

Mechanisms for Organizational Behavior Change to Address the Needs of People Living with Alzheimer's Disease and Related Dementias: A Workshop

Committee

Richard G. Frank

Chair

Richard G. Frank, PhD., is a Senior fellow in Economic Studies and director of the USC-Brookings Schaeffer Initiative on Health Policy. He is the Margaret T. Morris Professor of Health Economics, Emeritus, in the Department of Health Care Policy at Harvard Medical School. From 2014 to 2016 he served as Assistant Secretary for Planning and Evaluation in the Department of Health and Human Services. His research is focused on the economics of mental health and substance abuse care, long term care financing policy, health care competition, implementation of health reform and disability policy. Dr. Frank served as an editor for the Journal of Health Economics from 2005 to 2014. Dr. Frank was awarded the Georgescu-Roegen Prize from the Southern Economic Association, the Carl A. Taube Award from the American Public Health Association, and the Distinguished Investigator Award from AcademyHealth. He was elected to the Institute of Medicine (National Academy of Medicine) in 1997. He is co-author with Sherry Glied of the book "Better but Not Well" (Johns Hopkins Press).

Elisabeth Belmont

Member

Elisabeth Belmont, J.D., serves as Corporate Counsel for MaineHealth which is ranked among the nation's top 100 integrated healthcare delivery networks and has combined annual revenues of nearly \$2 billion. She is responsible for a myriad of complex issues faced by an integrated delivery system on a daily basis and has a specialty concentration in health information and technology. Ms. Belmont has participated in a number of national initiatives where quality improvement, patient safety and information technologies intersect including events sponsored by the DHHS Office of the National Coordinator, DHHS Office of the Inspector General, American Health Lawyers Association, American Society of Healthcare Risk Management and American Association for the Advancement of Science. She serves as a member of the Division Committee of the Health and Medicine Division of the National Academies of Sciences, Engineering, and Medicine. She is a former member of the National Academies' Board on Health Care Services of the Health and Medicine Division, and participated as a member of the National Academies' Consensus Study Committees on Improving Diagnosis in Health Care and Systems Approaches to Improve Patient Care by Supporting Clinician Well-Being. Additionally, Ms. Belmont is a Past President of the American Health Lawyers Association, former Chair of the Association's Health Information & Technology Practice Group, and former Chair of the Association's Quality in Action Task Force. She also was appointed co-Chair of the National Quality Forum's Health IT Patient Safety Measures Standing Committee. She previously served on the Advisory Boards of Bloomberg's Health Law Reporter and Health Law & Business News. Ms. Belmont co-authored agency guidance, EHR Contracts Untangled: Selecting Wisely, Negotiating Terms and Understanding the Fine Print, for the DHHS Office of the National Coordinator. She is the recipient of numerous honors including being named by Modern Healthcare as one of the 2007 Top 25 Most Powerful Women in Healthcare, being selected to receive the American Health Lawyers Association 2014 David J. Greenburg Service Award, and being named by the National Academies of Sciences, Engineering, and Medicine as a 2016 National Associate for outstanding contributions to the work of the National Academies.

Terry T. Fulmer

Member

Terry Fulmer, PhD, RN, FAAN, is the President of The John A. Hartford Foundation in New York City, a foundation dedicated to improving the care of older adults. Established in 1929, the Foundation has a current endowment of more than \$650 million. She serves as the chief strategist for the Foundation and her vision for better care of older adults is catalyzing the Age-Friendly Health Systems social movement. She is an elected member of the National Academy of Medicine and recently served on the independent Coronavirus Commission for Safety and Quality in Nursing Homes established to advise the Centers for Medicare and Medicaid Services. She previously served as Distinguished Professor and Dean of Health Sciences at Northeastern University. Prior, she served as the Erline Perkins McGriff Professor and Founding Dean of the New York University College of Nursing. She received her bachelor's degree from Skidmore College, her master's and doctoral degrees from Boston College and her Geriatric Nurse Practitioner Post-Master's Certificate from NYU. She completed a Brookdale National Fellowship and she is the first nurse to have served on the board of the American Geriatrics Society. She is also the first nurse to have served as President of the Gerontological Society of America, which awarded her the 2019 Donald P. Kent Award for exemplifying the highest standards for professional leadership in the field of aging.

