# Opportunities for Institutions Considering a Compassion Fatigue Program

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# Example approach

- Impetus for a compassion fatigue program
- Developing program goals
- Assessments
- Resources



### Impacts of stress

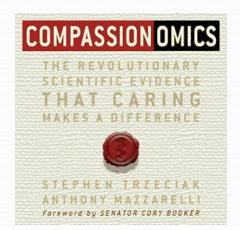
- Veterinary community
  - Suicide rate higher than general population (Witte, 2019)
    - Veterinarians 1.6-2.4
    - Veterinary technicians 2.3-5
- Laboratory animal community
- Human healthcare
  - Physician suicide rate 2x the general population (Anderson, 2018)





# Compassion in healthcare

- Burnout=A syndrome of emotional exhaustion, cynicism towards clients/depersonalization, and a lack of sense of accomplishment (Maslach, 1981)
- Lack of compassion and burnout a concern in healthcare
  - Cost, patient care, medical errors, turnover, decreased productivity (Shanafelt, 2017)
- Compassion matters for the patients
  - Improves patient outcomes
  - Higher quality care and less errors
  - Reduces stress, perception of pain
  - Better self-care and care of others
- ... and the caregiver
  - Reduced burnout



# Getting started

- Identify goals
- Address on different levels
  - Individual
  - Team
  - Organizational
- Healthcare example
  - Shanafelt et al. 2017. The Business Case for Investing in Physician Well-Being. JAMA Intern Med. 177 (12): 1826-1832.
  - Blue Ridge Academic Health Group Winter 2017-2018



## Program goals

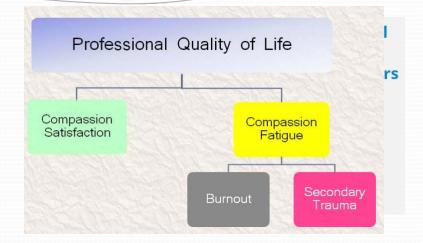
- Helping people manage work related stresses for the benefit of the staff and animals
- Areas of impact
  - Sources of stress
  - Impacts of stress





#### Assessment

- Options
  - External evaluation
  - Internal evaluation
    - Maslach Burnout Inventory<sup>™</sup> common in healthcare
  - Indirect measures
    - Error rates often used in healthcare
- Graduate student work: Caroline Warren
  - Interviews
  - Professional Quality of Life Measure (ProQOL)
    - 30 characteristics
    - Frequency of feeling rated from never to very often in last 30 days
- Continuing education and informal survey







- Goals
  - Determine if employees would like assistance with sources of stress
  - That they complete it, accurately
- Compassion fatigue
  - Severe stress because of exposure to the distress or trauma of others, leading to indifference or lack of interest in helping others
  - Associated with your feelings about/in response to the type of work that you do
- Burnout
  - Emotional exhaustion and withdrawal associated with the demands of your job
  - Associated with your feelings about your work environment

# Informal Survey

- 26/52 completed
- Questions
  - Would you be interested in participating in some kind of compassion fatigue prevention and management program?
    - 62% yes, 13% maybe
  - Would you be interested in participating in some kind of burnout prevention and management program?
    - 77% yes, 12% maybe
  - Would you be interested in participating in a CBCT course?
    - 46% yes, 42% maybe

#### Resources

- Veterinary community
- Lab animal community
- Counseling
- Education
  - Stress management
  - Burnout prevention
  - Conflict management
  - Leadership training
  - Knowing the purpose of the research
- Internal and external awards





