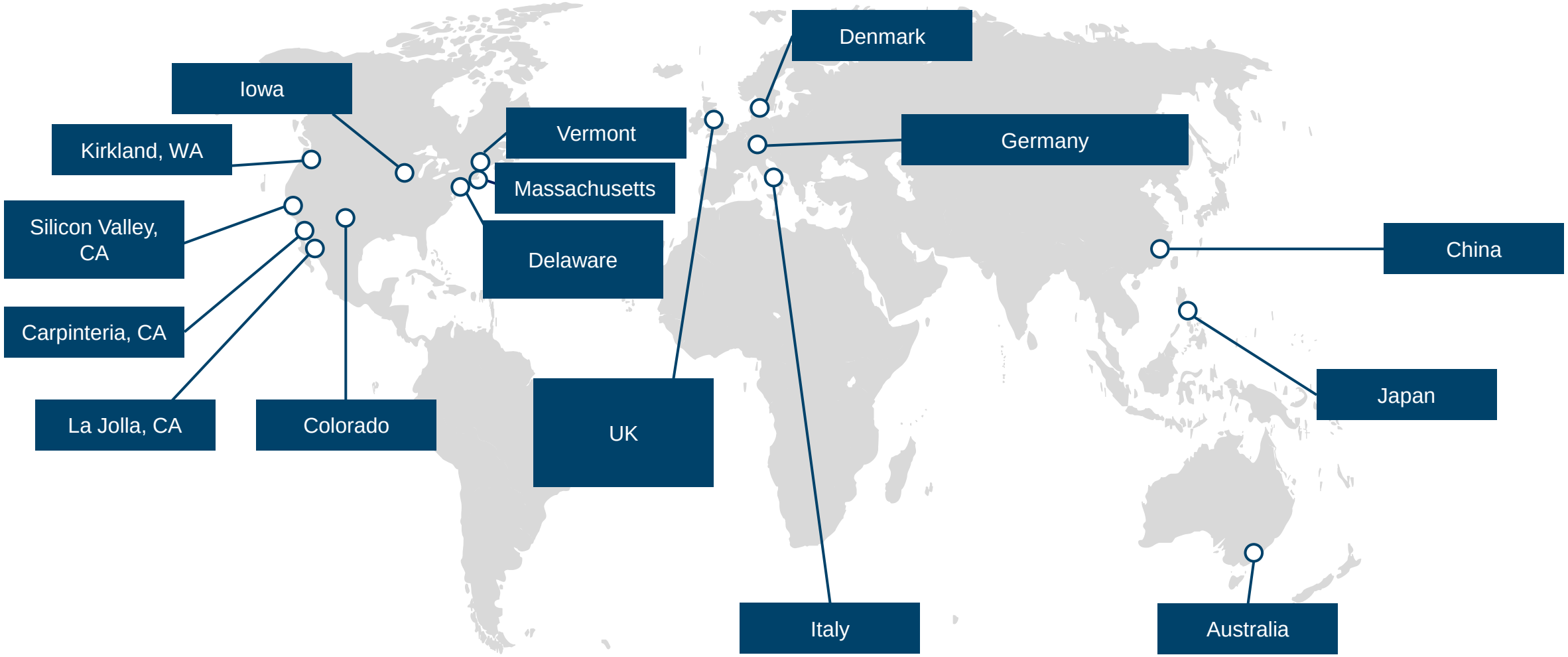
The Central Role of Science, Technology, and Innovation at Agilent Technologies

