



Garbage Route **Boundaries** May 2019 age Route Boundar Wednesday

Who does Seattle Solid Waste serve?

Seattle's 2023 Residential Population: ~758K

Number of Solid Waste Customer Accounts:

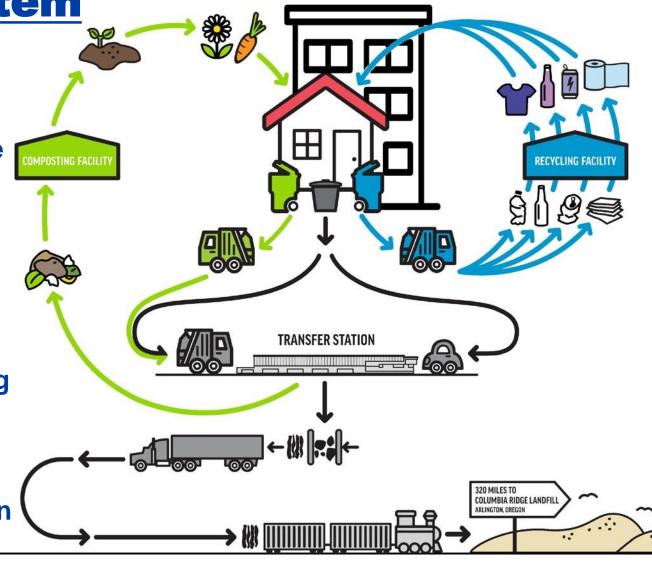
- ~168K Residential
- ~5K Multifamily
- ~9K Commercial Garbage

Number of Businesses in Seattle: ~20K

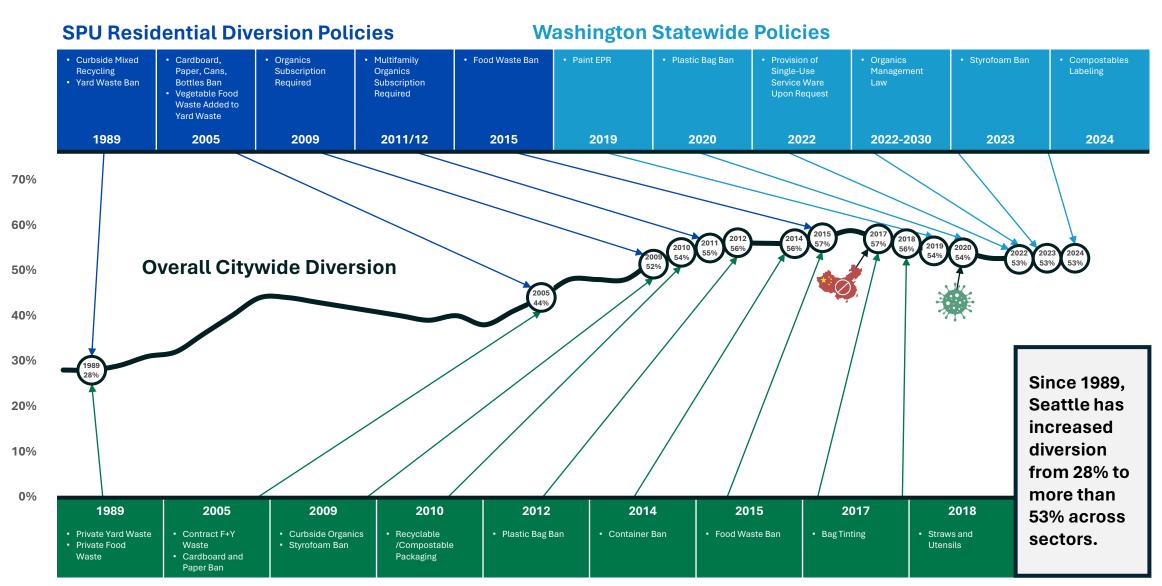
Number of Employees in Seattle: ~450K

Seattle's Solid Waste System

- EVERYONE HAS TO DO IT!
- Conveyance System starts with People!
- Enterprise Fund with Incentivized Rates
- Recyclables & Organics Banned from Garbage
- Contracted Curbside Collection
- Garbage & Organics Transferred at Seattle Public Utilities-owned (SPU) Facilities
- Contract with Privately-owned:
 - Material Recovery Facility (MRF) for Recyclables Processing
 - Compost Facilities for Organics Processing
 - Long-haul Rail to Landfill for Disposal of Garbage
- Commercial entities can Independently Contract for Recyclables & Organics Collection



Policy + Programs + Incentives = <u>Increased Diversion</u> over time



SPU Commercial Diversion Policies

Seattle's Drivers & Challenges - Historical

- Closure of Seattle-owned Landfills (1983 & 1986)
- Cost of County-owned Landfill, with limited life horizon & onerous contract terms
 - Seattle had to be out by 1993 or tied into 40-year contract with County
- County proposed moving to waste-to-energy hugely unpopular
- Grassroots support for Recycling, both Residential & Commercial
- "Waste Not Washington Act" adopted (1989), requiring curbside recycling statewide in urban areas
- Evolved All 3 Legs of the Stool



What Seattle has that Contributes to our Success?

