

ADVANCING EQUITABLE IMPLEMENTATION IN ONCOLOGY CARE: FROM EVIDENCE TO IMPLEMENTATION AND BACK AGAIN

Katharine (Kate) Rendle, PhD, MSW, MPH

Assistant Professor of Family Medicine & Community Health and of Epidemiology

Deputy Director for Research, Penn Center for Cancer Care Innovation

Director of Cancer Implementation Research, Penn Implementation Science Center at Leonard Davis Institute of Health Economics

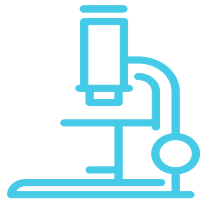
Associate Director, Mixed Methods Research Lab

October 6, 2023

DISCLOSURES

- Current research funding:
 - National Institutes of Health
 - Gordon & Betty Moore Foundation
 - NCCN
- Other disclosures (all outside the presented work):
 - Research grants from Pfizer and AstraZeneca paid to her institution
 - Personal fees from Merck for serving as a scientific consultant
 - Honoraria and travel paid as one-time invited speaker from MJH Life Sciences

THREE GUIDING QUESTIONS



**What is
implementation
science and why do
we need it in
oncology care?**

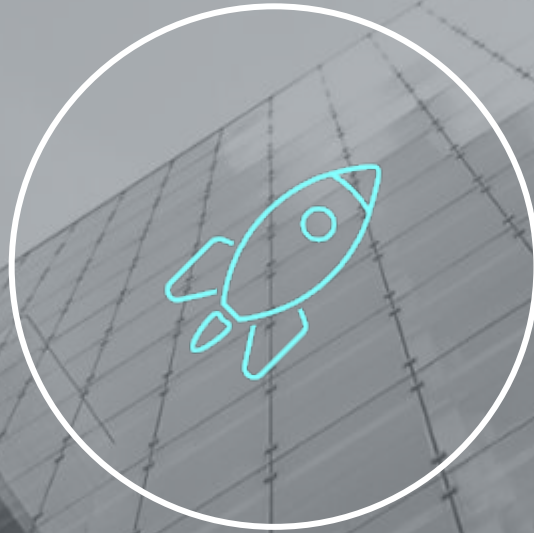


**How can
implementation
science advance
equitable access to
evidence-based
oncology care?**



**How can
implementation
science help to
generate “real-
world” evidence in
oncology care &
practice?**

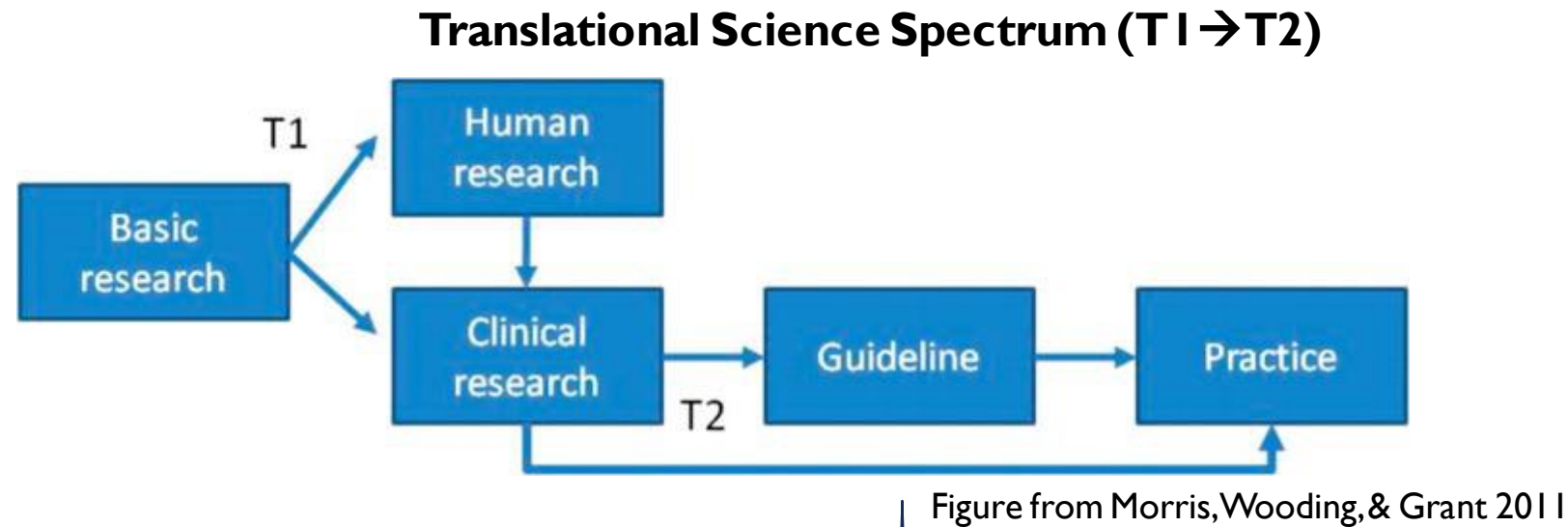
WHY IMPLEMENTATION SCIENCE IS NEEDED



PERSISTENT RESEARCH TO PRACTICE GAP

AKA: IF YOU BUILD IT, A FEW WILL COME (LATE), MANY NOT AT ALL, AND MOST WON'T EVEN BE INVITED

