

# Roundtable on Quality Care for People with Serious Illness

## Committee

### Karen Bullock

#### Co-Chair

Karen Bullock, PhD, LICSW, FGSA, APHSW-C, is the Louise McMahon Ahearn Endowed Professor in the Boston College School of Social Work and in Global Public Health. She is a Licensed Independent Clinical Social Work (LICSW) with mental health practice experience and expertise in health disparities, health equity, serious illness care, aging and gerontology. She has served as Principal Investigator and/or Co-Investigator on research projects focused on equity and inclusion for workforce development, aging, and health network sustainability. Dr. Bullock is a John A. Hartford Faculty Scholar and has served on several national boards and committees, including the Social Work Hospice & Palliative Care Network (SWHPN) as vice-chair and the American Cancer Society (ACS) Oncology Social Work Research Peer Review Committee, past chair. She has represented the National Association of Social Workers as a member of the NASEM Roundtable on Quality Care for People with Serious Illness since 2020. In 2024, she received the AAHPM Richard Payne Outstanding Achievement in Diversity, Equity and Inclusion Award. She was a board member of the Palliative Care Quality Collaborative (PCQC), is currently an affiliate faculty at the Center to Advance Palliative Care (CAPC), has an appointment in the Department of Supportive Oncology at Dana Farber Cancer Institute and is the President of the National Association of Social Workers as of July 1, 2026.

# **Phillip Rodgers**

## **Co-Chair**

Dr. Rodgers is The George A. Dean, M.D., Professor and Chair of Family Medicine at the University of Michigan, where he has practiced and taught family medicine and subspecialty palliative medicine for more than 25 years. Dr. Rodgers' research and national advocacy work focuses on policy, quality and payment, including issues directly impacting primary care and community-based palliative care today, and tomorrow. He has long provided volunteer leadership and service to numerous organizations including the American Academy of Hospice and Palliative Medicine, the American Medical Association, the American Cancer Society, and the National Coalition for Hospice and Palliative Care and the Patient Quality of Life Coalition, among many others. Dr. Rodgers currently co-chairs the National Academies of Sciences, Engineering, and Medicine's Roundtable on Quality Care for People with Serious Illness and is immediate Past-President the Palliative Care Quality Collaborative (PCQC). His work has been recognized with several awards including the University of Michigan Dean's Award for Community Service, the Cambia Health Foundation Sojourns Leadership Award, and the American Academy of Hospice and Palliative Medicine Gerald Holman Distinguished Service Award.

# **Jori F. Bogetz**

## **Member-at-Large**

Jori F. Bogetz, MD, is an Associate Professor of Pediatrics at the University of Washington School of Medicine, the Director of Research at the Treuman Katz Center for Pediatric Bioethics and Palliative Care, and an attending physician in pediatric palliative care at Seattle Children's Hospital.

Dr. Bogetz completed her pediatric residency and an Academic General Pediatrics Fellowship at Stanford University and a Pediatric Hospice and Palliative Medicine Fellowship at MGH/Harvard University/Boston Children's Hospital. Her research focuses on improving care for children with severe neurological impairment and their families through interventions that support high quality communication and family-centered care. Dr. Bogetz has received funding for her research from the National Institutes of Health Eunice Kennedy Shriver National Institute of Child Health and Human Development, the Cambia Health Foundation, the National Palliative Care Research Center, the Seattle Children's Research Institute, and the Lucile Packard Foundation for Children's Health.

## **Abraham A. Brody**

### **Member-at-Large**

Ab Brody, PhD, RN, FAAN, is the Assistant Dean for Transformational Excellence in Aging, Mathy Mezey Professor of Geriatric Nursing and Professor of Medicine at the NYU Rory Meyers College of Nursing. He is a leading expert in developing the science of pragmatic trials, focused primarily on implementation of evidence-based, technology assisted, practices in geriatrics and palliative care in the real world, in particular to address the needs of high risk, high need populations. He has developed the Aliviado Health program that seeks to help interdisciplinary clinical teams across settings to provide high quality, team-based care to persons living with dementia and their care partners, and is a principal investigator of the ASCENT Consortium and the NIA IMPACT Collaboratory.

## **Zara Cooper**

### **Member-at-Large**

Zara Cooper, MD, MSc, FACS, is a Professor at Harvard Medical School and an acute care surgeon, trauma surgeon and surgical intensivist at Brigham and Women's Hospital where she serves as Interim Executive Vice Chair of the Department of Surgery, Kessler Director for the Center for Surgery and Public Health, Founding Director of the Center for Geriatric Surgery, and holds the Michele and Howard J. Kessler Endowed Chair in Surgery and Public Health. Dr. Cooper is an internationally recognized health services researcher and clinical innovator with a focus on using principles of geriatric medicine and palliative care to improve surgical outcomes and experience for patients and their families. In 2021, Cooper received the Brigham and Women's Physicians Organization Pillar Award for Diversity and Inclusion and the Richard E. Wilson Award in recognition of her excellence in surgical residence education. She has published over 170 peer-reviewed manuscripts and lectures internationally on topics related to geriatric trauma, palliative care, and equity in surgery.

