Taste	43%	37%
Overall health	39%	36%
Nutrition benefits	36%	29%
Cutting back on meat	26%	23%
Experiment/try new things	22%	22%
Cost	22%	18%
Animal welfare	21%	21%
Concern about environment/climate	21%	20%
Concern about global food supply	19%	16%
Convenience	19%	17%
Shift in eating approach	16%	14%
Cutting back on dairy	15%	12%
Allergies/ Intolerances	11%	10%

Environmental impact plays a part in alternative meat consumption

When thinking about the impact on the environment of the following, would you say each has...?

Among all shoppers



Ethical Farming Microculture

Sustainable farming methods that do not rely on industrial fertilizers and monocropping. These consumers **avoid animal-based products** because they're associated with unsustainable practices. But they **worry a plant-based diet is not enough** because unsustainable plant production.

Food and Beverage seeing growth in environmental and socially responsibility claims

	\$ % C3YA	\$ % CYA
Total Food & Beverage	+24.7%	+8.7%
Social Responsibility	+37.3%	+5.6%
Sustainable Farming	+20.9%	+3.5%
Environmental Sustainability	+28.7%	+9.0%
Sustainable Packaging	+20.1%	+6.5%
Animal Welfare	+34.1%	+7.2%
All Plant Based Protein	+22.5%	+7.3%

Animal welfare key across the store

Animal welfare claims are among the top 5 drivers of purchase interest among global consumers in all categories







					-
Per	sonal Care	Ηοι	sehold Care	Gro	cery
1	Animal welfare certified	1	Manufactured in a sustainable way	1	Grown or raised in a sustainable way
2	Cruelty free	2	Cruelty free	2	Certified humane raised and handled
3	Manufactured in a sustainable way	3	Plant based	3	Free range
4	Sourced from partners offering fair wages	4	Free of animal by-products	4	Sourced from partners offering fair wage
5	Free of animal by-products	5	Forest Stewardship Council (FSC) certified	5	Hormone free
	"Products must have this guarantee now. Animal welfare has to come to the top of		"Treating animals well is an important step in preserving the environment."		"A product that was not tested on animals would reduce suffering in this world."

the list."

- UK Consumer

step in preserving the environment.

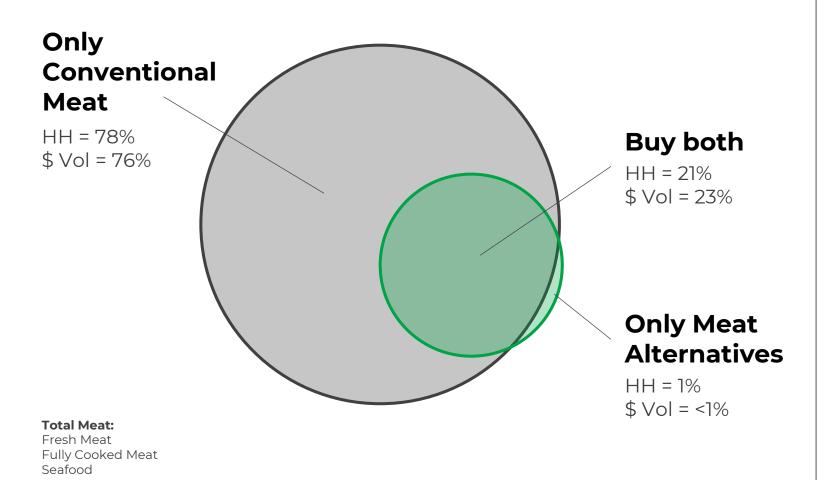
- Brazilian Consumer

would reduce suπering in this world.