Steve Laderman, Vice President

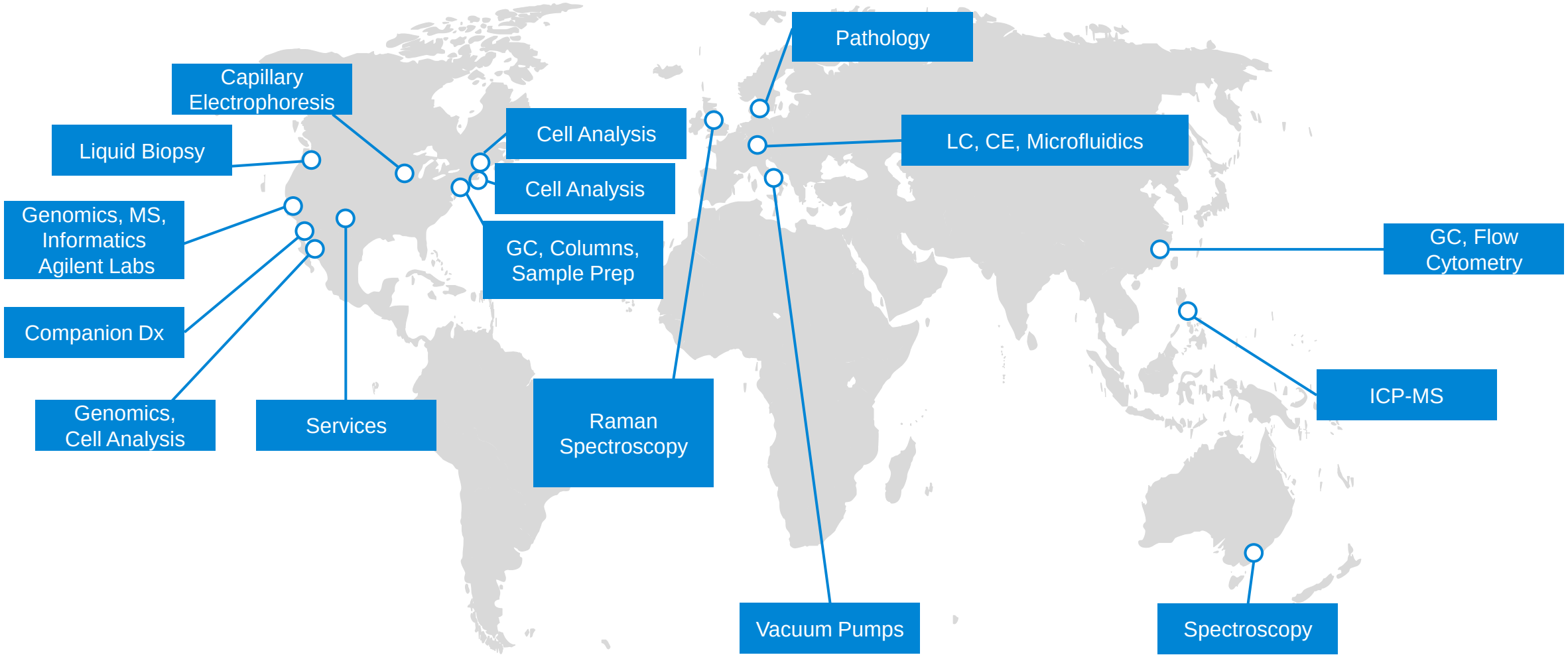
Agilent Research Laboratories
Agilent Technologies
Santa Clara, California

Agilent
Trusted Answers

Global R&D Footprint, Major Centers of Technology Excellence



Global R&D Footprint, Major Centers of Technology Excellence



Delivering Trusted Answers and Insights that Enable our Customers to Advance the Quality of Life

