Biosketches

Michael H. Bailit, M.M.

Michael H. Bailit, M.M., is president of Bailit Health Purchasing, LLC, in Needham, Massachusetts. In this capacity, he has worked with a wide array of government agencies and private health care purchasers across the United States. Bailit's professional interests focus on how purchasers and regulators can influence health care markets to operate as effectively and efficiently as possible. Earlier he served as assistant commissioner for the Massachusetts Division of Medical Assistance and as a benefits manager for Digital Equipment Corporation. Bailit received an M.M. in management from the Kellogg Graduate School of Management at Northwestern University.

Rachel Block

Rachel Block is a program officer at the Milbank Memorial Fund where she focuses on a variety of state health policy issues. She has previously served in numerous executive roles in the public and private sectors, including spearheading development of New York state's health information technology strategy as deputy commissioner for Health Information Technology Transformation in the New York State Department of Health and as the founding executive director of the New York eHealth Collaborative. Ms. Block has also worked at the Centers for Medicare and Medicaid Services, where she held several senior management positions directing policy development and operations for Medicaid, State Children's Health Insurance, and federal survey and certification programs. She was the founding executive director for the Vermont Health Care Authority, and had senior health policy staff roles in the New York state legislature.

Abe Dunn, Ph.D.

Abe Dunn, Ph.D., is an Assistant Chief Economist at the Bureau of Economic Analysis. His work has focused on the production and development of a satellite account for health care and research involving big data sources. Dr. Dunn has published research on a range of topics with a particular focus on health economics and economic measurement. Most recently, his research has concentrated on measuring both the cost and the quality of medical care treatments

Micah Hartman

Micah Hartman is a statistician in the National Health Statistics Group with the Office of the Actuary at the Centers for Medicare and Medicaid Services (CMS). He works primarily

on historical, age-based, and state-based national health spending estimates. He earned a bachelor's degree in economics from Towson University.

Lauren Peters, J.D.

Lauren Peters, J.D., is the Executive Director of the Center for Health Information and Analysis (CHIA). Prior to joining CHIA, Lauren served as the Undersecretary for Health Policy at the Executive Office of Health and Human Services (EOHHS). In this role, Lauren was responsible for overseeing key programs and policies across several EOHHS agencies including the Department of Public Health; the Department of Mental Health; and MassHealth, the state's Medicaid program. During her EOHHS tenure, Lauren played an integral role in the state's COVID-19 response, the development of programs to support individuals experiencing homelessness and addiction, and advanced strategic policy priorities including long-term care and behavioral health reforms.

Lauren previously served as Associate General Counsel and Director of Healthcare Policy at the Executive Office for Administration and Finance (A&F) where she served as an advisor on healthcare finance, policy, and legal matters. Lauren's state service also includes prior roles at the Health Policy Commission and the House of Representatives.

Lauren is a graduate of Suffolk University Law School where she concentrated in Health and Biomedical Law; and holds a Bachelor's degree with honors from William Smith College.

Matthew Rae, M.P.H.

Matthew Rae, M.P.H., is the associate director of the Program on the Health Care Marketplace at KFF. The program researches and analyzes the private insurance market and policy proposals to reform it. In this capacity, Rae has managed the Employer Health Benefits Survey since 2011. He has a special interest in analytic methods and data analysis, including gleaning lessons from survey and claims data.

Prior to joining KFF, he worked at the Government Accountability Office, New York City Small Business Services, the Service Employees International Union and the Oregon Federation of Nurses and Health Professionals.

Rae is currently a Ph.D. student at the George Washington University's Milken Institute School of Public Health. He earned a Master of Public Administration degree from the School of International and Public Affairs at Columbia University, a Master of Public Health degree from the Mailman School of Public Health at Columbia and a graduate certificate in survey design and data analysis from George Washington University.

Kara Odom Walker, M.D., M.P.H., M.S.H.S.,

Kara Odom Walker, M.D., M.P.H., M.S.H.S., is Senior Vice President and Chief Population Health Officer (CPHO) for Nemours Children's Health System. She leads Nemours National Office of Policy and Prevention, as well as all aspects of Population Health Strategy, Research, Innovation and Implementation. Dr. Walker and her team are responsible for the development and implementation of national and state-specific advocacy strategies to help achieve outcomes tied to health and value while also leading Nemours's policy agenda. She is based in Washington, D.C., and reports to Nemours President and Chief Executive Officer, R. Lawrence Moss, MD.

A highly accomplished executive, physician and scientist, Dr. Walker is a visionary leader who has focused her career on transforming health care delivery to ensure that the system is designed to create a healthier population. She has led efforts to focus on addressing critical social determinants that impact health while eliminating unnecessary medical tests and procedures. Her philosophy and vast experience are a tremendous asset to Nemours' goal of redefining health in children and transforming payment for medical care to ensure the healthiest generation of children.

Dr. Walker joined Nemours following public service to the State of Delaware as the Secretary of the Delaware Department of Health and Services (DHSS) and served in Governor Carney's first elected term from February 2017 through 2020. As Secretary, she led the principal agency charged with keeping Delawareans healthy, ensuring they get the health care they need in a fast-changing world, and providing children, families and seniors with essential social services including food benefits, disability-related services, and mental health and addiction treatment. She oversaw one of the largest departments in Delaware's government, with an annual budget of more than \$2 billion.

Dr. Walker previously worked as the Deputy Chief Science Officer at the Patient-Centered Outcomes Research Institute (PCORI), a nonprofit, non-government organization in Washington that is authorized by Congress to improve evidence available to help patients, caregivers, employers, insurers and policymakers make informed health care decisions. She managed the Institute's research investments, which totaled \$1.6 billion in 2016, toward a planned total of \$2.5 billion by 2019.

She is a board-certified practicing family physician and is a fellow of the American Academy of Family Physicians. Prior to joining PCORI, she was a faculty member of Family and Community Medicine at the University of California, San Francisco. She has worked with several national organizations to advocate for health equity and access to quality health care in minority and underserved populations, including the National Medical Association, the Student National Medical Association and the American Medical Association.

Dr. Walker completed her family and community medicine residency at the University of

California San Francisco, graduated with a Master's of Public Health from Johns Hopkins School of Public Health and Master's of Health Services Research from the University of California, Los Angeles, School of Public Health, where she also completed her fellowship in the Robert Wood Johnson Clinical Scholars program.