Scott Halpern

Member

Scott D. Halpern, M.D., Ph.D., is the John M. Eisenberg Professor of Medicine, Epidemiology, and Medical Ethics and Health Policy at the University of Pennsylvania, and a practicing critical care doctor. He is the founding Director of the Palliative and Advanced Illness Research (PAIR) Center, which generates evidence to advance policies and practices with the goals of improving the lives of all people affected by serious illness and removing the barriers to health equity that commonly face seriously ill patients. He is also Director of the NIA-funded Penn Roybal P30 Center on Palliative Care in Dementia. His research awards include AcademyHealth's Alice S. Hersh New Investigator Award, the Young Leader Award from the Robert Wood Johnson Foundation, the American Federation for Medical Research's Outstanding Investigator Award for the best scientist in any field under the age of 45, and the Association of Clinical and Translational Science's Distinguished Investigator Award. His mentoring awards include the John Hansen-Flaschen Award for Outstanding Mentorship and the Arthur K. Asbury Outstanding Faculty Mentor Award. He is an elected member of the American Society of Clinical Investigation and the Association of American Physicians, an elected Fellow of The Hastings Center, and serves on the Editorial Boards of the Annals of Internal Medicine and the American Journal of Bioethics.

Sharon K. Inouye

Member

Sharon K. Inouye, M.D., M.P.H., is the Director of the Aging Brain Center at the Hinda and Arthur Marcus Institute for Aging Research, Hebrew SeniorLife in Boston, Massachusetts. She holds the Milton and Shirley F. Levy Family Chair and is a Professor of Medicine at Harvard Medical School (Beth Israel Deaconess Medical Center). Her research focuses on delirium and functional decline in hospitalized older patients, resulting in more than 300 peer-reviewed original articles to date. Currently, she is the overall principal investigator of the Successful Aging after Elective Surgery (SAGES) study, an \$11 million Program Project on delirium funded by the National Institute on Aging, as well as other active research projects. The purpose of the SAGES study is to examine the interface of delirium and dementia, whether delirium alters the course of dementia, and whether delirium leads to longstanding cognitive impairment and pathologic changes in the brain. Dr. Inouye is committed to improving health and quality of life for older persons and their families. Dr. Inouye developed and validated the Confusion Assessment Method (CAM), the most widely-used instrument for the identification of delirium. She conceptualized the multifactorial model for delirium, which focuses on identification of predisposing and precipitating factors for delirium. Her work involves translating theories of clinical investigation into practical applications that directly improve the quality of life for older adults. She developed the Hospital Elder Life Program (HELP), a multicomponent intervention strategy designed to prevent delirium by targeting six delirium risk factors. HELP was successful in reducing delirium by 40 percent and was published in a landmark study in the *New England Journal of Medicine*. This study was the first to show that a substantial proportion of delirium is preventable. Additionally, HELP has been shown to reduce falls, functional decline, and hospital costs, and to improve patient, family, and nursing satisfaction. The HELP program has been adopted by hundreds of hospitals worldwide.

Faith Mitchell

Member

Faith Mitchell, Ph.D., is an Intermittent Institute Fellow at the Urban Institute, working with the Center on Nonprofits and Philanthropy and the Health Policy Center. She is also developing Urban's American Transformation project, that looks at the implications—and possibilities—of this country's racial and ethnic evolution. Over several decades, her career has bridged research, practice, and social and health policy. Previously, Mitchell was President and CEO of Grantmakers In Health, a Washington DC-based national organization that advises, informs, and supports the work of health foundations and corporate giving programs. Before that, she held leadership positions at the National Academies (National Research Council and Institute of Medicine), U.S. Department of State, William and Flora Hewlett Foundation, and San Francisco Foundation. Mitchell has a doctorate in medical anthropology from the University of California, Berkeley. She has written or edited numerous policy-related publications and is the author of *Hoodoo Medicine*, a groundbreaking study of Black folk medicine. She co-chairs the advisory group for the John A. Hartford Foundation/Institute for Healthcare Improvement Age-Friendly Health Systems initiative; serves on the advisory committee of the National Collaborative for Health Equity, the editorial board of *Health Affairs*, and the boards of directors of Community Wealth Partners and The Jacob & Valeria Langeloth Foundation; and is a member of Board on Health Care Services of the National Academies of Sciences, Engineering, and Medicine.

Julie Robison

Member

Julie Robison, PhD., is a Professor of Medicine in the Center on Aging at the University of Connecticut School of Medicine. Dr. Robison conducts evidence-based health services research and intervention studies focused on aging families; long term services, supports and policy; dementia and health disparities using quantitative and qualitative research methods. She completed her Ph.D. at Cornell University and a post-doctoral fellowship in the epidemiology of aging at the Yale School of Medicine. Her work has been funded since 1997 by a range of sources including the Centers for Medicare and Medicaid Services (CMS), the Administration on Community Living, Connecticut State Agencies and the State Legislature, medical research foundations, and the National Institutes of Health. The results of her work directly impact the implementation of policies and programs that serve extremely vulnerable populations in Connecticut and nationally. She has served as Principal Investigator or Co-Principal Investigator on over 50 funded research studies and regularly present research findings in national and community forums. She has published over 55 scientific articles and book chapters as well as over 70 legislative and policy reports.