

Reintroducing Human Systems Integration: Evolving Frameworks, Global Applications, and Future Directions

Hosted by: Board on Human-Systems Integration (BOHSI)

Closing Remarks; Resources; Evolving & Applying; Looking Forward

Michelle M. Robertson, PhD., CPE, FHFES; FIEA

Lecturer, Northeastern University; Research Faculty, University of Connecticut

BOHSI member

Resources available for practitioners, educators, & policy leaders

Human-System Integration in the System Development Process: A New Look

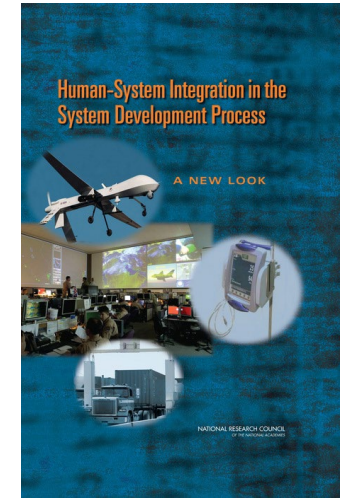
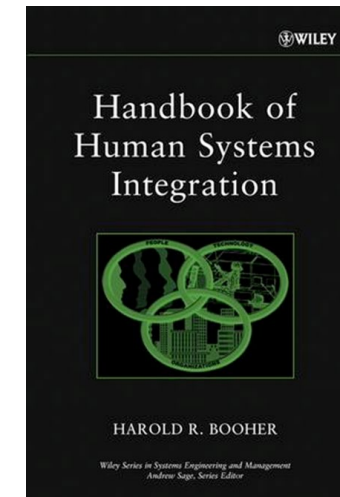
- National Research Council. 2007. *Human-System Integration in the System Development Process: A New Look*. Washington, DC: The National Academies Press. <https://nap.nationalacademies.org/11893>

Handbook of Human Systems Integration

- Booher, H. R. (Ed.). 2003. *Handbook of Human Systems Integration*. John Wiley & Sons, Inc.

SAE International G-45 HSI Committee Process Standards at HSI and Domain Levels

<https://www.sae.org/standards/content/sae6906/>



Resources available for practitioners, educators, & policy leaders

Human Systems Integration – DoD, OUSD(R&E)

- Office of the Under Secretary of Defense, Research and Engineering OUSD(R&E)
<https://www.cto.mil/sea/hsi/>
- DoD Instruction 5000.95: Human Systems Integration in Defense Acquisition (2022)
<https://www.esd.whs.mil/Portals/54/Documents/DD/issuances/dodi/500095p.PDF?ver=4Qa4p7JP7EPtA%3d%3d>
- Human Systems Integration Guidebook (2022)
<https://www.cto.mil/wp-content/uploads/2023/06/HSI-Guidebook-2022.pdf>



Human Systems Integration

NASA Human Systems Integration Handbook (2021)

- <https://ntrs.nasa.gov/citations/20210010952>



• APA Handbook of Human Systems Integration

- <https://psycnet.apa.org/fulltext/2014-29521-000-FRM.pdf>

APA Handbook of Human Systems Integration

Book by Editors-in-Chief Deborah A. Boehm-Davis



Resources available for practitioners, educators, & policy leaders

Principles and guidelines for human factors /ergonomics (HFE) design and management of work systems; ILO & IEA

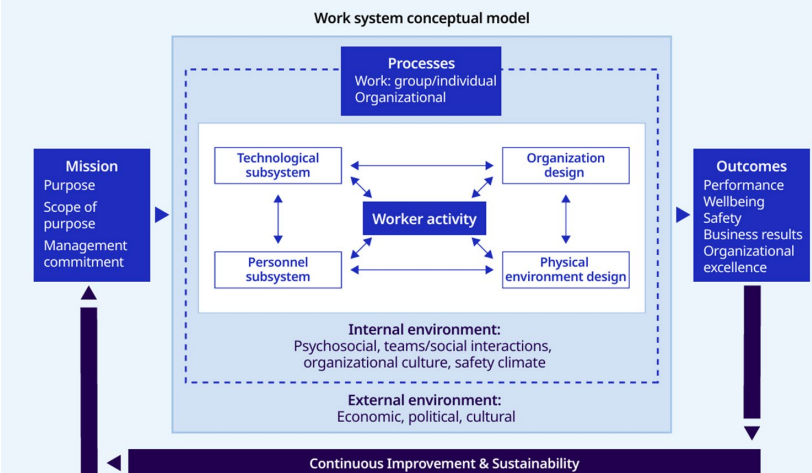
https://iea.cc/wp-content/uploads/2014/10/LABADMINOSH_Principles-and-guidelines-for-human-factors-ergonomics-HFE_WEB86.pdf