## **Scott D. Halpern**

### **Member-at-Large**

Scott D. Halpern, M.D., Ph.D. is the John M. Eisenberg, M.D. Professor of Medicine, Epidemiology, and Medical Ethics and Health Policy at the University of Pennsylvania, and a practicing critical care and palliative care physician. He is the founding Director of the Palliative and Advanced Illness Research (PAIR) Center, which seeks to improve the lives of all people affected by serious illness and remove the barriers to health equity that seriously ill patients commonly face. Within PAIR, he also directs the American Heart Association-funded BETTER Center (Behavioral Economics to Transform Trial Enrollment Representativeness) which tests ways to improve the diversity of enrollment in clinical trials, and Penn PORTAL (Patient-Oriented Research and Training to Accelerate Learning), 1 of 16 U.S. Centers of Excellence in learning health system science and training. He has received dozens of awards for scholarship in bioethics and health services research and is most proud of his awards and accomplishments in mentoring, including having been the primary mentor for more than a dozen NIH K awardees. He is an elected member of the American Society of Clinical Investigation, the Association of American Physicians, the Hastings Center, and the National Academy of Medicine.

## **Amy Kelley**

### **Member-at-Large**

## **Peggy Maguire**

### **Member-at-Large**

Peggy Maguire, JD, was most recently the President of the Cambia Health Foundation, which connects the philanthropic dollars of Cambia Health Solutions to communities through non-profit partnerships. Until July 2026, Peggy led all of Cambia's philanthropic programs and activities, including strategic grantmaking, convening partners to address shared challenges, and engaging employees in giving and volunteerism. Dedicated to responsible stewardship, Peggy's team purposefully invested in underserved communities in Washington, Oregon, Utah and Idaho to advance equity through whole-person health. Founded in 2007, the Foundation has funded more than \$127M in grants to advance person-focused and economically sustainable healthcare. This includes a significant investment in the nationally recognized Sojourns® Scholarship Leadership Program supporting the next generation of palliative care leaders with the goal of improving the care of people with serious illness and supporting their caregivers.

After examining its role as a corporate philanthropist in a world forever changed by COVID-19, the Foundation released its new strategic plan in 2022 to focus on local partnerships that expand access to behavioral health within whole-person health models by investing in the paid and unpaid health care workforce, fostering resilient children and families and promoting healthy and connected aging for older adults. The new vision builds upon the Foundation's work in palliative care and is aligned with the cause of Cambia Health Solutions.

In 1997, Peggy joined Cambia Health as an associate general counsel and has held several posts including chief of staff to the prior CEO, vice president of legal services, director of litigation & enterprise risk management, as well as leadership roles in ethics, compliance and palliative care solutions. Previously, Peggy worked as an attorney at Garvey Schubert & Barer.

Peggy serves on the national board of Friends of the Children and the regional board of the American Heart Association for the Western States Region. She is the vice chair of the Grantmakers in Aging board and was the co-chair of the Roundtable on Quality of Care for People with Serious Illness at the National Academy of Sciences, Engineering and Medicine until July 2026.

Peggy received her bachelor's degree from Lawrence University and her law degree from Northwestern School of Law of Lewis and Clark College. She has also completed the Stanford Executive Program and is a member of the Stanford Graduate School of Business Alumni Association.

## **Diane E. Meier**

### **Member-at-Large**

## **Cardinale B. Smith**

### **Member-at-Large**

Cardinale B. Smith, MD, PhD is a Professor of Medicine with tenure in the Division of Hematology and Medical Oncology and the Brookdale Department of Geriatrics and Palliative Medicine at the Icahn School of Medicine at Mount Sinai and VP and Chief Medical Officer for Cancer Services at the Mount Sinai Tisch Cancer Center. Her clinical focus is on lung cancer and palliative care. She is an NIH funded clinical investigator whose research to date has focused on improving the quality of care for patients with cancer with a focus on health equity, development of novel models of equitable cancer care delivery and doctor-patient communication.

## **Brynn Bowman**

### **Ex Officio Member**

As Chief Executive Officer of the Center to Advance Palliative Care (CAPC), Brynn Bowman presides over the organizational and content strategy that serves more than 1,700 CAPC member health care organizations, including over 70,000 clinicians and administrators. Ms. Bowman, previously CAPC Chief Strategy Officer, succeeds Diane E. Meier, MD. Ms. Bowman is a nationally recognized leader in scaling practice and culture change in health care delivery for people with serious illness. An expert in palliative care education, she specializes in health care leadership; palliative care business and financing; palliative care program design; and palliative care education. Her work has been instrumental in the development of clinician engagement and education strategies to equip the U.S. health care workforce with the skills needed to care for patients with serious illness, and their families. Ms. Bowman is President-Elect and past President of the Board of the National Coalition for Hospice and Palliative Care. Ms. Bowman was a 2020/2021 Health and Aging Policy Fellow, where she served with the Senate Finance Committee. She has co-chaired three of the National Academies of Sciences, Engineering, and Medicine (NASEM) Roundtable on Quality Care for People with Serious Illness workshops focused on workforce and the impact of the COVID-19 pandemic. Ms. Bowman has served on a number of advisory groups, including Global Partners in Care; the Stakeholder Advisory Committee of the American College of Surgeons Geriatric Surgery Verification Program; Aquifer palliative care curriculum development for medical students; and the Serious Illness Care Program Implementation Collaborative. In 2018–19, Ms. Bowman led a consensus process to grow the field of pediatric palliative care that codified a road map of priority actions and led to the development of a national coordinating pediatric palliative care task force.