17-YEAR TIME-LAG FROM RESEARCH TO PRACTICE RECOGNIZED

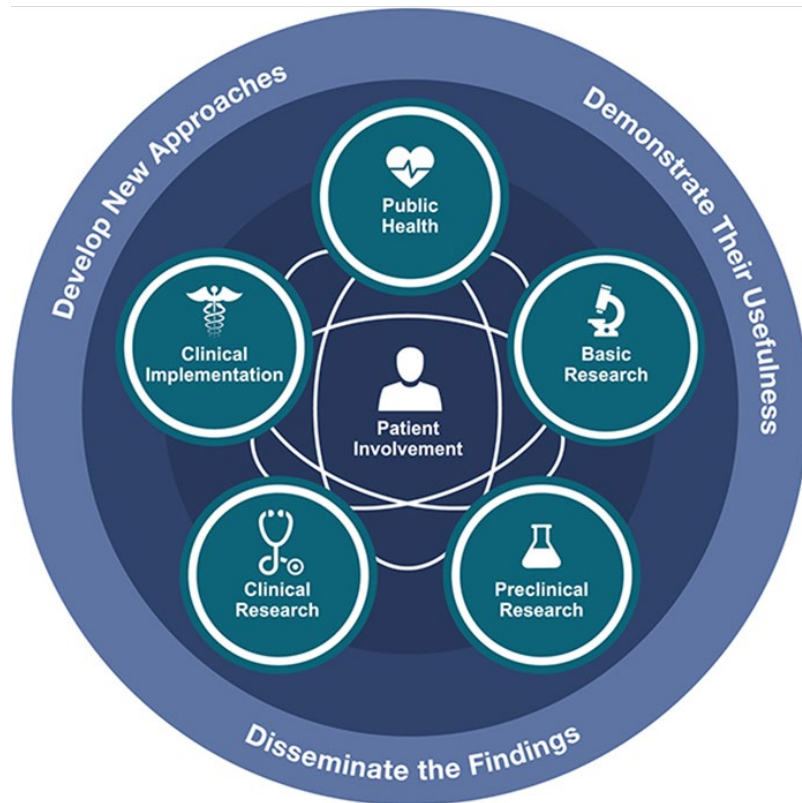


**Often cited “average of 17 years”
for (small portion of) evidence to reach clinical practice**

Balas & Boren 2000
Grant, Green, & Mason 2003
Morris, Wooding, & Grant 2011

WHAT HAS CHANGED SINCE 2013 REPORT: RE-VISIONED TRANSLATIONAL SCIENCE SPECTRUM

Translational Science Spectrum

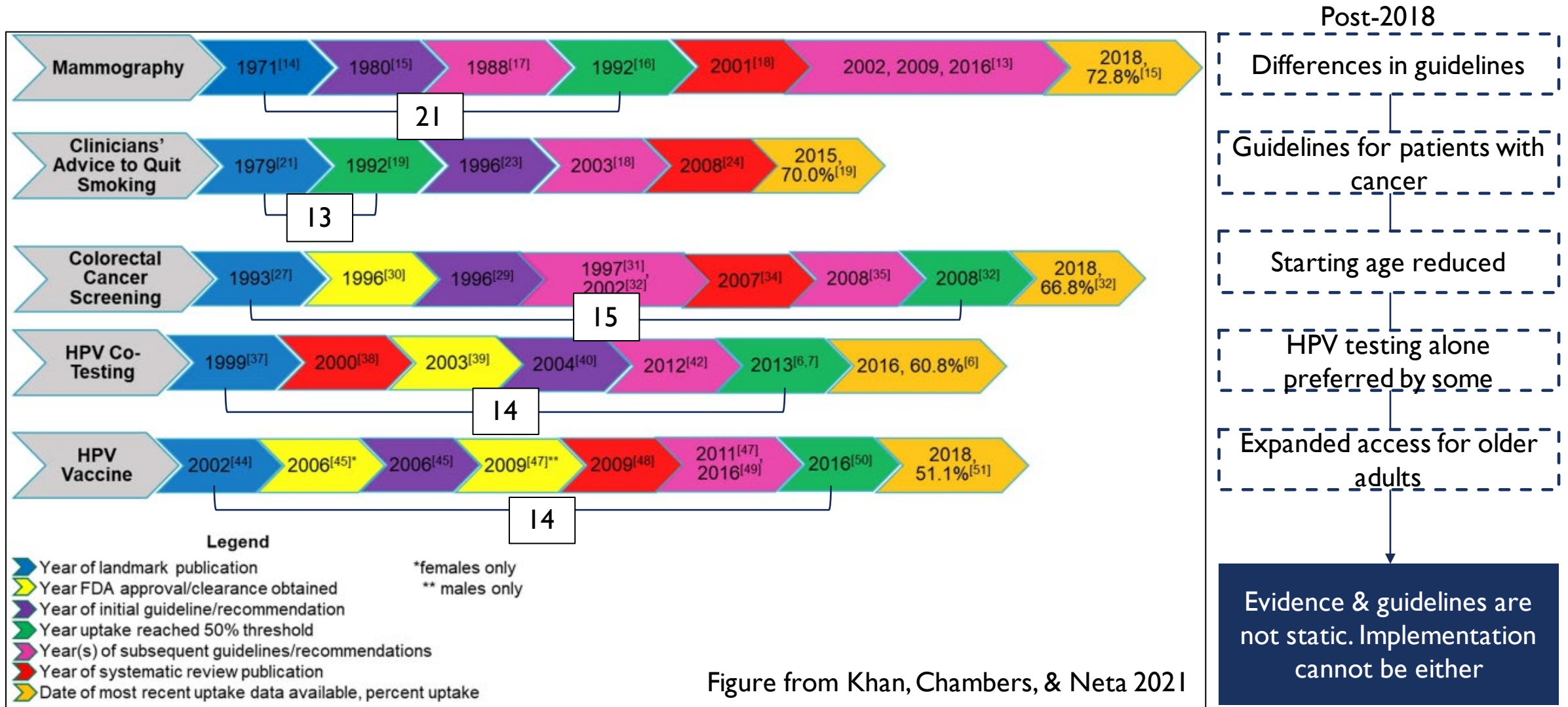


Credit: National Center for Advancing Translational Sciences

- Since the 2013 IOM report, the stages of translational research has been re-visioned to indicate more fluidity between evidence generation and dissemination but also stress the central importance of patient involvement in the process.
- But has the time-lag changed?

