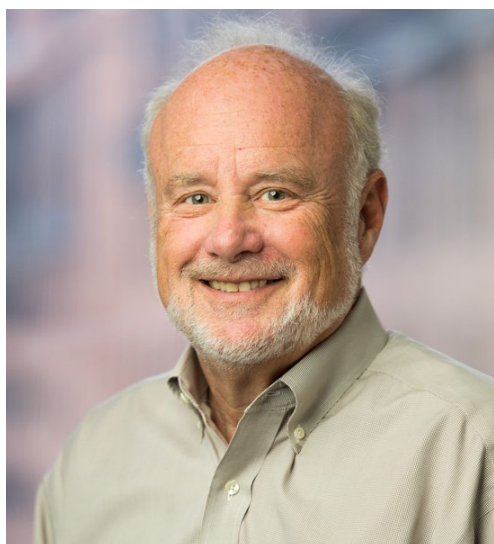


SPEAKERS



JULIA ADLER-MILSTEIN, PhD Dr. Julia Adler-Milstein is a Professor of Medicine and Chief of the Division of Clinical Informatics & Digital Transformation (DoC-IT). Dr. Adler-Milstein is a leading researcher in health IT policy, with a specific focus on electronic health records and interoperability. She has examined policies and organizational strategies that enable effective use of electronic health records and promote interoperability. She is also an expert in EHR audit log data and its application to studying clinician behavior. Her research – used by researchers, health systems, and policymakers – identifies obstacles to progress and ways to overcome them. She has published over 250 influential papers, testified before the US Senate Health, Education, Labor and Pensions Committee, is a member of the National Academy of Medicine, been named one of the top 10 influential women in health IT, and won numerous awards, including the New Investigator Award from the American Medical Informatics Association and the Alice S. Hersh New Investigator Award from AcademyHealth. She has served on an array of influential committees and boards, including the NHS

National Advisory Group on Health Information Technology, the Health Care Advisory Board for Politico, and the Interoperability Committee of the National Quality Forum. Dr. Adler-Milstein holds a PhD in Health Policy from Harvard and spent six years on the faculty at University of Michigan prior to joining UCSF as a Professor in the Department of Medicine and the inaugural director of the Center for Clinical Informatics and Improvement Research in 2017. She became the inaugural Chief of the Division of Clinical Informatics and Digital Transformation in 2023.



ROBERT A. BERENSON, MD is an institute fellow at the Urban Institute. He is an expert in health care policy, particularly Medicare, provider payment, and provider market consolidation, having authored or coauthored nearly 100 publications on these and related topics. He has experience practicing medicine, serving in senior positions in two administrations, and helping organize and manage a successful preferred provider organization. From 1998 to 2000, he was in charge of Medicare payment policy and managed care contracting in the Centers for Medicare and Medicaid Services. In the Carter Administration, he served as an assistant director of the Domestic Policy Staff at the White House. He served a term on the Medicare Payment Advisory Commission (MedPAC) from 2009-2012, the last two years as vice chair. Dr. Berenson was an initial member of the Physician-Focused Payment Model Technical Advisory Committee, created by the

Medicare Access and CHIP Reauthorization Act of 2015 (MACRA). He has authored or co-authored more than 100 published articles and has testified frequently in Congress. Dr. Berenson is a board-

certified internist who practiced for 12 years in a Washington, D.C., group practice and is a Fellow of the American College of Physicians. He helped found and was co-medical director of National Capital PPO, a PPO that served 150,000 lives in the Washington DC metropolitan area. He was coauthor, with Walter Zelman, of *The Managed Care Blues & How to Cure Them*, published in 1998 and coauthor, with Rick Mayes, of *Medicare Prospective Payment and the Shaping of U.S. Health Care* in 2008. He is an adjunct professor at the Milken Institute School of Public Health at George Washington University. He currently serves on the Board of Directors of the Catalyst for Payment Reform.



TROYEN BRENNAN, MD, JD is an Adjunct Professor at Harvard Chan School of Public Health. He was formerly the Executive Vice President and Chief Medical Officer for CVS Health and Aetna. Before that, he was the President of the Brigham and Women's Physician Organization and Professor of Medicine at Harvard Medical School and Professor of Law and Public Health at the Harvard Chan School of Public Health. Brennan was formerly the Chair of the American Board of Internal Medicine and is a member of the National Academy of Medicine. He has published six books and over 600 articles. His most recent book is *The Transformation of American Health Insurance* (Johns Hopkins University Press, 2024)



YVONNE DAVIS, is the Board Chair of Health Care Partners of South Carolina, a Federally Qualified Health Center serving Horry, Marion, and Florence Counties. Mrs. Davis is a native South Carolinian and a veteran of higher education. Mrs. Davis served in the James A. Rogers Library as the Acquisitions Coordinator and retired as Library Manager in 2015 after 34 years. Mrs. Davis was a founding member and a past president of the Francis Marion University African American Faculty and Staff Coalition. After retirement Mrs. Davis continued to be one of Community Health Centers biggest advocates, and took her voice to a higher level, and became the Consumer Board Representative on the National Association of Community Health Centers Executive Board. After serving 8 years in that position, Mrs. Davis decided not to run for reelection, and moved her advocacy back to state and local level, which she refers to it as "Boots on the Ground." In February of 2018, the Yvonne G. Davis Community Service Scholarship was named in her honor on behalf of the University to be awarded to a student who strives to meet the health care needs of his or her community Care.



