

## SPEAKERS



**ROBERT ASHFORD, PhD** is a recovery scientist focused on substance use, recovery communities, recovery support services and institutions, integrated behavioral health systems, linguistic patterns, and technological interventions for behavioral health disorders. Dr. Ashford received a doctorate in Health Policy with from the University of the Sciences in Philadelphia, and also holds a Bachelor of Social Work with minors in Addiction Studies and Psychology from the University of North Texas, and a Master of Social Work from the University of Pennsylvania School of Social Policy and Practice (SP2).

Robert has completed fellowships with the the Treatment Research Institute, the Center on the Continuum of Care in Addictions at the Perelman School of Medicine at the University of Pennsylvania, and the Substance Use Disorders Institute at the University of the Sciences. Dr. Ashford has authored over 50 peer-reviewed journal articles and book chapters related to substance use, stigma and identity, recovery support services, and digital recovery support platforms. He is also the founding editor for the Journal of Recovery Science, a national recovery planning partner for the Substance Abuse and Mental Health Services Administration (SAMHSA), grant reviewer for the U.S. Department of Health and Human Services, and serves as an appointee to the Philadelphia Mayor's Task Force to Combat the Opioid Epidemic and the Philadelphia Peer Culture Transformation Advisory Board.



**DAVID BATES, MD, MSc** is the Medical Director of Clinical and Quality Analysis at Mass General Brigham (MGB) and co-Director of the Center for Artificial Intelligence and Bioinformatics Learning Systems (CAIBILS) at Mass General Brigham. He directs the Center for Patient Safety Research and Practice at the Brigham. Dr. Bates is an internationally renowned expert in patient safety, using information technology to improve care, quality-of-care, cost-effectiveness, and outcomes assessment. He has served as President of the International Society for Quality in Healthcare (ISQua) and as the Board Chair of both ISQua and the American Medical Informatics Association. He led the

research program for the World Alliance for Patient Safety at WHO and is currently the editor of the Journal of Patient Safety.



**ASAF BITTON, MD, MPH** is the executive director of Ariadne Labs, a health systems innovation center at Brigham and Women's Hospital and the Harvard T.H. Chan School of Public Health. He is an Associate Professor of Medicine and Health Care Policy at both Harvard Medical School and the Harvard T.H. Chan School of Public Health. He leads Ariadne Labs' efforts to design, test, and spread scalable systems-level solutions that improve health care processes, enhance communication between patients and clinicians, and impact population health at scale. He has served as a senior advisor for primary care policy at the Center for Medicare and Medicaid Innovation since 2012, helping to design and test four major primary care initiatives, representing the largest tests of

combined primary care payment and clinical practice transformation work in the United States. He was a core founder and vice chair of the steering committee for the Primary Health Care Performance Initiative, an 8-year partnership that included more than 25 countries and the World Bank, the World Health Organization, UNICEF, The Global Fund, the Bill & Melinda Gates Foundation, and others, dedicated to improving the global provision of primary health care. Dr. Bitton practices primary care at Brigham and Women's South Huntington clinic, a team-based community primary care practice in Boston that he helped found in 2011. He currently serves on the Center for Strategic and International Studies Bipartisan Commission on Strengthening America's Health Security, the National Advisory Committee for Advancing a Healthier Wisconsin, and is an elected member of the International Academy of Quality and Safety. He formerly served on the National Advisory Council for Healthcare Research at the Agency for Healthcare Research and Quality. He was a member of the National Academies committee that produced *Implementing High-Quality Primary Care: Rebuilding the Foundation of Health Care*.



**MELINDA J.B. BUNTIN, PhD** is a health economist and a Bloomberg Distinguished Professor at the Johns Hopkins Bloomberg School of Public Health and the Johns Hopkins Carey Business School. Dr. Buntin joins Hopkins from Vanderbilt University, where she was the University Distinguished Professor in the Departments of Health Policy and of Medicine, Health, & Society and held the Mike Curb Chair for Health Policy as Chair of the Department of Health Policy, Vanderbilt University School of Medicine. Her body of work bridges health care policy and public health by advancing understanding of the U.S. health care delivery system and its costs, with an emphasis on

improving the value of care. Dr. Buntin works in the Hopkins Bloomberg Center where she aims

to inform health care policy through a newly established Center for Health Systems and Policy Modeling.