Ms. Bowman has characterized palliative care clinical education for nonpalliative care specialists in multiple peer-reviewed publications, including Health Affairs, the Journal of Palliative Medicine, and the Journal of the American Geriatrics Society, among others. She has coauthored multiple CAPC publications, including Palliative Care in the Home: A Guide to Program Design (2016) and The Case for Communication Skills Training.

Ms. Bowman is an associate professor in the geriatrics and palliative medicine department of the Icahn School of Medicine at Mount Sinai. She graduated from Harvard College in 2008 with an AB in biological studies and received her MPA from New York University in 2017.

# Jane Carmody

## **Ex Officio Member**

Jane Carmody, DNP, MBA, RN, FAAN is a Senior Program Officer at The John A. Hartford Foundation, a national private foundation dedicated to improving the care of older adults. Her portfolio of grants includes programs to create age-friendly public health systems, strengthen community-based services for older adults, disseminate dementia care programs and resources, support the growth of palliative care, and improve emergency department care and surgical care for older adults.

Dr. Carmody has a doctorate in nursing practice (DNP) from Rush University, an MBA from Creighton, a social work degree from the University of Nebraska-Omaha and a diploma in nursing from Mercy College in Des Moines. She has national certification in executive nursing practice (CENP) from the American Organization of Nurse Executives (AONE) and a board certification in nurse executive-advanced from the American Nurses Credentialing Center (ANCC).

# Steve Clauser

## Ex Officio Member

Steven Clauser, PhD, MPA, is the Director of the Healthcare Delivery and Disparities Research program at the Patient-Centered Outcomes Research Institute (PCORI). He is responsible for developing PCORI's patient-centered comparative effectiveness research program that compares alternative health system strategies to improve patient outcomes and health equity in a broad range of clinical and organizational domains. Dr. Clauser is a health services and outcomes researcher with over 25 years of research management experience. His own research has focused on developing measures of patient reported outcomes, care experiences, and clinical effectiveness for use in research and by health care organizations to track, assess, and improve the quality of care they provide to adults with cancer and other chronic diseases.

Before coming to PCORI, Clauser held the positions of associate director for the National Cancer Institute's (NCI) Community Oncology Research Program, as well as chief of NCI's Outcomes Research Branch. He also was co-director of NCI's Community Cancer Centers Program, where he developed and managed a variety of research projects related to system strategies to improve cancer care delivery, including methods to increase adherence to evidence based practice and models of multidisciplinary treatment planning for patients requiring multi-modal cancer treatment. He has expertise in a broad range of research methodologies used for assessing patient reported outcomes and patient centered care in clinical trials and observational studies.

Before NCI, Clauser served in several senior research management positions at the Centers for Medicare and Medicaid Services. His last position was Director of the Quality Measurement and Health Assessment Group in the Office of Clinical Standards and Quality, where he directed CMS quality measurement research initiatives in support of Medicare's consumer quality reporting programs in managed care organizations, hospitals, nursing homes, home health agencies, and renal dialysis centers. He also served as director, operations policy directorate, in the Office of the Assistant Secretary for Health Affairs, where he directed the CHAMPUS Reform program to improve primary care for military dependents and retirees. Clauser received his BA from Michigan State University, PhD from the University of Minnesota, and MPA from the Hubert H. Humphrey Institute in Minneapolis.

# Heather Coats

## Ex Officio Member

Heather Coats, PhD, APRN-BC, FPCN, FAAN is Director of Research for Hospice and Palliative Nurses Association (HPNA) and faculty at the University of Colorado, College of Nursing, Anschutz Medical Campus, in Aurora, CO. With a well-founded based of palliative, oncology, and hospice care spanning over 26 years, Dr. Heather Coats is sought out as a researcher, teacher, and consultant to nurses, physicians, other health care professionals. She has been in numerous leadership positions and developed national/international recognition through her impact on the PC/EOL field. Nationally, she was invited to the prestigious keynote at the AAHPM/HPNA National Assembly to present the “State of the Science” for three years, and a subsequent keynote for the HPNA Clinical Practice Forum. She was the 2021 HPNA Vanguard recipient, is a Fellow in Palliative Care Nursing, and a Fellow of the American Academy of Nursing. Internationally, she has been invited to both India and Japan to share her knowledge and expertise in PC/EOL nursing. Her program of research which investigates the use of person-centered narrative interventions to improve communication between patient, family caregivers, and clinicians has been funded by NIH and the Cambia Health Foundation. In 2015, she earned her PhD in Nursing from the University of Arizona, College of Nursing, earned her Master's in Nursing: Adult Nurse Practitioner from the University of Colorado, College of Nursing in 2006, and received her Bachelor of Science in Nursing from University of Arkansas, Eleanor Mann School of Nursing in 1996.

Dr. Coats is a well-known palliative care nurse leader who has communicated extensively through her publications, presentations and consultations with patients, families and clinicians on the importance of palliative care for individuals living with serious illness. In her role at HPNA, she represents the Hospice and Palliative Nurses Association on the NASEM Roundtable on Quality Care for People with Serious Illness.

## Jessica Empeño

### Ex Officio Member

Jessica Empeño, MSW, APHSW-C, is Executive Director of the CSU Shiley Haynes Institute for Palliative Care at California State University San Marcos where she provides strategic leadership for initiatives that advance palliative care education, workforce development, research, and academic-community partnerships. Throughout her career, she has led healthcare and nonprofit organizations focused on hospice and palliative care, dementia and caregiver services, with expertise in program innovation, professional education, and public policy, grounded in her experience as a medical social worker.