A global, collaborative team, serving vital industries in 6 key markets

Pharma and Biopharma

Food Safety

Chemicals and Advanced Materials

Environmental and Forensics

Diagnostics and Clinical

Academia and Government

Committed to

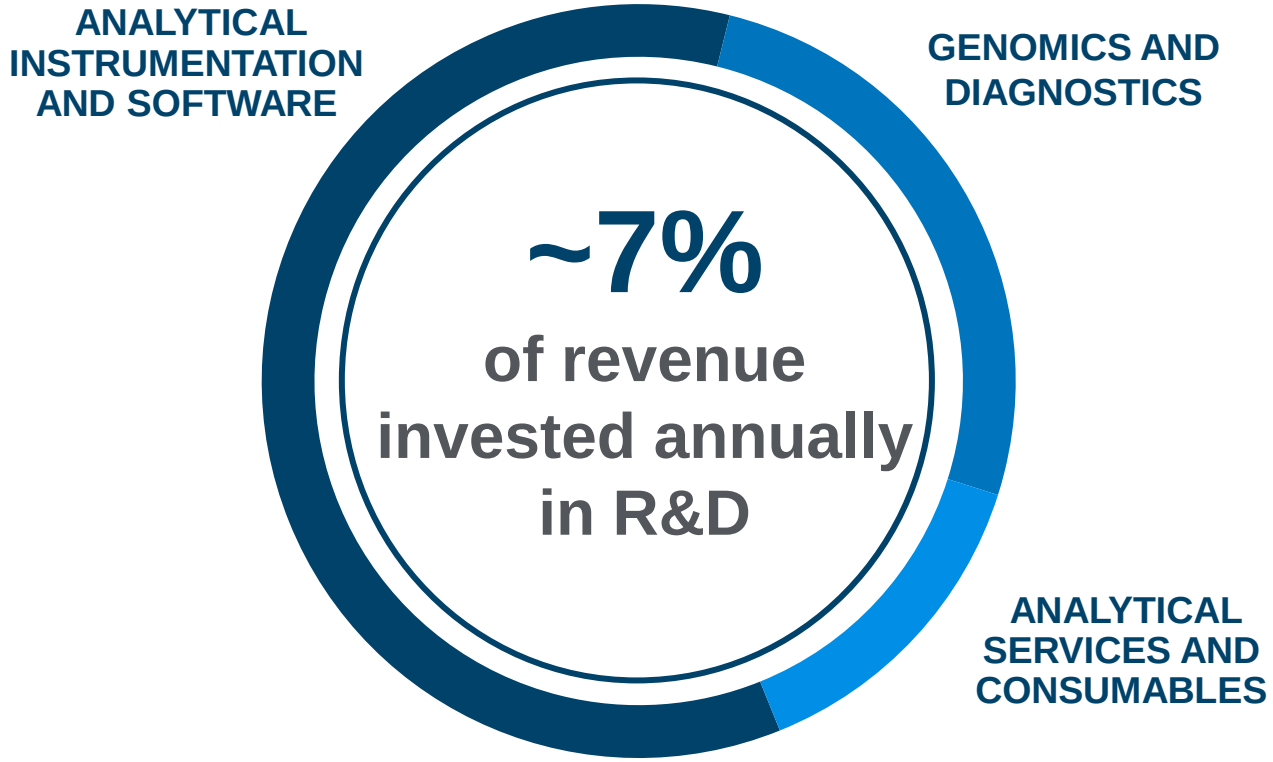
Accelerating the **advancement of science**

Providing **complete, integrated solutions**

Championing **customer success**

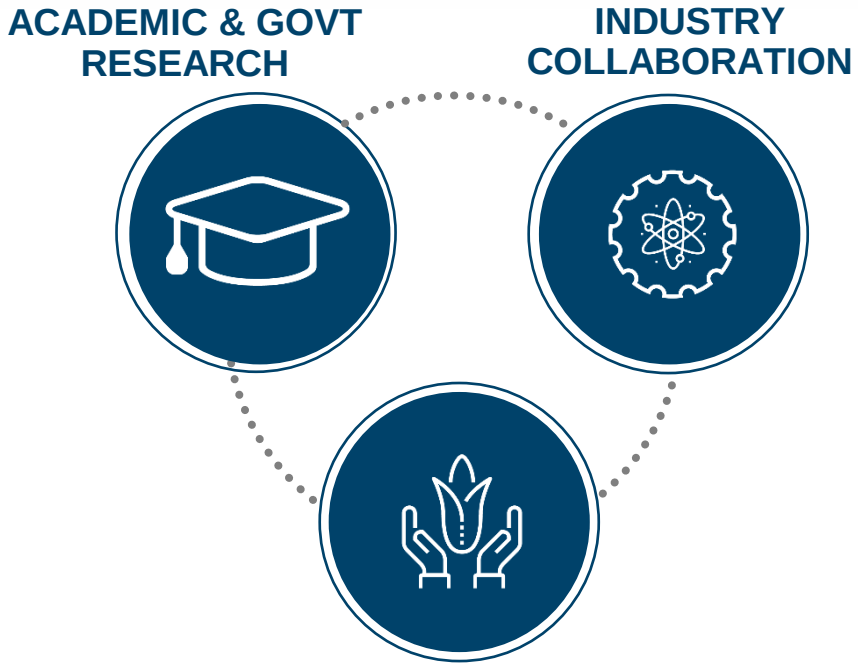
Innovation is a Central Component of Agilent's Corporate Culture