**NATHAN T. CHOMILO, MD, FAAP** is the Medical Director for the State of Minnesota's Medicaid & MinnesotaCare programs and practices as a General Pediatrician with Park Nicollet Health Services/HealthPartners. Dr. Chomilo's work centers marginalized communities in health policy so that we can dismantle racism in health care & provide children & families an equitable opportunity for health & well-being. He also works to understand and demonstrate how physicians and health systems can be accountable for producing racial & health equity. He was previously tapped by Governor Tim Walz to serve as the State of Minnesota's COVID-19 vaccine equity director and as a

Senior Advisor on Equity to the Minnesota Commissioner of Health. He is the Chair-elect of the American Academy of Pediatrics (AAP) Section on Minority Health Equity and Inclusion and an Adjunct Assistant Professor of Pediatrics at the University of Minnesota Medical School. He has been recognized by the City of Minneapolis Department of Civil Rights as a 2019 History Maker at Home recipient, Minnesota Physician which named him a one of the 100 most influential health care leaders in 2020 and 2024, and the Aspen Institute which selected him to be an Aspen Ascend Fellow in 2022. He was a committee member and co-author of the National Academies of Sciences, Engineering, and Medicine's 2024 report *Launching Lifelong Health by Improving Health Care for Children, Youth and Families* and is a member of The Commission on Antiracism in Solidarity.



**ADRIENNE COLLIER, MD, FAAP**, earned her Bachelor's degrees in Afro-American Studies and Community Health Education from the University of Maryland College Park. She earned her medical degree and completed pediatric residency training at University of Medicine and Dentistry of New Jersey, Robert Wood Johnson Medical School (Rutgers University). Following her residency, Dr. Collier returned to Maryland to work at Federally Qualified Health Centers as a member of the National Health Service Corps. After completing her service with the NHSC in 2015, Dr. Collier joined the Mid Atlantic Permanente Medical Group. Her commitment to patient-centered, cost-effective, high-quality medical

care with an integrated, multidisciplinary approach to evidence-based medical practice has been unwavering. Since 2017, Dr. Collier has been serving as the Chief of Pediatrics for DC and Suburban MD. In this role, she supervises over forty pediatricians and collaborates closely with the Kaiser Permanente Health Plan. She has been instrumental in creating workflows and processes that enable the team to successfully meet HEDIS metrics, improve primary care physician match rates, and reduce booked to seen time. Additionally, she has worked with leaders in hospital-based medicine and pediatric specialties to ensure coordination of care. Dr. Collier's areas of interest are diverse and impactful. They include eliminating bias and racism in medicine, promoting health and wellness in communities of color, addressing health disparities, advocacy, adolescent health and obesity. Her dedication and expertise have earned her recognition as a Washingtonian Top Doc for seven consecutive years, from 2018 to 2024. Moreover, Dr. Collier has served as a member of the Medical Advisory Team for Prince George's County Public Schools (PGCPS) COVID-19 Reopening Plan.



**RENEE DAVIS** is a native Washingtonian residing in Ward 1. Renee is the proud mother of two spectacular children, Michael and Alexa. Renee is a Citywide and Ward 1 Parent Leader in Education Board Member with PAVE (Parents Amplifying Voices in Education). As part of PAVE, Renee is a fierce advocate for students with disabilities, increasing support for out-of-school time programs, and the public education system in DC broadly. Renee has lived experience with Medicaid coverage for both herself and her children. Renee is thrilled to bring her perspective to the panel.





**ELENA FALCETTONI, PhD** is a Senior Economist at the Board of Governors of the Federal Reserve System as well as an Affiliate Scholar at the Heller-Hurwicz Economics Institute. She also serves as a Member and Secretary to the Board of Directors of the FRB Federal Credit Union. In her research, she covers a wide range of topics, from health economics and the financial incentives associated with medical personnel, to affordable housing, to the unbanked. Her work has been presented in several conferences, panels, and seminars around the world and featured in the media multiple times. Dr. Falcettoni holds a Ph.D. in Economics from the University of Minnesota; an M.A. in Economics from the University of Minnesota; an M.Sc. in Finance from Bocconi University; and a B.Sc. in International Economics, Management, and Finance from Bocconi University.



**RUSHIKA FERNANDOPULLE, MD, MPP** is a practicing physician who was the co-founder and CEO of Iora Health, an early innovator in Primary Care redesign. Iora was acquired by One Medical, and then the combined company was acquired by Amazon. Prior to this, Rushika was the first Executive Director of the Harvard Interfaculty Program for Health Systems Improvement and Managing Director of the Clinical Initiatives Center at the Advisory Board Company. He is a member of the Schweitzer, Ashoka, Aspen, and Salzburg Global Fellowships, on faculty at Harvard Medical School, and is co-author or editor of several publications including *Health Care Policy and Uninsured in America: Life and Death in the Land of Opportunity*. He serves on the boards of the Asian American Foundation, Families USA, and Premera Blue Cross, and is a member of the Lancet Commission for Person Centered Care. He earned his A.B., M.D., and M.P.P. from Harvard University, and completed his clinical training at the University of Pennsylvania and the Massachusetts General Hospital.



