

# Health Care and Public Health Program Area

## Committee

### Terry T. Fulmer

#### Chair

Terry Fulmer, PhD, MS, RN, FAAN (Chair), is an adjunct professor of medicine at the Geisel School of Medicine at Dartmouth College. She is President Emerita of The John A. Hartford Foundation in New York City, a foundation dedicated to improving older adults' care. She served as Chief Strategist for the Foundation from 2015-2025. Her vision for better care of older adults has catalyzed the Age-Friendly Health Systems social movement.

Dr. Fulmer is an elected member of the National Academy of Medicine (NAM) and served on the 2020 independent Coronavirus Commission for Safety and Quality in Nursing Homes to advise the Centers for Medicare & Medicaid Services. Her NIA-funded research focused on elder abuse and neglect. She received her bachelor's degree from Skidmore College, and her master's and doctoral degrees from Boston College, and completed a Brookdale National Fellowship. She is the first nurse to have served on the American Geriatrics Society board and the first nurse to have served as president of the Gerontological Society of America, which awarded her the 2019 Donald P. Kent Award for exemplifying the highest standards for professional leadership in the field of aging. She has served on multiple committees for the Institute of Medicine and National Academy of Medicine.

### Joseph Antos

#### Member

Joseph Antos, PhD, MA, is Senior Fellow Emeritus at the American Enterprise Institute (AEI). His work focuses on the economics of health policy, including Medicare, Medicaid, the Affordable Care Act, private insurance, the business of health care, and the overall reform of the health care system. He is also an adjunct associate professor of emergency medicine at The George Washington University. Dr. Antos recently completed four terms as a commissioner on the Maryland Health Services Cost Review Commission. Before joining AEI, Dr. Antos was Assistant Director for Health and Human Resources at the Congressional Budget Office (CBO). He later served as a health adviser to CBO from 2007 to 2013. He also held senior positions in the U.S. Department of Health and Human Services, the Office of Management and Budget, and the Council of Economic Advisers.

Dr. Antos has been published in a variety of academic journals and in the popular press, including Health Affairs, JAMA, The New England Journal of Medicine, RealClearPolicy, The New York Times, and The Wall Street Journal. He is frequently interviewed on radio and television and often testifies before Congress. He has a PhD and an MA in economics from the University of Rochester and a BA in mathematics from Cornell University.

# **Alison N. Barkoff**

## **Member**

Alison Barkoff, JD, is the Harold and Jane Hirsh Associate Professor and Director of the Hirsh Health Law and Policy Program at the George Washington University Milken Institute School of Public Health, where she focuses on health and public health law, aging and disability policy, Medicaid and long-term services and supports (LTSS). From January 2021 to October 2024, she led the Administration for Community Living (ACL) in the U.S. Department of Health and Human Services, serving in the role of ACL Administrator and Assistant Secretary for Aging. She was the advisor to the HHS Secretary on aging and disability policy, oversaw national disability and aging programs, and led initiatives related to LTSS, direct care workforce, family caregiving, civil rights, housing, elder justice, healthy aging and public health. Under her leadership, ACL issued the first ever National Strategy for Support Family Caregivers and regulations related to its aging programs, adult protective services, and disability rights. Earlier in her career, she held leadership roles at the U.S. Department of Justice, Bazelon Center for Mental Health Law and Center for Public Representation, working on disability and aging policy, LTSS and civil rights.

Ms. Barkoff has testified before Congress on disability and aging issues and before the U.S. Commission on Civil Rights. She has received numerous awards for her work, including by the National Historic Recognition Project for Significant Contribution in the Field of Intellectual and Developmental Disabilities, National Association of State Directors of Developmental Disabilities Services, and Association of University Centers on Disabilities. She is a graduate of Cornell University and Emory University School of Law, where she was the Sol I. Golden scholar.

# Elisabeth Belmont

## Member

Elisabeth Belmont, JD, serves as Corporate Counsel for MaineHealth, where she advises executive leadership on complex business transactions, regulatory compliance, governance, risk management, digital health, and clinical research matters within a large integrated delivery system. She is a past president of the American Health Law Association (AHLA) and has held numerous national leadership roles related to health law and health information technology policy.