- German Consumer

Flexitarianism is key element of alternative meat consumption

21% of Meat buying HH's buy both Traditional Meat and Meat Alternatives





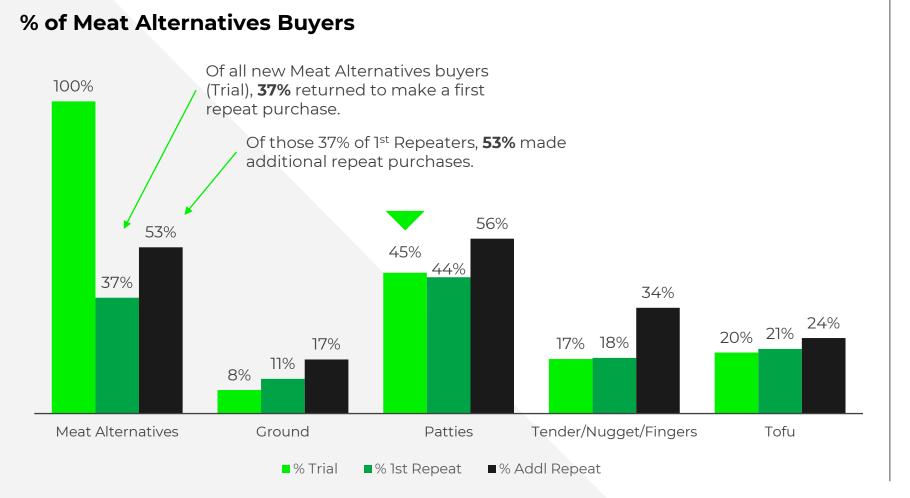
Heavy Meat Alternative Buyer

Asian and a slightly over indexed with Black Skew slightly to **larger households** (3+ persons)

Young transitionals and Older Bustling Families

Higher income (>\$100K) 45-54 yr olds

A quarter of meat alternative buyers are new in the past two years



20%

Of all the "new" Meat Alternatives buyers, 20% made multiple repeat purchases

New buyers = Households who did not purchase Meat Alternatives in previous 52 weeks and made their first meat alternative purchase(s) in the last 52 weeks.

Media coverage changing; sales and units declining

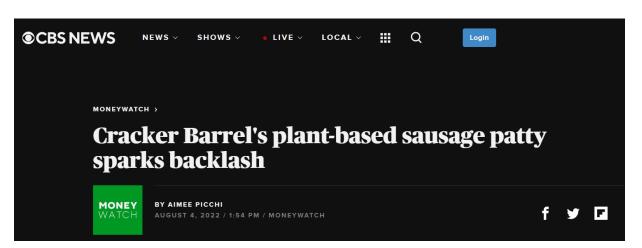
CULTURE

Fast Food Took a Gamble on Fake Meat. It's Not Paying Off

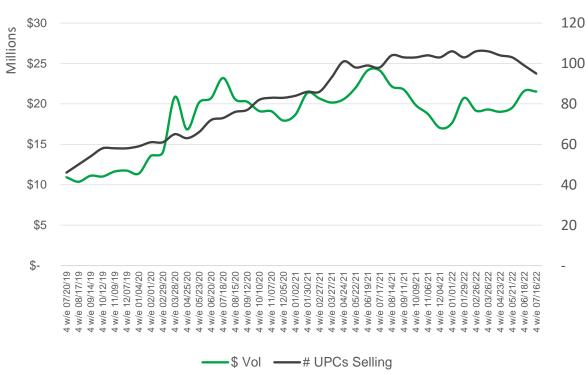
McDonald's McPlant experiment reveals how fake meat at fast food restaurants is, as a whole, a grift.

bon appétit

August 8, 2022



Meat Alternative | Fresh Meat



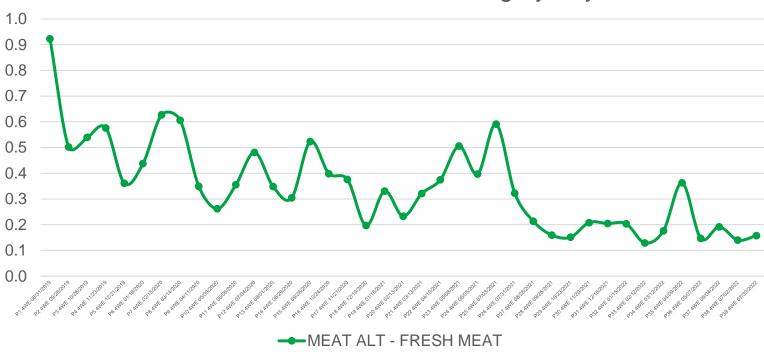
Trial is declining and meat alternatives not always meeting expectations

You said you tried, once or twice. Why didn't you continue...?