**AMY FINNEY, MBA** is an experienced healthcare executive who is motivated to scale national care delivery organizations with exceptional patient and team experience. Previously, she spent twelve years at One Medical where she served as Vice President of Operations and helped build and scale the organization from nine locations to well over 200 locations across 29 markets, including fee for service, value based, and direct primary care revenue models. Amy also served as Chief Operating Officer of Bicycle Health, the largest opioid use disorder treatment provider in the United States. She has expertise with both in-office and virtual care delivery

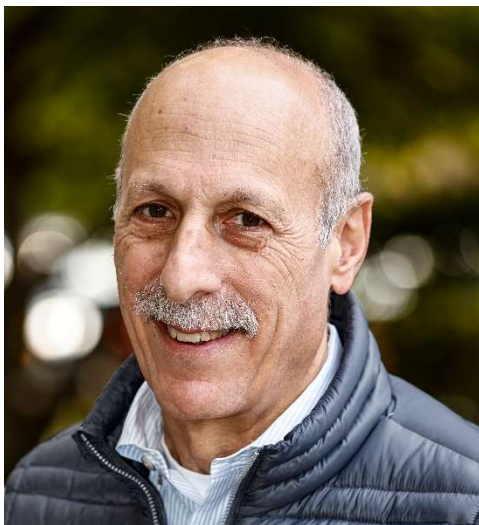
operations, as well as growth and strategic partnerships. Amy received her Masters in Business Administration from the Haas School of Business at the University of California at Berkeley.



**KAREN L. FORTUNA, PhD, MSW** is an Assistant Professor of Psychiatry at the Geisel School of Medicine at Dartmouth and Co-Founder of the Collaborative Design for Recovery and Health. As an international collaborative of patients, community health workers, peer support specialists, caregivers, policymakers and payer systems, the Collaborative uses community-based participatory research to facilitate the development, evaluation, and implementation of digital tools that leverage mobile health to address needs identified by community members from vulnerable populations at the intersection of race and disability status, including but not limited to, older adults with

multiple chronic health conditions and people with disabilities, rare diseases, and psychiatric disorders. Her work spans many settings from primary care to community-based care. Dr. Fortuna has received funding from the Patient-Centered Outcomes Research Institute (PCORI), National Institute of Mental Health, American Federation of Aging, Brain and Behavior Foundation, Japan Agency for Medical Research and Development, and the New York Academy of Sciences. Overall, she has been responsible for conducting or collaborating on more than 30 research projects including topics such as health disparities, self-management, patient engagement in digital technologies, participatory human-centered design, and has pioneered a new field of study “digital peer support”. She is the 2022-2023 Chair of the Patient Engagement National Advisory Council to PCORI. Dr. Fortuna is an invited member to the American Psychological Association’s Mental Health Technology Advisory Committee, American Psychiatric Association’s Smartphone App Advisory Panel, Foundation for Opioid Response

Efforts Advisory Panel, and Ludwig Boltzmann Gesellschaft Research Group Die Offene Tür's Open Innovation international advisory panel. Dr. Fortuna was the recipient of the Japanese Agency for Medical Research and Development Research Proposal of the year, Ally of the Year Award from the Western Mass Peer Network, Alvin R. Tarlov & John E. Ware Jr. Award in Patient Reported Outcomes, and the Faculty Achievement Award from the National Association for Gerontology Education in Social Work. She serves as a scientific advisor for Emissary Health (a digital platform for respite care) and Skyview (a lamp designed to promote wellness).



**RICHARD G. FRANK, PhD** is the Margaret T. Morris Professor of Health Economics emeritus at Harvard Medical School. He is a Senior Fellow in Economic Studies and Director of the Center on Health Policy at the Brookings Institution. From 2009 to 2011, he served as the Deputy Assistant Secretary for Planning and Evaluation at DHHS directing the office of Disability, Aging and Long-Term Care Policy. From 2014 to 2016 he served as Assistant Secretary for Planning and Evaluation in the Department of Health and Human Services. His research is focused on the economics of mental health and substance abuse care, prescription drug markets, and long-term care policy.

He was elected to the National Academy of Medicine in 1997. He is co-author with Sherry Glied of the book *Better but Not Well* (Johns Hopkins Press).



**ISHANI GANGULI, MD, MPH** is an Associate Professor of Medicine, health services researcher, and practicing primary care physician at Harvard Medical School and Brigham and Women's Hospital. Her research focuses on primary care delivery and payment policy – including the evolution of primary care visits, Medicare's Annual Wellness Visit, telemedicine, direct scheduling, and fee-for-service and value-based payment models. She also studies the use and consequences (cascades) of low-value care and gender equity. She has received regional and national research awards including the New England Regional SGIM Award for Excellence in Clinician Investigation (2020),

the Academy Health Annual Research Meeting Publication of the Year Award (2021), and the



Seema S. Sonnad Emerging Leader in Managed Care Research Award (2022). Dr. Ganguli serves as an Associate Editor at JAMA Internal Medicine. She is also a former journalist who has written about science and health care for publications including the The Boston Globe and The Washington Post. She received her AB, MD, and MPH from Harvard University and completed internal medicine/primary care residency and health policy and management fellowship at Massachusetts General Hospital.



