Research Security: A Global Challenge with Local to Global Implications

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Lots of Agency Actions

- NSF: SECURE Center, TRUST Program, Research on Research Security (RoRS) Program
- NIH: Decision Matrix
- DOE: Risk Matrix, several Orders and Policies
- DOD: Decision Matrix
- NIST: Framework in Internal Reports 8481, 8484,
- Others...



U.S. Global Competitiveness Capabilities and Investments Threats/Interferenceto

Because values underpin the research process itself, threats to our values translate into threats to research and thus to our national and economic security

our VALUES



Values are the Heartbeat of Research Security



Research Security

 "Safeguarding the research enterprise against the misappropriation of research and development to the detriment of national or economic security, related violations of research integrity and foreign government interference." (NSPM-33 Implementation Guidance)



Research Integrity

 "The use of honest and verifiable methods in proposing, performing and evaluating research; reporting research results with particular attention to adherence to rules, regulations and guidelines; and following commonly accepted professional codes or norms." (NSPM-33 Implementation Guidance)



What are We Trying to Achieve or Maintain?

- Global leadership in science and technology research & education
- Freedom to explore, create, develop, deploy and benefit from research
- Ability to freely and globally collaborate in principled ways
- Protection of our assets against malign actors
- Uniform application of values and ethical principles
- Ethical and trustworthy use of research outcomes
- An appropriately structured regulatory environment
- → Promotion and modeling of **democracy** for the world



And of Course, the Ever-Present Challenge





Different Stakeholders, Different Lenses

- Seriousness and prevalence of the challenges/threats
- Appropriateness of actions being taken
- Points of responsibility
- **Resources** available
- Implications and intended & unintended consequences
- Definitions and measures of impact and success





Different Stakeholders, Different Lenses

Other Nations The President and EOP Congress **Cabinet Secretaries and Equivalent** Agency Heads and Senior Staff **Chancellors, Presidents, Boards Company Leaders and Boards** Vice Chancellors for Research **Agency Program Officers Sponsored Programs Staff Individual Researchers**



Q1: How Should we Think About <u>Effectiveness</u>?

- As a highly individual to multinational concept
- As having both quantitative (e.g., number of reductions in misappropriation) and qualitative (e.g., culture change) dimensions
- As having both direct and indirect effects
- As requiring baseline data (both quantitative and qualitative) against which progress can be measured
- As requiring different approaches of measurement and communication for different categories of stakeholders
- As needing to consider both outcomes (actions taken) and their impacts



Q1: Some Important Items to Assess

- Researcher understanding of research security as it relates to them personally, the US research enterprise, and the global enerprise
- Researcher ability to **identify** problematic situations
- Additional compliance regulations put forth by institutions
- Availability and use of tools for making security-informed decisions
- Institutional culture and leadership awareness/support
- Administrative workload associated with research security compliance (researchers, institutions, agency staff)
- Number of research security "incidents"



Q2: How Should we Think About <u>Impacts</u> of Research Security Policies and Requirements?

- As having highly individual to global implications
- As having a broad range of timescales over which to manifest and remain
- As having both positive (e.g., reducing foreign government interference) and negative (e.g., administrative workload, perceptions) dimensions
- As having expected and unintended consequences
- As needing to be **messaged** differently across stakeholder groups
- As being somewhat in the eye of the beholder, politically and socially, despite authoritative measurement results



Q2: Some Positive Impacts

Protecting researcher ideas, intellectual property, integrity and reputation

- Helping keep America at the forefront of S&T and preventing our adversaries from benefitting at our expense
- Promoting our (and research) values in a very visible, tangible and continuous manner
- Helping researchers who were educated and trained in a different value system see the importance of our values, and how adhering to them positively impacts research and those who benefit from its outcomes
- Demonstrating the value of democracy to those who oppose it



Q2: Some Negative Impacts

- Playing into the hands of our adversaries by adding administrative activities that otherwise would be unnecessary, thus wasting intellectual horsepower
- Additional administrative workload for researchers, their institutions, and funding organizations
- Chilling impact on **international collaboration**
- A sense by some of ethnic profiling and xenophobia
- Failure to reduce administrative workload of other compliance rules and regulations that are no longer effective



Q3: Where are the <u>Holes</u>?

- Having a much clearer picture of the following threat attributes: forms, frequency of occurrence, levels of risk (real and perceived), changing characteristics over time, role of intermediary actors, and risks to smaller institutions. The NSF Research on Research Security Program will help.
- Differences of risk across disciplines and individual projects
- Ability to know when fundamental research evolves into a state where it requires special research security considerations (e.g., dual-use)
- A formal effort to reduce administrative workload in other areas as research security compliance requirements grow







Final Thoughts

- The United States should **not play to not lose:** a strong **offense** is critical
- Global platforms present new challenges (AI, 5G, CRISPR, etc)
- However! Those who develop tools usually are the best at using them and creating new ones – and the US is THE world leader in innovation
- The US needs to lead from a position of strength and capability (via investment and untying our hands) and not be a slave to ploys which cause us to divert too much attention to protection

