

**Improving the Health and Wellbeing of Children and Youth through Health Care System
Transformation - Meeting 4
Speaker Biographical Sketches**

Mary Applegate serves as the Medical Director for the Ohio Department of Medicaid and is focused on improving health outcomes for individuals enrolled in the Medicaid program across the state. She is a fellow of both the American Academy of Pediatrics and the American College of Physicians and has been caring for infants, elders and families in hospital and primary care sites for over 25 years. Special interests include the application of clinical principles and quality improvement science to health systems in order to improve the quality of health care, health outcomes and health equity. She has been instrumental in driving change in perinatal health, safer opioid prescribing and integrating behavioral health care. Dr. Applegate's recent work has been focused on effective population health management and harnessing opportunities related to paying for value in health care.

Rachel Garfield is executive director of the Vermont Child Health Improvement Program (VCHIP) and associate professor in the Department of Pediatrics at the University of Vermont Larner College of Medicine. VCHIP is a maternal and child health services research and quality improvement program that aims to optimize child and family health through measurement-based efforts to enhance child health practice. Prior to her current position, Dr. Garfield was a vice president at the Kaiser Family Foundation and co-director for its Program on Medicaid and the Uninsured. Previous roles have included assistant professor in the Department of Health Policy and Management at the University of Pittsburgh Graduate School of Public Health, policy analyst in state and federal Medicaid and Children's Health Insurance Program policy, and research consultant for hospital operations and management. Dr. Garfield has more than two decades of experience in Medicaid policy research and is an expert in data analysis on insurance coverage and access to care for low-income populations. She also has expertise in behavioral health policy, particularly public financing for behavioral health services. Dr. Garfield holds a B.A. from Harvard College, an M.H.S. from the Johns Hopkins Bloomberg School of Public Health, and a Ph.D. in Health Policy from Harvard University.

Dana Hargunani has served in numerous clinical, policy, and non-profit leadership roles committed to improving health outcomes. Most recently, Dana served as the Chief Medical Officer for the Oregon Health Authority (OHA) for five years, providing key state leadership before and throughout the COVID-19 pandemic. She continues to serve as a part-time health policy advisor for OSHA. As Chief Medical Officer, Dana served in a leading role for Oregon's COVID-19 response, serving as the agency's liaison to Oregon's hospital system, regularly convening clinical leaders and hospitals across the state to work together and ensure patient access to life-saving resources. Dana also lead the process to update Oregon's crisis care guidance and was instrumental in Oregon's COVID-19 vaccine rollout. In addition, Dr. Hargunani has overseen OHA teams that support the state's Medicaid benefit determination, pharmacy policy, medical home policies, and health equity goals. She has also lead children's health policy in Oregon as OHA's Child Health Director for nearly four years. Beyond governmental roles, Dana has served as the Chief Executive Officer for the Oregon Public

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Health Institute and served as a health policy consultant focused on child health and health policy. In addition to her public health and policy experience, Dr. Hargunani is a board-certified pediatrician who continues to work part-time as a general pediatrician in an urban community-based clinic. Recognized as a respected leader, strategist, communicator and facilitator, Dana is deeply committed to addressing health inequities and supporting community health.

Nathaniel Kendall-Taylor is chief executive officer at the FrameWorks Institute, a research think tank in Washington, DC. He leads a multi-disciplinary team in conducting and implementing research on public understanding and framing of social issues. A psychological anthropologist, Nat publishes widely on communications research and lectures frequently. He is senior fellow at the Center on the Developing Child at Harvard University, visiting professor at the Child Study Center at Yale School of Medicine, and fellow at the British-American Project.

Bruce Lesley has more than 30 years of public policy experience at all levels of government and a demonstrated commitment to improving the lives and well-being of children. Lesley has served for 13 years as the president of First Focus on Children and directs policy development and internal operations at the organization. During his 12 years on Capitol Hill, Lesley worked on health care, education, human services, and immigration issues in several different capacities. Prior to his work at First Focus on Children, he served as Senior Health Policy Advisor on the Senate Finance and Health, Education, Labor, and Pensions Committees for U.S. Senator Jeff Bingaman. He also worked for U.S. Senator Bob Graham on the Senate Finance Committee, served as minority Chief of Staff for the Senate Special Committee on Aging, and was a legislative aide in the offices of U.S. Representatives Ronald Coleman and Diana DeGette. In addition to public service at the federal level, Lesley worked at the state and county levels of government on health and human services policy for Texas State Representative Mary Polk, El Paso County Judge Pat F. O'Rourke, and Texas Governor Ann Richards in the Texas Office of State-Federal Relations in Washington, D.C. Lesley has also worked in the healthcare sector as the Director of Congressional Relations for the Children's Hospital Association (also known as the National Association of Children's Hospitals) and as Director of Government Relations for University Medical Center, a public hospital in El Paso, Texas.