**JACKIE GERHART, MD** is a family medicine physician and clinical informaticist at Epic in Verona, WI. She earned her medical degree from Mayo Clinic College of Medicine in Rochester, MN, and is a faculty member at the University of Wisconsin-Madison, where she still sees patients. Her passion is to reduce barriers to medical care through the best use of technology. She enjoys advocating to align policy with practice to improve clinician well-being and empower patients. At Epic she focuses on healthcare innovation such as the use of ambient voice for documentation and the use of EHR data to advance

the knowledge of medicine and patient-centered care. She is the lead clinical researcher for Epic Research and publishes studies on [Epicresearch.org](https://epicresearch.org).



**MICHAEL J. HASSELBERG, NP, MS, PhD** is an Associate Professor of Psychiatry, Clinical Nursing, and Data Science at the University of Rochester (UR). Dr. Hasselberg is the first Chief Digital Health Officer at UR Medicine, leading the health system's digital transformation strategy including the development of a digital front door (patient portal, online scheduling, eCheck-in, on-demand telemedicine, and retail health) for the system's primary care network. Dr. Hasselberg also leads UR Medicine's digital innovation incubator, which is currently leveraging generative AI and large language models to reduce clinician burnout. As a Robert Wood Johnson Foundation Clinical Scholar

Fellow, he contributed to the development of a digitally integrated care delivery model for behavioral health into primary, acute, and post-acute care settings within rural communities. Dr. Hasselberg was named to the "Top 50 in Digital Health" list by Rock Health to recognize his work to improve health equity through technology innovation during the COVID-19 pandemic and was selected as the 2023 Commencement Speaker for the UR School of Nursing. Board certified as a Psychiatric Nurse Practitioner, Dr. Hasselberg completed his PhD degree in Health



Practice Research at the UR and a postdoctoral certificate in Healthcare Leadership at Cornell University.



**Seiji Hayashi, MD, MPH, FAAFP** is Chief Medical Officer for CareFirst Community Health Plan Maryland (Medicaid) and Lead Medical Director for Government Programs (Medicare, Medicaid, DSNP) at CareFirst BlueCross BlueShield. CareFirst serves 3.5 million individuals and groups in Maryland and the Washington DC metropolitan area. Dr. Hayashi is board-certified in family medicine and continues to care for patients. He is an experienced leader in primary care, quality improvement, and health policy at the local and national levels. Prior to CareFirst, he spearheaded health and social services integration and transformation at two area federally qualified health centers. Hayashi's national health policy experience comes from his role as Chief Medical

Officer for the federal Community Health Center Program at the Health Resources and Services Administration. He started his career at Georgetown University and at George Washington University teaching public health and conducting health policy research. Dr. Hayashi graduated with honors in Studio Art from Vassar College, received his M.D. with Alpha Omega Alpha distinction from the Albert Einstein College of Medicine and completed his family medicine residency training at the University of California San Francisco. He received his M.P.H. from the Harvard School of Public Health while a fellow with the Commonwealth Fund/Harvard University Fellowship in Minority Health Policy.



**LISA HAROOTUNIAN, JD, MSW**, (pronounced hair-uh-tune-ee-in), is Director for the Bipartisan Policy Center's (BPC's) Health Program. BPC is a non-profit, Washington, DC-based think tank that brings together Republicans and Democrats to craft viable, bipartisan policy solutions.

Lisa manages BPC's portfolio of Medicare and Medicaid payment and coverage work. Building on previous work, BPC recently released an [issue brief](#) on Medicare Part B Physician Payment Reform. In the coming weeks, BPC will release a brief with federal policy reform recommendations to improve primary care payment. This work includes a focus on making alternative payment models work better for clinicians and accelerating clinicians' participation in these models.

Lisa has been with BPC for almost six years. Prior to this role, she most recently worked at Virginia's State Medicaid Agency. She also brings on the ground experience from her work at a free health clinic. Lisa holds a Juris Doctor, a Master of Social Work degree, and is a member of the Virginia State Bar.



**RYAN HOWE** is the Director of the Hospital and Ambulatory Policy Group in the CMS Center for Medicare. He has previously served in several leadership positions within the Center for Medicare with a primary focus on payment for professional and other ambulatory services, hospital services, and Part B drugs. He holds degrees from the University of Pittsburgh, Washington University in St. Louis, and Boston College.



**DOUG JACOBS, MD, MPH** is the Chief Transformation Officer in the Center for Medicare at the Centers for Medicare and Medicaid Services (CMS). At CMS he is helping lead Medicare's efforts to promote value-based care and encourage delivery system transformation. Recently, he lead Medicare's efforts to create new coding and payment for team-based, advanced primary care, taking an important step towards strengthening primary care payment nationwide. He most recently served as the Chief Medical Officer and Chief Innovation Officer for the Pennsylvania Department of Human Services, helping to oversee the state Medicaid and human services programs amidst the pandemic for the 16,000 person state agency. Dr. Jacobs is a board-certified and practicing internal medicine primary care physician and is an Assistant Professor of Clinical Medicine at the Georgetown University School of Medicine. He is also an avid writer, having published pieces in the New England Journal of Medicine, Journal of the American Medical Association, New York Times, and Washington Post. He trained in Internal Medicine Primary Care at the Brigham and Women's Hospital, received his MD at the University of California San Francisco School of Medicine, his MPH at the Harvard T.H. Chan School of Public Health, and his Bachelor's in Sciences from Brown University.