INTERNAL R&D



+ AGILENT RESEARCH LABS

EXTERNAL INVESTMENT AND PARTNERSHIP



Innovation Drives Agilent's Evolution and Transformation

1939–1998

The **Hewlett-Packard** years

60 year heritage of leadership and innovation

1999

Agilent is born

Biggest IPO in Silicon Valley history:

$2.1 billion

2005

Agilent redefines scope

Focus on:
Measurement

Divests Semiconductor **Creates Avago, Verigy**

2006–2010

Extends bioanalytical leadership

Acquires

Stratagene

Velocity 11

Varian

2012

Agilent enters cancer diagnostics

Acquires **Dako**

Divests Electronics **Creates Keysight Technologies**

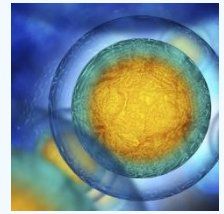
2015 and into the future

Leader in Analytical, Research and Clinical Laboratories

Biopharma

Digital Lab Transformation

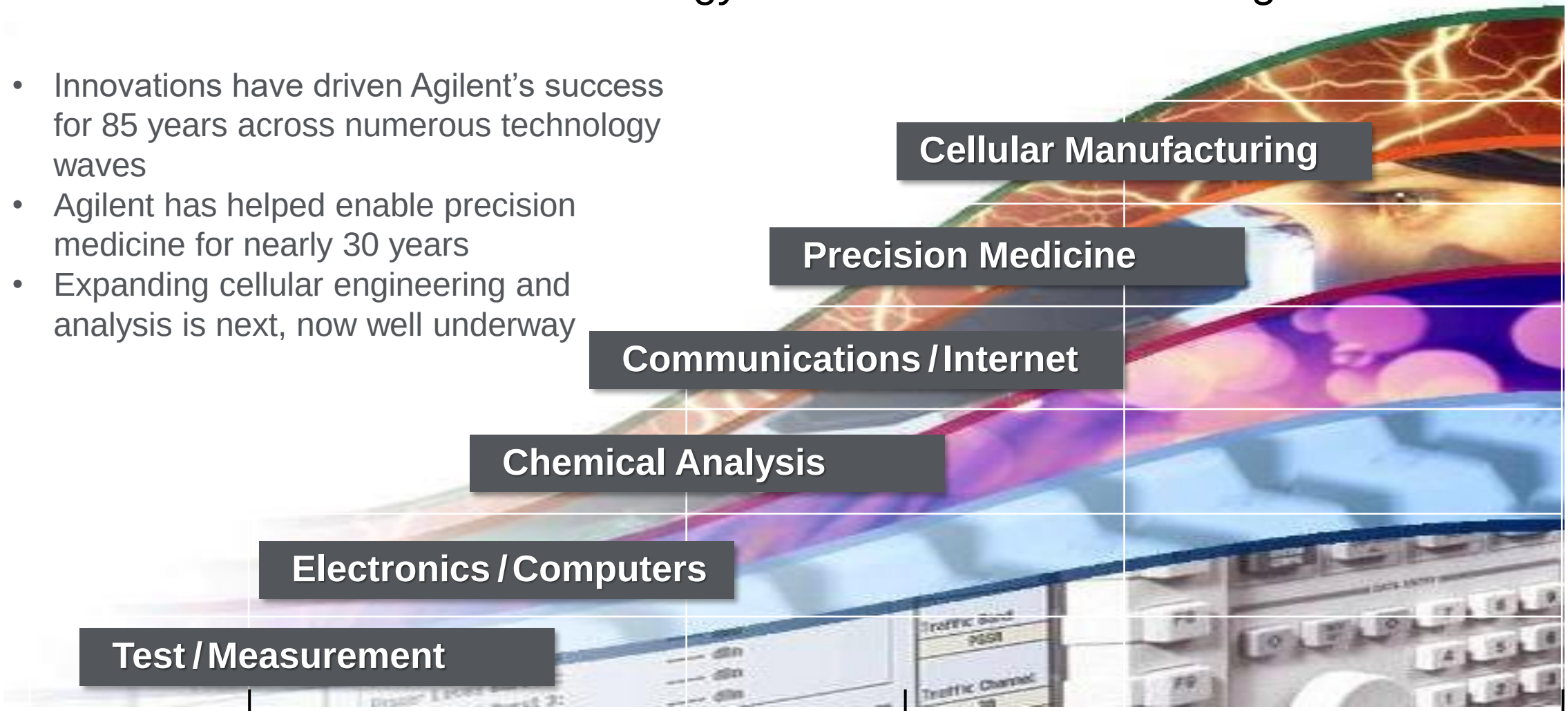
Enters cell analysis
Acquires
Seahorse, Acea, BioTek