Ms. Belmont's expertise spans health care law, regulatory compliance, corporate governance, fraud and abuse and Stark law, hospital-physician relations, and liability oversight. She has a specialty concentration in digital health, biomedical innovation, and health information technology, including artificial intelligence governance, data privacy and security (HIPAA), cybersecurity, FDA regulation of certain health technologies, and risk management strategies for emerging technologies. She is nationally recognized for her work at the intersection of quality improvement, patient safety, and health IT.

She was named one of Modern Healthcare's Top 25 Most Powerful Women in Healthcare (2007), received the AHLA David J. Greenburg Service Award (2014), and was named a National Associate of the National Academies of Sciences, Engineering, and Medicine (2016). Within the National Academies, she has served on the Board on Health Sciences Policy, Board on Health Care Services, the Division Committee of the Health and Medicine Division, and participated in multiple consensus study and workshop planning committees.

## **Sheila P. Burke**

### **Member**

Sheila Burke, MPA, BSN, FAAN, is an adjunct lecturer at the J. F. Kennedy School of Government at Harvard University, where she previously served as Executive Dean. She is also a strategic advisor at Baker Donelson and a senior advisor at the Bipartisan Policy Center. Ms. Burke was previously Chief of Staff to the Senate Majority Leader Bob Dole and served as Deputy Staff Director of the Senate Committee on Finance and the Secretary of the Senate, the chief administrative officer of the body. She has served as a commissioner on the Medicare Payment Advisory Commission and as chair of the Kaiser Family Foundation Board. Early in her career, she served as a staff nurse in California.

Ms. Burke is an elected member of the National Academy of Medicine (NAM), where she previously served as a member of the NAM Council and received the David Rall Award. She is also a fellow of the American Academy of Nursing and the National Academy of Public Administration. She serves as the vice chair of the Commonwealth Fund Board of Directors, is a member of the Board of Directors of the Center for Health Care Strategies and Ascension Health Care, and serves on the advisory board for the Peterson Center on Health Care. Ms. Burke is a graduate of the University of San Francisco and Harvard University and has honorary degrees from Marymount University and the Uniformed Services University of the Health Sciences. She has served on several National Academies committees, most recently as co-chair of the consensus committee that produced *A New Vision for Women's Health Research: Transformative Change* at the National Institutes of Health (2025).

## **Karen B. DeSalvo**

### **Member**

Karen DeSalvo, MD, MPH, MSc, has recently retired from her role as Google's Chief Health Officer, where she spearheaded a global team of health professionals dedicated to harnessing Google's technology and platforms to help everyone, everywhere live a longer, healthier life. Before Google, Dr. DeSalvo held significant roles in the U.S. government, including National Coordinator for Health Information Technology and Acting Assistant Secretary for Health. She was also the health commissioner for the City of New Orleans following Hurricane Katrina, where she led public health recovery efforts. Dr. DeSalvo served as professor and vice dean for community affairs and health policy at Tulane School of Medicine. She currently sits on the boards of directors for Welltower and CityBlock Health and is a member of the Council of the National Academy of Medicine. She holds an MD and MPH from Tulane University and a master's in clinical epidemiology from Harvard School of Public Health. Her contributions have been recognized by Modern Healthcare, which has repeatedly named her among the "100 most influential people in health," and by Time Magazine, which included her as a "Titan" on their "Time 100 in Healthcare" list.

## **Lee A. Fleisher**

### **Member**

Lee A. Fleisher, MD, ML, is an emeritus professor of anesthesiology and critical care at the University of Pennsylvania Perelman School of Medicine. He is also a Senior Advisor to the Bipartisan Policy Council. He was the former Chief Medical Officer and Director of the Center for Clinical Standards and Quality at the Centers for Medicare & Medicaid Services (CMS) from 2020-2023. His research focuses on perioperative cardiovascular risk assessment and reduction, measurement of quality of care, decision making, implementation of cultural change and health policy. He has particular interest in the role of data, cultural assessment and implementation research in improving quality and safety in healthcare. In 2007, he was elected to membership of the National Academy of Medicine. Lee received his medical degree from the State University of New York at Stony Brook, from which he received the Distinguished Alumni Award in 2011. In 2024, he earned a master in law degree from the University of Pennsylvania.