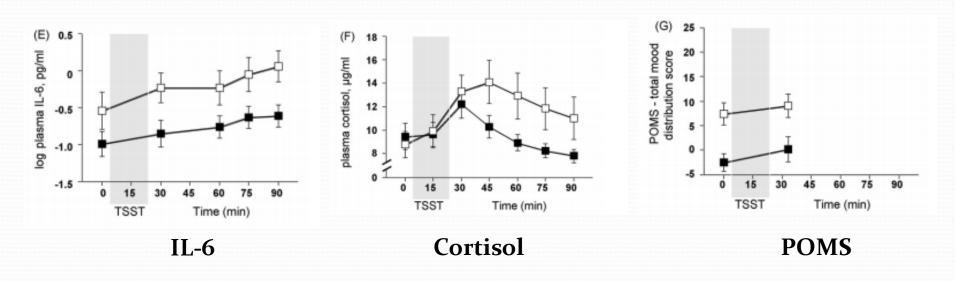


# Cognitively based compassion training (CBCT®)

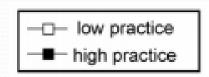
- Emory Center for Contemplative Science and Compassion-Based Ethics
- Goal to improve resilience and develop/maintain compassion for yourself and others
- Work with Emory students, healthcare workers, general public
- Courses in compassion meditation
  - Access to materials and meditations after the course
- Evidence
  - Reduced stress, inflammation, depression
  - Increased empathy and compassion

#### CBCT® research

- Compassion meditation training vs. control
- Trier social stress test
- Evaluated cortisol, IL-6, Profile of Mood States

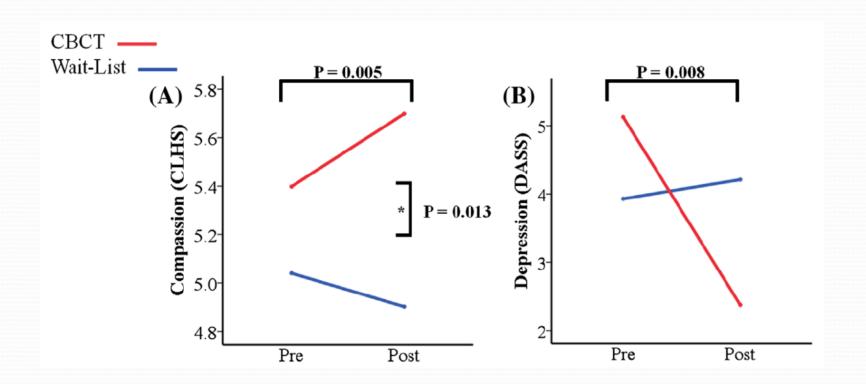


Pace et al. 2009. Psychoneuroendocrinology 34:87-98 Pace et al. 2010. Psychoneuroendocrinology 35:310-315



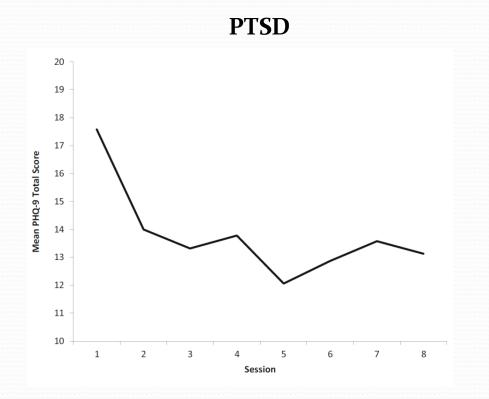
#### CBCT® research

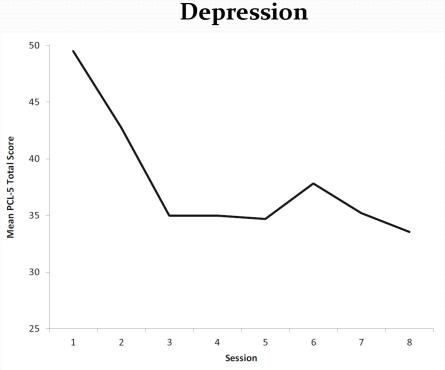
• Medical students: increased compassion, decreased loneliness and depression (Mascaro, 2016)



#### CBCT<sup>®</sup> research

 Veterans showed reduced symptoms of PTSD and depression (Lang, 2017)





#### Future directions

Shanafelt, 2017 Blue Ridge Academic Health Group

#### **Novice**

- Goal: Reduce sources and impacts of stress
- Individual
  - Personal care and resilience
    - Counseling, education, CBCT, recognition
- Team
  - Peer support
  - Allow some time to focus on work they find most meaningful
- Organizational
  - Promote work flexibility
  - Measuring and assessing well-being
  - Improve workflow, reduce unnecessary burdens
  - Supervisor training and support
  - Strategic investment and culture of wellness