Cindy Mann has more than 30 years of experience in federal and state health policy. She works with clients to develop and implement strategies around federal and state health reform, Medicaid, the Children's Health Insurance Program, and delivery and payment system transformation. Her clients include states, providers, plans, consumer organizations and foundations. Before joining Manatt, Cindy was deputy administrator at the Centers for Medicare & Medicaid Services and director of the Center for Medicaid and CHIP Services where she led the administration of Medicaid, CHIP and the Basic Health Program during the implementation of the Affordable Care Act. Cindy set and oversaw the implementation of federal policy relating to all aspects of the Medicaid program including delivery and payments, eligibility, benefits, waiver policy and long term services and supports. Throughout her time at CMS, she was deeply involved in supporting state program implementation and innovation, and coordinating policy and program operations with the Marketplace. Prior to her appointment, Cindy was a research professor at the Georgetown University Health Policy Institute. There, she was the founder and director of the Center for Children and Families, focusing on health coverage, financing and access issues affecting low-income populations. Previously, Cindy was a senior advisor at the

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Kaiser Commission on Medicaid and the Uninsured. She also was director of the Family and Children's Health Program group at the Health Care Financing Administration. Cindy joined the HCFA from the Center on Budget and Public Policy, where she directed the center's federal and state health policy work.

Kenny McDonald serves as the third president and CEO of the Columbus Partnership, a civic organization of Columbus' top business leaders. The Partnership was founded in 2002 to strengthen the economic and cultural base of Central Ohio. McDonald is leading the effort to boost diversity and equity, growth and development, and business and civic innovation – all with the goal of making the Columbus Region the most prosperous metropolitan area in the United States. He brings more than 25 years of experience working with metropolitan economies in Savannah, Georgia; Albuquerque, New Mexico; and Charlotte, North Carolina. He also spent seven years as a global site location advisor for Fluor Corporation. McDonald has been named one of the Top 50 economic developers by Economix and is a frequent speaker and national thought leader on regional economic development. He was also named Small Nonprofit CEO of the Year by Columbus CEO magazine. McDonald was instrumental in creating and leading the Columbus Region's growth strategy when he was selected to lead Columbus 2020, a regional economic development group that was launched in 2010. Now known as One Columbus and housed within the Columbus Partnership, the organization is consistently ranked as one of the top 10 economic development organizations in the United States and represents a public-private partnership of more than 300 investors and partners from an 11-county area.

Tyler Norris is a social entrepreneur and trusted advisor to philanthropies and partnerships working to improve the well-being of people and place. Tyler serves as Board Chair of Naropa University; Co-founder, CEO Alliance for Mental Health; and as a board member for Mindful Philanthropy, the National Academies of Sciences' Child Well Being Forum, the Fireside Project, and the Global Flourishing Study. He is a senior advisor to the Psychedelic Science Funders Collaborative and a Visiting Fellow of the Federal Reserve Bank of New York. Previously, Tyler served as founding CEO of Well Being Trust, an impact philanthropy with a mission to advance mental, social and spiritual health of the United States and led Total Health at Kaiser Permanente. He lives and serves in the communities of the Wood River Valley of Idaho and Oakland, California.

Tim Robinson is the chief executive officer of Nationwide Children's Hospital. He first joined Nationwide Children's in 1995, and his innovative approach to navigating complex economic, regulatory and business challenges has helped the hospital transform from an important regional children's health care system into a preeminent academic medical center. Nationwide Children's now appears annually on the U.S. News & World Report list of top ten children's hospitals, and it is one of the National Institutes of Health's top funded freestanding pediatric research facilities. In his 28 years with Nationwide Children's, he has held the titles of assistant treasurer, senior vice president, executive vice president and chief financial and administrative officer. Tim earned his Bachelor of Science degree from Indiana University, where he double majored in Psychology and Business Administration, and he is a Certified Cash Manager.