## **Elena Fuentes-Afflick**

### **Member**

Elena Fuentes-Afflick, MD, MPH, is the Association of American Medical Colleges' (AAMC) Chief Scientific Officer. Before joining the AAMC, Dr. Fuentes-Afflick served as Professor of Pediatrics at the University of California, San Francisco (UCSF) and Vice Dean for the UCSF School of Medicine at Zuckerberg San Francisco General Hospital (ZSFG). She previously served as Chief of Pediatrics at ZSFG and Vice Dean for Academic Affairs for the UCSF School of Medicine. Dr. Fuentes-Afflick's scholarly work has focused on Latino health, acculturation, immigrant health, health disparities, and diversity in academic medicine.

An elected member of the National Academy of Medicine and the American Academy of Arts and Sciences, Dr. Fuentes-Afflick has served in national leadership roles for several organizations. She received the Joseph W. St. Geme, Jr. Leadership Award from the Federation of Pediatric Organizations and the Francisco Hernández Order of Merit from the Pan American Federation of Medical Schools. In 2026, she received the Elizabeth Blackwell Career Achievement Award from the American Medical Women's Association. Dr. Fuentes-Afflick earned her undergraduate and medical degrees at the University of Michigan and a master's degree in public health from the University of California, Berkeley. She completed her pediatric residency and chief residency at UCSF, followed by a research fellowship at the UCSF Philip R. Lee Institute for Health Policy Studies.

# Colleen Galambos

## Member

Colleen Galambos, PhD, ACSW, LCSW-C, FGSA, is Professor and Helen Bader Endowed Chair in Applied Gerontology at UW-Milwaukee, and adjunct professor at the Medical College of Wisconsin. Dr. Galambos is a fellow of the Gerontological Society of America, a fellow of the American Academy of Social Work and Social Welfare, and a National Association of Social Workers Pioneer. Her practice experience includes clinical, administrative, policy, and research positions in a variety of health and long-term care organizations. Dr. Galambos' active research areas focus on improving health and long-term care systems of care, gerontechnology, suicide prevention and postvention care, caregiving and competency based gerontological education. Funding includes grants from various foundations, The Centers for Medicare & Medicaid, National Institutes of Health, the Agency for Healthcare Research and Quality Administration for Children and Families, and state government contracts.

Past appointments include the National Academies of Sciences, Engineering, and Medicine's Committee on the Health and Medical Dimensions of Social Isolation and Loneliness in Older Adults, the 2020 National Academy of Medicine's (NAM) Vital Directions for Health and Healthcare project, and the National Academies of Sciences, Engineering, and Medicine's Committee on the Quality of Care in Nursing Homes. In 2022, Dr. Galambos was appointed to the National Academies of Sciences, Engineering, and Medicine's Board on Health Care Services and served as co-chair of the Essential Health Care Services Related to Anxiety and Mood Disorders in Women Workshop. Dr. Galambos was selected as one of the Milwaukee Business Journal's 2020 Women of Influence for her mentorship of students preparing for careers in gerontology. In 2023 she was presented with the AGE-SW Leadership Award for her significant contributions in aging research, teaching, and scholarship. In 2024, she was selected as an inaugural fellow, Bader Leadership Institute.

## Nicola Klein

### Member

Nicola Klein, MD, PhD, is a board-certified pediatrician, Director of the Kaiser Permanente Vaccine Study Center, Research Scientist III at the Kaiser Permanente Northern California Division of Research, and Professor in the Department of Health Systems Science at the Kaiser Permanente Bernard J. Tyson School of Medicine. Her research has focused on vaccine safety and effectiveness, genetics of vaccine responses, vaccine safety among special populations including pregnant women, and the epidemiology of vaccine preventable diseases. She is the principal investigator (PI) for the CDC-sponsored networks, including the Vaccine Safety Datalink (VSD) Project, the Clinical Immunization Safety Assessment Network and the Virtual SARS-CoV-2, Influenza, and Other respiratory viruses VE Network.

During the pandemic, Dr. Klein led the VSD COVID-19 vaccines Rapid Cycle Analysis, which monitors the safety of vaccines in near real-time and was the CDC's primary active surveillance safety monitoring system for COVID-19 vaccines. She is PI for both industry and federally sponsored Phase 2 and 3 vaccine clinical trials. She had led observational studies investigating the effectiveness of many vaccines, including influenza, live-attenuated zoster, human papilloma virus, pneumococcal conjugate vaccines, COVID-19 and recombinant shingles vaccines, as well as pivotal studies describing waning effectiveness of acellular pertussis vaccines and comparative effectiveness of different influenza vaccines.