SLIGHTLY REDUCED TIME-TO-TRANSLATION IN CANCER CONTROL

15 years (on average) from landmark publication to implementation (50% uptake)





HOW CAN IMPLEMENTATION SCIENCE ADVANCE **EQUITABLE
ACCESS** TO EVIDENCE-BASED ONCOLOGY CARE?

WHAT IS IMPLEMENTATION SCIENCE?

Implementation Science: “the **scientific study** of methods to promote the systematic uptake of research findings and other evidence-based practices into routine practice, and, hence, to improve the quality and effectiveness of health services”

Ecceles and Mittman 2006

- Guided by theory, it seeks to generate knowledge that extends beyond one setting or study
- Understanding and measuring context is central, as is collaboration and engagement
- Uses strategies to help implement evidence-based practices in equitable and sustainable ways
- De-implementation to remove outdated practices.

AKA: THE THING AND HOW WE HELP PEOPLE TO DO THE THING

When defining implementation science, some very non-scientific language can be helpful...

- The intervention/practice/innovation is **THE THING**
- *Effectiveness* research looks at whether **THE THING** works
- *Implementation* research looks at how best to help people/places **DO THE THING**
- Implementation strategies are the stuff we do to try to help people/places **DO THE THING**
- Main implementation outcomes are **HOW MUCH** and **HOW WELL** they **DO THE THING**

IMPLEMENTATION SCIENCE LINGO APPLIED TO ONCOLOGY CARE

the thing



Evidence-Based Intervention

Molecular testing
Immunotherapy
Oral anticancer therapies
Survivorship care
Tobacco cessation support

with whom & where
they do the thing



Context

Patients & Clinicians
Communities
Hospitals
Insurers
Policymakers
Homes

stuff we do to help them
do (or not do) the thing



Implementation Strategies

Patient navigation
Clinical champions
Leadership endorsement
Targeted messaging
Peer support