**JANICE KNEBL, DO, MBA, FACP, MACOI, CPPS**

is the Dallas Southwest Osteopathic Physicians Endowed Chair in Clinical Geriatrics and University of North Texas System Regent's Tenured Professor, the past Interim Chairman of the University of North Texas Health Science Center (HSC)'s Department of Internal Medicine and Geriatrics, the HSC Health Clinical Practice Group Chief Medical Officer, and was the Principle Investigator for the Health Resources Services Administration's Geriatrics Workforce Enhancement Program entitled "Workforce Enhancement in Healthy Aging and Independent Living (WE HAIL)" that

completed in summer 2024. Additionally, Dr. Knebl is a co- Medical Director for the James L. West Center for Dementia Care, the Medical Director for the Stayton Continuing Care Retirement Community. Dr Knebl attended medical school at the Philadelphia College of Osteopathic Medicine graduating in 1982, completed an internship at Parkview Hospital in Philadelphia, PA in 1983, a three year Internal Medicine Residency at Geisinger Medical Center in Danville, PA in 1986 and a Geriatrics Medicine Fellowship at the Philadelphia Geriatrics Center/Medical College of Pennsylvania in Philadelphia, PA that included training in London England at St George's Hospital. She moved to Fort Worth Texas in 1988 for the opportunity as the Division of Geriatrics, Director, in the Department of Internal Medicine and the opportunity to create a world class geriatrics education and training program. She attended TCU's Neely School of Business from 1999-2002 and graduated as a Neeley Scholar with her Masters in Business Administration. Among many other accomplishments, she has been named as a "Fort Worth Top Doc" for over 25 years, received the distinguished "Internist of the Year" Award from the American College of Osteopathic Internists, the American Osteopathic Foundation's Physician of the Year in 2020 and has been the recipient of aging research grants from agencies such as American Federation for Aging Research, Bureau of Health Professions, Alzheimer's Association, Texas Consortium on Alzheimer's Disease (TARC) and Texas' Department of Health and Human Services. She has published extensively on Alzheimer's disease, primary care and geriatrics, and models of geriatrics education and training.



**CHRISTOPHER F. KOLLER, MA** is President of the Milbank Memorial Fund and Publisher of the Milbank Quarterly. The Fund is a more than 100-year-old operating foundation that improves population health and health equity by connecting leaders with evidence and sound experience. Before joining the Fund in 2013, he served the state of Rhode Island for eight years as the country's first health insurance commissioner. Prior to that, he was CEO of Neighborhood Health Plan of Rhode Island. He has served in numerous national and state health policy advisory capacities and was elected to the National Academies of Science Engineering and Medicine in 2023. Mr. Koller is also a professor of

practice in the School of Public Health at Brown University.



**ALEX H. KRIST, MD, MPH** is a professor of family medicine and population health at Virginia Commonwealth University and an active clinician and teacher at the Fairfax Family Practice Residency. He is the director of the Virginia Ambulatory Care Outcomes Research Network, director of community-engaged research at the Center for Clinical and Translational Research and is past chairperson for the U.S. Preventive Services Task Force. Dr. Krist's areas of interest include implementation of preventive recommendations, patient-centered care, shared decision making, cancer screening, and health information technology. He is the primary author of numerous peer-reviewed publications and has presented to a wide range of audiences at national and international conferences. Dr. Krist completed his doctor of medicine at the University of Virginia School of Medicine. Dr. Krist was elected to NAM in 2018, was a member of the committee that produced *Implementing High-Quality*

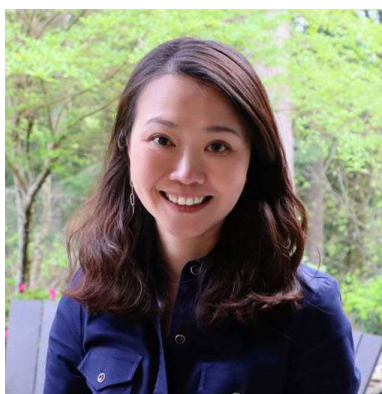
*Primary Care: Rebuilding the Foundation of Health Care*, and was co-chair of the committee that produced *Achieving Whole Health: A New Approach for Veterans and the Nation*.





**MEI WA KWONG, JD** has over two decades of experience in state and federal policy work. She is the Executive Director for the Center for Connected Health Policy (CCHP), the federally designated National Telehealth Policy Resource Center. She has written numerous policy briefs, crafted state legislation and led several coalition efforts on a variety of issues and assisted states in their telehealth efforts, particularly in Medicaid and public health.