Among those who tried once or twice

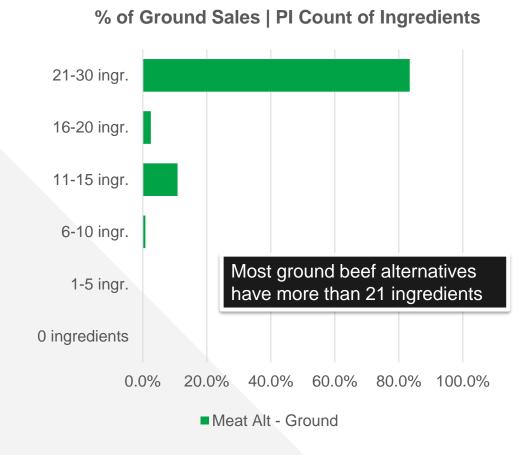
	MEAT ALTERNATIVES WITH BEANS/ VEG/GRAIN	MEAT ALTERNATIVES WITH ISOLATED PROTEIN/STARCH
Taste	47%	46%
Did not meet expectations	36%	35%
Cost	32%	30%
Texture	28%	26%
More processed than would like	16%	14%
Too many ingredients	10%	6%
Appearance	10%	10%
Quality	9%	9%
Not as nutritious as expected	7%	9%
Other	5%	5%
Ethical concerns	4%	4%
Allergy/Intolerances	4%	3%

Incremental Item Trial % of Category Buyers



Consumers paying attention to health attributes and processing

- 94% of alt-meat contain artificial ingredients
- 89% of alt-meat have more than 200 calories per serving
- 86% of alt-meat/ground exceeds the saturated fat limit on nutrient claims



Keeping it Natural Microculture

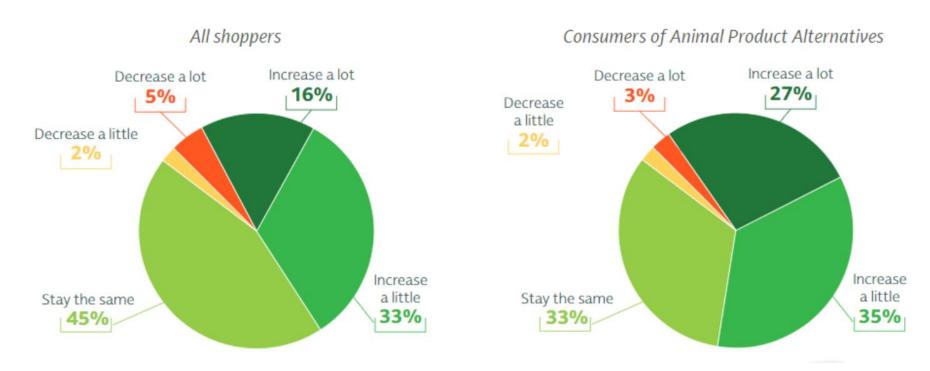
- Keeping it natural = striking a balance between additives, processed plant oils, and palatability of plant-based foods.
- These consumers value natural, organic plant-based products without additives.
- Consumers want natural plant-based foods and drinks with minimal artificial stabilizers, coloring, and sweeteners.
- Consumers want to know what plant oils are going into plant-based foods and drinks.