International perspectives

- Cross-organizational working group with INCOSE HSI WG and IEA
- Creating an International Ergonomics Association (IEA) Technical Committee
- www.iea.cc : IEA Congress 2027
- Yakir Yaniv, Israeli Human Factors and Ergonomics Association, yakir@ednu.net, info@ihfea.org.il
- https://incose.nl/incose_events/incose-hsi-conference-2024-jeju-korea/
- <https://www.incose.org/communities/working-groups-initiatives/human-systems-integration>



► Figure A3-2. A conceptual model of integrating HFE in work systems



HSI: Global Applications

- HSI in various domains: Occupations
 - Medical & Patient Safety
 - Robotics & Aging in place
 - Service, Knowledge Workers
 - Department of Corrections (DOC)
- Healthcare System Framework
 - Systems Engineering Initiative for Patient Safety (SEIPS)
- Context
 - Simple to Complex work systems

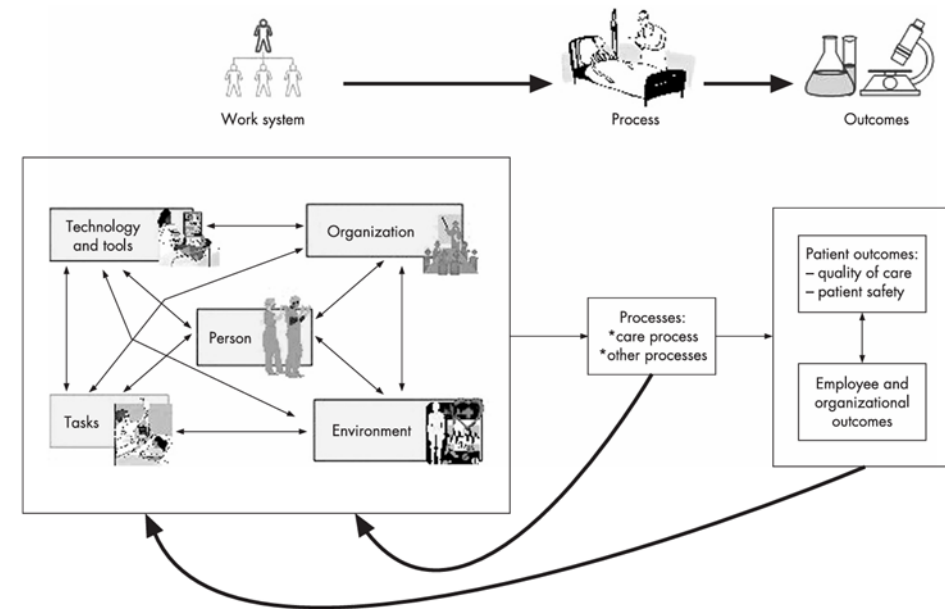


Figure 1 SEIPS model of work system and patient safety.

Holden, R. J., & Carayon, P. 2021. SEIPS 101 and seven simple SEIPS tools. *BMJ Quality & Safety*, 30(10), 901–910.

<https://qualitysafety.bmj.com/content/qhc/30/11/901.full.pdf>

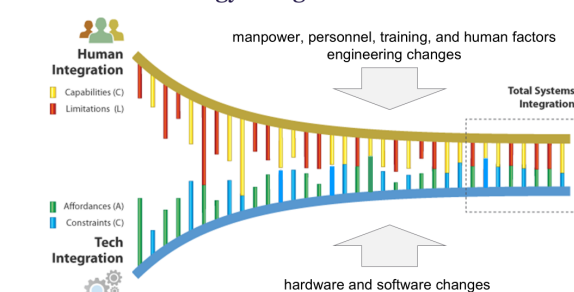
Applying HSI Design & Integrated Models: Observations

- Human-Sociotechnical System Integration: Integration of the Human—total system; Lifecycle; Iterative process
 - Bridging HSI and STS models, concepts with HFE approaches and disciplines (transdisciplinary)
 - Systems Management theories and approaches; Systems Engineering
- Speaking the languages; engineers; managers; stakeholders; designers
 - Education & Training; individual, group, & organizational readiness
- Participatory ergonomics approaches to design solutions
- HSI Methodologies: Modeling & Simulation-formative evaluation
- HSI case studies: ROI & management business cases
 - Trade-Offs; Outcomes
- Role of international standards & recommendations/guidelines

HSI: Looking forward & Future Directions

- Design for Sustainability
 - Continuous learning process for evaluation, training, refinement, and redesign
 - Organizational Culture; Top Management support
 - Education and Training programs; HSI
 - Methodologies: AR/VR; Systems Tools
- External environment influences/disruptions: Digital Technology, Robotics, AI, Teaming; Cobot; Global influences
 - Adaptive systems; Resilience; emergent properties
- Systems of Systems: interrelated and interactions: Safety & Performance driven

Human-Technology Integration Model



Adapted from Shattuck, 2017



Figure 1. HSI emerges from the overlapping of three main circles: (1) technology, organization, and people within an environment at the heart; (2) examples of HSI perspectives; and (3) contributing disciplines and operational domain.