

Challenge of Unfailing Safety

Presented to
Date

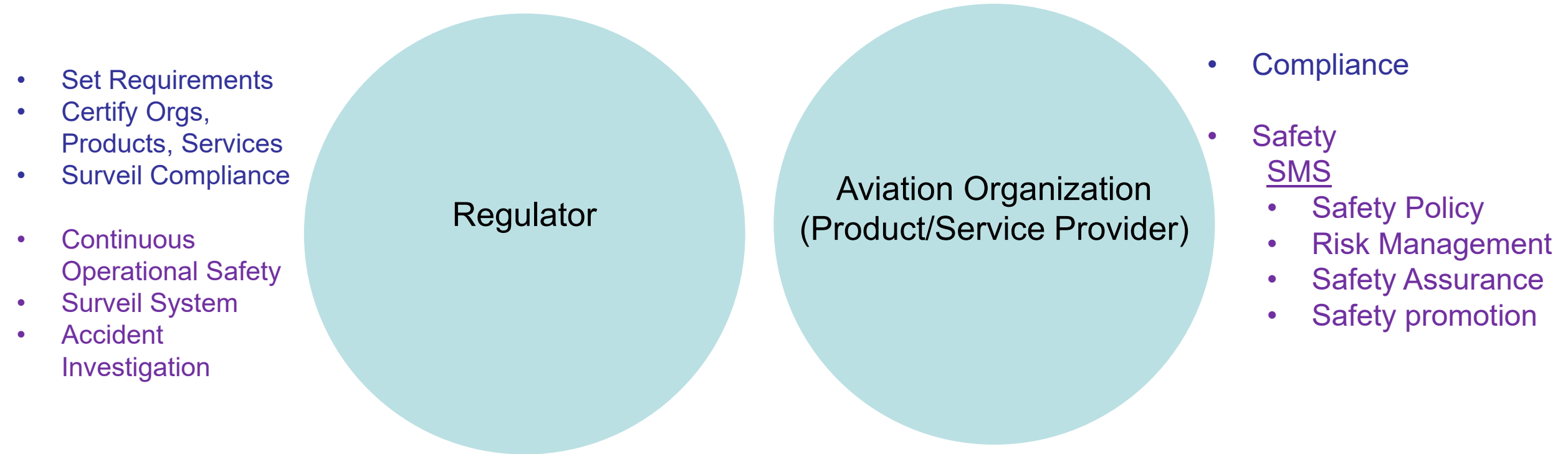
Aeronautics and Space Engineering Board
9 October 2024

Bruce DeCleene
Director, Office of Senior Technical Experts
Aircraft Certification



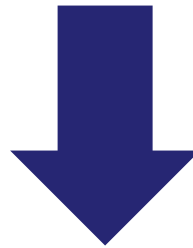
**Federal Aviation
Administration**

System Overview: Compliant and Safe



Paradoxical Observations

- Compartmented responsibilities provide focus and accountability
- Humans are curious and creative
- Design for failure and rare operations increases complexity
- Advancing tools can manage increasing complexity
- Risk can hide in the cracks between compartments
- Humans are fallible
- Increasing complexity impedes human interventions
- Advancing tools impede human experience and oversight



Cooperation / Diligence / Redundancy / Independence / Simplicity