Previously, Jessica served as National Director of Clinical Engagement and Education for Compassion & Choices, Vice President of Programs and Services for Alzheimer's San Diego, and Director of Strategic Development for LightBridge Hospice & Palliative Care. A frequent presenter and educator, she has published research in the Journal of Palliative Medicine and OMEGA—Journal of Death and Dying and contributes to national efforts to improve for individuals living with serious illness and their families.

Jessica holds a Master of Social Work from San Diego State University, along with graduate certificates in Population Health Management from UC San Francisco, and Health Law and Policy from the University of Arizona.

## Elena M. Fazio

### Ex Officio Member

Elena Fazio, PhD is director of the Office of AD/ABRD Strategic Coordination (OASC) in the Division of Behavioral and Social research (BSR) at the National Institute on Aging. The Office OASC works to align priorities with those of the National Alzheimer's Project Act (NAPA) and to make progress toward the plan's goals of preventing, effectively treating, and supporting care for those living with dementia and their care partners. Dr. Fazio also serves as a Program Director/Program Official (PO) in the Population and Social Processes Section (BSR-PSP). Her research portfolio and scientific interests include health care systems, long-term services and supports, palliative & end-of-life care, aging in place, dementia care, impact of pre-symptomatic dementia diagnosis, living alone with dementia, the dementia care workforce, and home and community-based services.

# Jeffery T. Garland

## Ex Officio Member

Jeffery T. Garland, D.Min has worked as a chaplain for more than 25 years with the Visiting Nurse Association Barnabas Health Hospice and Palliative in the central New Jersey area. Garland continues to serve the Essex, Bergen, and Union Counties area. His passion for chaplaincy focuses on hospice and palliative care in urban areas. He is an ordained minister and endorsed by the American Baptist Churches, USA.

Rev. Garland is a member of the Association of Professional Chaplains and is a Board-Certified Chaplain (BCC) and Palliative Care Hospice Advance Certification (PCHAC). Garland served as President of the Association of Professional chaplains from 2021 - 2022 and represents the APC on the NASEM Roundtable on Quality Care for People with Serious Illness.

Garland has served on various committees, such as Association of Professional Chaplains Board of Directors, National Coalition for Hospice and Palliative Care, American Baptist Home Missionary Society / Endorsers for Pastoral Care Counselors and Chaplains, and National Academies for Sciences, Engineering, and Medicine. He also serves as an adjunct professor at Seton Hall University teaching Christianity and Ethics in CORE classes.

When he is not working in chaplaincy, teaching, or preaching, Garland is an avid angler, listens to Jazz, and loves being with family and traveling the world.

# Matthew Gonzales

## Ex Officio Member

Matthew Gonzales, MD, FAAHPM, is a board-certified palliative medicine physician and associate vice president, chief medical and operations officer of the Institute for Human Caring at Providence St. Joseph Health. Dr. Gonzales attended the Keck School of Medicine and completed his internal medicine residency and palliative medicine fellowship at the University of California San Francisco. Since completing his training, he has held faculty positions at both UCSF and City of Hope.

In 2017 the Cambia Health Foundation selected Dr. Gonzales to participate in the Sojourns Scholar Leadership Program. This honor came with a grant that Dr. Gonzales used to customize the Epic electronic health record at Providence, one of the nation's largest health systems. He developed a framework to guide clinicians in leading advance care planning conversations and capture the results of those discussions electronically.

Dr. Gonzales is an attending physician of Palliative Care Service at Providence Little Company of Mary Medical Center Torrance and co-editor of Hospital-Based Palliative Medicine: A Practical, Evidence-Based Approach. In addition to the prestigious Cambia award, Dr. Gonzales has been recognized by many organizations including: "Tomorrow's Leader Award," Catholic Health Association; "Rising Stars: 90 Healthcare Leaders Under 40," Becker's Hospital Review; "Emerging Leader in Hospice and Palliative Medicine," AAHPM. Dr. Gonzales represents the Catholic Health Association on the NASEM Roundtable on Quality Care for People with Serious Illness.

Dr. Gonzales completed his undergraduate degree in human biology at Stanford University. He subsequently worked as a software engineer helping to develop a publicly available database that allows clinicians to tailor treatment for persons infected with HIV.

# Corita Grudzen

## Ex Officio Member

Corita Grudzen, MD, MSHS, FACEP is a practicing emergency physician, inaugural Head of the Division of Supportive and Acute Care Services, incumbent of the Fern Grayer Chair in Oncology Care and Patient Experience, and Director of the Center for Cancer Care Innovation at Memorial Sloan Kettering Cancer Center. She is recognized as a leader in research at the intersection of acute and palliative care and leads a large, federally funded research portfolio of multi-site pragmatic trials testing new models of care in patients with serious, life-limiting illness. Beginning in 2012, Dr. Grudzen served as an Innovation Advisor to the Centers for Medicare and Medicaid Innovation and is the Metric Lead on an over \$12 million Health Care Innovation Award titled, “Geriatric Emergency Department Innovations in Care through Workforce, Informatics and Structural Enhancements.” She received over \$20 million in funding from the Patient-Centered Outcomes Research Institute and the National Institute of Health to conduct two large pragmatic trials to increase emergency medicine palliative care access (EMPallA) and primary palliative care for emergency medicine (PRIM-ER). She is also MPI of a \$56 million award from NIA, a pragmatic trial across 80 EDs testing three new care models in dementia using a factorial design, entitled Emergency Departments Leading the transformation of Alzheimer's and Dementia care (ED-LEAD).

