



Overcoming Roadblocks to Innovation in Advanced Pharmaceutical Manufacturing

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Innovations in Pharmaceutical Manufacturing on the Horizon: A
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Message

- Continuous Direct Compression is our best established success case study in advanced manufacturing
 - How did it happen?
 - Can we replicate it?
 - What are the roadblocks?
- Enabling widespread adoption as a catalyst for broader success

CDC is a clear success in innovation

- Multiple FDA approvals
- >60% of ongoing development efforts in OSD CM (personal communication from equipment companies)
- Dozens of ongoing projects at > 20 companies
- At least six suppliers of integrated lines (GEA, Glatt, Bohle, Fette, Powrex, Bosch)
- Moving beyond brand-based pharma and into OTC, generics
- Lines available at multiple universities and at CMOs
- CDC graduated from FDA ETT

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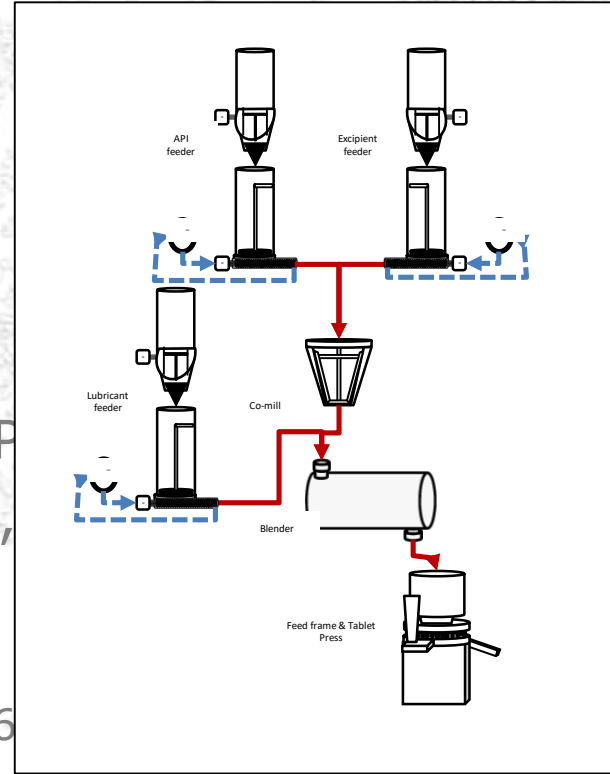
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 - Rutgers, Purdue, NJIT, UPR, 40 industry members, FDA (\$50M in 2006-2016)
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 - FDA approves Prezista (2016)
- Multiple companies invest at Rutgers and elsewhere to expand case study library
- FDA provides funding to create knowledge base for CDC (~ \$13M in 2016-2021)

Many things went right

- Academics were aware of the problem that needed to be solved: quality issues due to batch blending
- FDA provided early statement of regulatory support and also consistent commitment
- Funding was available throughout the technology life cycle
 - Early conceptual development (technology POC)
 - Commercial scale implementation
 - Extensive technology demonstrations
 - Early adopters

Roadblocks to replicating CDC success

- Lack of shared awareness of manufacturing problems that need to be solved
 - Technology dialogue between industry, agency, and academia is limited to a few forums and a small number of senior academics
- Regulatory uncertainty, mainly regarding harmonization and alignment
- Lack of early funding for new manufacturing technology POC
 - There is no established funding source for pharmaceutical manufacturing technology POC
- Valley of Death
 - Process from concept to commercial technology takes > 10 years and many \$M
- Large upfront cost and long lead time for implementation
 - A single CM GMP line can cost >\$20M
 - Lead time to line implementation ~ 3y
 - Including process development and regulatory approval, lead time > 5y
 - Too expensive and too long for most companies in the space, delays adoption, hinders momentum, creates adverse perception

Catalyzing success in APM

1. Build on CDC success to create momentum:
 - a. Enable widespread implementation of CDC
 - i. Create technology transfer laboratories that lower upfront cost and lead time for process implementation
 - ii. Enable rapid approvals based on 100% inspection capabilities
 - iii. Create platform formulations and processes
 - iv. Facilitate process transfers between similar lines
2. Create pathfinder programs
 - a. Identify manufacturing problems that need technology solutions,
 - b. Provide seed funding for technology POC
 - c. Engage more industry and more academics
3. Fund technology demonstration and commercialization (crossing the valley of death)
4. Fund technology implementation toolboxes (widespread adoption)
 - a. Established knowledge
 - b. Material property database
 - c. Equipment performance database
 - d. Technology standards (e.g., sensors)
 - e. Modeling libraries and digital design tools
 - f. Process control methods