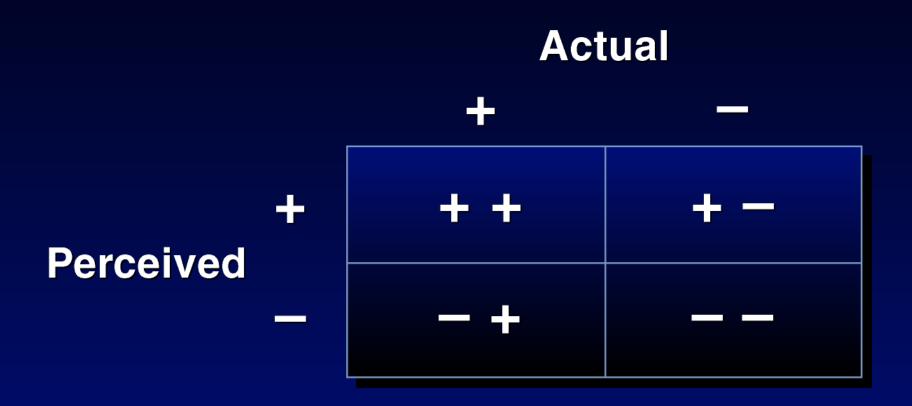
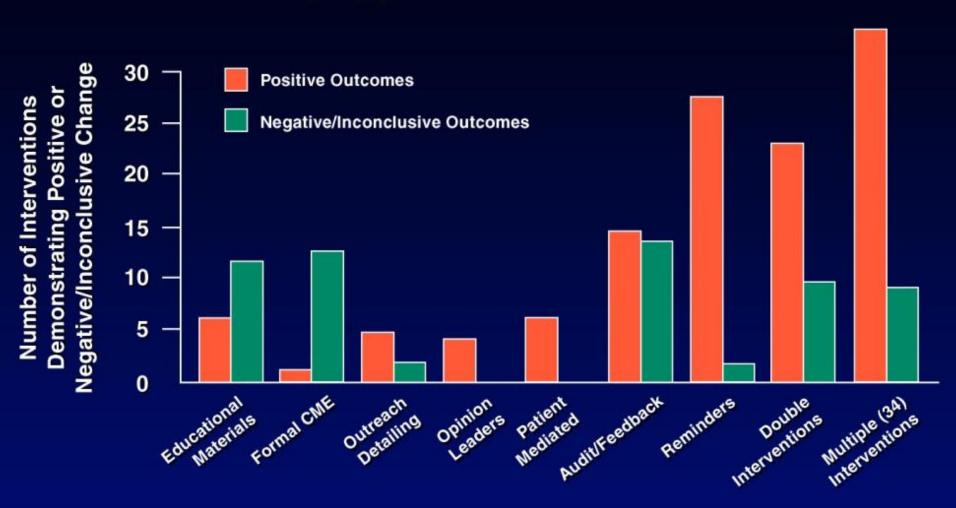
Strategies for Learning and Change in Healthcare

Paul E. Mazmanian, PhD

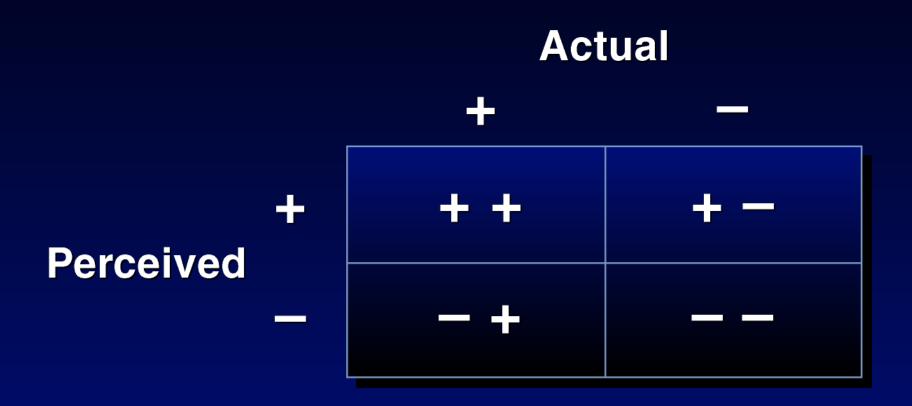
Perceived Need by Actual Need



Effectiveness of Interventions by Type of Intervention



Perceived Need by Actual Need



The AAMC Cube

Maintenance of Certification

Professional Standing

Maintain unrestricted license

Lifelong Learning and Self-assessment

Participate in educational and self-assessment programs

Cognitive Expertise

Pass formalized examination

Practice Performance Assessment

- Assess quality of care compared to peers and national benchmarks
- Apply evidence
- Complete follow-up assessment

GME Competencies

- Practice-based Learning and Improvement
 - Investigate and evaluate patient care practices
 - Appraise and assimilate scientific evidence
 - Improve practice
- Systems-based practice
 - Maintain responsibility to larger context and systems of health care

LCME Standards

ED-5-A

 Educational program must include active learning and independent study to foster skills necessary for lifelong learning