# Razia Hashmi

## Ex Officio Member

Razia Hashmi, MD, MPH, FGAAP Hashmi is vice president of clinical affairs for the Blue Cross Blue Shield Association (BCBSA), a national federation of 34 independent, community-based and locally operated Blue Cross and Blue Shield (BCBS) companies. Today, one in three Americans is covered by the Blue System. Dr. Hashmi is a strategic public health physician leader with a proven track record of driving population health and health care affordability improvements. Her unique combination of medical expertise and business acumen, coupled with a passion for data-driven approaches and emerging technologies, has consistently delivered clinical excellence, efficiency and profitability.

At BCBSA, Dr. Hashmi leads the Office of Clinical Affairs, which provides expertise, resources and tools to enable BCBS companies to deliver quality, equitable and affordable care to their members and communities. She oversees a team that develops evidence-based medical and pharmacy policies, executes technology-enabled products and research management, and provides clinical expertise for the BCBS System and external organizations to advance Blue priorities and address emerging medical trends.

Prior to joining the Association, Dr. Hashmi served as vice president and chief medical officer at Elevance Health (formerly Anthem Blue Cross & Blue Shield), where she led a team of 1,500 associates across 14 commercial and exchange markets, driving health care affordability, clinical quality and population health improvement for over 16 million members. Her previous experience includes leadership roles at Cigna, as well as patient care as a physician, board-certified in family medicine and geriatrics.

In addition to her corporate leadership, Dr. Hashmi serves as a physician surveyor for the National Committee for Quality Assurance (NCQA), conducting evaluations for managed care organizations. She holds an M.P.H. in Health Services Management from Columbia University, along with a medical degree from Jawaharlal Institute of Post-Graduate Medical Education and Research, Puducherry, India.

# Jessica Hausauer

## Ex Officio Member

Jessica Hausauer, PhD is the Executive Director of the National Coalition for Hospice and Palliative Care. Prior to joining the Coalition, Jessica was the Executive Director of Minnesota Network of Hospice and Palliative Care.

Jessica is the chair of the Minnesota Palliative Care Advisory Council and has led several state level education and advocacy efforts including co-convening the Minnesota Serious Illness Action Network and serving on the Minnesota Leadership Council on Aging.

# Susan Hedlund

## Ex Officio Member

Susan Hedlund, LCSW, has been a social worker in the health care field for many years and has extensive experience working with individuals and families facing life threatening illness and loss. She is currently the Director of Supportive Care Initiatives for the Biller Family Foundation and oversees the Coalition, Together for Supportive Cancer Care. Previously she was the Director of Patient and Family Services at the Knight Cancer Institute at OHSU. She is an associate professor at the School of Medicine at Oregon Health & Sciences University, and the Graduate School of Social Work at Portland State University and teaches in the palliative care certificate program at the University of Washington. She is a past president of the National Association of Oncology Social Work, and received their Leadership Award in 1999, and the national American Cancer Society Quality of Life Award in 2009. She was a 2013 recipient of Sojourn's Award from the Cambia Foundation. She publishes on topics related to coping with illness, end of life issues, and loss in the Oxford University's Textbook on Social Work in Palliative Care and the Handbook of Oncology Social Work, and is the lead editor for the Oxford University Press Oncology and Palliative Social Work: Psychosocial Care for People Coping with Cancer.

# Arif Kamal

## Ex Officio Member

Arif Kamal, MD, MBA, MHS serves as the first-ever chief patient officer for the American Cancer Society. In this role, Dr. Kamal drives the coordinated efforts to accelerate progress against cancer through the organization's patient-facing activities. He is responsible for leading the American Cancer Society's patient support objectives and developing strategic plans to measurably improve the lives of cancer patients and their families. Dr. Kamal oversees clinical leadership of the organization's cancer control, patient navigation, educational programs, patient lodging solutions, transportation services, contact center, and digital patient support offerings, as well as all aspects of organizational functions that touch cancer patients across 5,000 communities around the globe.

Prior to joining the American Cancer Society, Dr. Kamal served for more than 12 years as an oncologist, researcher, and innovative leader at Duke University and the Duke Cancer Institute. Dr. Kamal is an associate professor of Medicine and Population Health at the Duke University School of Medicine, and recently served as physician quality and outcomes officer at the Duke Cancer Institute. He holds nationally recognized expertise in oncology quality assessment and palliative care. Dr. Kamal continues to keep a small palliative care clinical practice at Duke Cancer Center.

In addition to clinical and academic pursuits at Duke Cancer Institute, Dr. Kamal co-founded Prepped Health, a company that develops innovative technology solutions to educate and engage patients facing a serious illness like cancer and their caregivers. Dr. Kamal received his medical degree from the six-year combined BA/MD program at the University of Missouri-Kansas City, completed his internal medicine residency and a hospice and palliative medicine fellowship at the Mayo Clinic in Rochester, as well as a hematology/oncology fellowship at Duke University. He holds a master's degree in health science in clinical research from Duke University and a master's in business administration from the University of Massachusetts – Amherst.