Ms. Kwong is recognized as a national expert on telehealth policy. She helped create the model statute language that became the basis of the 2011 California state legislation that updated California telehealth law, published several articles on telehealth and telehealth policy in various peer reviewed journals and is the co-creator of CCHP's 50 State Medicaid Telehealth Reimbursement Survey. She has been consulted by state and federal lawmakers on telehealth legislation and policy and is sought out by the media to provide insight on telehealth issues. Ms. Kwong is a sought-after speaker who has spoken to a variety of audiences including health industry executives, physicians, journalists, attorneys and various national organizations. Prior to joining CCHP, Ms. Kwong was the Policy Analyst for Children's Home Society of California where she worked on education and early childhood issues. She was recognized for her work by the Child Development Policy Institute.



**Clara Lin, MD** is an Internal-Medicine and Pediatrics trained primary care physician, and currently Seattle Children's chief medical information officer (CMIO) and VP of digital health and informatics. She is a Clinical Associate Professor at University of Washington's Department of Pediatrics. She is also board certified in Clinical Informatics. In her diverse role, she is focused on improving clinical workflows, quality, and clinician wellbeing by leveraging health IT solutions, and leading organizational strategies and growth with informatics and innovation. Dr Lin currently chairs Seattle Children's Artificial Intelligence Review Board (AIRB), which is the organization's inaugural AI governance structure. She also directs Seattle Children's AI and innovation portfolio and strategy, under the leadership of Dr Zafar Chaudry, Seattle Children's chief digital officer and chief AI and information officer.



**KAMERON MATTHEWS, MD, JD, FFAFP** is the Chief Health Officer of Cityblock Health, a transformative, value-based healthcare provider integrating medical, behavioral, and social services for Medicaid and dually eligible and low-income Medicare beneficiaries. A board-certified Family Physician, Dr. Matthews has focused her career on marginalized communities, having held multiple leadership roles in correctional medicine, federally qualified health centers, and managed care. Most recently at the Veterans Health Administration, she led transformational efforts focused on integrated, Veteran-centered models of care including the implementation of the MISSION Act of 2018 and the EHR modernization

effort. She is a member of the sixth class of the Aspen Institute's Health Innovators Fellowship. As a passion outside of work, she founded and co-directs the Tour for Diversity in Medicine, an initiative seeking to bring premedical enrichment activities to underrepresented minority high school and undergraduate students across the country. Dr. Matthews completed her doctor of medicine from Johns Hopkins University School of Medicine and her juris doctorate from University of Chicago Law School. Dr. Matthews is an elected member of the National Academy of Medicine.



**Crystal Mayers, RN/BSN, MHA** brings over 23 years of experience in the healthcare industry, with a deep foundation in both primary care private practice and hospital-based health systems. She began her career as a nurse and has served in a wide range of roles, including residency coordinator and now Director of Primary Care Operations for Inova Health System and Fairfax Family Practice Centers.

Crystal is passionate about quality improvement and advancing collaborative care models that drive better patient outcomes and provider engagement. She is currently leading efforts to implement the Advanced Primary Care Management across a major health system, a primary care residency program, and affiliated private practices.



**TIMOTHY MCBRIDE, PhD** is an influential health policy analyst and leading health economist shaping the national agenda in health insurance, health reform, rural health care, Medicare and Medicaid policy, health economics, and access to health care. In addition to several dozen scholarly publications, he produced the book “Transdisciplinary Public Health: Education, Research and Practice” co-edited with Debra Haire-Joshu, as well as a collection of reports, white papers and other policy products that have had an important impact on the national policy debate. McBride has been active in

testifying before Congress and consulting with policy constituents on health reform, health insurance issues and rural health policy. For over 30 years, he has been a member of the Rural Policy Research Institute Health Panel that provides expert advice on rural health issues to the U.S. Congress and other policymakers. In addition, McBride has served on various national boards, including the Midwest Comparative Effectiveness Public Advisory Council for the Institute for Clinical and Economic Review, and the St. Louis City Board of Health. He served as Chair of the Missouri’s MOHealthNET Oversight Committee for nine years. McBride was awarded the Outstanding Researcher of the Year by the National Rural Health Association in 2012, and in 2024 received the Rural Excellence in Advocacy Award from the Missouri Rural Health Association. McBride served as the inaugural Associate Dean for the Master’s of Public Health program at the Brown School from 2008 to 2012.



**ATEEV MEHROTRA, MD, MPH** is the Walter H. Annenberg Distinguished Professor and Chair of the Department of Health Services, Policy, and Practice at the Brown School of Public Health. Dr. Mehrotra’s research focuses on delivery innovations and their impact on access, quality, and spending. These include innovations such as telemedicine, remote patient monitoring, retail clinics, and e-visits.



**MONICA RANALETTA, DO** is an Associate Medical Director at UPMC Primary Care Network. She attended medical School at Midwestern University (2006-2010), residency training family medicine at UPMC Highland Family Medicine residency (2010-2013), practicing Family physician at UPMC Medicine Penfield Family Medicine from 2013-present. She holds a leadership role as Medical Director of Primary Care Network from 2020- present. Her key accomplishments include, development of innovative projects to improve access and quality of primary care. Example projects include working on electronic consultation (eConsult) program, development of UPMC Virtual Urgent Care program and Rural Health Station Program.