The ‘Century of Biology’ is Here

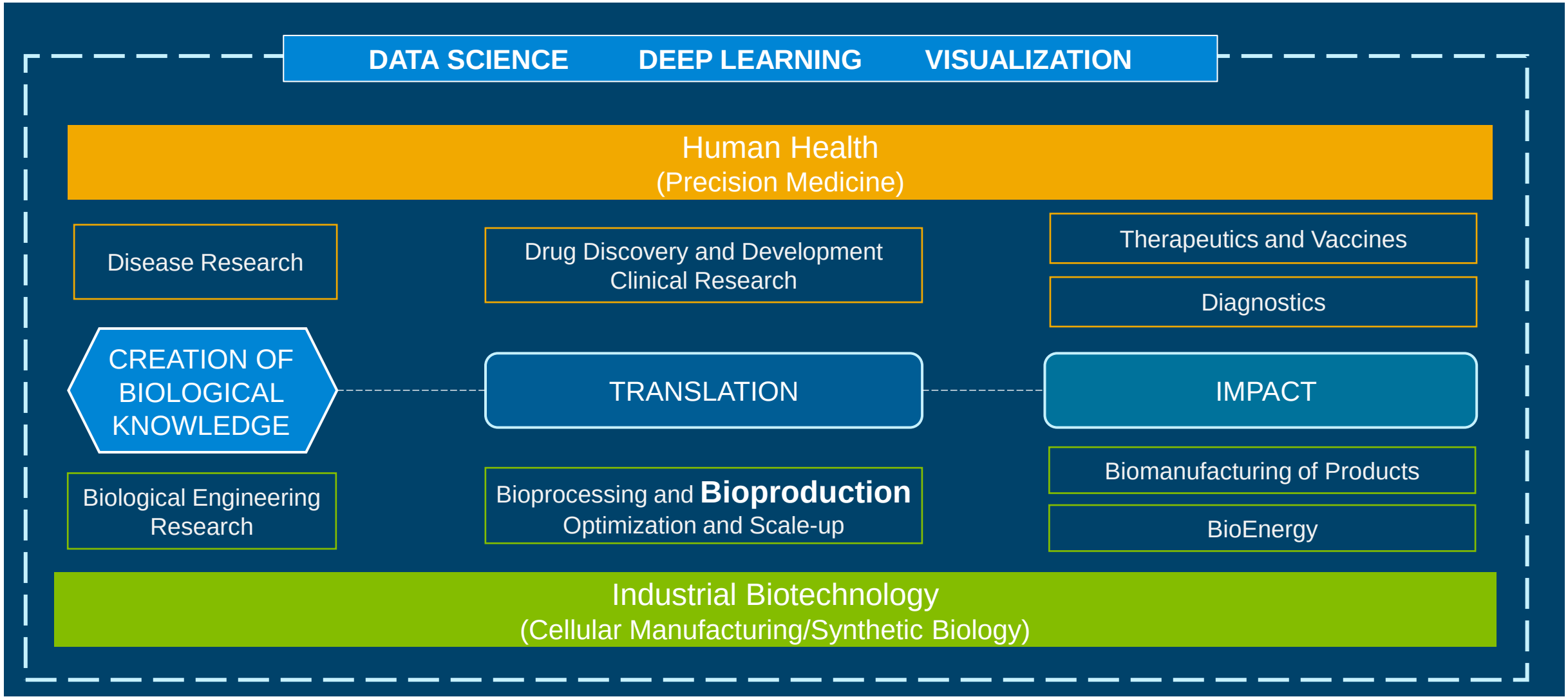
Advances in Science and Technology Will Continue to Enable Agilent’s Success

- Innovations have driven Agilent’s success for 85 years across numerous technology waves
- Agilent has helped enable precision medicine for nearly 30 years
- Expanding cellular engineering and analysis is next, now well underway