ISHANI GANGULI, MD, MPH, is an Associate Professor of Medicine, health services researcher, and practicing primary care physician at Harvard Medical School and Brigham and Women's Hospital. Her research focuses on primary care delivery and payment policy – including the evolution of primary care visits, Medicare's Annual Wellness Visit, telemedicine, direct scheduling, and fee-for-service and value-based payment models. She also studies the use and consequences (cascades) of low-value care and gender equity. She has received regional and national research awards including the New England Regional SGIM Award for Excellence in Clinician Investigation (2020), the Academy Health Annual Research Meeting Publication of the Year Award (2021), and the Seema S. Sonnad Emerging Leader in Managed Care

Research Award (2022). Dr. Ganguli serves as an Associate Editor at *JAMA Internal Medicine*. She is also a former journalist who has written about science and health care for publications including *The Boston Globe* and *The Washington Post*. She received her AB, MD, and MPH from Harvard University and completed internal medicine/primary care residency and health policy and management fellowship at Massachusetts General Hospital. Dr. Ganguli also serves as a consultant for F Prime Capital, a company that invests in health services, technology, and insurance companies.



R. MARK GRITZ, PhD is a Colorado native, and received his PhD in economics from Stanford University. He has more than 30 years of experience in directing and managing demonstrations, evaluations, research, and technical assistance projects designed to improve economic, health and other outcomes affecting the well-being of vulnerable populations. Many projects involved youth, veterans, elderly, and other targeted populations including several research and evaluation efforts examining the needs and experiences of low-income youth, unemployed workers, working single mothers, socio-economically disadvantaged populations, and disabled veterans. Before returning to Colorado, Mark held several corporate management positions, directing more than 100 scientific and technical staff, managing the financial performance of international business units and intellectual property portfolios. His current work focuses on healthcare value and its association with socio-economics

factors to rapidly respond to research and policy analysis needs of government agencies in Colorado. Mark's diverse background provided him opportunities to work with executives and government leaders to translate research and evaluation results into practical solutions that address population needs and improve the health and well-being of vulnerable populations.



HOANGMAI (MAI) H. PHAM, MD, MPH, is President and CEO of IEC. Mai co-founded the organization in 2020 with the goal of advancing equitable healthcare outcomes for people with IDD. Mai is a nationally-recognized healthcare policy leader who was vice president of provider alignment solutions at Anthem, Inc., where she was responsible for value-based care initiatives. She previously served as chief innovation officer at the Center for Medicare and Medicaid Innovation, where she was a founding official and the architect of Medicare's foundational programs on accountable care organizations and primary care. Mai has published extensively in medical literature on healthcare payment policy and its intersection with health disparities, care coordination, quality performance, provider behavior, and market trends.

She serves as a director on Boards of Atlantic Health Systems and the Coalition to Transform Advanced Care, and the Board of Advisors for StationMD. She also serves on the faculty at the Institute for Healthcare Improvement. Mai holds an AB from Harvard University, an MD from Temple University, and an MPH from Johns Hopkins University, where she was also a Robert Wood Johnson Clinical Scholar. She is mother to two beautiful young adults, one of whom is autistic.



ROBERT L. PHILLIPS, MD, MSPH is the Founding Executive Director of The Center for Professionalism & Value in Health Care in Washington, DC. He is a practicing family physician with training in health services and primary care research. His research seeks to inform clinical care and policies that support it. He leads a national primary care registry with related research on social determinants of health, rural health, and changes in primary care practice. Dr. Phillips has often served Health and Human Services including as vice-chair of the Council on Graduate Medical Education, co-chair of the Population Health subcommittee of the National Committee on Vital and Health Statistics, and on the Negotiated Rule-Making Committee on Shortage Designation. Dr. Phillips was elected to the NAM in 2010 and currently serves as the chair of the NAM Membership Committee. He was a Fulbright Specialist to the Netherlands and New Zealand, and advisor to the

Health Ministers of Australia and the Province of Alberta. Dr. Phillips completed medical school at the University of Florida where he graduated with honors for special distinction. He trained clinically in family medicine at the University of Missouri where he also completed a National Research Service Award fellowship. Dr Phillips has published more than 300 peer-reviewed papers, essays, editorials, and book chapters.