**PURVA RAWAL, PhD** is a nationally recognized leader in value-based care with academic, government and private sector experience. Most recently, she was the Chief Strategy Officer at the CMS Innovation Center. She spent a decade in policy research and business strategy consulting on value-based payment and health system transformation. She was an adjunct assistant professor at Georgetown University. In 2016, she published *The Affordable Care Act: Examining the Facts* and has written for recognized publications including the *Journal of the American Medical Association*, the *New England Journal of Medicine*, and *Health Affairs*. Dr. Rawal served as professional staff on the Senate Budget Committee during the Affordable Care Act and as an advisor to Sen. Joseph Lieberman (I-CT). She started her career in DC as a Christine Mirzayan Science and Technology Policy Fellow at the National Academies of Science, Medicine, and Engineering. Dr. Rawal received her B.A. and Ph.D. from Northwestern University.





**DAVE SANDERS, PR-SUD, PR-MH** has enjoyed a 32-year career in the behavioral healthcare field. He has worked in a variety of roles during that time, including serving in state government, working for non-profits, and consulting with healthcare advocates and policy makers. His experience includes leading workshops on a variety of topics, participating on nonprofit boards, grant writing, and serving as a public policy analyst. He also has experience administering programs that serve individuals who have substance use disorders and mental illness. He has been a Recovery Coach facilitator since 2012 and has personally

trained over 800 Peer Recovery Support Specialists. His current role is the Recovery Supports Advisor for the Department of Human Services- Bureau for Behavioral Health Adult Mental Health Division, which is the state agency responsible for West Virginia's public mental health and substance use disorder treatment system. He is also dual credentialed in the state of West Virginia as a Peer Recovery Support Specialist for both Mental Health and Substance Use Disorder. Dave is also a person in long-term recovery from Depression and Substance Use Disorder.



**JENNIFER KUSMA SAPER, MD, MS, FAAP** is an Assistant Professor at Northwestern University Feinberg School of Medicine and Ann & Robert H. Lurie Children's Hospital, where she initially completed a Health Services and Population Health Research fellowship after her training in Columbus, Ohio. She is a primary care pediatrician, and a NIH funded researcher interested in health care policy and access for children. She is a member of the American Academy of Pediatrics' Committee on Child Health Financing and was the lead author of the 2023 AAP Policy statement, "Medicaid and the Children's Health Insurance Program: Optimization to Promote Equity in Child and Young Adult Health.



**MICHELLE SCHREIBER, MD** is the Deputy Director of the Center for Clinical Standards and Quality (CCSQ) at CMS, and the Director of the Quality Measurement and Value-Based Incentives Group (QMVIG). Dr. Schreiber is a general internal medicine physician with over 25 years of clinical healthcare experience, and executive quality leadership of large health systems. She has a long history of advancing healthcare quality on a local, State and national level. Since arriving at CMS in 2018, Dr. Schreiber has led numerous quality initiatives, including MIPS transformation to value pathways, the modernization of the Hospital Stars program, and advancing digital quality measurement systems. Her current focus areas include Promoting Interoperability across care settings, Quality Measurement, and Patient Safety. She has led QMVIG's work

on healthcare for all— including spearheading the measurement of Social Drivers of Health, and the Maternal Health and Birthing Friendly Initiatives. She advises on care delivery, payment and data collection strategies for multiple CMS Value Based Reporting and Payment programs and helps lead clinical and cross-agency working groups on quality, safety and value across CMS and HHS. During her time at CMS, she has been on the boards of ACCME (continuing medical education) and Leapfrog. Dr. Schreiber served on the Board at the Office of the National Coordinator (ONC) for The Health Information Technology Advisory Committee (HITAC) which sets forth standards for national information technology. Dr. Schreiber also helps lead CMS activities related to the Consensus Based Entity quality measurement endorsement, maintenance, and pre-rulemaking process which makes recommendations to CMS on quality measurement use in value-based programs. Dr. Schreiber's interests are quality improvement, quality measures, and the intersection with electronic medical records to advance quality, safety and healthcare for all persons.



**NIRAV R. SHAH, MD, MPH** is a Senior Scholar at Stanford University's School of Medicine. He is a distinguished healthcare leader with experience as a practicing physician, educator, researcher, innovator, and regulator. His expertise spans digital health and AI, clinical operations across the continuum of care, public and private health insurance, and regulatory oversight of healthcare and public health. Dr. Shah is Board-certified in Internal Medicine and is a graduate of Harvard College and Yale School of Medicine. At Stanford, Dr. Shah teaches and conducts research on driving adoption of digital technologies and generative AI, improving healthcare

quality and safety while lowering cost, and quantitatively evaluating the resulting value for US and international health care systems. He completed residency in Internal Medicine at Yale, followed by a fellowship at UCLA and clinical practice at Bellevue

Hospital in NY. Dr. Shah is an elected member of the National Academy of Medicine, a recipient of the American College of Physicians' Laureate award, the Citizens Budget Commission's Prize for Public Service Innovation, the HHS Health Data Consortium's Inaugural Data Liberation award, and Yale School of Public Health's Distinguished Alumni award. His current service includes Co-Chair of the Data and Surveillance Workgroup and member of the Advisory Committee for the Director of the CDC, on the shortlist for other roles, and various committees of the National Academy of Medicine.