# Karen Ann Kehl

## Ex Officio Member

Karen A. Kehl, PhD, RN, is Chief of the Systems and Models of Care Branch in the Division of Extramural Science Programs at the National Institute of Nursing Research (NINR), National Institutes of Health, where she previously served as a Health Scientist Administrator for End-of-life and Palliative Care research. Prior to joining NIH, she was an Assistant Professor at the University of Wisconsin-Madison School of Nursing and held numerous clinical and leadership roles in hospice, oncology, and palliative care.

Dr. Kehl's expertise spans palliative and serious illness care, end-of-life care, family caregiving, advance care planning, symptom management, health services research, and nursing science. Her research has focused on preparing patients and families for serious illness and death, improving hospice and palliative care delivery, and advancing evidence-based models of care.

Dr. Kehl is a Fellow in Palliative Care Nursing of the Hospice and Palliative Nurses Association (HPNA) and has received multiple awards from HPNA and the Hospice and Palliative Nurses Foundation, including the HPNA New Investigator Award. She has also received numerous NIH Director's and Institute Director's Awards for scientific achievement, leadership, and mentorship.

Dr. Kehl earned her BS and PhD in Nursing from the University of Wisconsin-Madison and her MS in Nursing from Rush University.

# Rebecca A. Kirch

## Ex Officio Member

Rebecca Kirch, JD, is Executive Vice President of Policy and Programs for the National Patient Advocate Foundation (NPAF). As a leading health policy expert and advocate in her field, Rebecca is dedicated to advancing person-centered policies and practices that promote equitable patient access to affordable quality care across the lifespan. Prior to joining NPAF in 2016, she served for 15 years with the American Cancer Society and its advocacy affiliate, the American Cancer Society Cancer Action Network, directing quality of life and survivorship initiatives to integrate palliative care, psychosocial support and rehabilitation services with disease-directed treatment.

A frequently invited speaker on patient and care partner experience and engagement, Rebecca has authored numerous articles and book chapters, including publications in the New England Journal of Medicine, Archives of Internal Medicine, JAMA Oncology, Health Affairs, Circulation and other professional journals. She is the recipient of numerous national awards, has been featured in multiple media outlets and also serves in leadership roles on several stakeholder advisory committees and advocacy coalitions. She is a co-founder and policy adviser for Patient Advocate Foundation's Patient Insight Institute and is also dedicated to volunteer service as a board member for Care Camps Foundation that supports pediatric oncology camps for children and families.

# Kashelle Lockman

## **Ex Officio Member**

Kashelle Lockman, PharmD, MA is a Clinical Associate Professor within the Office of Consultation and Research in Medical Education (OCRME) and Department of Internal Medicine at the University of Iowa Carver College of Medicine, President-Elect for the Society of Pain and Palliative Care Pharmacists (SPPCP), a 2019 Cambia Health Foundation Sojourns Scholar, and a palliative care pharmacist. Prior to joining OCRME, she was faculty in the SOLACE Palliative Care Collaborative at University of Iowa College of Pharmacy, where she co-designed and directed a palliative care certificate and practiced as a palliative care pharmacist within the Iowa Healthcare outpatient palliative care clinic. Dr. Lockman represents SPPCP on the NASEM Roundtable on Quality Care for People with Serious Illness.

Dr. Lockman earned a Bachelor of Science at the College of Charleston, Doctor of Pharmacy from the University of Maryland, and Master of Arts in Instructional Systems Development, with certificates in instructional design and instructional technology, from University of Maryland Baltimore County. After a PGY-1 Pharmacy Practice residency at the University of Maryland Medical Center, she completed a PGY-2 pharmacy residency in Pain Management and Palliative Care and a fellowship in instructional design at the University of Maryland School of Pharmacy.

## **R. S. Morrison**

### **Ex Officio Member**

R. Sean Morrison, MD is the Ellen and Howard C. Katz Professor and Chair of the Brookdale Department of Geriatrics and Palliative Medicine at the Icahn School of Medicine at Mount Sinai. He is also Co-Director of the Patty and Jay Baker National Palliative Care Center and Director of the National Palliative Care Research Center, national organizations devoted to increasing the evidence base of palliative care in the United States.

Dr. Morrison is the recipient of numerous awards, including the American Academy of Hospice and Palliative Medicine's PDIA National Leadership, Excellence in Research, and Visionary Awards; the American Cancer Society's Distinguished Achievement in Cancer and Clinical Research Professor Awards; the American Geriatrics Society's Outstanding Achievement for Clinical Investigation Award; and the Jacobi Medallion (Mount Sinai's highest recognition).

His work has appeared in major peer-reviewed medical and policy journals, including the New England Journal of Medicine, Health Affairs, and the Journal of the American Medical Association. He edited the first textbook on geriatric palliative care and has contributed to more than 20 books about geriatrics and palliative care. As one of the leading figures in the field of palliative medicine, Dr. Morrison has appeared numerous times on television and in print to discuss his own research and to comment on matters related to older adults and those with serious illness.

R. Sean Morrison received his ScB from Brown University and his MD from the University of Chicago Pritzker School of Medicine. He completed his residency training at the New York Hospital-Cornell Medical Center followed by post-graduate fellowship training at the Mount Sinai School of Medicine in New York City. He has been on Mount Sinai's faculty since 1995.