Sara Rosenbaum has devoted her career to health justice for medically underserved populations. She is a member of the National Academies of Sciences, Engineering, and

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Medicine, served on CDC's Director's Advisory Committee and the CDC Advisory Committee on Immunization Practice (ACIP), and was a founding Commissioner of Congress's Medicaid and CHIP Payment and Access Commission (MACPAC), which she chaired from January 2016 through April 2017. She is the recipient of many honors and awards including the National Academy of Medicine's Adam Yarmolinsky Medal, awarded for distinguished service to a member from a discipline outside the health and medical sciences, the American Public Health Association Executive Director Award for Service, and the Association of Schools and Programs of Public Health Welch-Rose Award for Lifetime Contributions to the Health of the Public.

Christopher Stille is professor of pediatrics and section head of general academic pediatrics, and the Stephen Berman, M.D., Endowed Chair in General Pediatrics at the University of Colorado School of Medicine and Children's Hospital Colorado. He leads an active group of roughly 55 pediatric faculty; practices and teaches primary care pediatrics; and conducts pediatric health services research and quality improvement focused on improving systems of care for children and youth with special health care needs (CYSHCN) in the Medical Home. He has a particular interest in improving coordination of care among primary care clinicians, subspecialists, and family members, generated by his first years in private practice, but continuing over time. He has led projects funded by the U.S. Maternal and Child Health Bureau (MCHB), the Robert Wood Johnson Foundation, the Lucile Packard Foundation for Children's Health, and local and regional funders to pursue this investigation. Since 2017, he has been Principal Investigator of an MCHB-funded national network to conduct health systems research for CYSHCN, CYSHCNet (www.cyshcnet.org). Much of this network's work addresses partnerships between the "medical neighborhood" and families. He is a co-chair of the Standing Committee on Patient Experience and Function of the National Quality Forum. He is membership chair and a member of the Executive Committee of the Council on Children with Disabilities of the AAP.

Jim Taylor attended University of North Carolina at Chapel Hill for college and medical school, graduating from medical school in 1980. Dr. Taylor completed a pediatric residency at the University of Colorado Denver, and after a four-year stint in private practice, he completed a fellowship in General Pediatrics at the University of Washington. Dr. Taylor was on the faculty at UW from 1991-2019, and now hold the title of Professor emeritus. His career as an academic pediatrician was balanced between teaching/patient care, administrative duties for the pediatric residency program and research. Dr. Taylor's research interests included SIDS, vaccine delivery, management of URIs, and diagnosis of neonatal jaundice. He started a regional practice-based research network and co-founded the Better Outcomes through Research for Newborns (BORN) network, a national research network devoted to improving care for healthy neonates. While at UW, Dr. Taylor invented an app that measured newborn bilirubin levels and co-founded a small start-up to develop this technology. In 2017, the company was acquired by Google and he has worked there since the acquisition as a clinical research scientist. In this role Dr. Taylor helps product teams design and conduct clinical research and analyze the results. He also advises team on the clinical utility of new or proposed products and services.

Sara Watson is the founder of Watson Strategies LLC, a consulting firm specializing in designing effective advocacy campaigns, with a special focus on the role of philanthropy and mobilizing business champions for children. She developed the Council on Foundation's training

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institute on policy advocacy and wrote their advocacy handbook for funders. Bolder Advocacy has published several of her briefs on fundraising for advocacy. Other clients include DC Action and StriveTogether. Most recently she was the Senior Director, Policy at the Bainum Family Foundation where she led a portfolio of grants to reduce racial and economic inequity through advocacy for early childhood programs in Washington, D.C. Previously she was the founder and Global Director of ReadyNation/ReadyNation International, a unique business membership organization supporting executives to be champions for children from prenatal to young adulthood. She was a Senior Officer at The Pew Charitable Trusts, where she led a groundbreaking national advocacy campaign for prekindergarten, contributing to doubling state and federal spending. She has also been a Senior Vice President at America's Promise and a Policy Analyst for the Washington State Family Policy Council. She holds M.P.P. and Ph.D. degrees from the Harvard Kennedy School.