The 3-legged Stool –

- 1. Environmental Ethos
- 2. Political Will
- 3. Dedicated & Sufficient Resources

Not everywhere has this!

Current Challenges – Seattle & Elsewhere

- Constantly Changing Waste Streams e.g., light-weighting, mixed material formats, plastics
- Organizational Inability to Response & Adapt to Changes Quickly or At All
- Continuous Need to Educate, Educate, Educate Customers
- Increased Densification of Housing Stock e.g., Customers & Contractor Access to Containers, Equity of Service Levels, Competing Interests
- Horizontally & Vertically-integrated Contractors e.g., Landfill owners also own MRF with competing/conflicting economic interests; business units not clearly defined with true costs not easily determined; lack of chain of custody verification to responsible end use markets
- Lack of Recycling Infrastructure &/or Ability to Pay for Improvements & Innovations
- Hard to Compete with Long-subsidized Virgin Materials
- Lack of Reliable Domestic Markets or Any Markets At All Need Demand to Drive Investment
- Balancing Supply & Demand, when Outside City's Control



Current Challenges – Elsewhere

- Missing a Leg of the Stool
 - ❖ Critical to have all 3
 - ✓ Environmental Ethos,
 - ✓ Political Will, &
 - ✓ Dedicated & Sufficient Resources
 - to be Successful!
- Funding Not Directly Tied to Services e.g., funding comes from property taxes, general funds, etc.
- Lack of Data &/or Ability to Analyze the Data to Drive Policy, Programs, & Operations
- Inability to Pilot, Fail, & Adjust need to be able to learn & adapt



Seattle's Planning for the Future **2022 Solid Waste Plan Update**

- Emphasizes racial equity & building resilience
- Aligns key Zero Waste policy with SPU's Strategic Business Plan, Washington's "Beyond Waste" Plan, & Seattle's Climate Action Plan
- Takes a life-cycle view of materials that focuses "upstream" to eliminate or minimize waste at the source to reduce harmful impacts
- Highlights limitations of the recycling rate to measure waste prevention
- Calls for development of metrics & targets to measure waste prevention, climate, programmatic, & policy impacts

2022 Solid Waste Plan Update: Moving Upstream to Zero Waste - Utilities | seattle.gov

Moving Upstream & Supporting Circularity

Seattle's Vision is Zero Waste

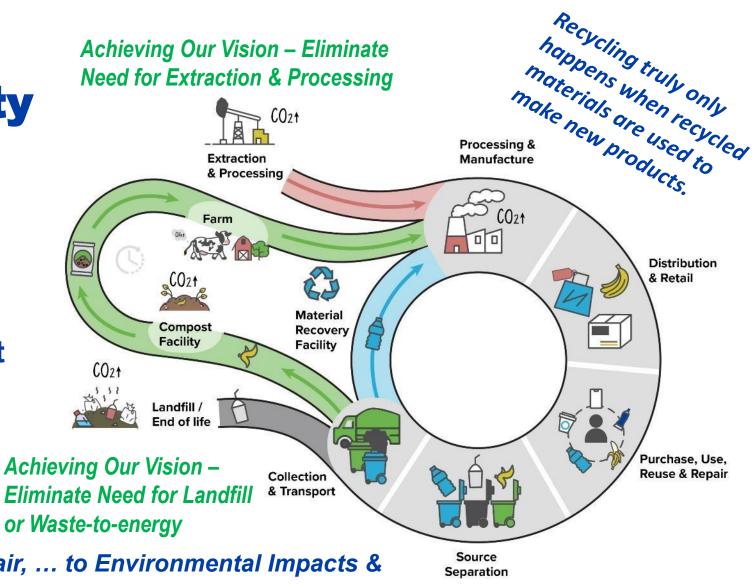
- Prevent Waste
- Deliver climate & other environmental benefits
- Create economic development
 & innovation opportunities

Recycling can NOT be considered in a silo – it is part of a larger SWM System!

Must also consider -

Waste Prevention, Reduction, Reuse, Repair, ... to Environmental Impacts &

Externalities.





Some Actionable Recommendation

- Reduce Subsidies to Virgin Materials & Financially Incentivize Waste Prevention, Reuse, Refill, & Use of Recycled Content
- Create a Framework that Sets Mandatory Goals & Actions Tied to Timelines & Standardized Reporting Requirements & Verification of Responsible End Markets (Accountability)
- Ensure Adequate Funding & Financial Support
- Hold Producers Responsible for their Products Support Extended Producer Responsibility (EPR) for Packaging & Paper Products
- Address "Forever Chemicals," such as per- and polyfluoroalkyl substances (PFAS)



Worth Reading re: Seattle's Success

- A Triple Win Resource Recycling, 5/14/2020, Dr. Jeff Morris, https://resource-recycling.com/recycling/2020/05/14/a-triple-win/
- Seattle's Winning Strategy for Managing Organics BioCycle, 4/14/2020, Dr. Jeff Morris, https://www.biocycle.net/seattles-winning-strategy-managing-organics/
- Resisting Garbage The Politics of Waste Management in American Cities, 11/2/2021, Dr. Lily Baum Pollans, https://utpress.utexas.edu/9781477323700/ (available through other sources)