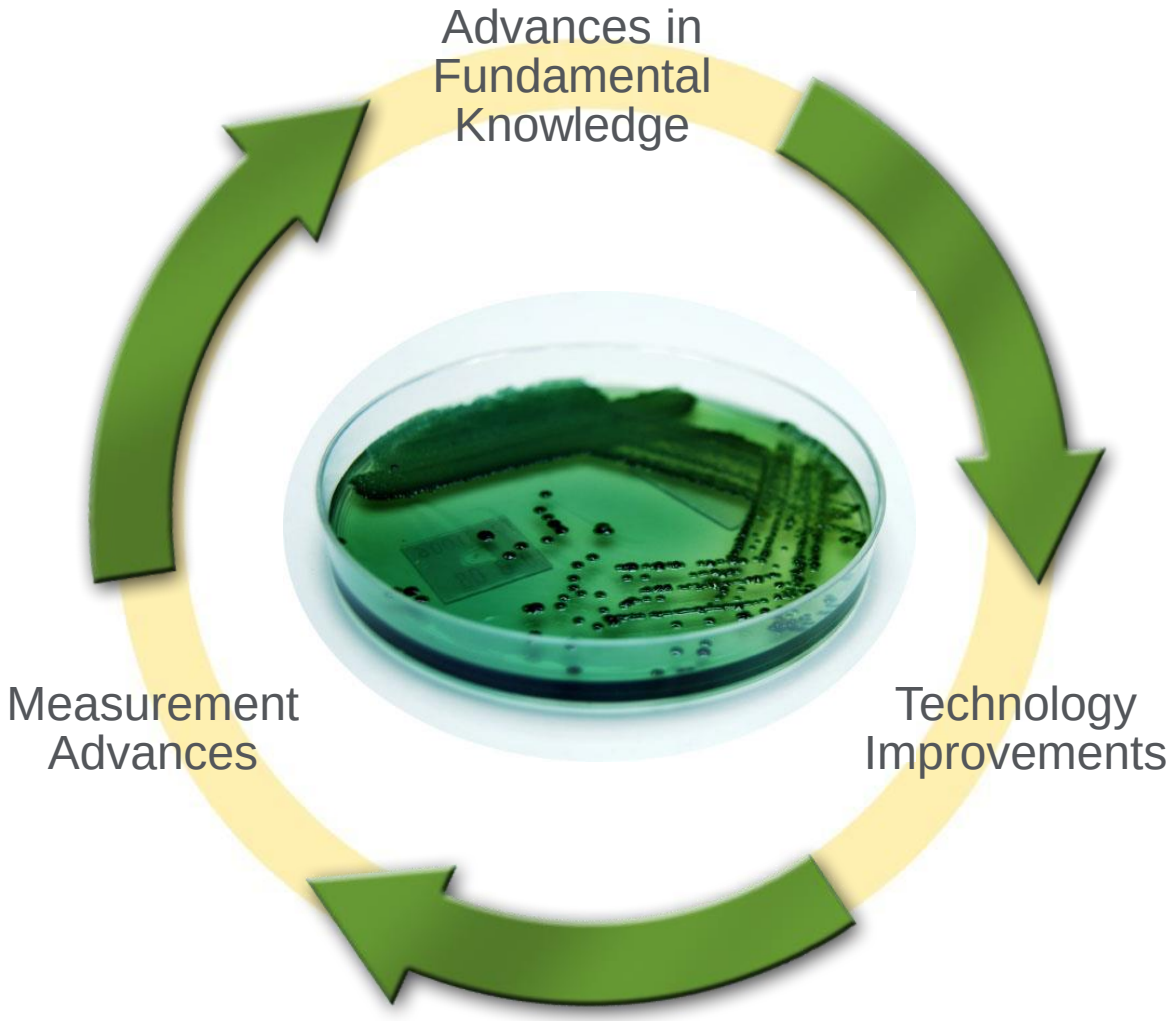
Enabling Biological Knowledge and Its Translation

Complementary advancements accelerate progress



Advancements in Science, Technology & Measurement are Inextricably Linked

Ongoing cycles create continuous new challenges and opportunities



Progress in science depends on new techniques, new discoveries and new ideas, probably in that order. - Sydney Brenner