# Cameron Muir

## Ex Officio Member

Cameron Muir, MD, FAAHPM, is a nationally recognized physician, educator and executive leader in hospice, palliative medicine, and advanced illness care. He is the Principal and Founder of CMC, Cameron Muir Consulting, LLC, where he works with health care provider organizations, insurance plans and others to help drive innovation and develop or enhance high quality value-based care and payment models. In addition, he serves as the Chief Medical and Innovation Officer for the National Partnership for Healthcare and Hospice innovation (NPHI) where he established and oversees the NPHI Innovation Lab. Unique in the advanced illness space, the Innovation Lab focuses on population health, claims analytics, practice optimization, and other systematic approaches to transform advanced illness care organizations to be prepared to participate in value-based care and payment models. Dr. Muir represents NPHI on the National Academy of Sciences, Engineering and Medicine's Roundtable on Quality Care for People with Serious Illness. Dr. Muir serves on the Innovation Advisory Board for DaVita, as well as a Senior Advisor to the Washington, DC-based policy and health care consulting firm, Healthsperien. Dr. Muir holds a faculty appointment of Clinical Associate Professor of Medicine at the George Washington University Medical School. In additional Innovations work, Dr. Muir has served as the medical director for a Medicare Innovations (CMMI) high-needs ACO REACH program, where he worked nationally with 12 advanced illness provider organizations to develop standardized approaches to claims analytics, quality measurement, and care coordination strategies to help drive double digit savings in year one of the program. Dr. Muir also served as an executive leader for the establishment of a PACE (Program for All-Inclusive Care of the Elderly) program, where he was responsible for oversight of both the clinical and medical director for this start-up PACE program. As well, Dr. Muir worked with a national kidney care company to develop a network of high-quality advanced illness providers across the US serving as the Network Manager for

these preferred providers as the dialysis company's participant providers launched into the at risk, value based CKCC Model from CMMI.

Dr. Muir received his medical degree from the University of Virginia School of Medicine and currently serves as his Class Representative as well as President of the UVA Medical Alumni Association. He completed his residency in internal medicine at Dartmouth-Hitchcock Medical Center. He also earned fellowships in Bioethics at the University of Chicago Medical Center and in Medical Oncology and Hospice and Palliative Medicine at Northwestern University Feinberg School of Medicine. Dr. Muir is Board Certified in Hospice and Palliative Medicine and Internal Medicine. For sixteen years (2002-2018) Dr. Muir served as the EVP for Clinical Services and Chief Medical Officer at Capital Caring Health (CCH) in Washington, DC. As EVP Clinical Services, Dr. Muir lead the Admissions, Business Development and Education Departments, and oversaw Quality, Compliance, and Communications. As CMO, he recruited and managed a medical team of over 60 professionals who delivered over 260,000 hospice and palliative care encounters. Additionally, Dr. Muir developed systems of quality advanced illness care that resulted in publication of over a dozen peer reviewed articles defining innovations and best practices in advanced illness care. He also managed teams devoted to business development, marketing, and communications.

Dr. Muir has been married for over 30 years and has two grown children and a Labrador retriever. He enjoys rowing, running, cycling, sailing, and playing his grandfather's bagpipes.

## **Kristina Newport**

### **Ex Officio Member**

Kristina Newport, MD, is the Chief Medical Officer for the American Academy of Hospice & Palliative Medicine (AAHPM) and the Chief of Palliative Care for Penn State Health. Her scholarly activities focus on implementing palliative care early in the course of cancer care. In her role with AAHPM, she advocates for equitable access to quality hospice and palliative care for children and adults. She completed her Internal Medicine residency at Penn State Hershey Medical Center and Hospice & Palliative Medicine fellowship at the Virginia Commonwealth University in Richmond, Virginia.

## **Thomas M. Priselac**

### **Ex Officio Member**

Thomas M. Priselac, MPH, has served as President and CEO of Cedars-Sinai since 1994 and was also named President and CEO of the Cedars-Sinai Health System when it was formed in 2017.

The Cedars-Sinai Health System includes the nationally recognized Cedars-Sinai Medical Center and its affiliated physician network, major programs in physician and health professions education and the highly regarded Burnes and Allen Medical Research Institute. The Health System also includes the Cedars-Sinai Marina Del Rey Hospital; Torrance Memorial Medical Center and its affiliated physician network, the leading healthcare organization serving Torrance and the beach cities of Los Angeles; and Huntington Hospital and its affiliated physician network, the leading healthcare organization serving Pasadena and the San Gabriel Valley of Los Angeles. Through the Cedars-Sinai Medical Center, the Health System is also a joint venture partner with Select Medical in the California Rehabilitation Institute, and the Providence Cedars-Sinai Tarzana Medical Center in Tarzana, California.

Throughout his career, Mr. Priselac has been a leader in the development of strategic and operational innovations to foster high quality, safe and efficient healthcare. An author and invited speaker on policy issues regarding the delivery and financing of healthcare, Mr. Priselac has served the healthcare field in various roles during his career at Cedars-Sinai. He is a past Chair of the American Hospital Association Board of Trustees and past Chair of the Association of American Medical Colleges. The holder of the Warschaw/Law Endowed Chair in Healthcare Leadership at Cedars-Sinai Medical Center, Mr. Priselac also serves as an adjunct professor at the UCLA School of Public Health.