Source: NielsenIQ Retail Measurement Services, NielsenIQ Product Insight, powered by Label Insight, Total Store; Total US xAOC; 52 weeks W/E 07/30/22 Motivebase, Consumer's Approach to Plant-based Foods and Beverages

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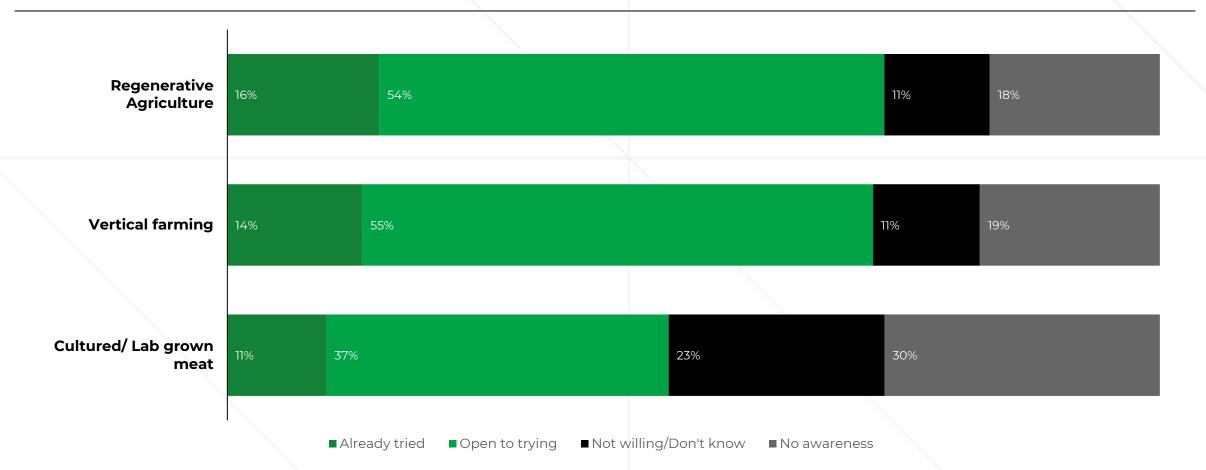
But consumers anticipate increasing plant-based food/beverage consumption

In the future, do you think your consumption of plant-based foods/beverages will...?



Looking to the future: Awareness and openness of lab-grown meat versus other innovations

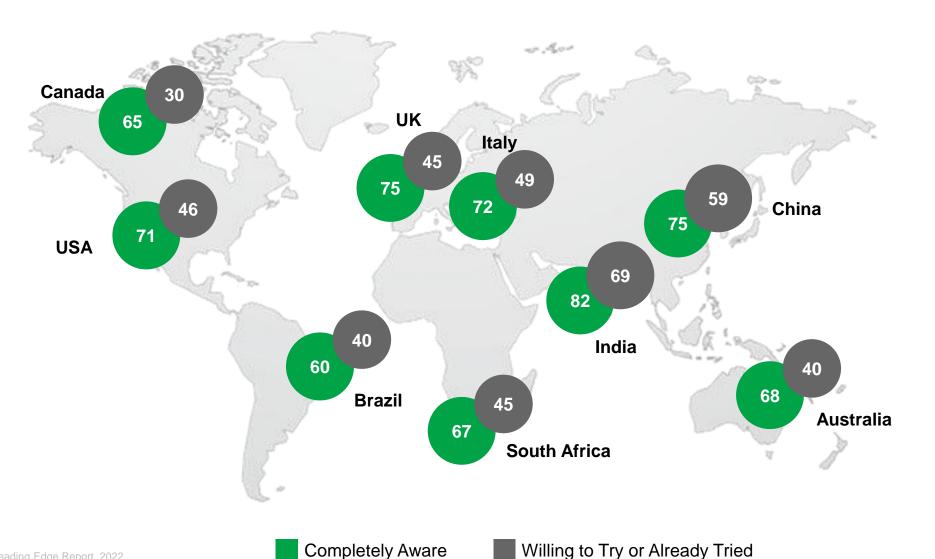
Willingness to trial new innovations



Source: NielsenIQ Leading Edge Report, Global Report

Q. Please select what best describes your awareness and willingness to trial about this innovation

Looking to the future: consumer awareness and interest in <u>cultured/lab grown meat</u> varies globally



In closing...

Consumer interest in plant-based and alternative protein is strong with anticipated growth, but, consumers are confused and not always satisfied with alternative proteins. Taste, health and cost are key to meeting consumer needs.