how much & how
well they do the thing



Implementation Outcomes

Reach
Adoption
Fidelity
Cost
Equity

how well the thing
works in practice



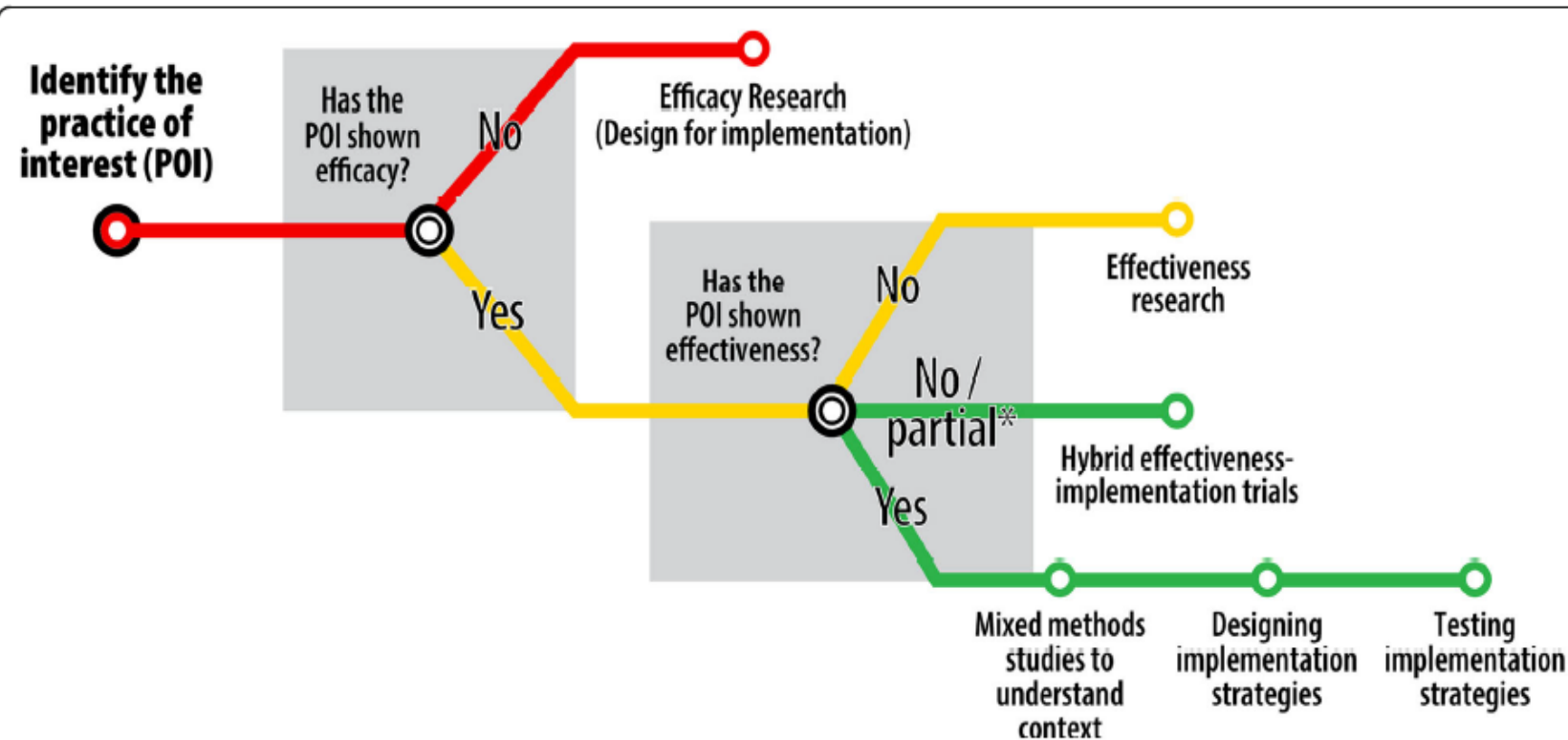
Effectiveness Outcomes

Stage
Recurrence
QoL
Symptom Burden
Survival



HOW CAN IMPLEMENTATION SCIENCE HELP TO
GENERATE **“REAL-WORLD” EVIDENCE** IN
ONCOLOGY CARE & PRACTICE?

HYBRID DESIGNS: OPPORTUNITY FOR EVIDENCE GENERATION



Graphic has been tested with colorblindness filters to ensure readability.

* In some cases it may be appropriate to move forward with a hybrid Type 1 trial in the absence of effectiveness evidence (e.g., very strong efficacy, indirect evidence supportive of potential effectiveness in context of interest, and/or strong momentum supporting implementation in a health care context).

Fig. 1 "Subway" schematic to guide researchers contemplating implementation studies of evidence-based interventions

Never too early
to design for
implementation
(efficacy &
effectiveness)

Never too late
to generate
evidence in
practice
(implementation)

But how does one design for equitable implementation & generate real-world data?

A few thoughts from our work in implementation trials

Before: Design & Reach

- Design for all skill levels
- Optimize for widespread access & reach
- Identify ways to support & empower use
- Power studies to assess equity of effects
- Use rapid cycle testing in diverse groups before launch
- Co-create with patient, community, & other key partners
- Use theory to hypothesize effects overall & within groups
- Ensure evidence-based practice are equitable in terms of benefit and risk

During: Monitor & Adapt

- Include a plan for monitoring reach by determinants of disparities during trials
- Report & monitor reach during the trial in comparison to historic controls or equity targets
- Adapt recruitment or reach strategies if equity targets drop below a priori threshold
- Consider including interim analysis & stopping rules if disparities emerge during trial

After: Evaluate & Disseminate

- Integrate mixed methods evaluation of why strategies worked or failed and for whom
- Assess and report effects by key determinants of disparities
- Disseminate findings in diverse formats and audiences
- Identify strategies to support implementation in high and low-resource settings
- Collect clinical effectiveness data to understand how thing works in practice and for whom



Thank you!

PLEASE REACH OUT VIA EMAIL IF YOU HAVE ANY QUESTIONS OR COMMENTS:
KATHARINE.RENDLE@PENNMEDICINE.UPENN.EDU