A native of Pennsylvania, Mr. Priselac obtained a bachelor's degree in biology from Washington and Jefferson College in Pennsylvania, and a master's in public health, Health Services Administration and Planning, from the University of Pittsburgh.

## **Katie Robinson**

### **Ex Officio Member**

Katie Robinson, PhD, RN-BC, CHPN, is an Assistant Professor of Nursing at California State University San Marcos (CSUSM). Since 2009, she has practiced as a community-based hospice and palliative nurse and has been board certified since 2011. Her research focuses on early identification of palliative care needs to strengthen interprofessional collaboration and improve comprehensive care for patients with serious illness and their families. In partnership with UC San Diego Health's palliative care department, she is principal investigator (PI) of a project developing a spiritual distress risk screening instrument. At CSUSM, she is the founding chair of the School of Nursing's Palliative Care Committee and member of the College of Education, Health, and Human Services' Interprofessional Education (IPE) Committee. She is also Faculty Director of IPE for the CSU Shiley Haynes Institute for Palliative Care and PI of a Hearst Foundation-funded initiative, "Preparing California's Healthcare Workforce in Palliative Care through IPE." Her scholarship includes invited and peer-reviewed publications and presentations on collaborative symptom management, palliative care curriculum development, and IPE. She remains active locally and nationally, serving on the Hospice and Palliative Credentialing Center's CHPN Situational Judgement Exam Development Committee and collaborating with the CSU Shiley Haynes Institute for Palliative Care, CSUSM's partner office, and the Coalition for Compassionate Care of San Diego. She earned her MSN in Executive Nurse Leadership in 2018 and her PhD as the Woltman Palliative Care Research Scholar in 2020 from the University of San Diego.

## **Joseph W. Shega**

### **Ex Officio Member**

Joseph W. Shega MD is Board Certified in Geriatric and Hospice and Palliative Medicine and maintains an academic appointment at the University of Central Florida as an Associate Professor of Medicine. The first 15 years of his career was in academic medicine at Northwestern University and the University of Chicago doing clinical care, education, and research including NIH funding around serious illness and dementia care.

For the past 10 years, Dr. Shega has practiced in Central Florida initially as a regional medical director, then as the national medical director, and more recently as the chief medical officer for VITAS Healthcare. In his current role, Dr. Shega has been instrumental in adapting a "mobile first" platform to bring technology to the bedside in patients' homes to improve clinical care through enhanced clinical documentation, medication management, care coordination, and novel interventions such as virtual reality. Dr. Shega is co-managing editor for the Essential Practices in Hospice and Palliative Medicine and has over 50 peer-reviewed publications focusing on the care of persons with serious illness. He works with medical trainees across the state of Florida including at the University of Central Florida and University of Miami as well as faculty at ACGME accredited fellowship in Hospice and Palliative Medicine at University of Central Florida and Naples Community Hospital. Dr. Shega represents the American Geriatrics Society on the NASEM Roundtable on Quality Care for People with Serious Illness.

## Shoshana Ungerleider

### Ex Officio Member

Shoshana Ungerleider, MD is a board-certified internal medicine physician, science journalist, and advocate for end-of-life care and menopause education. She is the founder and president of End Well, a nonprofit dedicated to transforming the end-of-life experience. In addition to practicing medicine, she hosts and produces the TED Health and Before We Go podcasts and serves as a medical expert on CNN, MSNBC, and CBS News. Her writing has appeared in TIME, USA Today, Newsweek, Slate, Scientific American, The San Francisco Chronicle, Vox, and The Hill. Dr. Ungerleider is also a documentary film producer, having executive produced Netflix's Oscar-nominated End Game and funded Extremis. Her most recent film, Robin's Wish, explores the final years of comedian Robin Williams. She has been recognized as an SF Business Times 40 Under 40 honoree, 2020 Hospice News Changemaker and has spoken at Google, SXSW, Aspen Ideas Festival, Milken Institute, Stanford University and many others. She serves as secretary of the Board of Trustees for the Sutter Health CPMC Foundation and as an advisory board member for the Providence Health Institute for Human Caring and JScreen. Dr. Ungerleider earned her medical degree from Oregon Health & Science University and completed her internal medicine residency at California Pacific Medical Center in San Francisco.

## Susan E. Wang

### Ex Officio Member

Susan Elizabeth Wang, MD, FAAHPM, HMDC, is the medical director for the Kaiser Permanente (KP) National Quality Initiatives in Shared Decision Making and Life Care Planning for KP Southern California. In this role, she implemented a centralized advance care planning tab in an EPIC-based EMR including an E-POLST, developed a primary palliative care curriculum for physicians and other health disciplines, and expanded advance care planning to 100k members in the past year. She has integrated decision support into multiple clinical initiatives including joint replacement, renal replacement therapy, ICD implantation, depression treatment, and more.

Dr. Wang is Chief of the Department of Geriatrics & Palliative Medicine at KP West Los Angeles where she started inpatient and outpatient palliative consult services at two hospitals. She also runs a dementia clinic, SNF rounding service, community based palliative care and has served as hospice medical director for over a decade. She is director emeritus of the KP LA Hospice & Palliative Medicine fellowship, a program she created in 2008. She is an assistant clinical professor at UCLA and triple board-certified in Internal, Geriatric and Palliative Medicine. Dr. Wang is also Co-Investigator on the PCORI Technology-Enabled Home-Based Palliative Care study.