She served on the Western States Scientific Safety Review Workgroup for COVID-19 vaccines, National Vaccine Advisory Committee Vaccine Safety Subcommittee, National Academy of Medicine Board on Population Health, and the World Health Organization (WHO) Pertussis Technical Consultant Panel/pre-SAGE Working Group. She is currently a member of the Brighton Collaboration Science Board and the WHO Strategic Advisory Group of Experts Pertussis Working Group.

## Christopher F. Koller

### Member

Christopher Koller, MA, was President of the Milbank Memorial Fund and Publisher of the Milbank Quarterly from 2013 to 2025. During his tenure the Fund launched two state health policy leadership development programs, catalyzed the application of evidence to policy change in the areas of primary care transformation and health care affordability and published a range of communications and evidence related population health and health equity improvement. Before joining the Fund, he served the state of Rhode Island for eight years as the country's first Health Insurance Commissioner. Prior to that, he was CEO of Neighborhood Health Plan of Rhode Island for eight years. He has served in numerous national and state health policy advisory capacities and on the boards of national and local non-profit organizations.

Mr. Koller is also a Professor of Practice in the School of Public Health at Brown University and was elected to the National Academy of Medicine in 2023. He resides in East Providence, RI with his wife, Colette Cook.

# Faith Mitchell

## Member

Faith Mitchell, PhD, has been a mainstay in Washington DC's public health space for three decades. She was Vice President for Program and Strategy, then President and CEO of Grantmakers In Health from 2007-2019, after spending 12 years at the National Academies of Sciences, Engineering, and Medicine, preceded by a senior appointment at the U.S. Department of State. Today she is an Institute Fellow in the LAB and Health Policy Division of the Urban Institute.

Dr. Mitchell earned her PhD at the University of California, Berkeley, and the University of California, San Francisco, where she was later an adjunct assistant professor in the School of Medicine. She chairs the board of the Jacob & Valeria Langeloth Foundation, co-chairs the advisory group for The John A. Hartford Foundation and Institute for Healthcare Improvement's Age-Friendly Health Systems initiative, serves on the editorial board of Health Affairs, and is a former member of the National Academy of Sciences Board on Health Care Services.

# Joshua M. Sharfstein

## Member

Joshua Sharfstein, MD, is Vice Dean for Public Health Practice and Community Engagement and Bloomberg Distinguished Professor of the Practice of American Health at the Johns Hopkins Bloomberg School of Public Health. He is also the Director of the Bloomberg American Health Initiative. He has served as chair of the Maryland Health Services Cost Review Commission, the state's unique all-payer rate hospital rate-setting agency, since November 2023 and was previously the Secretary of the Maryland Department of Health and Mental Hygiene (2011-2014), where he led state-wide efforts to improve health outcomes, advance hospital payment reforms, and develop coordinated public-private health improvement initiatives.

Dr. Sharfstein served as the Principal Deputy Commissioner of the U.S. Food and Drug Administration (2009-2011), was the Commissioner of Health for Baltimore City (2005-2009), and minority professional staff and health policy advisor for Congressman Henry A. Waxman. A graduate of Harvard College and Harvard Medical School, he completed a pediatrics residency and a fellowship in general academic pediatrics at the Boston University School of Medicine.

Dr. Sharfstein is an elected member of the National Academy of Medicine (2014), the American Pediatric Society (2023), and an elected fellow of the National Academy of Public Administration (2013). He serves on the editorial board of the Journal of the American Medical Association. His awards have included the Jay S. Drotman Memorial Award from the American Public Health Association (1994), Public Official of the Year from Governing Magazine (2008) and the Circle of Commendation Award from the Consumer Product Safety Commission (2013).

He is the author of the Public Health Crisis Survival Guide: Leadership and Management in Trying Times (2018), the co-author of The Opioid Epidemic: What Everyone Needs to Know (2019), both from Oxford University Press, and the co-author of Information Sick: How Journalism's Decline and Misinformation's Rise are Harming Our Health-& What We Can Do About It, released in October 2025 from Johns Hopkins Press. Dr. Sharfstein lives with his family in Baltimore, Maryland.