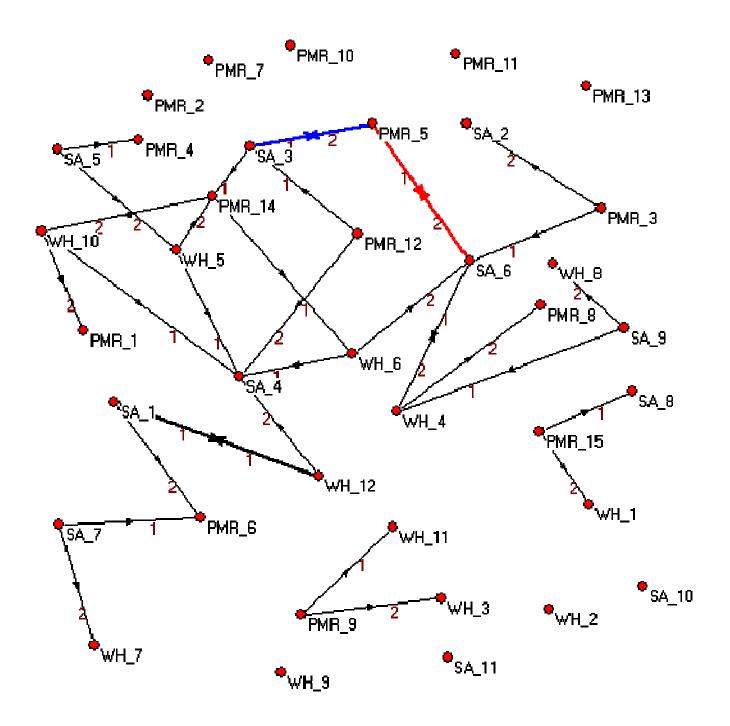
Annotation

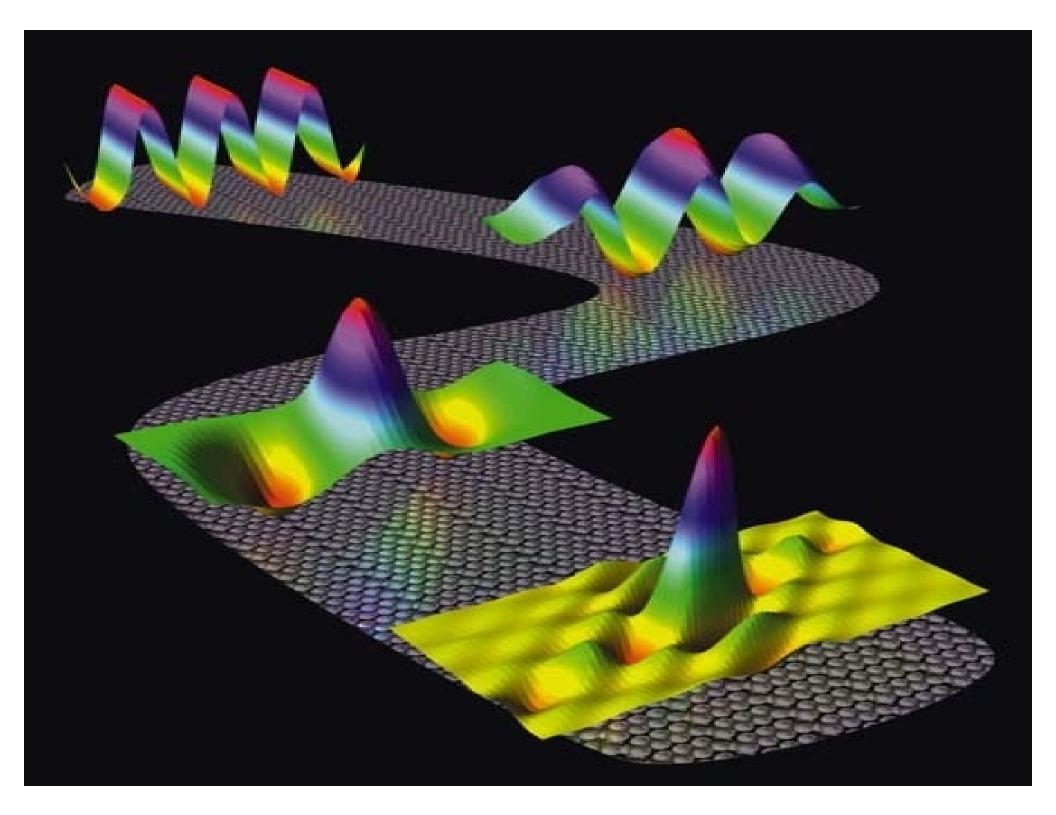
- Self-assessment of learning needs
- Identification
- Analysis
- Synthesis of relevant information
- Assessment of resources for credibility

Strategies for Change

- Assess system needs/teams
- Provide opportunities to reflect on organizational processes that enable/constrain care giving
- Continue to shift accreditation, licensing, and certification to reward individual and systems-based learning/improvement

Sociogram of 18 Investigators Selecting Collaborators Across Disciplines





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