**EVE SHUMAN, JD** serves as the government affairs manager addressing federal legislation and matters impacting Children's National Hospital. In this role Eve works with hospital leadership, clinicians, and staff to advocate for the needs of the Hospital and its patients at the federal level. Eve liaises with Members of Congress, the White House, and federal agencies, providing a pediatric perspective to proposed legislation and regulations.

Eve attended Binghamton University, graduating in 2007 *summa cum laude* with a dual degree in Philosophy, Politics, and Law and History. She went on to Cornell Law School, becoming an editor of the Cornell Law Review. After graduating law school, Eve began practicing family law litigation in New York City and eventually Maryland, protecting spouses, parents, and children in emotionally fraught litigation. In 2016, Eve left the practice of law to join the Hillary Clinton Presidential Campaign. Answering the call for public service, Eve joined the staff of U.S. Senator Chris Van Hollen in 2017. There she worked as a caseworker, specializing in immigration matters, and later, as the Senator's Regional Director in Prince George's County, advising him on County legislation and policy; organizing community events; and managing the Senator's relationships with County leaders and the community at-large. In 2023, Eve joined the staff of the first woman to ever be elected as Maryland's Comptroller, Brooke Lierman, as her Director of Intergovernmental Affairs. In this role, Eve acted as the primary liaison between the agency of nearly 1,000 employees and municipal, county, and federal government.



**ZIRUI SONG, MD, PhD** is an Associate Professor of Health Care Policy and Medicine at Harvard Medical School and general internist at Massachusetts General Hospital, where he practices primary care and on the inpatient medicine teaching service. His research examines the health and economic effects of policies and incentives in health care. This includes studies of payment reform, Medicare financing, health care prices, changes in provider ownership, and state investments in primary care. Dr. Song has worked on Medicare payment policy at HHS and with federal and state legislators on responses to private equity in health care. He is an elected

member of the National Academy of Social Insurance and American Society for Clinical Investigation. He serves as an Associate Editor of JAMA Health Forum and an Editorial Board member of Health Services Research. He received his MD, magna cum laude, and PhD in Health Policy (Economics) from Harvard, with a fellowship at the National Bureau of Economic Research.



**CANDACE SPROTT, MD, MBA, FAAP, FACP**

practices comprehensive outpatient internal medicine and pediatrics at the Southern California Permanente Medical Group where she has been since 2016. She also serves as the medical director of her medical office and conducts peer review for the department of Internal Medicine. Dr. Sprott is highly active in the American College of Physicians, the professional home for all Internal Medicine physicians. She is the Chair of her local chapter's Early Career Physician Committee as well as a member of the ACP national Council of Early Career Physicians and the Diversity, Equity and Inclusion (DEI)

Committee. In addition to these roles, she serves as Assistant Producer for the DEI shift podcast, a nationally recognized podcast hosted by the ACP that focuses on DEI topics within medicine. She's passionate about operations and strategic planning, enjoys connecting with her patients through curiosity and empathy and loves the thrill a great case. Dr. Sprott trained in a combined Internal Medicine and Pediatrics residency program at Christiana Care Health System and the Alfred I duPont/Nemours Children's Hospital in Delaware. After her chief year she completed a patient safety and quality improvement fellowship.





**REVERAND NEELY WILLIAMS, M.Div, Ed.D** has almost 10 years of experience as a community engagement consultant for federally funded, community-based participatory research projects. Reverend Williams has a passion for and expertise in patient-centered research, diversity, equity, and inclusion in health care. As a STAR CRN Patient Co-Principal Investigator in Phase 4 of PCORnet, she works with a multidisciplinary team to design and implement innovative strategies to engage and empower diverse communities in research and health improvement initiatives. Reverend Williams' authentic lived experience as a patient on the PCORnet Steering Committee and Executive Management Team informs her participation in governance and contributions to PCORnet Workgroups.

Additionally, in her role as Director of Engagement and Community Education in the NIH Community Engagement Alliance (CEAL) and as Director of Education and Engagement with the Tennessee Community Engagement Alliance (TN CEAL), she draws on her skills in non-profit management, community outreach, public speaking, and pastoral care to cultivate meaningful relationships with communities, partners, and participants. Reverend Williams has contributed to developing and refining community engagement models, training materials, and curricula for researchers and community members. Additionally, she has coauthored publications on clinical translational science and community-based participatory research. Reverend Williams' mission is to advance health equity and inclusion through collaborative and impactful research that addresses the needs and priorities of the communities she serves.